



# **Alice Springs Town Council Annual Report 2012/2013**

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# Alice Springs Town Council Annual Report 2012/2013



## Purpose of this Report

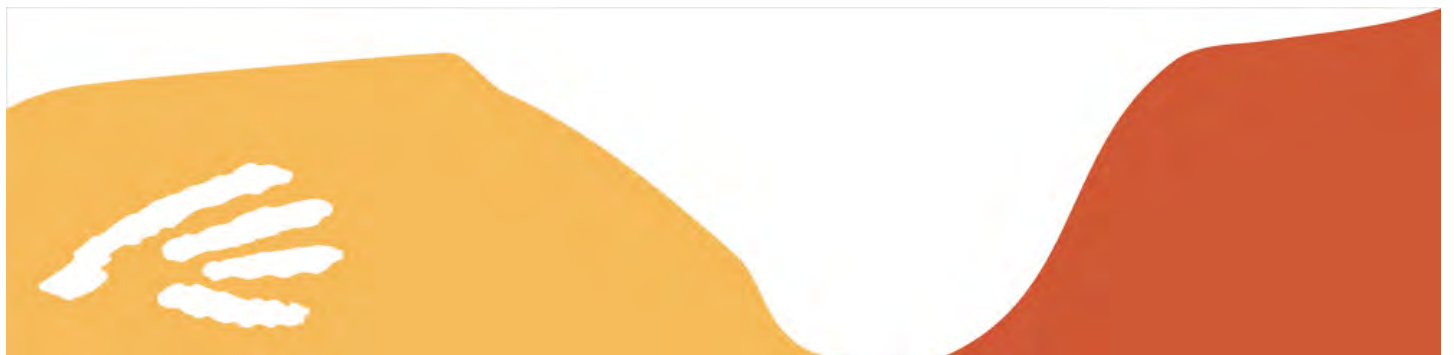
This report highlights the achievements and activities of the Alice Springs Town Council and includes the Financial Statements for the financial year ending 30 June 2013.

Council's performance is reported under the goals outlined in the 2012 - 2016 Municipal Plan:

1. Economic
2. Social Infrastructure and Programmes
3. Environment
4. Development
5. Public Order and Safety
6. Organisation

While this report is primarily produced to satisfy statutory requirements, the report provides an overview for residents, clients, staff, the Department of Local Government and other interested parties.

A close-up photograph of a colorful mosaic artwork. The mosaic features a central circular design with blue and white tiles, surrounded by various other colors including orange, green, and yellow. The tiles are arranged in a complex, geometric pattern.



## Vision

Alice Springs Town Council's vision is for a vibrant and growing community that embraces its cultural heritage, its unique identity and desert living environment.

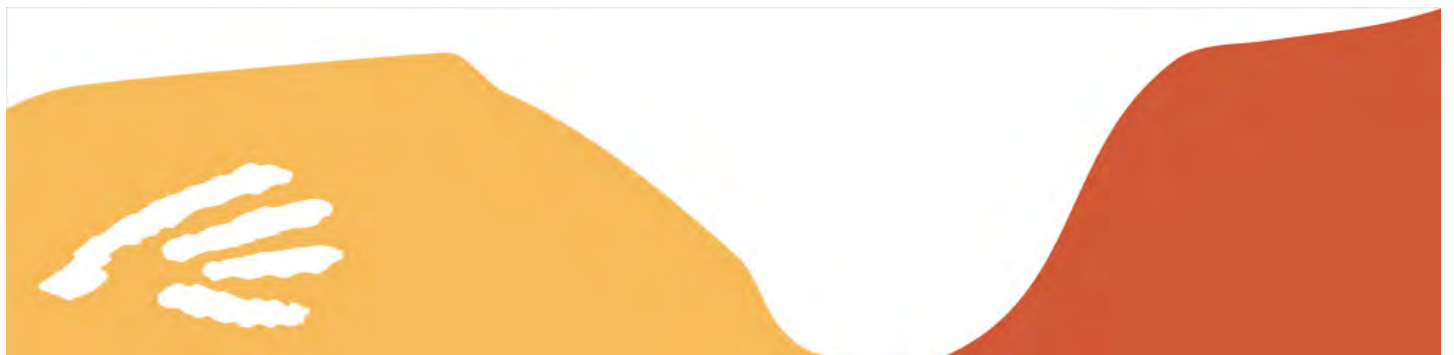
## Mission

Through innovative leadership and good governance, Alice Springs Town Council will provide and advocate for services to meet the present and changing needs of the community.

## Core Values

The Alice Springs Town Council will be recognised and appreciated by its residents and visitors as valuing:

- Strong Leadership
- Clear Communication
- Integrity
- Customer Service
- Response and Contribution to the Community
- Transparency and Accountability





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## Mayor's Message



I am very pleased to present the 2012/13 Annual Report for the Alice Springs Town Council.

It has been a very busy year for Council and a great deal has been achieved. 2012/2013 has seen work commence on two major developments - the Todd Mall (northern end) revitalisation project is nearing completion after several years of planning, and the landfill redevelopment is now well under way.

Two very successful programmes have drawn to a close. Alice Solar City has achieved extraordinary results, delivering benefits to all sectors of the community, and the Alice Water Smart project has successfully raised awareness about the importance of preserving our finite water resources.

The Masters Games were held again in October 2012, with almost 4,000 participants playing 33 different sports on every sporting venue in town. The opening and closing ceremonies once again attracted capacity crowds.

Our "Active in Alice" project is now in its second year and we are extremely proud of its contribution to the health and well-being of our community. As a direct result of this initiative, several accredited fitness programmes and qualified trainers are now available to help residents achieve their goals.

Alice Springs continues to grow and I welcome the increasing multicultural diversity. At four public ceremonies held during 2012/2013, 228 residents became Australian citizens.

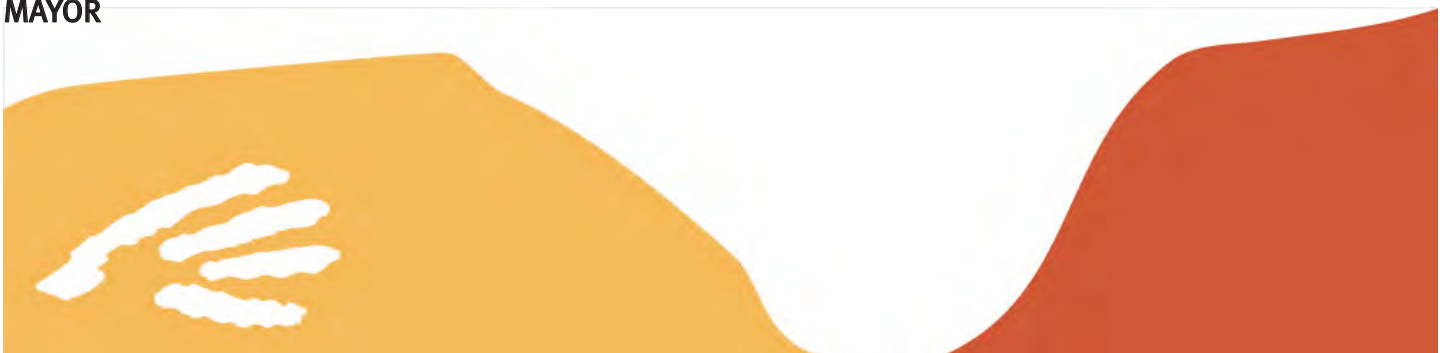
Council maintains its commitment to a very broad range of community events and services that touch all age groups and demographics. We also continue to focus on the sustainability of our town and preservation of our unique desert environment.

As Mayor, I am proud of the way the community has engaged with Council, sharing ideas and participating in debates. I urge residents to continue to play an active role – the discussion is one way to help us better understand what is important to our vibrant community.

I would like to thank Councillors and Council staff for their commitment and dedication to our town.

I am proud of our Council, our community, and our town, and am privileged to represent you as Mayor.

**Damien Ryan**  
**MAYOR**





# Chief Executive Officer's Message



The achievements outlined in this Annual Report are testament to the commitment, dedication and hard work of our elected members and all Council staff.

This year has seen some very exciting infrastructure development. The CBD revitalisation project is nearing completion and its distinctive design features (e.g. moth shade structures and painted brick seating) will definitely enliven the town centre.

Work is also well under way on the landfill redevelopment. This project will deliver many long term sustainability benefits to the region, including vastly expanded recycling and reduced greenhouse gas emissions.

We have welcomed TIO sponsorship of the main oval at Traeger Park, which will ensure that Alice Springs continues to attract world class sporting events.

During the year, Council provided in-kind support to over 120 annual and one-off events held by a wide range of both large and small organisations. Not only does this demonstrate our support for the community, it also benefits tourism and the local economy.

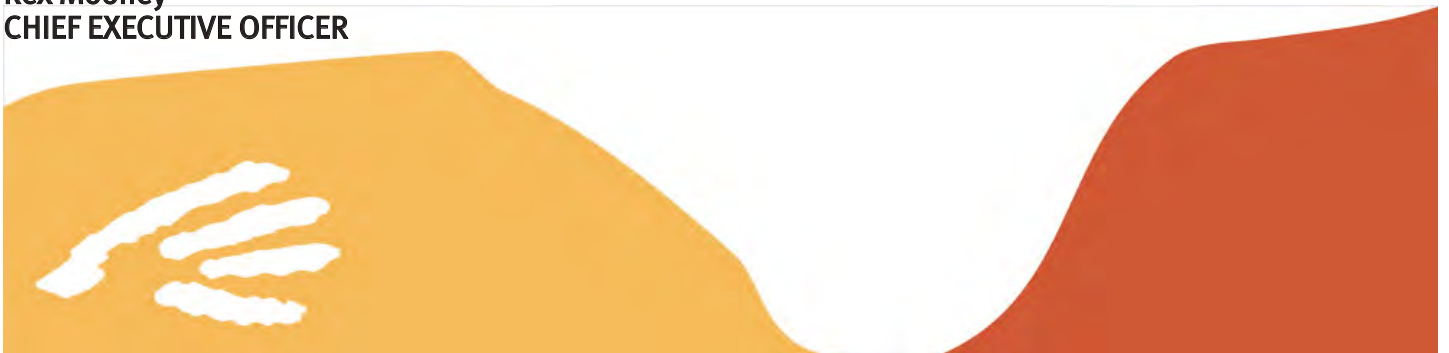
Alice Springs Town Council manages \$189m in assets on behalf of the community, and one of Council's on-going challenges is the maintenance and replacement of these assets within the limitations of a tight budget. This report details some of the year's achievements in this area.

I encourage members of the community to take an active role in attending Council meetings. Ordinary meetings are held on the last Monday of each month and Standing Committee meetings are held on the third last Monday. Both meetings are open to the public, and provide valuable insights into the role of local government in the community.

A recent initiative is the introduction of a forum preceding the Ordinary meeting. Commencing at 5.30pm, this is an ideal setting for the public and elected members to engage informally and share ideas and information. Council invites all members of the community to come along and join the discussion.

Finally I would like to take this opportunity to thank our Mayor, Damien Ryan, and all Councillors for their leadership and congratulate all staff for their hard work and commitment across the year.

**Rex Mooney**  
**CHIEF EXECUTIVE OFFICER**





# The 12th Alice Springs Town Council



Alice Springs Town Council is a democratically elected body comprising eight Councillors and the Mayor. The elected members are Council's principal decision making body.

Council Standing Committees meet on the third last Monday of each month commencing at 5.30pm.

The Ordinary Council meeting is held on the last Monday of each month at 6.00pm, preceded by an informal discussion forum at 5.30pm.

Both meetings are held in the Council Chamber at the Civic Centre in Todd Street and are open to the public.

All Councillors and the Mayor stand for election every four years with the next election due in March 2016.

# The 12th Alice Springs Town Council Elected members



**Mayor Damien Ryan**  
Phone: 0428 825 392



**Deputy Mayor Brendan Heenan**  
Phone: 0418 897 029



**Councillor Dave Douglas**  
Phone: 0407 720 224



**Councillor Steve Brown**  
Phone: 0427 792 194



**Councillor Geoff Booth**  
Phone: 0418 118 955  
(Resigned September 2013)



**Councillor Jade Kudrenko**  
Phone: 0438 813 625



**Councillor Liz Martin**  
Phone: 0429 201 549



**Councillor Eli Melky**  
Phone: 0427 012 699



**Councillor Chansey Paech**  
Phone: 0431 810 758





## **Committee Representatives at 30 June 2013**

Council decisions are made through a series of Council and Committee meetings.

More information about Council meetings, including meeting schedules, locations, agendas and minutes are available on Council's website [www.alicesprings.nt.gov.au](http://www.alicesprings.nt.gov.au)

## **Council Standing Committees**

Finance Steering Committee  
Chairman Councillor Brendan Heenan

Corporate and Community Services  
Steering Committee  
Chairman Councillor Dave Douglas

Technical Services Steering Committee  
Chairman Councillor Steve Brown

## Council representation on other committees

- Tourism, Events and Promotions Committee – Deputy Mayor Martin, Cr Heenan, Cr Douglas
- Public Art Advisory Committee – Cr Heenan, Cr Brown, Cr Melky
- Seniors Coordinating Committee – Cr Brown, Cr Douglas
- Australia Day Coordinating Committee – Mayor Ryan, Deputy Mayor Martin, Cr Kudrenko
- Community Grants Committee – Deputy Mayor Martin, Cr Brown, Cr Kudrenko
- Sports Facilities Advisory Committee – Cr Brown, Cr Heenan, Cr Melky
- Access Advisory Committee – Cr Heenan, Cr Douglas
- Cemeteries Committee - Cr Brown, Cr Heenan, Cr Paech
- Environment Advisory Committee – Cr Brown, Cr Kudrenko, Cr Melky, Cr Paech
- Alice Springs Aquatic and Leisure Centre Project Team - Mayor Ryan, Cr Booth, Cr Brown, Cr Douglas, Cr Heenan
- ASTC and Tangentyere Council Steering Committee - Mayor Ryan, Cr Kudrenko, Cr Booth, Cr Melky
- Alice Springs Town Council and Lhere Artepe Aboriginal Corporation Partnership Committee - Mayor Ryan, Cr Booth, Cr Kudrenko, Cr Melky
- Youth Action Group – Mayor Ryan, Cr Brown, Cr Kudrenko
- Community Safety Committee - Mayor Ryan, Cr Booth, Cr Brown

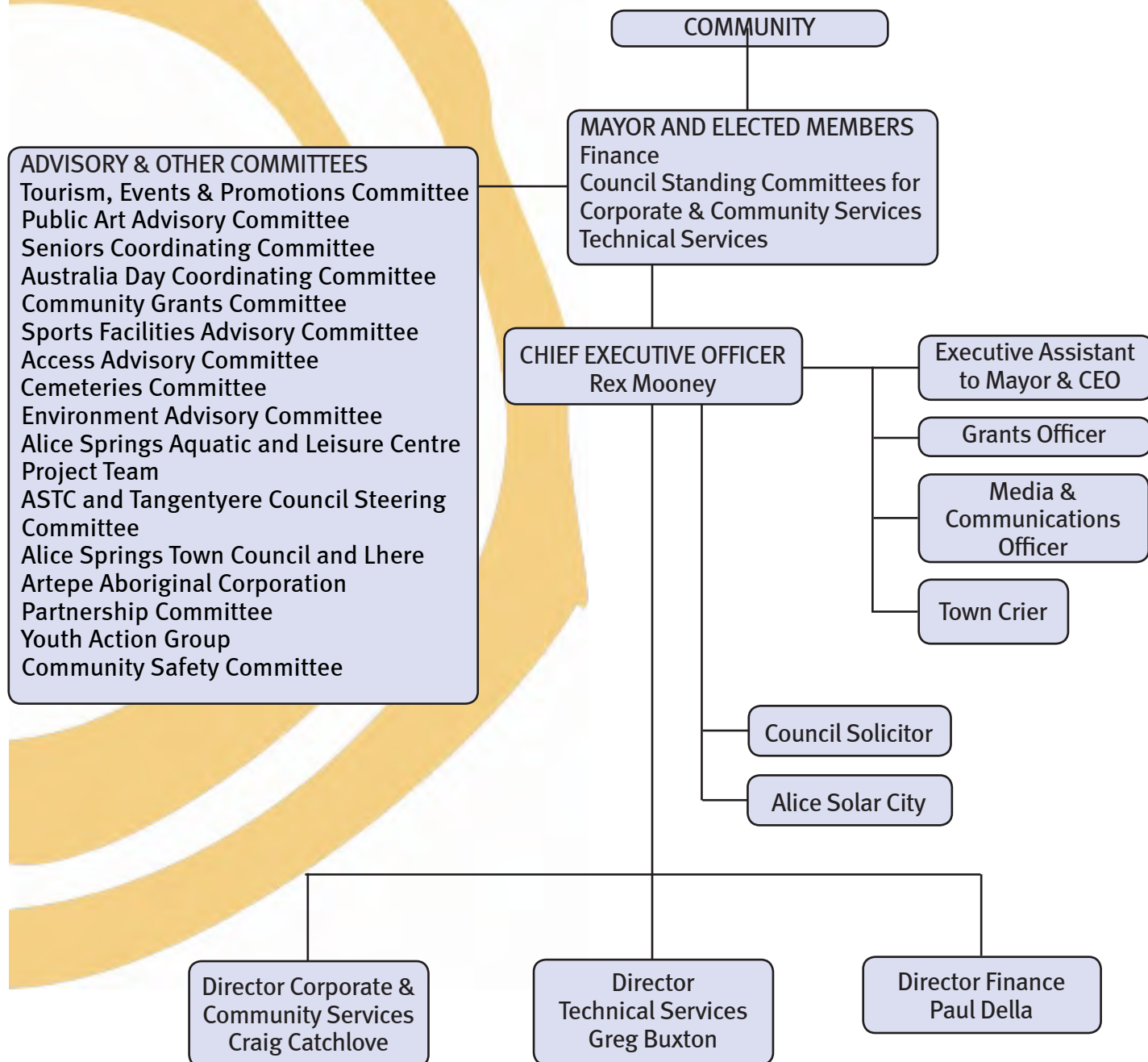
### External Committees

Council is represented on the following external Committees: Red Hot Arts Central Australia, Tourism Central Australia, Development Consent Authority, Outback Way, Indigenous Education and Employment Taskforce, Water Advisory Committee, Solar City Executive Consortium Committee, Alice Springs Art Foundation, Council of the Ageing, Chamber of Commerce and Local Government Association NT (LGANT).

**\* Note - Mayor is ex-officio on all committees.**

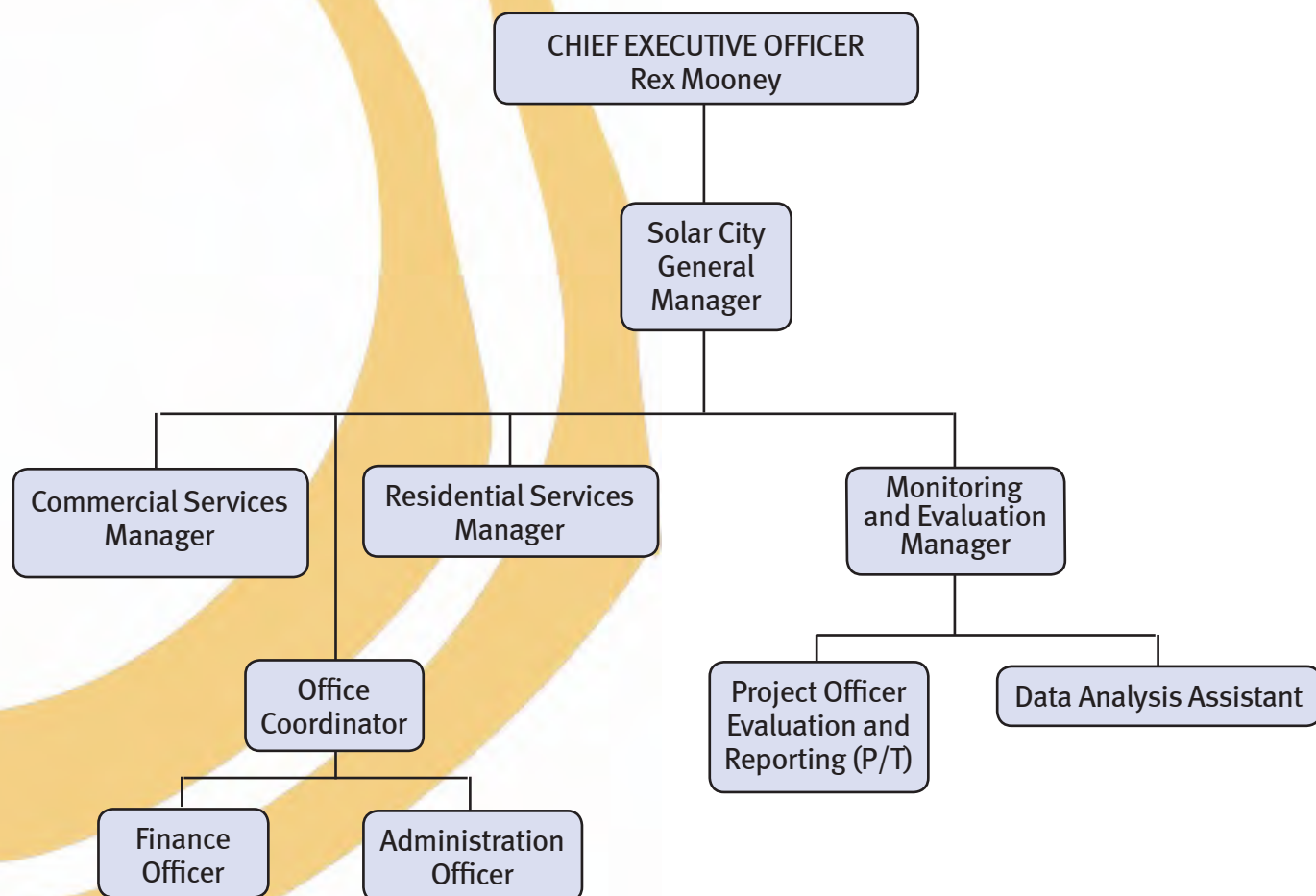


# Alice Springs Town Council 2012/2013 Organisational Structure



\* As at 30 June 2013.

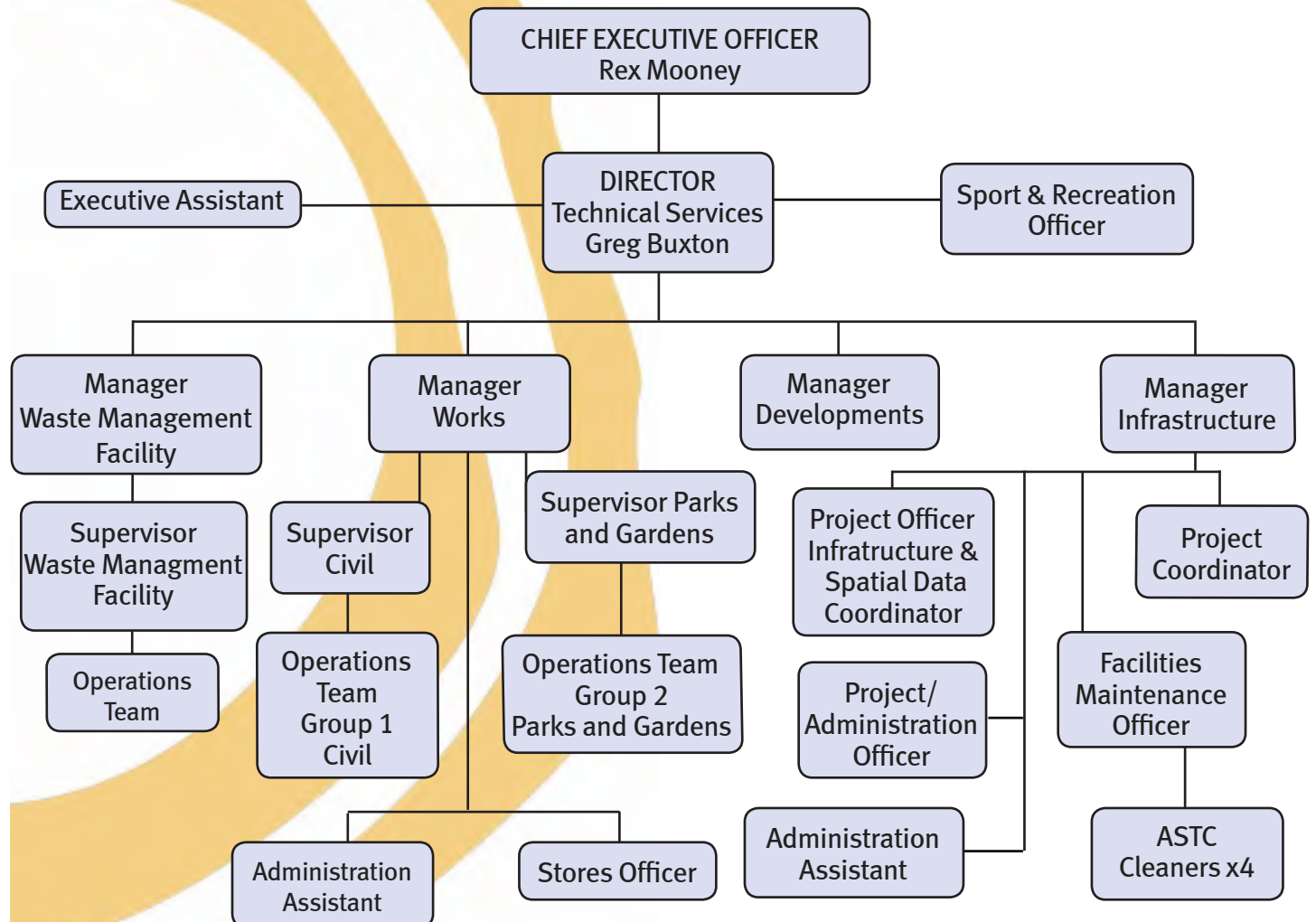
# Alice Springs Town Council 2012/2013 Alice Solar City Structure



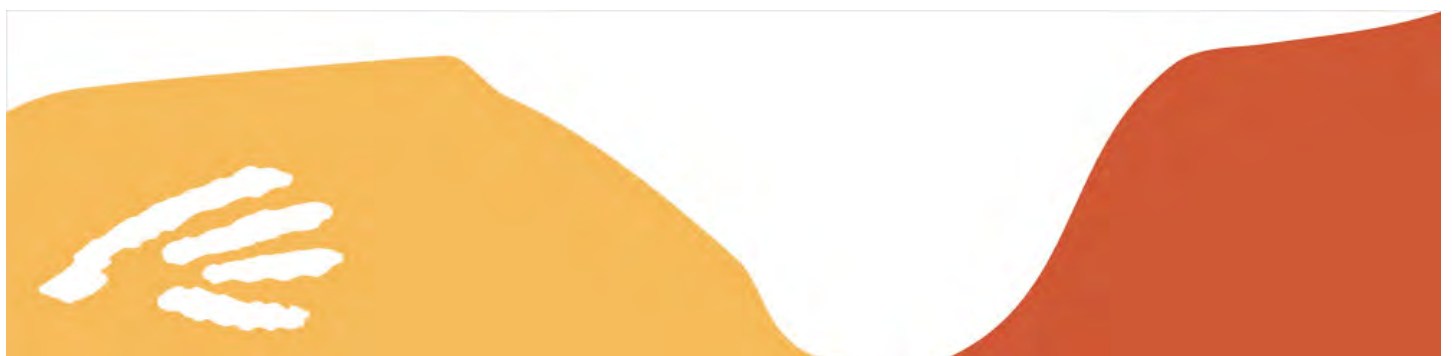
*\* As at 30 June 2013.*



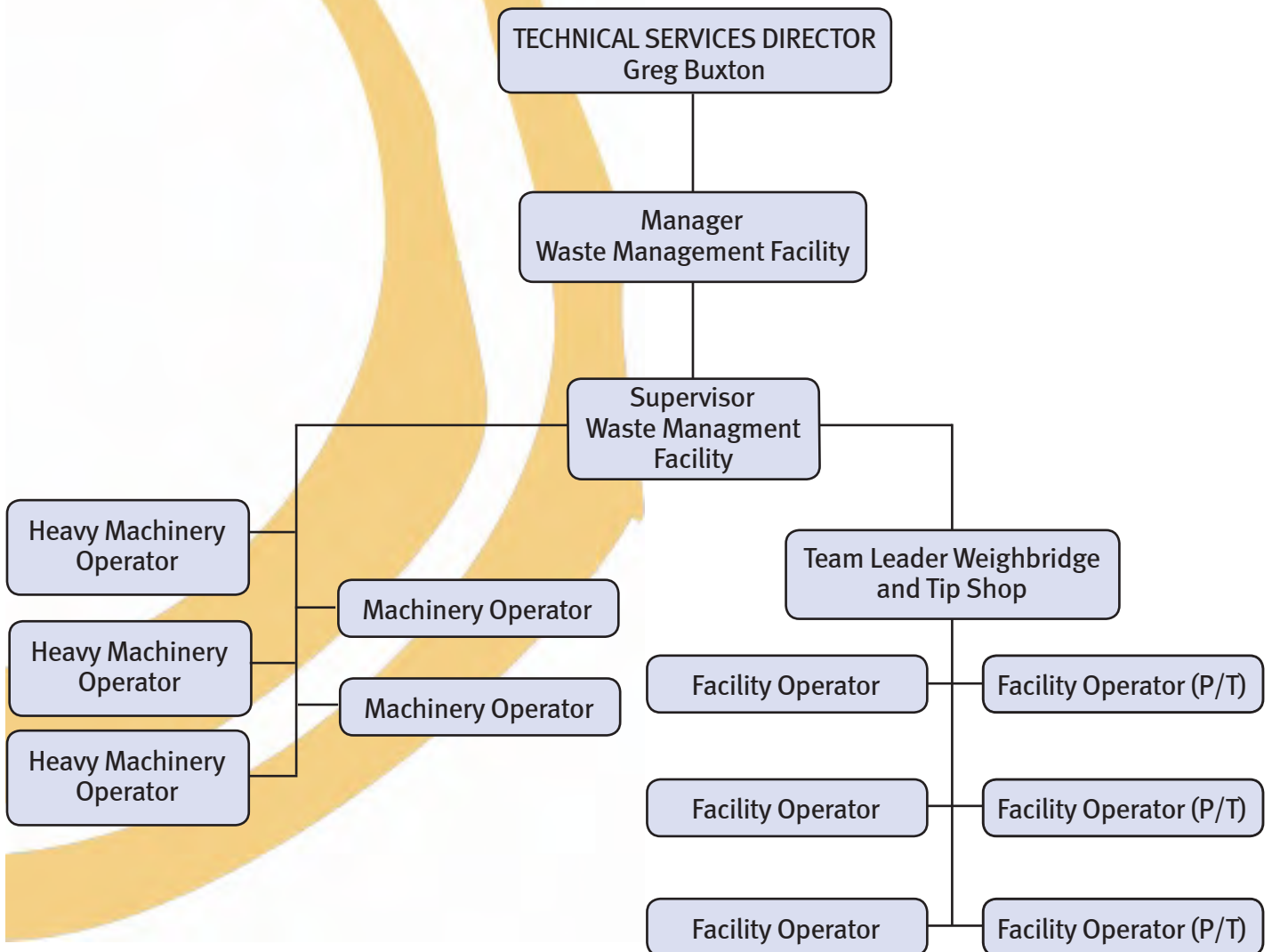
# Alice Springs Town Council 2012/2013 Technical Services Management Structure



*\* As at 30 June 2013.*



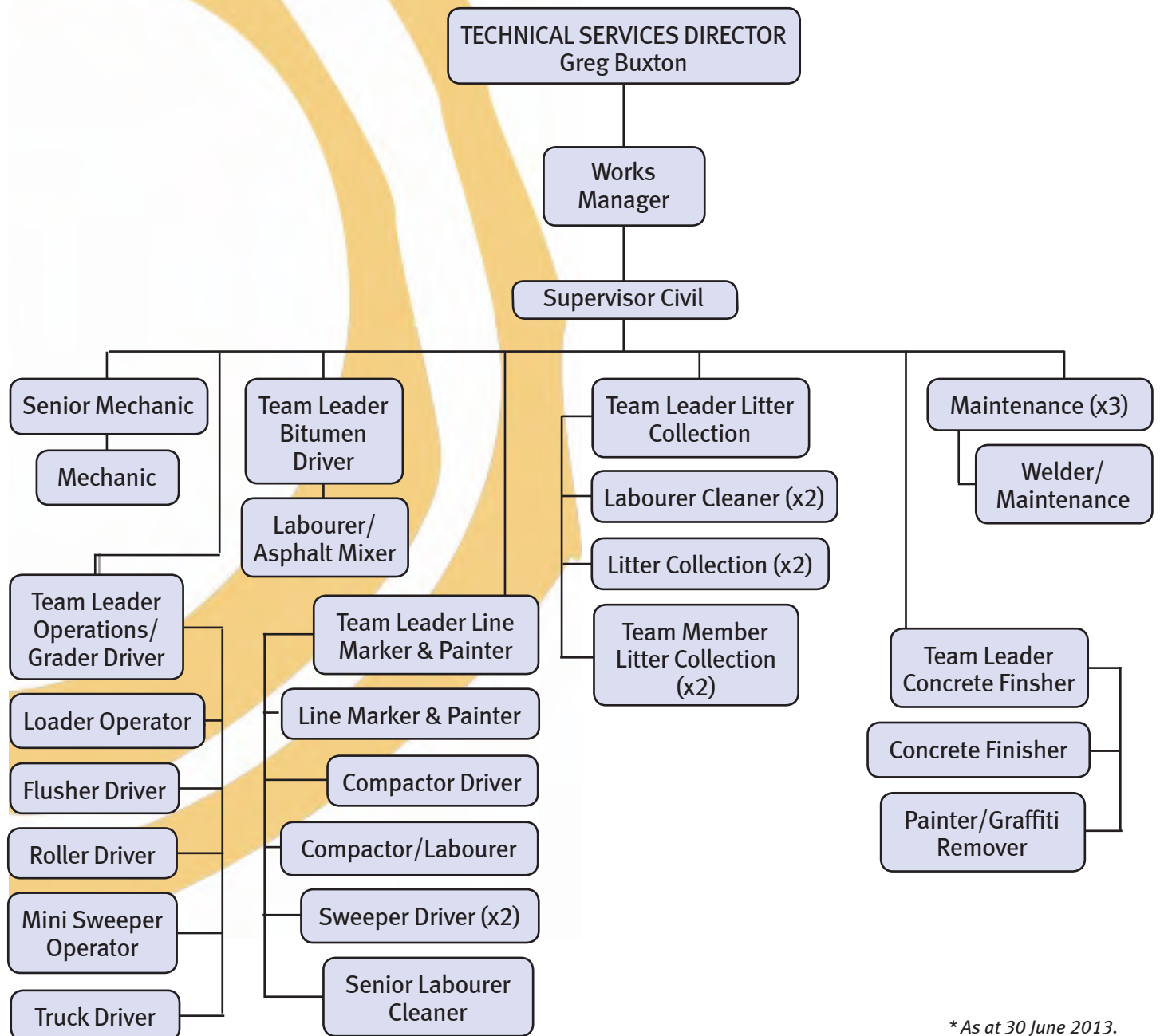
# Alice Springs Town Council 2012/2013 Technical Services Structure Waste Management Facility



\* As at 30 June 2013.

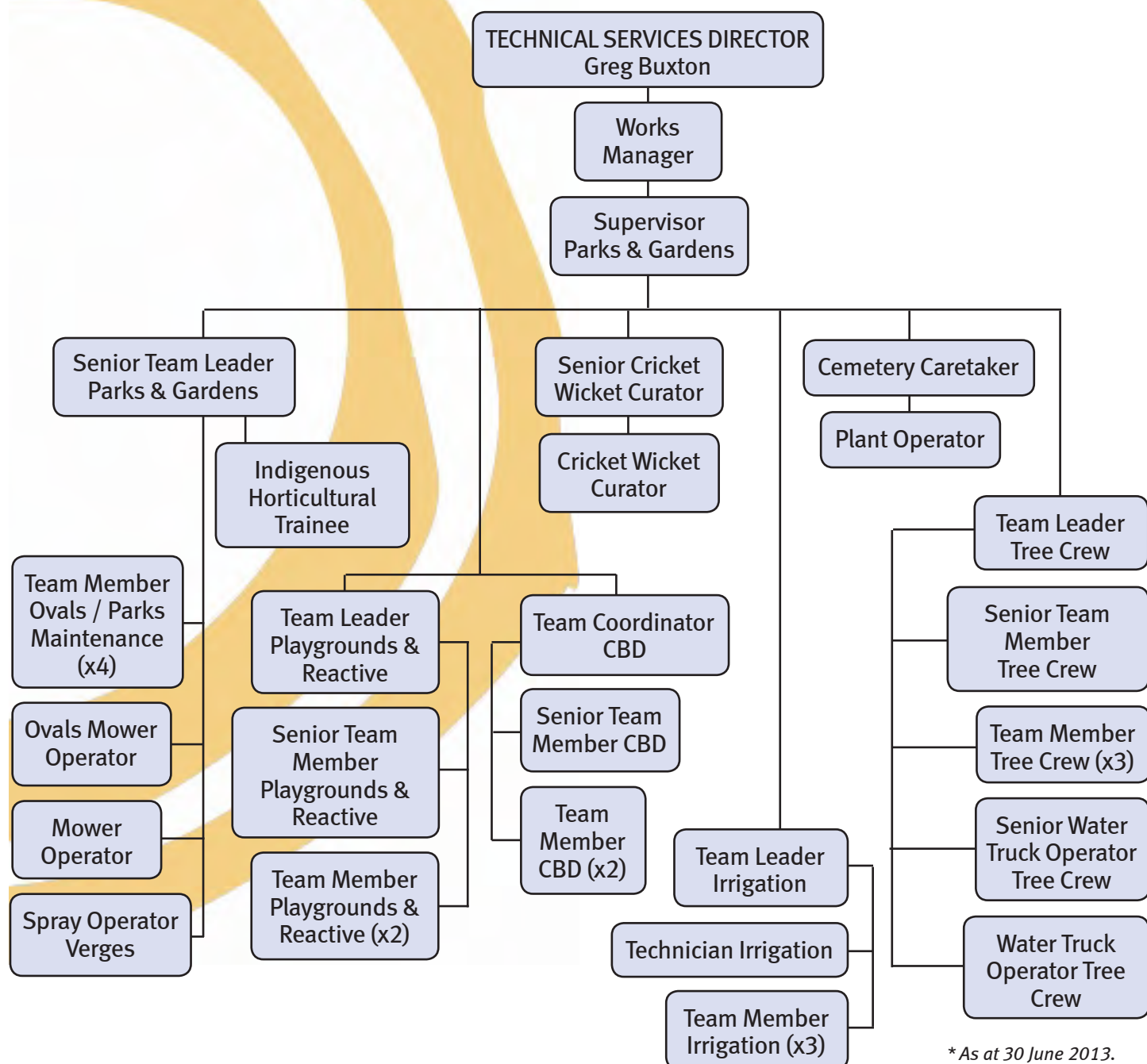


# Alice Springs Town Council 2012/2013 Technical Services Structure Group 1



\* As at 30 June 2013.

# Alice Springs Town Council 2012/2013 Technical Services Structure Group 2

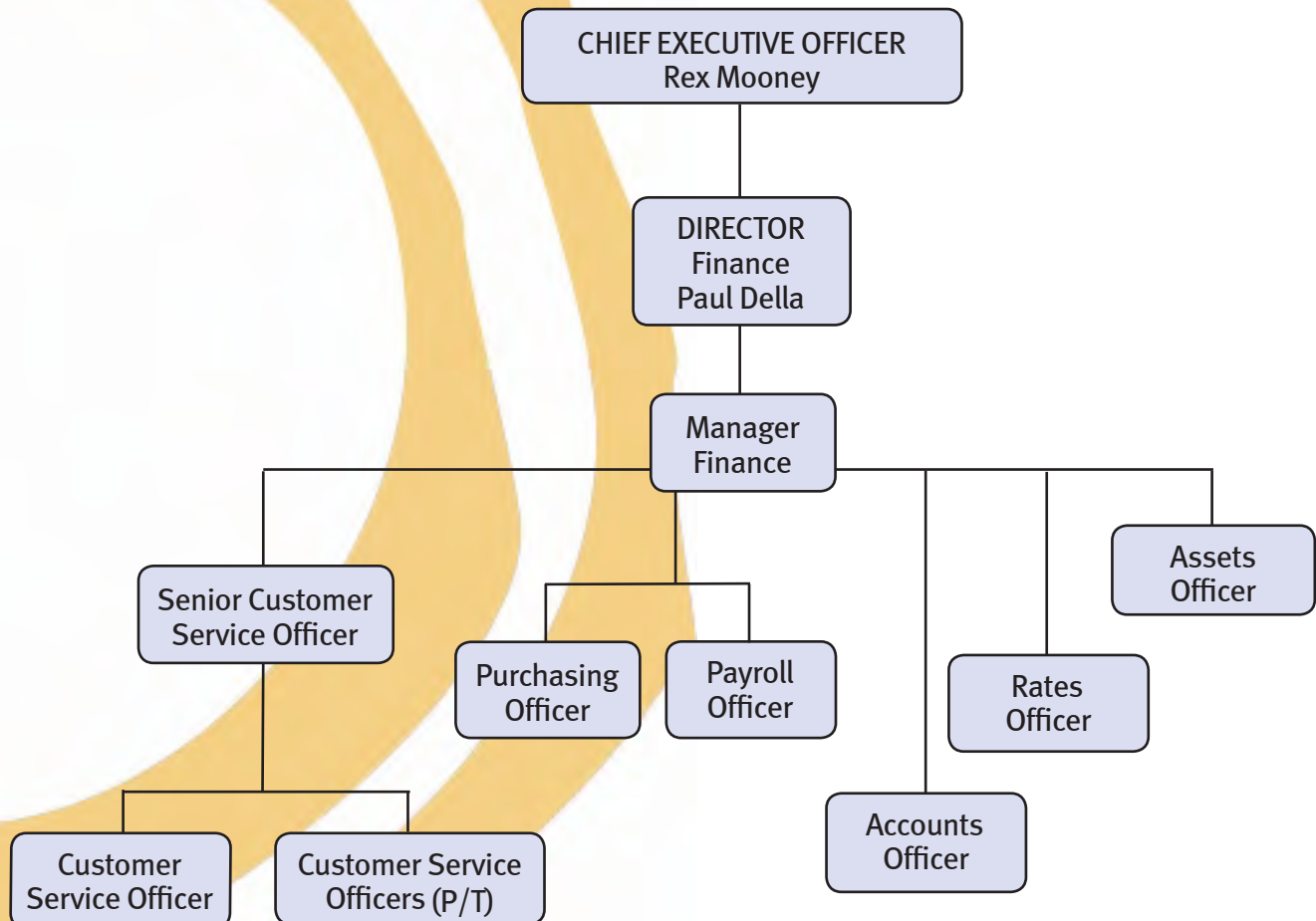


\* As at 30 June 2013.

# Alice Springs Town Council

## 2012/2013 Finance

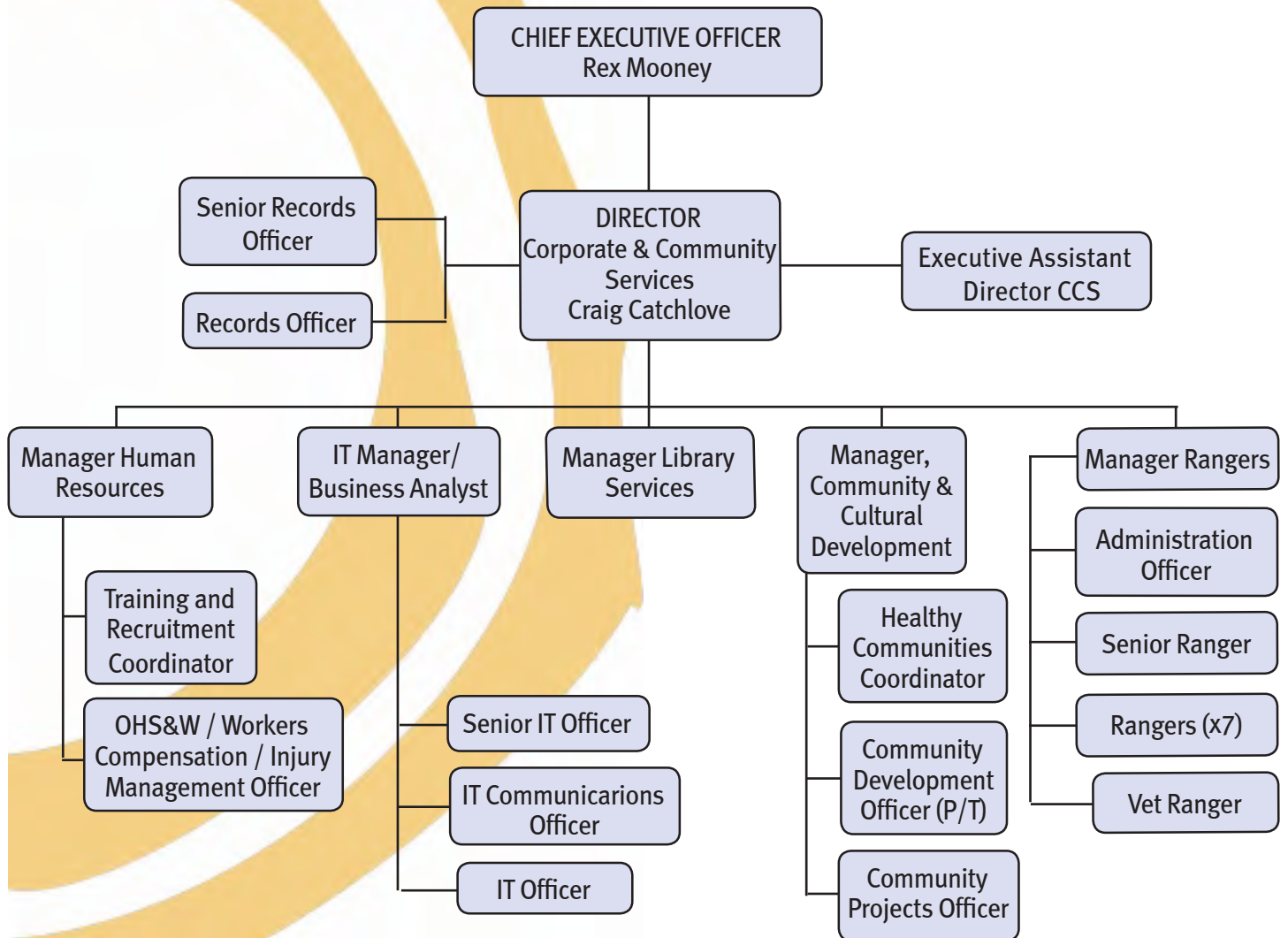
### Structure



*\* As at 30 June 2013.*

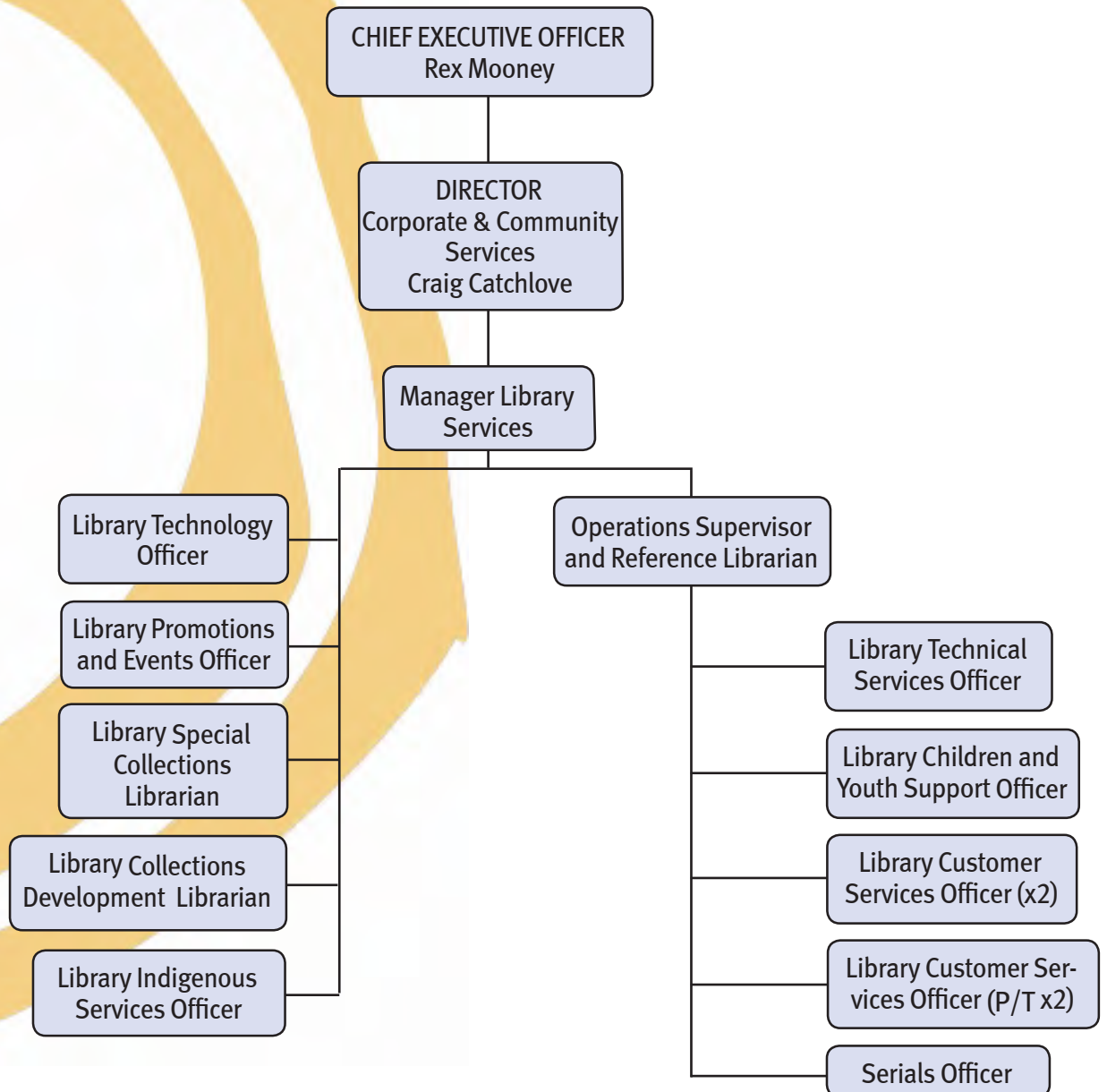


# Alice Springs Town Council 2012/2013 Corporate and Community Services



*\* As at 30 June 2013.*

# Alice Springs Town Council 2012/2013 Corporate and Community Services Structure Alice Springs Public Library



# Council's Goals

The Alice Springs Town Council's Annual Report is divided into six goals



## 1. Economic:

A growing and dynamic economic base underpinning strong employment.

## 2. Social Infrastructure and Programmes:

A united and healthy community proud of its history, heritage, arts and culture.

## 3. Environment:

A town at the forefront of management of its arid land natural resources.

## 4. Development:

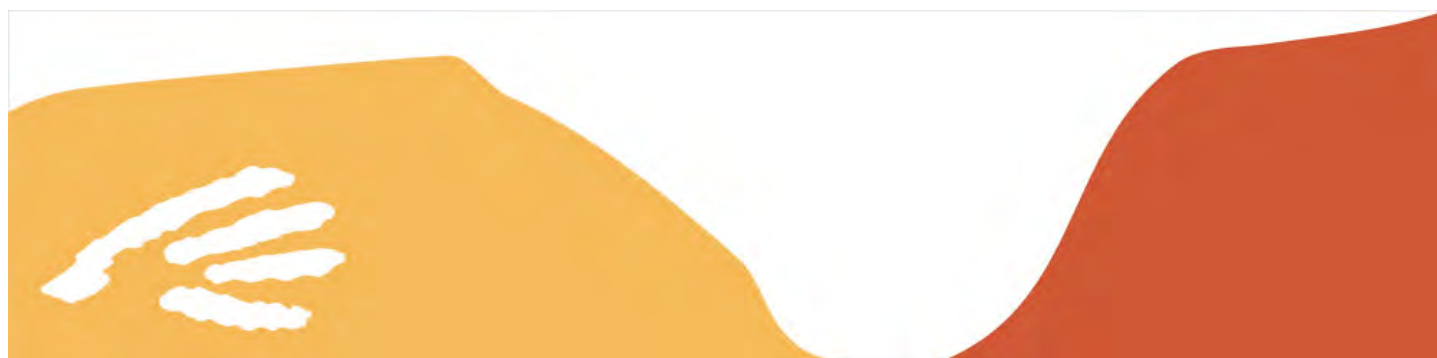
A town developed to reflect its environment and the desired amenity of its residents.

## 5. Public Order and Safety:

A community with a perception of high public safety.

## 6. Organisation:

An organisation that provides good governance, effective leadership & high quality services.





# 1. ECONOMIC

**A growing and dynamic economic base underpinning strong employment**



## **Goal Outcomes**

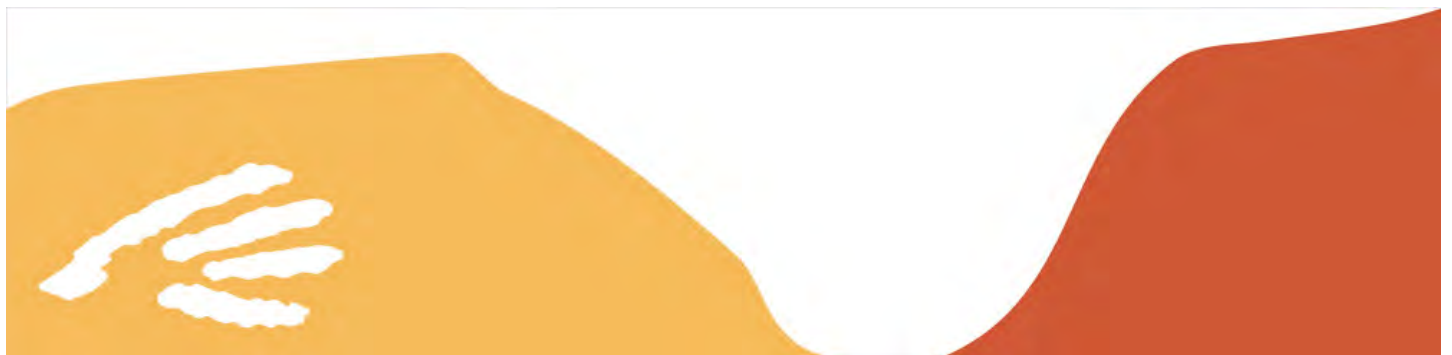
- Active participation in the tourism industry through strategic partnerships via the “Strengthening the position of Alice Springs as a Tourism Destination” initiative
- Strong relationships with government and business to:
  - Increase the participation of Indigenous people in the economy
  - Strengthen Alice Springs as a regional service provider
  - Ensure a high standard of physical infrastructure to support economic development
- Promote Alice Springs as an attractive place for career development
- Safe and reliable public infrastructure, roads and footpaths

The Municipality of Alice Springs covers an area of 328 sq kms and has a population estimated at 28,605 (ABS 2012). It is however the service hub for a much wider region - the southern half of the Northern Territory, an area of 551,000 sq kms, and parts of South Australia and Western Australia.

Developing strategic partnerships with government and business, safe and reliable public infrastructure, roads and footpaths is fundamental to facilitate a growing and dynamic economic base. These will promote and strengthen Alice Springs as a regional service provider and as an attractive place for career development, particularly in industries such as tourism, mining, defence, the arts and pastoralism.

## **2012/2013 Achievements**

- The CBD Revitalisation Project commenced in November 2012
- Mayor Damien Ryan and Minister Matt Conlan launched free WiFi in the Todd Mall in May. This project is a partnership between Council and Tourism NT
- The Alice Solar City project came to an end in June 2013, having firmly established Alice Springs as a nationally and internationally recognised Solar City



## Major Projects

### 1. CBD Revitalisation

This \$5m project resulted from an extensive process of community and stakeholder engagement.

Traditional Owners, the Indigenous community and the wider community have all been central to the planning of this project.

Council commenced construction of stage 1 in November 2012.

This first stage consisted of two projects:

- Reopening Todd Mall north (from Parsons Street to Wills Terrace) to vehicle access which will enhance retail and pedestrian activity in this area
- Creation of a biodiversity corridor in Parsons Street which provides a link with the Todd River, highlighting the physical, cultural and natural identity of Alice Springs

Project design ensures that the community and visitors will enjoy greater space and safety, together with many distinctive features that capture the unique character of Alice Springs.

New brick seating, moth shade structures, new paving, better lighting and landscaping with native plantings combine to enliven the heart of our town.





## 2. Alice Solar City Final report 2012/2013

Alice Solar City was one of seven projects funded through the Australian Government Solar Cities programme, a \$97million national strategy launched in 2004.

It was unique in that it was the only project to be led and delivered by a local government authority on behalf of a consortium of local and government organisations. It was launched in March 2008 to explore how solar power, energy efficient technologies and new approaches to energy supply and pricing could encourage the development of a sustainable energy future.

Alice Solar City came to an end in June 2013 after five years with a long list of outcomes and achievements. It engaged all sectors of the community through three key programme areas:



### 1. Residential

- 2,711 free home energy surveys completed – 30% of the whole community and 47% of owner occupied homes
- Over 800 residential smart meters installed
- 908 residential hot water systems installed with funding support

### 2. Commercial

- 199 energy audits completed
- 411kw of commercial PV installed on 39 business premises
- A dedicated project at the Alice Springs Hospital which resulted in energy savings of 625,000kwh per annum

### 3. Large Scale Iconic projects

- Solar installations at five high profile public locations generate significant power for the town and serve as visible icons of Alice Springs Solar City status. One of the large scale projects, the Uterne Power Station, is supported by Power & Water Corporation which will purchase electricity from the system for 20 years.

At the end of the Alice Solar City project, a total of 700 solar photovoltaic (PV) systems had been installed on homes and businesses, 317 of these with funding support. Solar power installations represented nearly one half of the total Alice Solar City project expenditure and 46% of its total estimated greenhouse gas savings. Solar hot water systems accounted for a further 28% of greenhouse gas emission savings.

As well as investing in and leading delivery of the programme, Council has led by example and has invested in its own facilities, including large solar PV installations on the civic centre and the works depot, and the rooftop water heating system that is effectively reducing the gas bill for the heated pools at the Aquatic & Leisure Centre. Council is immensely proud to have led the success story that is Alice Solar City.

## 2. SOCIAL INFRASTRUCTURE AND PROGRAMMES

A united and healthy community proud of its history, heritage, arts and culture



### Goal Outcomes

- A strategic and collaborative approach to community service provision
- Strong relationships and assistance to Youth Service providers
- Active involvement to improve aged care and disability services
- Recreational, sporting and leisure facilities and programmes that improve the community's quality of life
- Strong links with Alice Springs Traditional Owners
- Support for events and event organisers to promote a strong community
- Open spaces developed and maintained for the use and benefit of the community

Social infrastructure programmes and activities in this area include maintenance of recreation, sporting and leisure facilities, youth and seniors initiatives, the public library and a range of community development activities.

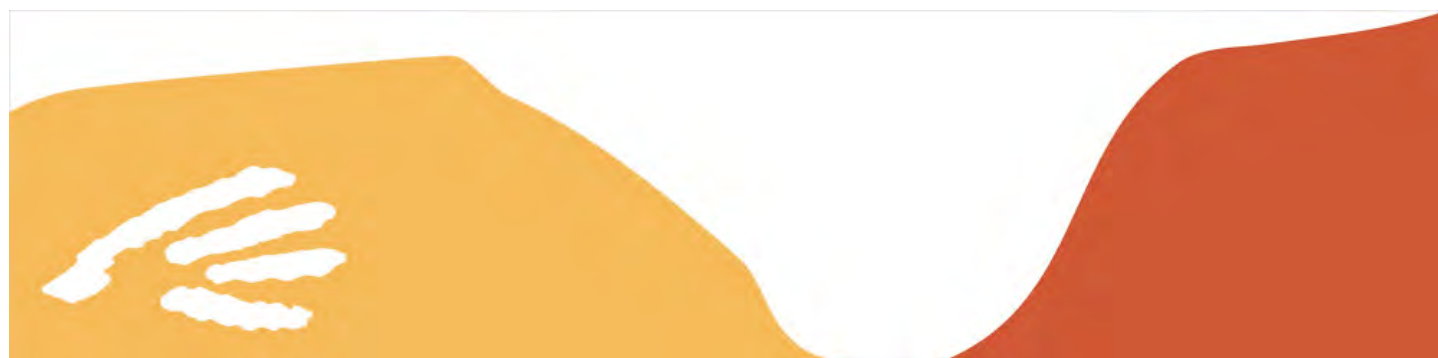
### 2012/1013 Highlights

- During 2012/2013 Public Art valued at \$150,000 was commissioned for the Todd Mall redevelopment (seating and shade shelters) and the upgraded Waste Management Facility, which will feature a specially designed sculpture at the entrance to the car park
- Seniors Month is celebrated in August each year and 2012/2013 saw the inaugural Seniors Talent Quest "Still Got Talent" - a great success with 12 performances and over 60 attendees. It is planned to make this event a feature of Seniors Month every year
- In April, the Youth Action Group planned, promoted and presented a movie marathon at the Alice Springs Cinemas to celebrate National Youth Week
- 228 Alice Springs residents were granted Australian citizenship at four public ceremonies held on Territory Day, Citizenship Day, Australia Day and Harmony Day

The Community Development Unit manages many of the programmes in the important areas of health, social wellbeing and community and cultural development. Key areas of responsibility are:

### Public Art

Alice Springs Town Council is committed to the development of quality Public Art. It facilitates a Public Art Advisory Committee which meets monthly, and has established a policy which commits up to 2% of any capital works budget that exceeds \$250,000 to site-appropriate Public Art.





## Seniors

Council continues to support the Alice Springs Seniors through the Seniors Coordinating Committee which was established in 2010. Council also supports the 50 Plus Community Centre and played a pivotal role in establishing a management committee that oversees operations of the centre.

## Youth

During 2011 and following liaison with the Desert Knowledge Youth Leadership Programme, Council formed a 10 member Youth Council, known as the Youth Action Group. Members represent four secondary schools in Alice Springs and meet regularly to plan youth oriented events and activities.

## Community Grants

A Community Grants Programme is offered each year to provide financial support for community organisations. In 2012/2013 four categories of funding were available to support a range of activities and initiatives.

Nineteen grants totalling \$35,800 were awarded during the year to community groups representing the arts, sport, the environment, families, and people with disability.

## Mayoral Awards

Council celebrates International Day of People with Disability in December each year. This is a United Nations sanctioned day that aims to promote an understanding of people with disability and encourage support for their dignity, rights and well-being.

### 2012/2013 Winners

- Murray Stewart: The Noteworthy Award which acknowledges a person with disability who has made a noteworthy contribution to the community, and
- Ann Ireland: The Champion Award, recognising a person with or without disability who has been an advocate for the rights and well being of people with disability



## Community Events: An Economic Plus

Alice Springs Town Council continues to support and present many key community events. A web based calendar is also available which provides the opportunity for all community groups to promote their own upcoming events.

Some of the events presented by Alice Springs Town Council for 2012/2013 Financial Year were:

- Night Markets held monthly in the Todd Mall between August and December
- Christmas Carnival, a family friendly festival with entertainment, kids activities, market stalls and more
- Pets on Parade, promoting responsible pet ownership
- Ride 2 Work Day, held in October and celebrated with a community breakfast
- Australia Day Celebrations, which this year included support for the nationally televised Weekend Sunrise Show, broadcast from Council lawns in Todd Street
- Citizenship Ceremonies - 4 public ceremonies were held during 2012/2013
- Harmony Day was celebrated in April with a very successful multicultural day held on Council lawns, with food stalls, a costume parade and cultural performances

There are many requests of Council every year for both financial and in-kind support of a diverse range of community events. Supporting these events contributes significantly to the Alice Springs community as well as stimulating tourism in Central Australia and boosting the local economy.

The list of events supported by Council during 2012/2013 is extensive. Here is a small sample:

- Finke Desert Race
- Alice Desert Festival
- Anzac Day Parade
- Henley on Todd
- Harmony Day
- Todd Mall Sunday Markets
- Carols by Candlelight
- Bangtail Muster
- Old Timers Fete
- NAIDOC Week
- Cinema in the River
- Relay for Life
- Great Northern Clean Up Day
- And many, many more





## The Healthy Communities “Active in Alice” Initiative



### 2012/2013 Highlights

- Since “Active in Alice” began in 2011, over 8,000 residents (about 29% of the population!) have participated in the many activities that are available
- In November, a celebration of health outcomes was enjoyed by over 200 people in Councils Function Room. The event included testimonials from medical practitioners, allied health professionals, service providers and participants involved in the Healthy Communities Initiative

2012/2013 was the second year of this very successful programme, made possible by funding from the Department of Health & Ageing.

The primary objectives are to increase awareness of chronic disease risk factors, and to reduce risk by providing access to physical activities and lifestyle education.

A full time Healthy Communities Coordinator is employed by Council and several new accredited healthy lifestyle programmes are now available in Alice Springs to support the project.

In addition, more than 30 people have received training qualifications to deliver those activities.

As 21% of the population identify as Indigenous, Council quickly realised the importance of developing culturally appropriate activities to encourage their engagement.

Women’s Footy Fitness - an eight-week activity focusing on AFL football skills and general fitness - proved to be just the thing and has been enthusiastically supported by Indigenous participants.





The ongoing programmes available in Alice Springs as a result of “Active in Alice” are:

- Lift for Life - evidence-based strength training structured over 3 x 8 week sessions
- Heart Foundation Walking - engages a diverse range of people across different ages, fitness levels and cultures. The Mayor is a dedicated Heart Foundation Walker and can be seen regularly leading the pack.
- Heartmoves - exercises to improve cardiovascular fitness, balance, strength, flexibility, coordination, social interaction and functional ability
- Yogalates for Cancer - for women with or recovering from breast or other cancers
- Women’s Football Fitness - for women of all ages with a focus on Indigenous women
- Aquatics – extremely popular aquatic based physical activity sessions targeting seniors, Indigenous, people with disabilities and chronic health conditions

Healthy Communities Coordinator, Lucinda Coobs, was voted Council’s Civic Centre Employee of the Year in December for her energy, enthusiasm and tireless work in the community raising awareness of chronic disease and promoting healthy lifestyle choices.

Council is extremely proud of “Active in Alice” and its contribution to improved health and well-being of the community. Development of the programme was informed by extensive community consultation, and this has resulted in a network that includes medical practitioners, allied health professionals and several Indigenous organisations, all committed to ensuring that the outcomes achieved to date continue.

“Active in Alice” is funded until July 2014.





## The Nevil Shute Memorial Library (The Alice Springs Public Library)



The Public Library continues to grow, expanding its collections and offering a wide range of popular events and activities, whilst meeting the needs of a modern society by adopting the latest trends and technologies.

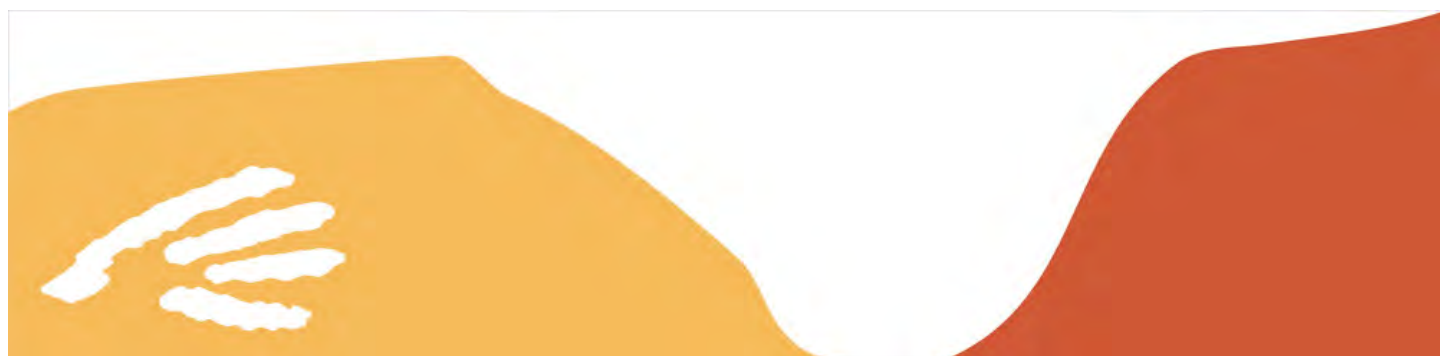
### 2012/2013 Highlights

The past year has seen a very welcome upgrade to the Library, consisting of:

- A new entrance which looks out over the Todd River
- A larger-than-life 3D display of Nevil Shute book spines
- A refurbished interior - new stylish furniture and carpet tiles, new display shelving and a fresh coat of paint
- An open floor plan design has created a very modern and inviting space for the community and visitors to enjoy
- The introduction of Radio Frequency Identification (RFID) technology with self loan kiosks that enable users to check out their own items
- A new energy efficient air-conditioning system has been installed, made possible by a Federal Government grant, throughout the library, with a specialised unit to ensure preservation of the Alice Springs collection
- Lynda Wickham was voted the Library's employee of the year. She has been a valuable member of the Library team for 34 years. Congratulations Lynda!



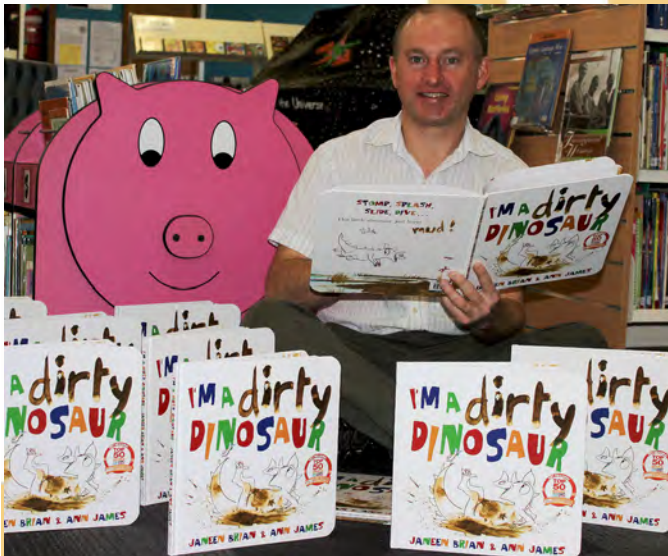
ABOVE RIGHT: CEO Rex Mooney, Councillor Liz Martin, Hon Matt Conlan MLA and Library Manager Georgina Davison at the opening of the refurbished library



The Public Library is an important community space in Alice Springs. It has a strong engagement with all sections of the community and hosts a wide range of special events, public speakers, exhibitions and workshops throughout the year.

It's not all about books either. In 2012/2013 Alice Springs residents borrowed a total of 120,665 items from a diverse collection of books (fiction, non-fiction, large print), CDs, audio books, DVDs, magazines, children's and young adult collections, graphic novels, together with e-audio and e-books.

There are five Special Collections including an Indigenous Knowledge Collection, the Alice Springs Collection - a unique collection of material tracing the history, geography and social and economic development of Central Australia, and the Nevil Shute Collection, a complete hard-copy collection of the author's work, donated by the Nevil Shute Norway Foundation.



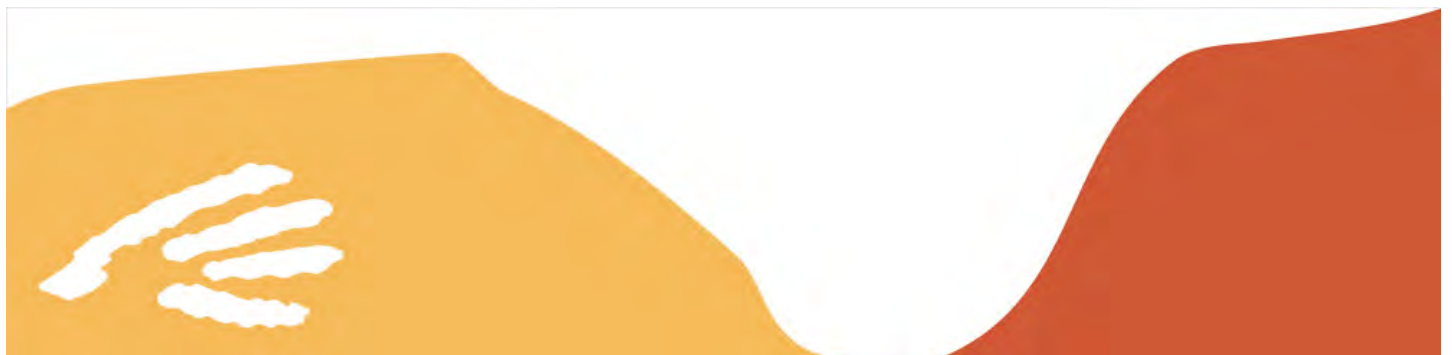
Other services available at the Public Library:

- Computers for Internet and data processing
- Local papers on a searchable database
- Wireless Internet access
- Reference services
- Inter-Library Loans
- Photocopying / Facsimile
- Online Databases



In 2012/2013 there were:

- 7,976 Members
- 7,077 new items added
- 123 magazine subscriptions
- 11 local and interstate newspapers available
- Inter-library loans: incoming 467, outgoing 209
- 16,147 uses of the Internet
- 203 events held with 6,058 participants





**A selection of events and activities at the library during 2012/2013**

August	<b>Children's Book Week</b> - Children aged 5 to 12 made Viking helmets, which related to the theme of 'The Last Viking' picture book, nominated for the 2012 early childhood book of the year award.
August - October	"Remembering Territory Families" – an exhibition held in all NT Libraries. Alice Springs featured pioneer families from Central Australia and the Tennant Creek region.
September	Adult Learners Week – classes were offered in digital literacy, focusing on Facebook and email skills.
September	Alice Desert Festival - Four local storytellers presented stories at Under a Starry Night: Tales Told from the Heart.
December - January	Summer Reading Club - 104 participants registered - 32 pre-school age, 57 primary school age, and 15 in the secondary school age group. Prizes were awarded at a party on 25th January, attended by 55 children and 18 adults.
February	Library Lovers Day – Blind Date with a book! A fun event in which a selection of books were wrapped in red and decorated with hearts.
February	Imparja Cup Display - commemorating 20 years of Indigenous Cricket in Alice Springs.
March	Harmony Day was celebrated with a BIG cake and light refreshments, promoting the "Many Stories – One Australia" theme.
April	National Youth Week featured a scary movie night. 'Ghostbusters' was screened, with competitions and monster dress-up. The Library also facilitated a musical 'looping' workshop which was run by interstate performer Larry T. Hill.
April	Eye of the Storm Writers Festival - celebrates new Australian writing, culture and ideas. The Library presented the children's programme and held workshops with three children's author/illustrators: Katherine Battersby, Brenton McKenna and Dub Leffler.
May	Library & Information Week - Extreme Reading Photo Competition.
May	National Reconciliation Day - Screening of the film "Croker Island Exodus", which tells the story of the evacuation of Aboriginal children from Croker Island during World War 11.
May	National Simultaneous Storytime - The Library took part in this nationwide event with three transition classes from OLSH Bath Street campus where "The Wrong Book" by Nick Bland was read.
June	Author Visit - Internationally acclaimed children's author Jacqueline Harvey visited the Library for an after school presentation for children.

## Sporting Facilities



Council maintains 15 sports ovals in Alice Springs. The premier sporting facility is the Traeger Park complex, which consists of the TIO Traeger Park Oval (hosting AFL football, cricket, and other large events, such as the bi-annual Masters Games), a baseball diamond, basketball stadium, hockey fields and tennis courts.



## 2012/2013 highlights

- Council entered into a long term partnership with TIO. This sponsorship, valued at \$300,000, gives TIO naming rights to the main oval at Traeger Park and will ensure that it continues to attract leading national and international sports fixtures and major events for the people of Alice Springs
- Turf practice nets and a new electronic scoreboard were installed at TIO Traeger Park Oval

## Maintenance of Sporting Ovals

Alice Springs has always enjoyed a high level of participation in sporting activities and the growing multi-cultural nature of our community suggests that this will continue. Sporting facilities are in constant use throughout the whole year, and a rigorous maintenance schedule is critical to ensure recovery and preservation of playing surfaces.

## Major Projects

### Traeger Park Complex

- Traeger Park Basketball Stadium – upgrade of air-conditioning system and three new scoreboards
- Lyle Kempster Baseball – new air conditioning and construction of bull pens and dugout

### Ross Park Soccer and Netball

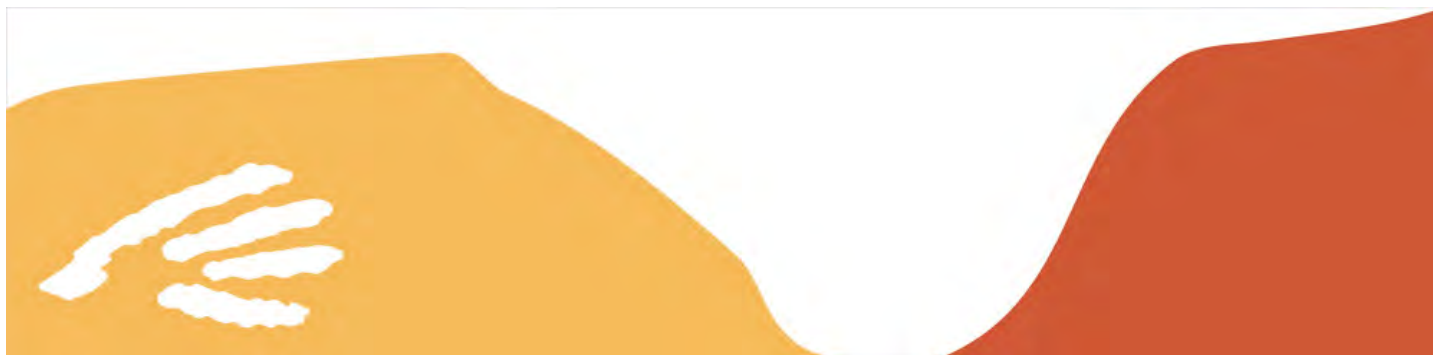
- New spectator shade structures
- Carpark lighting

### Albrecht Oval

- New electronic scoreboard and application of a non-slip surface in the change rooms

### Jim McConville Oval

- Toilets and change rooms refurbished and painted





## Some of the Major Sporting Events held during 2012/2013

- September: Community Cycling Event & Expo from Telegraph Station to Council Lawns. A joint event by NTG and ASTC promoting the bikeways, road safety message and encouraging people to cycle. This event attracted over 200 participants who rode the track and took advantage of the interactive displays on the Council lawns.
- October: Alice Springs Masters Games are held bi-annually in Alice Springs. There were 33 sports and 3944 participants in 2012, and every Council sporting facility was in use over the 10 days. Opening and closing ceremonies were held at Anzac Oval and Council officers worked throughout the period performing a range of duties. The event is very successful, bringing a welcome boost in economic activity to the region.
- November: 2012 'Football Dreaming' National Indigenous Football Festival at Ross Park. Every State and Territory was represented at the two day festival where children participated in workshops and played soccer for their chance to win the Football Dreaming competition.
- February: Indigenous All Stars AFL Game, with the All Stars up against Richmond Tigers at TIO Traeger Oval. 8,350 people packed in to watch the All Stars claim victory - final score 14.6 (90) to 6.4 (40).
- February: WNBL Game – West Coast Waves v Sydney University held at Traeger Basketball Stadium. The West Coast Waves held a variety of community engagement activities for several days prior to their game, during which 485 spectators cheered them to victory.
- February: 2013 Imparja Cup Cricket held at all venues. This is the largest Indigenous cricket competition in Australia with every State and Territory represented.
- March: AFL NAB Cup – West Coast Eagles v Port Adelaide at TIO Traeger Main Oval. 4,244 people watched Port Power win by six





## Alice Springs Aquatic & Leisure Centre



This state-of-the-art indoor aquatic facility opened in April 2011, and has meant that the Alice Springs community now has year round access to swimming and a whole range of other aquatic activities.

One of the five large commercial projects undertaken by Alice Solar City was the installation of 275 Helicol solar water heating panels on the roof to heat two outdoor and two indoor pools.

The project was one of the largest of its type in Australia at the time of installation, and was a practical demonstration of Council's commitment to Alice Springs as a solar city.

### Access for all

With financial assistance from the Australian Government (FaHCSIA) a number of mobility aids have been installed to maximise access and participation in aquatic activities.

Specialised equipment includes:

- Two wet area wheel chairs
- Two floating slings (150kg and 200kg)
- An access lifter with 360 degree manual rotation
- Mobile battery height adjustable change table



### 2012/2013 highlights

During 2012/2013 a waterproof defibrillator was purchased to strengthen First Aid capacity and two new drinking fountains were installed in the outdoor pool area.

The aquatics sessions are a very popular part of the "Active in Alice" calendar. Three programmes are offered:

- Aqua Classic for all age groups and fitness levels
- Active Oldies targets people with injuries or health conditions such as diabetes and hypertension
- Aqua Focus is for those who want a more challenging aquatic workout



## Grants

Council received a grant from the NT Government during the year to promote youth participation in aquatic based sport and recreation.

“Coolin’ down @ the pool” offered each of the 13 major sports played in Alice Springs a cool-down session after the game for their players in the 7-15 year age group.

The supervised two-hour cool-down sessions consisted of low impact aquatic weight and resistance training, and some recreational fun time.

NT Government also provided a \$20,000 grant during the summer school holidays which provided free entry to the Aquatic & Leisure Centre between 15 December and 28 January for children aged 5-16 years.

## Events

To celebrate the Australia Day holiday on Monday 28 January, Council held an open day at the Aquatic and Leisure Centre - all entries for the day were free.

Australian swimming Olympians Christian Sprenger, Libby Trickett and Lara Davenport shared their Olympic dreams and tips with more than 100 school children from remote communities at the 2012 Bush Schools Swimming & Lifestyle Clinic in November. Some schools travelled more than 800km to attend the clinic.

In July 2012 the Aquatic & Leisure Centre hosted the Australian Pool Life Saving Short Course Championships. Run by the NT Royal Life Saving Society, the event attracted 65 participants and numerous spectators.





### 3. ENVIRONMENT



**Goal: A town at the forefront of management of its arid land natural resources.**

#### Goal Outcomes

- Improved appearance and cleanliness of the town
- Innovative waste management strategies emphasising waste reduction, reuse and recycling
- Safe and reliable storm water drainage
- Promotion of efficient use of energy and water resources

Alice Springs lies in the physical and spiritual heart of Australia's arid zone, about halfway between Darwin to the north, and Adelaide to the south. Visitors from all around Australia and the world come to Alice Springs for its natural attractions, its history and its heritage.

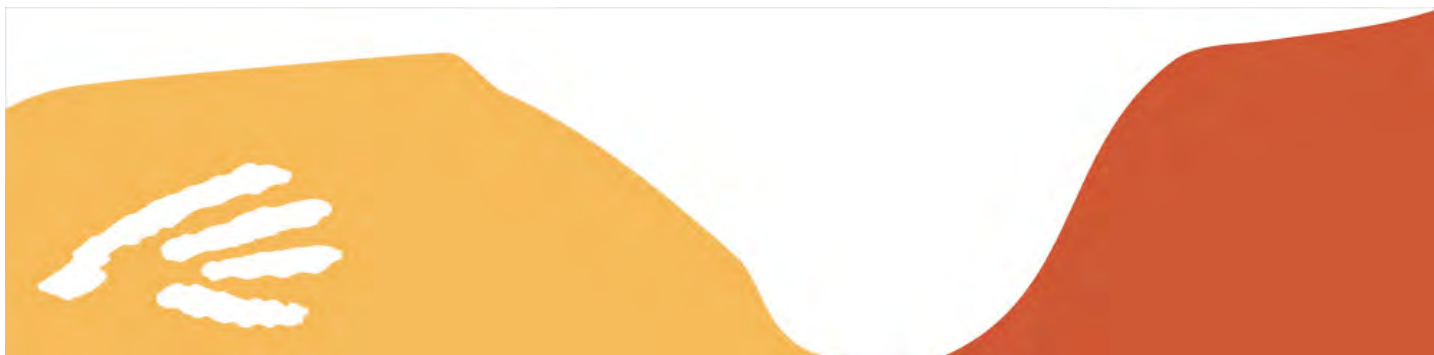
Water resources are drawn largely from groundwater, either from alluvial sediments or from rock aquifers in the Amadeus Basin, and water conservation is of critical importance in strategic planning.

Activities in this area include waste management and landfill operations, general litter control, graffiti removal and water resource management.



#### 2012/2013 Highlights

- National Tree Planting Day was celebrated in September 2012. This is an annual event and this year trees were planted in Gap Road as part of an on-going beautification plan
- The Alice Water Smart project ended in June 2013. Over the 2 year period Council reduced its irrigation water consumption on ovals, parks etc by over 100Mg/L. The Maxicom System has now been linked to 74 sites
- Redevelopment of the Regional Waste Management Facility commenced late in 2012. It is a long term solution to waste minimisation and will achieve a significant reduction in waste entering the landfill and emissions of harmful environmental gases





## Major Projects

### 1. Alice Water Smart Project

Alice Springs is a vital support hub for Central Australia and its limited water resources sustain not only the unique environment and areas of traditional significance, but all major economic activities.

In 2011, a consortium of 5 Alice Springs organisations, including Council, successfully applied for funding from the Federal Government's National Water Security Plan.

The project aims were to extend the life of our finite groundwater resource and secure the long term sustainability of Alice Springs. It was a cooperative joint venture with a multi-objective integrated programme of practical projects including:

- Wastewater recycling and reuse
- Pressure management and leak reduction
- Efficient irrigation
- Smart metering
- Intensive demand management

The project ended in June 2013 however the benefits are long term and Council will continue to monitor and manage all new and existing sites.

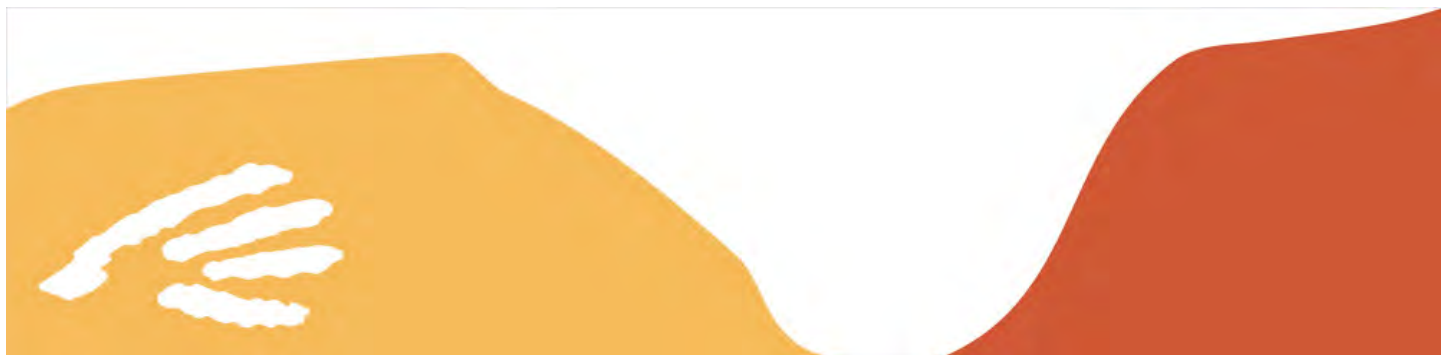
### 2. Redevelopment of the Waste Management Facility

In 2011 Council was successful in an application to Regional Development Australia for funding to undertake a major redevelopment of the landfill. The total project cost is estimated at just over \$5m, with funding provided jointly by the Federal Government (\$3.5m) and a Special Purpose Grant from the NT Government (\$775,000). Council will contribute approximately \$.5m cash with significant in-kind support.

The redevelopment comprises the following key components:

- A waste transfer station which provides the opportunity for waste to be sorted prior to entering the landfill. Council estimates that this alone will save over 5,000 tonnes of waste from entering the landfill each year
- An expanded retail recycling centre and salvage yard for second-hand or recycled hardware and household products
- New weighbridge and security gates
- A chemical and hazardous waste facility

When complete, the facility will deliver an economically viable and environmentally sustainable waste management system with the capacity to service the region for at least 30 years. This project is nearing completion and is expected to be open to the public before the end of the 2013 calendar year.





## **Parks and gardens**

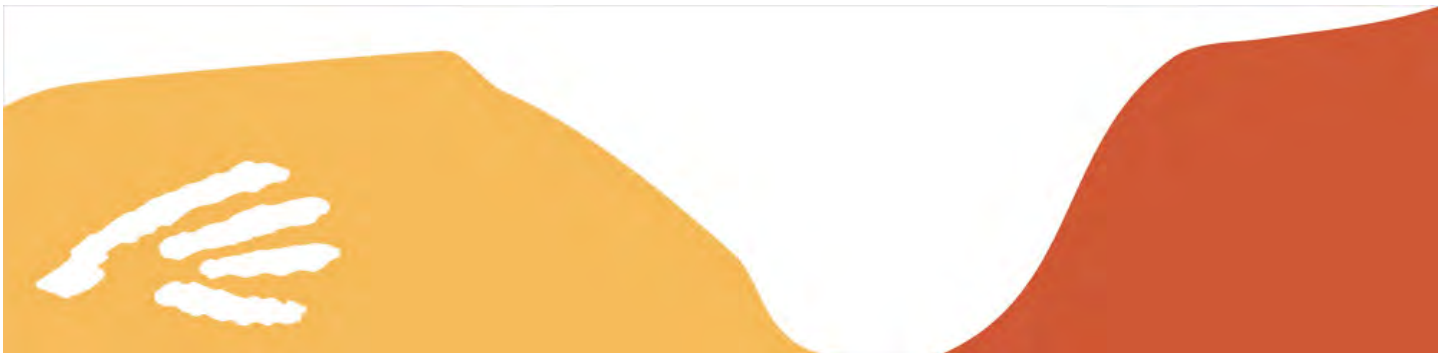
Council has responsibility for over 80 parks, gardens, and other open spaces within the Municipality. Litter control is regularly identified by the community as an important issue, and with limited resources, it is a fine balancing act each year to manage open space to meet community expectations.

Maintenance is strategically planned with the Parks and Gardens Dossier, a living document which is regularly reviewed and updated. It includes plans for irrigation, infrastructure, park furniture, fences, gates, locks, tree plantings etc.

## **Environment Advisory Committee (EAC)**

The objective of the EAC is to “consider issues related to the sustainable management of resources relevant to Council’s functions”. It is to provide “advice and recommendations on public policy that promote responsible management of waste, water, energy, and environmental protection appropriate to the environment of Alice Springs”.

It is also required to assist with the development of strategies to raise awareness in the community of sustainable resource management and environmental issues.





## 4. DEVELOPMENT



**A town developed to reflect its environment and the desired amenity of its residents.**

### Goal Outcomes

- Input into the planning process to ensure appropriate development
- Strong representation to retain the town's unique character
- Improved community understanding and respect for our developing heritage

To maintain the flavour and unique identity of Alice Springs it is essential that the built environment complements the natural environment and captures the distinctive character of a thriving outback community.

Activities in this area include maintenance of the town's public ablution facilities, and cemeteries. Council also has input into the planning process to ensure developments are appropriate and retain the unique character of Alice Springs.

Council is generally responsible for the provision and maintenance of public roads, stormwater drainage (as it relates to the local road network), and the level of amenity provided in road reserves and public open space.

### 2012/2013 Highlights

- Roundabout installed at Undoolya Road and Sturt Terrace (opposite Lil'Ants Child Care) for traffic safety reasons
- Stage two of the Gap Road upgrade and beautification project
- Todd Mall access ramp constructed in Todd Mall opposite Reg Harris Lane

#### Roads:

Council is responsible for the maintenance and upkeep of a network comprising 200kms of sealed and 27kms of unsealed roads throughout the Municipality. Federal funding is made available annually on a per capita basis to assist in this function.

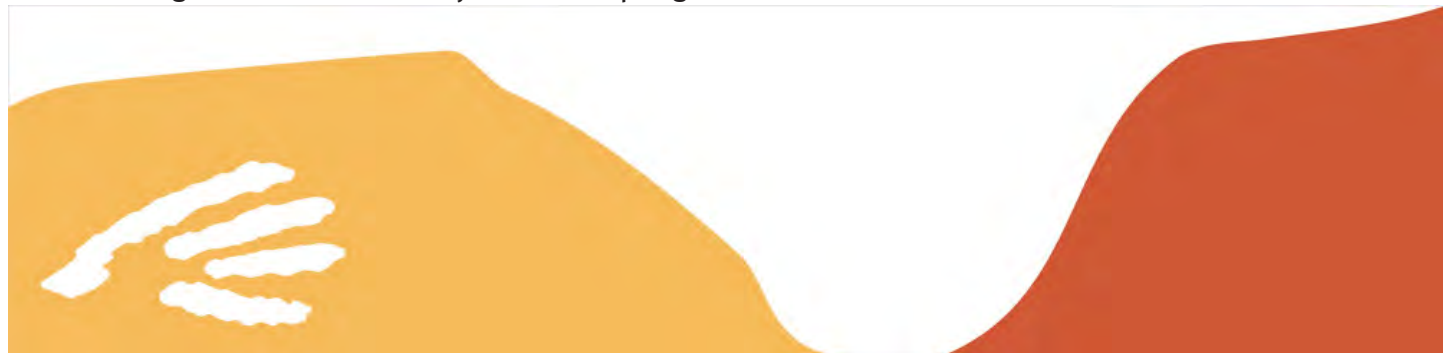
### Major Projects

#### 1. Kilgariff subdivision

Kilgariff is the new suburban development being undertaken by the NT Government. The Kilgariff estate is approximately 9kms south of the CBD and will ultimately feature a village centre, sports oval, natural open space, parks and wildlife corridors, as well as cycle paths.

The suburb is named after a pioneering local family. Bernie Kilgariff was a founder of the Country Liberal Party and was the Territory's first Senator. He was awarded the Order of Australia Medal in the 1989 Queen's Birthday Honours for services to the Northern Territory.

Bernie's daughter Fran was the Mayor of Alice Springs from 2000-2008.





## 2. “The Meeting Place” project

Drawing on extensive community and stakeholder consultation over many years, Council and the Uniting Church have collaborated to develop “The Meeting Place” project.

A team of professional consultants was commissioned in February to design and fully cost the project, and ensure that it was both viable and delivered value for money for all levels of government, for the region and for our growing multicultural community.

“The Meeting Place” project contains four (4) elements:

- A community open space to stimulate and facilitate social, economic and cultural interaction. This feature is the central and unifying heart of the project
- A multilevel car park, long overdue, to improve parking in the CBD
- A multi-purpose redevelopment of the Uniting Church precinct, with a mixture of retail, mixed residential, heritage and public spaces
- Completion of the Todd Mall upgrade south of Parsons Street

### Meeting Place



Indicative view from Hartley Street



Uniting Church in Australia  
Northern Synod

**Alice Springs MEETING PLACE**



An application for funding to the Federal Government’s Regional Development Australia Fund in April 2012 was unsuccessful, however Council and the Uniting Church remain committed to this project and will continue to explore all potential avenues of support to ensure it becomes a reality.

## 5. PUBLIC ORDER AND SAFETY

**An organisation dedicated to good governance, effective leadership & provision of high quality services.**



### Goal Outcomes

- Appropriate bylaws in place
- Effective bylaw enforcement
- Installation of appropriate infrastructure to facilitate a safe town (including lighting and CCTV)

One of Council's key functions is to ensure good governance of the Municipality and to assist the community to live together in peace and harmony. Council makes local laws (bylaws) to set out the standards that are expected and to make the community a better place to live.

Bylaws are classified as subordinate legislation which can be made by councils under the Local Government Act. They apply to everyone in a council's area, including visitors and can be about any function that the council can legally carry out.

The Rangers are Council's authorised law enforcement officers. Their role is to educate the community about the local laws administered by Council, and promote compliance. This ensures that our town continues to be a pleasant place to live, work and visit.

### 2012/2013 Highlights

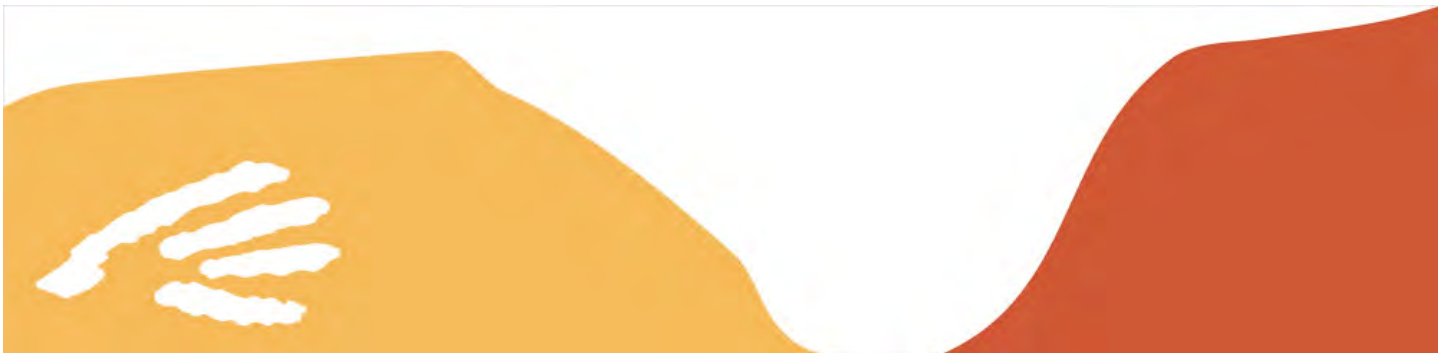
- The Ranger Unit now operates seven days a week which has created greater presence and visibility throughout the community
- Council has employed a full time vet
- Increased river patrols have resulted in reduced numbers of people camping illegally in the Todd River and a reduction in the level of public drinking
- Interagency cooperation has been very strong and joint operations with the police now occur on a regular basis

### Dog Control on town camps

Late in December 2008 the Ranger Unit received funding from the Federal Government to standardise dog ownership in town camps by enforcing compliance with Council bylaws.

This meant reducing the number of dogs in each town camp to no more than two healthy and registered dogs per house. There was also an extensive education component, and the residents received clear and valuable information about the health, safety and environmental risks of having too many dogs.

The funding stream has continued every year since, although the current round is scheduled to finish in June 2014.





This programme has been extremely successful. Council now employs a full time veterinarian (the vet ranger) which has assisted to achieve a smooth roll-out of the project.

The residents of the town camps are very positive in their engagement with the programme, and the relationship between the residents and the Rangers is very cooperative.

In the absence of many of the diseases carried by so many unhealthy dogs (in the first 12 months over 1200 dogs were removed) the health and safety of town camp residents, particularly children, improved immediately.

Similarly there was a dramatic decrease in the number of dog bites and attacks reported to Council throughout the broader community.

Dog numbers in the town camps are at the lowest levels in five years due to the work of the ASTC Ranger unit.

This year has seen the highest number of cats impounded on record. Feral cats have been in plague proportions and Council has increased its cat trap numbers by 100%. Happily, numbers are now decreasing.

## **Pets on Parade**

The Ranger Unit has a responsibility to educate the community about bylaws and a very successful programme is the annual Pets on Parade.

This event was held in March 2013 and was the most successful yet. The Ranger Unit provided a family entertainment day with responsible pet ownership as the main message.

The event raised \$5000 to be given to the Riding for the Disabled charity based here in Alice Springs.



## 6. ORGANISATION

**An organisation that provides good governance, effective leadership and high quality services.**

### Goal Outcomes

- Effective governance and leadership
- Skilled, committed and professional staff in a supportive environment
- Effective communication and consultation with the community
- Efficient, effective and responsive corporate services
- Effective strategic and business planning and reporting

Council's long term financial sustainability is dependent upon effective and efficient organisational processes. Equally, Council's role as a major service provider in the region means that staff must be skilled and equipped to deliver high quality responsive services.

The main activities are support for elected members, rates management, staff recruitment and professional development, financial reporting, media liaison and promotions, and executive management.

### Elected Member Training

Good governance ensures that Alice Springs Town Council manages its many complex responsibilities in the best interests of the community.

Training for elected members focusing on good governance responsibilities has become increasingly important, and the Local Government Association of the Northern Territory (LGANT), the peak body representing local government in the NT, is taking a proactive role in developing governance seminars and workshops.

Councillors attended the inaugural Good Governance 2012 four-day forum held in Darwin in May 2012, and have participated in other training opportunities as identified and appropriate, e.g. training in November 2012 which focused on media skills.

### Our staff

Alice Springs Town Council remains one of the largest employers in Alice Springs with over 164 employees. 19 current employees have been with Council for 10 or more years.

Rick McKee was voted employee of the year at the works depot. Rick's valuable and never-ending work keeps graffiti under control.



Senior mechanic Henry Fenton (left) is congratulated by CEO Rex Mooney, on 20 years service with the Alice Springs Town Council.



## **Staff Induction**

Council has a comprehensive induction process to facilitate a smooth transition to the new workplace. Inductions feature presentations from the CEO and the three Directors, a tour of Council's facilities, and a comprehensive staff handbook.

## **Cultural Awareness**

This course helps to develop an understanding of how a person's culture shapes their values, behaviour, beliefs and basic assumptions, an essential skill in the provision of culturally appropriate services.

This course is undertaken by all new staff. It provides a basic understanding of Indigenous history and cultural practices throughout Central Australia and is of real value to employees new to Alice Springs.

## **Contact Officers**

Four Council employees are appointed to these positions. The role of a Contact Officer is to provide information to employees about options available that will assist them to resolve grievances and other confidential issues.

## **Indigenous Employee Liaison**

The introduction of this position was a new initiative in 2012/2013. The primary purpose of the role is to assist Council's Indigenous employees to resolve any issues that may have an impact on their employment, and to liaise with Council supervisors about related workplace matters.

It is hoped that taking a proactive approach to the position will recognise any areas of potential difficulty early, before they become problems.

## **Training & Professional Development**

A structured programme of training and professional development has many benefits for organisations, ultimately leading to improved performance in the workplace and enhanced self esteem and job satisfaction.

Council employees have a wide variety of tasks and responsibilities, ranging from employees at the waste management facility operating large and complex machinery, to desk-bound office staff.

Council is a strong advocate for training and all employees are encouraged to further their skills and knowledge. In some instances, specialised training is required to meet the demands of particular roles.

For example, the responsibilities of Rangers include bylaw enforcement, animal control, municipal patrols, providing advice and information to tourists, and investigation of complaints.

Rangers therefore undertake specialised training in many areas, including traffic management, 4WD training, animal control and management, baton training, First Aid, and firearms training.

## **2012/2013 Community Survey**

Council surveys the residents of Alice Springs once every four-year term for feedback on its performance and to identify issues of concern. Survey results inform Council's decision making and ensure that corporate services meet the needs and expectations of our community.

Survey results in 2013 again identified antisocial behaviour, law and order, safety and security and alcohol as the issues of most concern to residents. In areas of direct Council responsibility, the key areas were recycling, antisocial behaviour, alcohol awareness, town cleanliness and bylaw enforcement.

## **Managers Retreat**

Each year, the executive and senior management leave their offices and participate in a two-day programme of workshops and activities which focus on strategic planning, team building, information sharing, problem solving and leadership training.

Outcomes from the February 2013 Managers Retreat include:

- Develop a Disaster Plan to be implemented across Council
- Develop meeting guidelines and protocols for use across Council
- Introduce a KPI based performance appraisal system

## **Freedom of Information**

The Northern Territory Information Act applies to the Alice Springs Town Council. The Act gives to the general public a right to access information held by Council if it is in the public interest to do so. A person may also apply to access and if necessary correct personal information held by Council.

Under Section 11 of the Act, Council as a public sector organisation must publish a statement about its structure and functions, the kinds of information usually held by it and a description of its procedures for providing access to information and correcting personal information.



## Structure and functions

The Alice Springs Town Council is a local government authority established under the Local Government Act. It is charged with the peace, order and good government of the Municipality of Alice Springs and has the control and management of that government.

Council's functions are prescribed by the Act and include the control and management of:

- Public places
- Street lighting
- On and off street parking
- Markets
- Public transport
- Public toilets
- Sanitation and garbage
- Litter and street cleaning
- Animals
- Halls and public buildings
- The Alice Springs Aquatic and Leisure Centre
- The Alice Springs Public Library
- Parks, gardens and reserves
- Roads (with some exceptions)
- Cemeteries

## Kinds of Information

Broadly speaking, the Alice Springs Town Council holds information falling into the following categories:

- (a) information relating the discharge of its functions;
- (b) information related to inquiries and investigations into complaints against members of the public and Council employees;
- (c) information related to the management of Council including personnel, occupational health and safety, contracts, legal advice, financial records and information about asset management; and
- (d) information related to rates including the information in the assessment record kept by Council pursuant to section 152 of the Local Government Act.

Pursuant to section 200 of the Local Government Act, any person may inspect the current version of the various documents at Council's office free of charge, including:

- auditor's report
- Council's policy concerning Elected Members in relation to payment of expenses and provision of facilities
- assessment record (but not so as to disclose a ratepayer's history of payment of rates and charges)
- register of interests
- agendas for Council meetings
- a copy of the unconfirmed minutes of each meeting of Council or a Committee together with any recommendations and reports referred to in the meeting which are not prescribed as confidential. Please refer to the Act for a full list.

The following documents may also be inspected at Council's office or accessed at its website at [www.alicesprings.nt.gov.au](http://www.alicesprings.nt.gov.au)

- The previous six annual financial statements and annual reports
- Municipal Plan 2012 - 2016
- Strategic Plan 2010 – 2015



# Financial snapshot 2012/2013



## Operating Income and Operating Expenditure

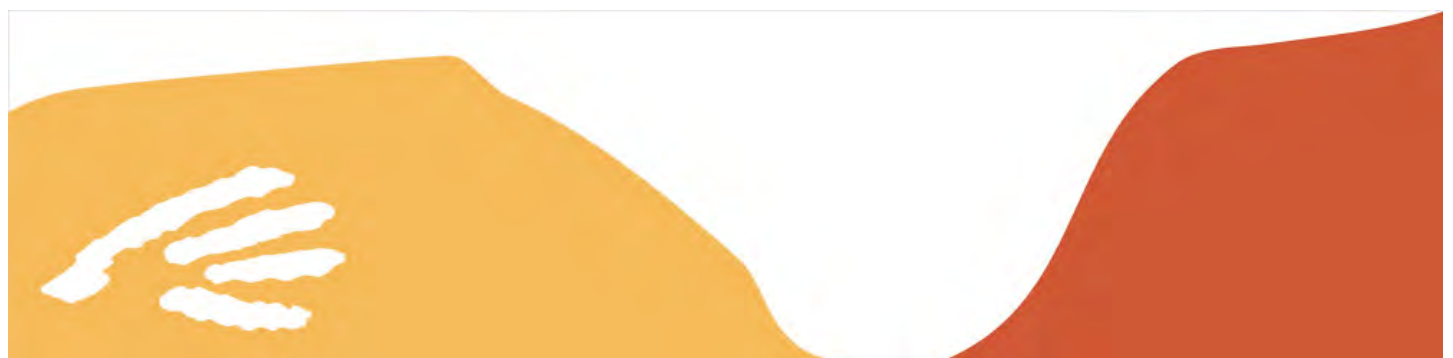
The detailed audited financial statements for the year ended 30 June 2013 can be found as attachment 2.

During the 2012/2013 financial year Council maintained its delivery of core services to the community at a high level. Services delivered included road and footpath maintenance, animal registration and control, waste management collection, landfill management, public cemeteries and toilets, the provision and maintenance of sporting and recreation facilities and the completion of the Alice Solar City project.

## Summary of the Operating Income and Operating Expenses

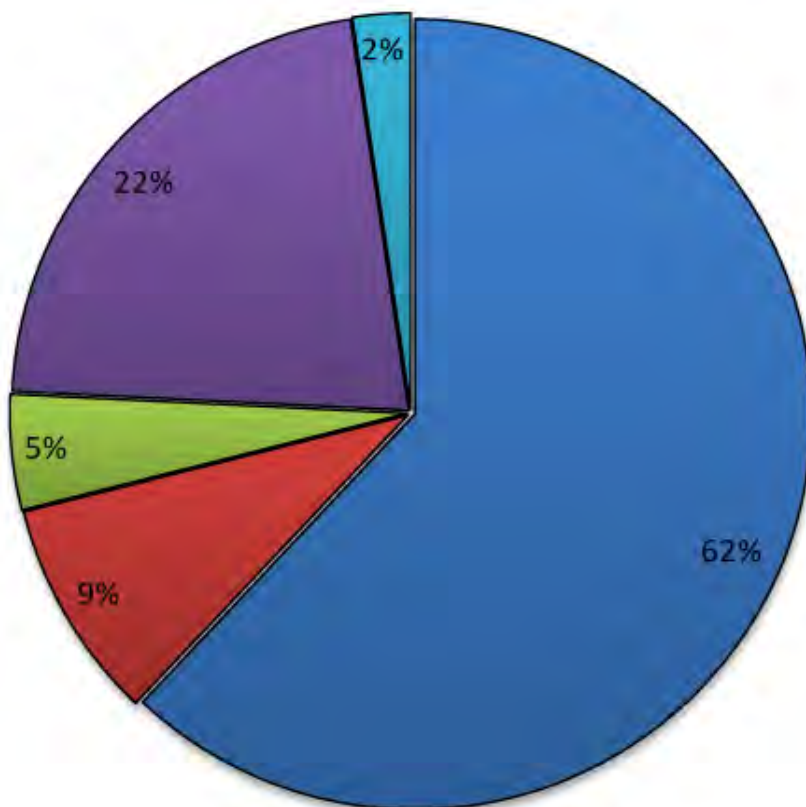
### Operating Income

	2009/10	2010/11	2011/12	2012/13
Rates and annual charges	\$16.60m	\$17.06m	\$19.16m	\$20.33m
User fees and charges	\$2.71m	\$2.99m	\$3.19m	\$2.96m
Interest	\$1.40m	\$1.44m	\$1.70m	\$1.54m
Grants and contributions	\$14.97m	\$13.10m	\$7.36m	\$7.17m
Other revenues	\$0.29m	\$0.27m	\$0.79m	\$0.77m
<b>Total</b>	<b>\$35.97m</b>	<b>\$34.86m</b>	<b>\$32.20m</b>	<b>\$32.77m</b>



## Revenue Breakdown Graph

### Revenue %



- Rates and annual charges
- User fees and charges
- Interest
- Grants and contributions
- Other revenues

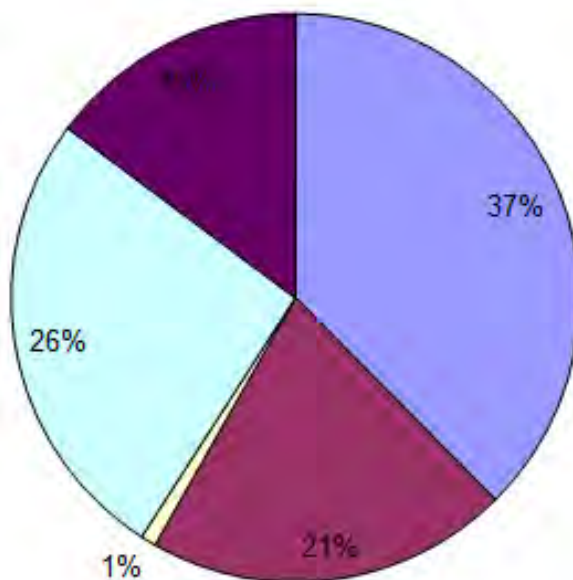


## Operating Expenditure

	2009/10	2010/11	2011/12	2012/13
Employee costs	\$9.89m	\$10.68m	\$11.32m	\$12.41m
Materials & contracts	\$11.01m	\$8.31m	\$8.14m	\$6.82m
Interest charges	\$0.28m	\$0.36m	\$0.33m	\$0.29m
Depreciation, amortisation & impairment	\$8.15m	\$8.21m	\$8.59m	\$8.62m
Other expenses	\$3.19m	\$3.32m	\$3.59m	\$3.79m
Loss on disposal of assets	\$0.02m	\$0.20m	\$0.00m	\$1.10m
<b>Total</b>	<b>\$32.54m</b>	<b>\$30.99m</b>	<b>\$31.97m</b>	<b>\$33.03m</b>

## Operating Expenditure Graph

Expenditure %



## Assets and Liabilities

### CURRENT ASSETS

	2009/10	2010/11	2011/12	2012/13
Cash Assets	\$23.81m	\$21.24m	\$24.34m	\$27.19m
Receivables	\$2.81m	\$2.41m	\$3.24m	\$3.96m
Inventories	\$0.08m	\$0.07m	\$0.08m	\$0.09m
Other	\$0.15m	\$0.02m	\$0.05m	\$0.01m
<b>Total</b>	<b>\$26.85m</b>	<b>\$23.74m</b>	<b>\$27.71m</b>	<b>\$31.25m</b>

### NON-CURRENT ASSETS

	2009/10	2010/11	2011/12	2012/13
Deferred Rates	\$0.01m	\$0.01m	\$0.02m	\$0.02m
Work in Progress	\$9.68m	\$0.01m	\$1.01m	\$7.02m
Property, Plant & Equipment	\$174.83m	\$189.82m	\$184.67m	\$177.37m
<b>Total</b>	<b>\$184.53m</b>	<b>\$189.84m</b>	<b>\$185.70m</b>	<b>\$184.41m</b>

### CURRENT LIABILITIES

	2009/10	2010/11	2011/12	2012/13
Payables	\$3.21m	\$1.77m	\$1.93m	\$4.59m
Borrowings	\$0.29m	\$0.28m	\$0.33m	\$0.35m
Provisions	\$1.50m	\$1.47m	\$1.23m	\$1.28m
<b>Total</b>	<b>\$5.00m</b>	<b>\$3.52m</b>	<b>\$3.49m</b>	<b>\$6.22m</b>

### NON-CURRENT LIABILITIES

	2009/10	2010/11	2011/12	2012/13
Borrowings	\$3.43m	\$3.14m	\$2.80m	\$2.43m
Provisions	\$2.47m	\$2.57m	\$2.54m	\$2.68m
<b>Total</b>	<b>\$5.90m</b>	<b>\$5.71m</b>	<b>\$5.34m</b>	<b>\$5.11m</b>

Council's financial position at the end of the year shows that it is in a sound financial position and that it has carried out its core functions as required and provided additional planned expenditure to enhance the quality of life within the community of Alice Springs.

Where Council has an obligation to carry out specific work as a condition of grant funding and that work has not yet been completed provision has been made to ensure that funds are carried forward into the next financial year.

Council continues to set aside reserve funds to meet future requirements and these are specifically set out in the detailed financial statements.



## ALICE SPRINGS TOWN COUNCIL STRATEGIC DIRECTIONS 2012

### Goal 1: ECONOMIC - A growing and dynamic economic base underpinning strong employment

**Outcome 1.1:** Active participation in the tourism industry through strategic partnerships via the “Strengthening the position of Alice Springs as a Tourism Destination” program

**Strategy 1.1.1:** Maintain and develop tourism alliances that will benefit the town, including maintaining an Events, Tourism and Promotions Committee

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Maintain membership position on TCA Executive committee.</li> </ul>	<ul style="list-style-type: none"> <li>Monthly TCA meeting attended.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Assist organisations to develop and implement strategies, programs and events that encourage tourism</li> </ul>	<ul style="list-style-type: none"> <li>Input provided into “Strengthening the position of Alice Springs as a Tourism Destination” working group</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Maintain Tourism, Events &amp; Promotions Committee and alliances with Tourism Central Australia &amp; NT Tourism.</li> </ul>	<ul style="list-style-type: none"> <li>Members of CDU attended all monthly Committee meetings and administration actioned.</li> <li>All recommendations actioned in a timely manner.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Work with tourism organisations to develop and implement Council programs and events that encourage tourism.</li> </ul>	<ul style="list-style-type: none"> <li>The following events successfully delivered in collaboration with tourism organisations - Todd River Tucker, Christmas Carnival, Night Markets, Outdoor Cinema and events as identified.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Assist organisations to develop and implement strategies, programs and events that encourage tourism.</li> </ul>	<ul style="list-style-type: none"> <li>Assistance provided to Alice Desert Festival, Henley on Todd, Lions Camel Cup, The Concert Event, Ingkerreke MTB Enduro, Bangtail Muster, Naidoc Week.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide financial support for the Council Ambassador Program.</li> </ul>	<ul style="list-style-type: none"> <li>Financial support provided.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Develop and maintain a Sister City Program.</li> </ul>	<ul style="list-style-type: none"> <li>Existing Sister City relationships maintained and a program for new relationships developed.</li> </ul>	Yes

**Strategy 1.1.2: Increase the number of evening activities occurring in Alice Springs to encourage visitors to spend more time in town**

Actions	Key Performance Indicators (KPIs)	Achieved
• Maintain Night Market Program.	• Four night markets held to coincide with various major events.	Yes
• Develop a program of outdoor cinema.	• Program developed.	Yes
• Assist other organisations to develop a program of night time activities.	• Meetings held with the Olive Pink Botanical Gardens curator and others as applicable.	Yes

**Strategy 1.1.3: Assist Intra-Territory promotions to ensure all Territorians are positive ambassadors for Alice Springs and the Red Centre**

Actions	Key Performance Indicators (KPIs)	Achieved

**Outcome 1.2: Strong relationships with government and business to:**

- *Increase the participation of Indigenous people in the economy*

**Strategy 1.2.1.1: Support ongoing training programs to increase indigenous employment**

Actions	Key Performance Indicators (KPIs)	Achieved
• Provide mentoring training for relevant Council staff	• 4 current ASTC employees completed an Indigenous mentoring course	Yes
• Facilitate cross-cultural awareness session for Council staff	• All new ASTC employees completed cross-cultural awareness session within 6 months of commencement	Yes
• HR to actively participate in Indigenous Employment and Education (IEET) taskforce	• HR representative attended each IEET meeting	Yes



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**Strategy 1.2.1.2: Support programs that encourage Indigenous business development and good business management practices**

Actions	Key Performance Indicators (KPIs)	Achieved

**Strategy 1.2.1.3: Develop a Council Indigenous employment strategy that provides workplace opportunities and training**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Review and implement Council's Indigenous Action Plan (IAP)</li> </ul>	<ul style="list-style-type: none"> <li>IAP reviewed twice annually</li> </ul>	Yes

- Strengthen Alice Springs as a regional service provider***

**Strategy 1.2.2.1: Alice Springs strengthened as a regional service provider**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Work with Shires to provide "Fee for Service" Animal Control Activities.</li> </ul>	<ul style="list-style-type: none"> <li>Met with Shire every six months to discuss possible activities.</li> </ul>	No
<ul style="list-style-type: none"> <li>Liaise with Shires and Northern Territory Library (NTL) to provide Library Services.</li> </ul>	<ul style="list-style-type: none"> <li>Annual meeting held with Shires and appropriate fee-for-service activities identified.</li> <li>Annual meeting held with NTL and appropriate fee-for-service activities identified.</li> </ul>	No
<ul style="list-style-type: none"> <li>Apply to Territory and Federal Government and other funding bodies for appropriate grants.</li> </ul>	<ul style="list-style-type: none"> <li>Grants applied for as appropriate.</li> </ul>	Yes

<ul style="list-style-type: none"> <li>Implement Local Government Regional Management Plan for Central Australia.</li> </ul>	<ul style="list-style-type: none"> <li>Liaise with Government, other Councils and community service providers on a regular basis.</li> </ul>	Yes
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**Strategy 1.2.2.2: Promote Alice Springs regionally as a service provider**

Actions	Key Performance Indicators (KPIs)	Achieved

**Strategy 1.2.2.3: Lobby the Northern Territory Government for greater service provision in Alice Springs**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Meet with senior politicians and public servants regularly.</li> </ul>	<ul style="list-style-type: none"> <li>Meetings held on a regular basis.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>MAGNT lobbied for funding for Araluen Access Grants.</li> </ul>	<ul style="list-style-type: none"> <li>MAGNT approached.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Lobby NT Government for new Seniors retirement accommodation.</li> </ul>	<ul style="list-style-type: none"> <li>NT Government approached.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Participate in Public Libraries of the Northern Territory (PLNT).</li> </ul>	<ul style="list-style-type: none"> <li>Library represented at all PLNT meetings via teleconference (and in person as required).</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Manager Developments to facilitate an approach to the NT Government to acquire land for expansion of the Alice Springs landfill.</li> </ul>	<ul style="list-style-type: none"> <li>Written advice provided to the Director of Technical Services, as required.</li> </ul>	Yes

**• Ensure a high standard of physical infrastructure to support economic development**

**Strategy 1.2.3.1: Ensure effective and efficient management of Council owned infrastructure to support economic development**



Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>• Manager Developments to facilitate trial of LED lighting technologies in the Civic Centre car park.</li> </ul>	<ul style="list-style-type: none"> <li>• Provide a written report to Council by September 2011.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Ensure all new Councils new infrastructure is designed and constructed to latest building codes and Australian standards.</li> </ul>	<ul style="list-style-type: none"> <li>• Design of infrastructure in line with latest building codes and Australian standards.</li> <li>• Construction of infrastructure is in line with latest building codes and Australian standards.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Ensure all Councils existing infrastructure is maintained in line with latest building codes and Australian standards.</li> </ul>	<ul style="list-style-type: none"> <li>• Maintenance program implemented.</li> </ul>	Yes

**Strategy 1.2.3.2: Lobby the Northern Territory Government for high standard infrastructure in Alice Springs**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>• Federal and NT Governments lobbied regarding funding specific projects as appropriate.</li> </ul>	<ul style="list-style-type: none"> <li>• Governments lobbied as required.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• NT Government lobbied to ensure Alice Springs is allocated fair proportion of annual infrastructure budget.</li> </ul>	<ul style="list-style-type: none"> <li>• Government lobbied as required.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Assist Council in the development of relevant documentation.</li> </ul>	<ul style="list-style-type: none"> <li>• Assistance provided.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Manager Developments to source funding, develop project brief and coordinate roll-out of safety lighting project in Alice Springs.</li> </ul>	<ul style="list-style-type: none"> <li>• Finalise funding agreement, including any variations, by 30 June 2011.</li> <li>• Attend fortnightly Steering Committee meetings with NT Government, NT Police and Power and Water Corporation.</li> <li>• Ensure completion of the safety lighting project by 30 September 2011.</li> </ul>	Yes

**• Promote Alice Springs as an attractive place for career development**

**Strategy 1.2.4.1: Further develop and promote Alice Springs as a "Smart Town" including environmental, technological and innovative projects**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Provide patrons with access to technology in Library.</li> </ul>	<ul style="list-style-type: none"> <li>8 public access computers available for use.</li> <li>Implementation plan for RFID technologies completed.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Promote innovative projects.</li> </ul>	<ul style="list-style-type: none"> <li>Innovative projects promoted</li> </ul>	No
<ul style="list-style-type: none"> <li>Manager Developments to liaise with NT Government about the possibility of a suburb-scale trial of LED street lighting in the Kilgariff subdivision.</li> </ul>	<ul style="list-style-type: none"> <li>Write a letter of request to the NT Government and Power and Water Corporation by December 2011.</li> </ul>	Yes

**Strategy 1.2.4.2: Assist promotion of Alice Springs as an attractive destination for job opportunities and career development**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Support "Get a Life" and other similar Alice Springs promotional campaigns</li> </ul>	<ul style="list-style-type: none"> <li>"Get a Life" logo included in each position vacant advertisement. Interstate applicants surveyed regarding "Get a life" website. "Get a Life" website reviewed during the year</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Design and implement marketing campaign.</li> </ul>	<ul style="list-style-type: none"> <li>Create "Get a Life" campaign and tools.</li> <li>Revise employment section of Council's website.</li> </ul>	Yes

**Strategy 1.2.4.3: Support research into loss of employees from Alice Springs businesses and work with the business sector to identify strategies to retain staff**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Be involved in and support groups investigating this issue</li> </ul>	<ul style="list-style-type: none"> <li>HR is a member of relevant committees</li> </ul>	Yes

**Outcome 1.3: Safe and reliable public infrastructure, roads, and footpaths**

**Strategy 1.3.1: Maintain and develop roads, footpaths, tracks verges, road corridors including car parking, at appropriate standards**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Manager Developments/Executive Support Engineer to ensure that all new roads, foot paths and cycle paths are developed in accordance with Council's standards.</li> </ul>	<ul style="list-style-type: none"> <li>Approve design for roads and paths in all new subdivisions.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Develop and implement 10 year road reseal.</li> </ul>	<ul style="list-style-type: none"> <li>Annual road reseal program developed.</li> <li>Annual road reseal program implemented.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>All Council roads constructed and maintained to Council's specifications and guidelines.</li> </ul>	<ul style="list-style-type: none"> <li>All roads constructed within in line with Council's specifications and guidelines.</li> <li>All roads maintained in line with Council's specifications and guidelines.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>All Council footpaths and cycle paths constructed to Council's specifications and guidelines.</li> </ul>	<ul style="list-style-type: none"> <li>Develop 5 year footpath and cycle path programs.</li> <li>Review and update footpath and cycle paths construction specifications and guidelines as required.</li> <li>All new footpaths and cycle paths constructed to the Councils specifications and guidelines using recycled glass.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Ensure all verge development is to Council's specifications and guidelines.</li> </ul>	<ul style="list-style-type: none"> <li>Verge development permit system reviewed and updated as required.</li> <li>Verge development plans approved in line with permit system.</li> <li>Verge development constructions approved in line with Council's specifications and guidelines.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Ensure all car park construction is to Council's</li> </ul>	<ul style="list-style-type: none"> <li>Review and update car park construction</li> </ul>	Yes



specifications and guidelines.	specifications and guidelines as required. • Car parks constructed and maintained to Council's specifications and guidelines.	
• Supervisor to respond upon notification of unscheduled road, car park and footpath issues and to take appropriate action as required.	• Emergency pot holes repaired within 2 working days of notification and others repaired within 10 working days. • All damage to concrete infrastructures (kerbing, footpaths, side entry pits, culverts, etc) repaired. Emergency works / safety issues attended immediately, made safe for the general public and repaired as soon as possible. All non-emergencies prioritised and added to the scheduled works.	Yes
• Sand, silt, dust, gravel, leaves, litter, etc removed from roads and footpaths.	• All CBD streets and Todd Mall swept by street sweeper continuously 6 days per week. • All suburban streets swept a minimum of once per quarter. • Footpaths and bike path swept once a month.	Yes
• Roads (includes shoulders and verges on sealed roads and road crowns on non-sealed roads) maintained to an acceptable standard.	• Roads maintained as per the maintenance program.	Yes

**Strategy 1.3.2: Advocate for funding for the upgrade of roads the amenity of Alice Springs**

Actions	Key Performance Indicators (KPIs)	Achieved
• Advise and develop communication plan.	• Manage media enquiries.	Yes
• Manager Developments to ensure that town camp upgrades accord with Land Division requirements.	• Approve design for roads and paths in all "tier one" camps.	Yes
• Manager Developments to apply for funding under the Local Area Traffic Management program for an upgrade to signage and lighting in the rural area	• Finalise funding agreement, including any variations, by 30 June 2011.	Yes
• Attend monthly Steering Committee meetings with Director of Technical Services, Depot Manager and Supervisor Civil.	• Ensure completion of the rural road safety project by 30 April 2012.	Yes
• Maintain existing relationships.	• Liaise with Government, other Councils and	Yes

	community service providers on a regular basis.	
<ul style="list-style-type: none"> <li>• Apply for NT Government “Roads to Recovery”.</li> </ul>	<ul style="list-style-type: none"> <li>• Scope of works prepared.</li> <li>• Funding application completed.</li> <li>• Construct roads in accordance with funding.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Apply to the Federal Government for “Black Spot” program funding.</li> </ul>	<ul style="list-style-type: none"> <li>• Scope of works prepared.</li> <li>• Funding application completed.</li> <li>• Construct roads in accordance with any funding received.</li> </ul>	Yes

**Strategy 1.3.3: Develop and implement programs to maintain and upgrade town entrances reflecting individual character**

Actions	Key Performance Indicators (KPIs)	Achieved

**Strategy 1.3.4: Ensure that there are sufficient public ablution facilities and that they are maintained at acceptable standards**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>• Maintain existing relationships</li> </ul>	<ul style="list-style-type: none"> <li>• Liaise with Government, other Councils and community service providers on a regular basis</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Seek Government funding.</li> </ul>	<ul style="list-style-type: none"> <li>• Government grants submitted.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Ablution facilities are built or refurbished as directed.</li> </ul>	<ul style="list-style-type: none"> <li>• Scope of works prepared for new and refurbished ablution facilities.</li> <li>• Facilities built or refurbished in line with scope of works and to latest building codes and Australian standards.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Public ablution facilities are maintained.</li> </ul>	<ul style="list-style-type: none"> <li>• Facilities maintained to appropriate standard.</li> <li>• Providing technical advice to Depot regarding maintenance of Exeloo toilets.</li> </ul>	Yes

<ul style="list-style-type: none"> <li>Toilet facilities are cleaned and stocked to an acceptable standard.</li> </ul>	<ul style="list-style-type: none"> <li>All toilet blocks cleaned and stocked daily.</li> <li>Repairs to standard toilets completed within 24 hours and to Exeloo's within 10 working days.</li> </ul>	Yes

**Goal 2: SOCIAL INFRASTRUCTURE AND PROGRAMS - A united and healthy community proud of its history, heritage, arts and culture**

**Outcome 2.1: A strategic and collaborative approach to community service provision**

**Strategy 2.1.1: Council to strengthen relationships with Government, other Councils and community service providers**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Maintain existing relationships.</li> </ul>	<ul style="list-style-type: none"> <li>LGANT CEO meetings attended.</li> <li>Other meetings held as required.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Maintain existing relationships</li> </ul>	<ul style="list-style-type: none"> <li>Liaise with Government, other Councils and community service providers on a regular basis.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Maintain existing relationships.</li> </ul>	<ul style="list-style-type: none"> <li>Attended all community, youth, seniors and arts network meetings on which Council currently has membership.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Partner with Government organisations and community service providers to deliver strategically aligned programs.</li> </ul>	<ul style="list-style-type: none"> <li>Central Australian Alcohol Public Awareness Campaign auspiced.</li> <li>Alice Springs Youth Hub supported as appropriate.</li> <li>Alice Springs Tuition program supported as appropriate.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Create partnerships with community organisations</li> </ul>	<ul style="list-style-type: none"> <li>Partnered with external organisations for 4 events per year.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Collaborate with external organisations.</li> </ul>	<ul style="list-style-type: none"> <li>Manager or relevant officer participated in Reference Groups and committees as appropriate.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Participate with relevant government networks.</li> </ul>	<ul style="list-style-type: none"> <li>Met with PLNT every 6 months.</li> <li>Met with Australian School Libraries Association</li> </ul>	Yes



	(ASLA) bi-monthly.	
<ul style="list-style-type: none"> <li>Foster relationships with key government contacts.</li> </ul>	<ul style="list-style-type: none"> <li>Assist with relevant joint projects.</li> <li>Keep communication channels open.</li> </ul>	Yes

**Strategy 2.1.2: Lobby Government to ensure Alice Springs receives an equitable share of community services and support staff**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Federal and NT Governments lobbied regarding funding specific projects as appropriate.</li> </ul>	<ul style="list-style-type: none"> <li>Governments lobbied as required.</li> </ul>	Yes

**Strategy 2.1.3: Support the development and implementation of initiatives to strengthen volunteer and community based services**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Provide information and resources requested by community groups as appropriate.</li> </ul>	<ul style="list-style-type: none"> <li>Assistance provided.</li> </ul>	Yes

**Strategy 2.1.4: Support the development of appropriate facilities for crisis care**

Actions	Key Performance Indicators (KPIs)	Achieved

**Strategy 2.1.5: Support services that address alcohol and substance misuse in the community<sup>8</sup>**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Partner with Government organisations and community service providers to deliver strategically aligned programs.</li> </ul>	<ul style="list-style-type: none"> <li>Central Australian Alcohol Public Awareness Campaign auspiced.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Draft relevant by-laws.</li> </ul>		No

**Strategy 2.1.6: Support programs that address community health care issues**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Develop ongoing programs of healthy activities free to the community.</li> </ul>	<ul style="list-style-type: none"> <li>Tai Chi &amp; Qi Gong on the Council Lawns established.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Implement the Healthy Communities Initiative.</li> </ul>	<ul style="list-style-type: none"> <li>Healthy Communities Coordinator employed and implementation plan developed.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Advise and develop communication plan for Council initiatives.</li> </ul>	<ul style="list-style-type: none"> <li>Manage media enquiries.</li> </ul>	Yes

**Outcome 2.2: Strong relationships and assistance to Youth Service providers**

**Strategy 2.2.1: Provide facilities and support local activity programs for youth**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Contribute to the Alice Springs Youth School Holiday Program.</li> </ul>	<ul style="list-style-type: none"> <li>All coordination meetings attended.</li> <li>Disadvantaged youth ice skating program delivered.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Support the activities of Alice Springs Youth Hub.</li> </ul>	<ul style="list-style-type: none"> <li>Resources provided for youth activities programmed by the Alice Springs Youth Hub as appropriate.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Contribute to National Youth Week by coordinating a specific event in Alice Springs.</li> </ul>	<ul style="list-style-type: none"> <li>National Youth Week event delivered.</li> </ul>	Yes

<ul style="list-style-type: none"> <li>Sponsor the Alice Springs Town Band.</li> </ul>	<ul style="list-style-type: none"> <li>Financial support provided.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide opportunities for young people to participate in Council programs and events.</li> </ul>	<ul style="list-style-type: none"> <li>Opportunities provided through Night Markets, Christmas Carnival, Todd River Tucker, International Day of People with a Disability and National Youth Week.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide an area appropriate for Alice Springs youth.</li> </ul>	<ul style="list-style-type: none"> <li>Suitable space provided.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide resources relevant to Alice Springs youth.</li> </ul>	<ul style="list-style-type: none"> <li>Collection developed and maintained as per the Collection Development Procedural Statement and Directive (PSD).</li> <li>Suitable information technology (IT) made available.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide age appropriate school holiday programs for Alice Springs youth.</li> </ul>	<ul style="list-style-type: none"> <li>Programs provided each school holiday.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Develop communication plan for Council initiatives.</li> </ul>	<ul style="list-style-type: none"> <li>Manage media enquiries.</li> </ul>	Yes

**Strategy 2.2.2: Maintain 'The Gap Youth Centre'**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Draft and settle lease and licence agreements.</li> </ul>	<ul style="list-style-type: none"> <li>Lease drafted</li> </ul>	Yes

**Strategy 2.2.3: Develop and maintain a Youth Committee to provide advice on the needs of youth in our community**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Investigate sponsorship of Desert Knowledge Australia (DKA) Youth Leadership Program.</li> </ul>	<ul style="list-style-type: none"> <li>DKA approached.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Investigate community based options to develop and maintain a Youth Committee.</li> </ul>	<ul style="list-style-type: none"> <li>Youth Committee options identified.</li> </ul>	Yes

**Strategy 2.2.4: Support initiatives to increase student attendance at school**



Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>• Provide Wii program</li> </ul>	<ul style="list-style-type: none"> <li>• 2 schools participated in Wii program per year.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Participate in the “No School No Service” initiative.</li> </ul>	<ul style="list-style-type: none"> <li>• No students accessed computers during school hours.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Unsupervised school children removed from Library.</li> </ul>	<ul style="list-style-type: none"> <li>• Appropriate responsible person contacted to collect any unsupervised child.</li> </ul>	Yes

**Strategy 2.2.5: Support youth programs which assist in youth development and leadership**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>• Investigate sponsorship of DKA Youth Leadership Program.</li> </ul>	<ul style="list-style-type: none"> <li>• DKA approached.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Assist partners promote programs.</li> </ul>	<ul style="list-style-type: none"> <li>• Manage media enquiries.</li> </ul>	Yes

**Strategy 2.2.6: Encourage the uptake of youth training and employment programs**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>• Investigate the development of community based youth training and employment programs.</li> </ul>	<ul style="list-style-type: none"> <li>• Potential programs identified.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Participate in relevant youth career expos</li> </ul>	<ul style="list-style-type: none"> <li>• Council stall present at relevant youth career expos</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Maintain Council traineeship positions and offer Cadetship positions as appropriate</li> </ul>	<ul style="list-style-type: none"> <li>• Council has 4 filled traineeship positions</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Support Council Community Development Unit to ensure the promotion of Council as an employer of youth</li> </ul>	<ul style="list-style-type: none"> <li>• HR has met with Council Community Development Unit 3 times during the year</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Promote Council's work experience program</li> </ul>	<ul style="list-style-type: none"> <li>• Council has 3 work experience placements during the year.</li> </ul>	Yes

**Outcome 2.3: Active involvement to improve aged care and disability services**

**Strategy 2.3.1: Support the provision of active ageing activities for seniors**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Implement the Healthy Communities Initiative.</li> </ul>	<ul style="list-style-type: none"> <li>Healthy Communities Coordinator employed and implementation plan developed and delivered.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Seek funding for active ageing programs for Seniors.</li> </ul>	<ul style="list-style-type: none"> <li>Funding application submitted to Grassroots program.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide programs and events for seniors.</li> </ul>	<ul style="list-style-type: none"> <li>Program for seniors implemented during Seniors Month.</li> <li>4 events provided for seniors per year.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide appropriate resources for seniors.</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate resources provided including but not limited to Audioread, Spoken Word, Large Print.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Maintain partnership with Vision Australia (VA).</li> </ul>	<ul style="list-style-type: none"> <li>VA promoted to relevant user groups.</li> <li>2 employees trained in use of VA resources per year.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Promote Council's Seniors committee.</li> </ul>	<ul style="list-style-type: none"> <li>Manage media enquiries.</li> </ul>	Yes

**Strategy 2.3.2: Maintain a Seniors' Committee to provide advice on the needs of seniors in our community**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Maintain a Seniors Coordinating Committee.</li> </ul>	<ul style="list-style-type: none"> <li>All monthly meetings coordinated and attended.</li> <li>All recommendations actioned in a timely manner.</li> </ul>	Yes

**Strategy 2.3.3: Maintain an Over 50s' Centre that meets the needs of seniors in our community**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Establish the Alice Springs 50 Plus Community Centre Management Committee Incorporated.</li> </ul>	<ul style="list-style-type: none"> <li>Management Committee established and incorporated.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Guide the development of the management structure and establish protocols.</li> </ul>	<ul style="list-style-type: none"> <li>Management structure and protocols established.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Investigate funding opportunities to employ administrative support for the Centre.</li> </ul>	<ul style="list-style-type: none"> <li>Funding opportunities identified and sourced.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Draft and settle lease and licence agreements.</li> </ul>	<ul style="list-style-type: none"> <li>Centre license settled</li> </ul>	Yes

**Strategy 2.3.4: Maintain an Access Advisory Committee to provide advice on the needs of the disabled in our community**

Actions	Key Performance Indicators (KPIs)	Achieved
Maintain Committee	Committee maintained	Yes

**Outcome 2.4: Recreational, sporting and leisure facilities and programs that improve the community's quality of life**

**Strategy 2.4.1: Develop and maintain cycle and walking tracks**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Attend southern region cycling group meetings</li> </ul>	<ul style="list-style-type: none"> <li>Southern region cycling group meetings attended</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Manager Developments to ensure that foot paths and cycle paths in all new subdivisions are designed in accordance with Council's policy and guidelines on the provision of foot paths and cycle paths.</li> </ul>	<ul style="list-style-type: none"> <li>Assess and approve all elements of subdivision design.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Executive Support Engineer to ensure that foot paths and cycle paths in all new subdivisions are constructed in accordance with Council's policy</li> </ul>	<ul style="list-style-type: none"> <li>Inspect and sign-off all elements of subdivision construction</li> </ul>	Yes



and guidelines on the provision of foot paths and cycle paths.		
<ul style="list-style-type: none"> <li>Permit Officer to authorise all works within the road reserve and ensure that foot paths and cycle paths are reinstated in accordance with Council's standards.</li> </ul>	<ul style="list-style-type: none"> <li>Inspect and sign off on foot path and cycle path reinstatement after completion of all works within the road reserve</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Sand, silt, dust, gravel, leaves, litter, etc removed from footpaths.</li> </ul>	<ul style="list-style-type: none"> <li>Footpaths and bike path swept once a month.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Supervisor to respond upon notification of unscheduled footpath issues and to take appropriate action as required.</li> </ul>	<ul style="list-style-type: none"> <li>Emergency works / safety issues for concrete cycle footpaths attended immediately by supervisor and made safe for the general public within 48 hrs. All non-emergencies prioritised and added to the scheduled works.</li> </ul>	Yes

**Strategy 2.4.2: Ongoing consultation with the community to identify sport, recreation and leisure needs and provision gaps**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Promote community consultation opportunities with regards Council's recreational, sporting and leisure facilities.</li> </ul>		Yes
<ul style="list-style-type: none"> <li>Attend community sport and recreation meetings</li> </ul>	<ul style="list-style-type: none"> <li>Sport and recreation meetings attended.</li> <li>Sport and recreation needs identified.</li> </ul>	Yes

**Strategy 2.4.3: Maintain and improve all Council owned sport and recreational facilities**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Develop routine maintenance schedule.</li> </ul>	<ul style="list-style-type: none"> <li>Maintenance schedule developed and implemented.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Develop long term upgrade program.</li> </ul>	<ul style="list-style-type: none"> <li>Program developed.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Report all maintenance issues to appropriate officer.</li> </ul>	<ul style="list-style-type: none"> <li>All issues reported within 24 hours.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Assist Council to access money for Library programs and upgrades.</li> </ul>	<ul style="list-style-type: none"> <li>Grants applied for as appropriate.</li> </ul>	Yes

<ul style="list-style-type: none"> <li>• Develop and update facilities' deeds of agreements.</li> </ul>	<ul style="list-style-type: none"> <li>• Deeds of agreements developed and updated.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Audit facilities with respect to quality and safety of infrastructure and playing surface and improvements identified.</li> </ul>	<ul style="list-style-type: none"> <li>• Facilities audited.</li> <li>• Improvements identified.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Seek funding for facilities development as required.</li> </ul>	<ul style="list-style-type: none"> <li>• Funding grants applied for as applicable.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Ensure facilities developed and upgraded as required.</li> </ul>	<ul style="list-style-type: none"> <li>• Facilities developed and upgraded as required.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Maintain and improve facilities to latest building codes and Australian Standards.</li> </ul>	<ul style="list-style-type: none"> <li>• All new capital works comply with latest building codes and Australian Standards.</li> <li>• Facilities maintained to latest building codes and Australian Standards.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Maintain quality, safe sporting and recreational facilities to a high standard.</li> </ul>	<ul style="list-style-type: none"> <li>• Maintain quality, safe sporting and recreational facilities to a high standard.</li> <li>• All sporting ovals mowed weekly during the turf growing season and fortnightly during the dormant turf periods, recreational facilities mowed bi-monthly.</li> <li>• Renovations of all sporting ovals completed annually.</li> <li>• All sporting ovals aerated at least four times per year.</li> <li>• All playground equipment maintained.</li> <li>• Damaged/inoperable irrigation infrastructure repaired within 24 hours.</li> <li>• Soil sample analysis of playing surfaces on all sporting ovals conducted annually.</li> <li>• Damaged playing surfaces on all sporting ovals repaired within 5 working days.</li> <li>• All Tier 1 sporting fields fertilised three times per year and Tier 2 sporting fields once a year.</li> <li>• Turf related staff receive specialised horticultural training annually.</li> <li>• Trees and shrubs maintained.</li> </ul>	Yes

**Strategy 2.4.4: Provision of Library services that meet community needs**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Provide relevant up-to-date resources.</li> </ul>	<ul style="list-style-type: none"> <li>Collection Development PSD developed and implemented.</li> <li>Community survey conducted bi-annually.</li> <li>Statistics of requests kept.</li> <li>Allocated budgets spent on appropriate resources (5,000 items purchased).</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide timely Inter-Library Loans Services.</li> </ul>	<ul style="list-style-type: none"> <li>All Inter-Library loans processed within 2 days of receipt of request.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide access to IT.</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate IT made available for public use.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide programs and events to service. diverse user groups</li> </ul>	<ul style="list-style-type: none"> <li>100 Life Long Learning events held including Baby Rhyme Time, Storytime, School Holiday Programs.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide access to appropriate information via online resources and Public Access Catalogue.</li> </ul>	<ul style="list-style-type: none"> <li>Trained customer service employees always available.</li> <li>Relevant internal signage provided.</li> <li>Relevant online resources provided.</li> <li>Catalogue always accessible.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide reference services in a timely manner.</li> </ul>	<ul style="list-style-type: none"> <li>Reference requests processed within 48 hours.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide space for the community to gather.</li> </ul>	<ul style="list-style-type: none"> <li>Spaces provided as appropriate.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide high quality customer service.</li> </ul>	<ul style="list-style-type: none"> <li>80% positive customer feedback received.</li> <li>Trained customer service employees always available.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide advice as required to Council employees and the public.</li> </ul>	<ul style="list-style-type: none"> <li>Advice provided as requested.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Actively promote services and community to the community.</li> </ul>	<ul style="list-style-type: none"> <li>Services promoted</li> </ul>	Yes

**Strategy 2.4.5: Ensure equity of access to all sporting, recreational and leisure facilities**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Provide disabled access to appropriate Australian standard.</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate access to building provided.</li> <li>Appropriate internal layout provided.</li> </ul>	Yes



<ul style="list-style-type: none"> <li>• Provide resources to cater for people with a disability.</li> </ul>	<ul style="list-style-type: none"> <li>• Appropriate collections resourced including Large Print and Spoken Word.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Provide events and programs that are inclusive of a wide variety of cultural groups.</li> </ul>	<ul style="list-style-type: none"> <li>• 3 cultural events held.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Audit facilities with respect to equity of access of facilities.</li> </ul>	<ul style="list-style-type: none"> <li>• Facilities audited.</li> <li>• Improvements identified.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Seek funding for facilities development as required.</li> </ul>	<ul style="list-style-type: none"> <li>• Funding grants applied for as applicable.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Ensure facilities developed and upgraded as required.</li> </ul>	<ul style="list-style-type: none"> <li>• Facilities developed and upgraded as required.</li> </ul>	Yes

**Strategy 2.4.6: Develop and maintain the Alice Springs Aquatic & Leisure Centre for the benefit of all Central Australians**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>• Draft relevant by-laws.</li> </ul>		Yes
<ul style="list-style-type: none"> <li>• Provide legal advice.</li> </ul>		Yes
<ul style="list-style-type: none"> <li>• Manage Centre tender process.</li> </ul>	<ul style="list-style-type: none"> <li>• Tenders assessed and contract awarded.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Manage Centre contract.</li> </ul>	<ul style="list-style-type: none"> <li>• All contract requirements attended to.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Liaise with all Centre user groups regarding needs.</li> </ul>	<ul style="list-style-type: none"> <li>• Liaised with all user groups.</li> <li>• Needs of all user groups identified</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Audit facilities with respect to quality and safety of infrastructure and improvements identified.</li> </ul>	<ul style="list-style-type: none"> <li>• Facilities audited.</li> <li>• Improvements identified.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Seek funding for Centre development as required.</li> </ul>	<ul style="list-style-type: none"> <li>• Funding grants applied for as applicable.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Ensure Centre developed and upgraded as required.</li> </ul>	<ul style="list-style-type: none"> <li>• Centre developed and upgraded as required.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Maintain and improve facilities in line with latest building codes and Australian Standards.</li> </ul>	<ul style="list-style-type: none"> <li>• All new capital works comply to latest building codes and Australian Standards.</li> <li>• Facilities maintained to latest building codes and Australian Standards.</li> </ul>	Yes

**Outcome 2.5: Strong links with Alice Springs Traditional Owners**

**Strategy 2.5.1: Foster close relationships with Lhere Artepe Aboriginal Corporation (LAAC) and other Indigenous organisations to support community service provision**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Coordinate Council's LAAC committee.</li> </ul>	<ul style="list-style-type: none"> <li>Meetings organized on a regular basis.</li> <li>Meetings attended regularly.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Include Lhere Artepe Aboriginal Corporation and other Indigenous organisations in community events.</li> </ul>	<ul style="list-style-type: none"> <li>Indigenous organisations invited to participate in Council activities and events as appropriate.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Liaise with LAAC whenever a Ranger vacancy exists to determine whether any suitable traditional owners may wish to apply.</li> </ul>	<ul style="list-style-type: none"> <li>LAAC contacted regarding all Ranger vacancies.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Liaise with LAAC to develop cultural protocol program</li> </ul>	<ul style="list-style-type: none"> <li>Program developed</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Liaise with Tangentyere Council regarding By-Laws enforcement issues on town camps.</li> </ul>	<ul style="list-style-type: none"> <li>Met with Tangentyere Patrol Services weekly.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Liaise with local Indigenous organisations re planning School Holiday Programs.</li> </ul>	<ul style="list-style-type: none"> <li>4 Indigenous focussed events held as part of School Holiday Program.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide outreach services to town camps.</li> </ul>	<ul style="list-style-type: none"> <li>4 town camp Storytime sessions held.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Indigenous Services Officer (ISO) to represent Library on relevant committees.</li> </ul>	<ul style="list-style-type: none"> <li>ISO participated on committees.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Celebrate identified significant Indigenous days.</li> </ul>	<ul style="list-style-type: none"> <li>Minimum 4 events held including Aboriginal and Islander Children's Day, National Sorry Day and Close the Gap Day.</li> </ul>	Yes

**Strategy 2.5.2: Identify and implement integrated projects that embrace and preserve local culture and heritage**

Actions	Key Performance Indicators (KPIs)	Achieved
• Investigate possible projects.	• Projects identified.	Yes
• Support Heritage Week.	• Program of events held.	Yes
• Maintain a collection of resources relevant to Alice Springs' local history.	• Alice Springs Collection maintained. • Alice Springs Collection accessible.	Yes
• Provide resources for Indigenous people.	• Akaltje Anthems and Local Language collections maintained. • Akaltje Anthems and Local Language collections accessible.	Yes
• Develop ongoing program of cultural events.	• Program of events developed. • Program of events implemented.	Yes
• Develop communication plan for Council cultural events.	•	Yes

**Strategy 2.5.3: Explore the utilisation of indigenous names for specific locations across the town**

Actions	Key Performance Indicators (KPIs)	Achieved

**Strategy 2.5.4: Promote cultural awareness for public and private sector staff**

Actions	Key Performance Indicators (KPIs)	Achieved
• Assist Alice Springs employers regarding employee cross cultural awareness issues	• Response to enquiries as required	Yes



**Outcome 2.6: Support for events and event organisers to promote a strong community**

**Strategy 2.6.1: Promote and support local events through advice and other assistance**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Provide in kind support and promotion for local events.</li> </ul>	<ul style="list-style-type: none"> <li>In kind support and promotion provided to Alice Desert Festival, Bangtail Muster, Naidoc Week Committee, Henley on Todd, Lions Camel Cup, Finke Desert Race, Red Hot Arts, Alice Show, National Youth Week, InCite Youth Arts, Harmony Day, Youth School Holiday Program, Bangtail Muster, Seniors Month and TEP Committee approved events.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide library space for community events</li> </ul>	<ul style="list-style-type: none"> <li>3 events held.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Library mascot (Booka) to attend community events.</li> </ul>	<ul style="list-style-type: none"> <li>Minimum of 4 events attended including Children's Week celebrations, Christmas Festival Parade and Desert Festival.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Library employees to participate in community events.</li> </ul>	<ul style="list-style-type: none"> <li>Library Employees participated in a minimum of 4 community events.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Use Community Calendar to promote library events.</li> </ul>	<ul style="list-style-type: none"> <li>All library events listed.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Promote the ongoing use of Council's community calendar.</li> </ul>	<ul style="list-style-type: none"> <li>Calendar promoted</li> </ul>	Yes

**Strategy 2.6.2: Support festivals and events that promote interaction between cultures**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Support the Alice Desert Festival through the provision of annual financial contribution and in kind support through representation on the Organising Committee.</li> </ul>	<ul style="list-style-type: none"> <li>Attended Organising Committee meetings and provided annual financial contribution.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide financial support for Harmony Day.</li> </ul>	<ul style="list-style-type: none"> <li>Financial support provided.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide in kind support to the Naidoc Week Committee.</li> </ul>	<ul style="list-style-type: none"> <li>In kind support provided.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide events to celebrate Harmony Day</li> </ul>	<ul style="list-style-type: none"> <li>Harmony Day events held</li> </ul>	Yes

• Celebrate significant cross cultural events	• 4 events held	Yes
• Advise and develop communication plan for Council cultural events.	• Manage media enquiries.	Yes

**Outcome 2.7: Open spaces developed and maintained for the use and benefit of the community**

**Strategy 2.7.1: Develop a Linear Park that beautifies and helps maintain the Todd and Charles River**

Actions	Key Performance Indicators (KPIs)	Achieved
• Manager Developments to ensure that the Leichhardt Terrace shared pathway is adequately lit to improve amenity and perception of public safety.	<ul style="list-style-type: none"> <li>Implement design changes as part of the solar security lighting project.</li> <li>Implement safety lighting project sub-components along Leichhardt Terrace.</li> </ul>	Yes

**Strategy 2.7.2: Implementation of an open space and green space strategy for Alice Springs**

Actions	Key Performance Indicators (KPIs)	Achieved
• All Alice Springs developments to include Open & Green Space (Public Open Space) policy requirements.	• Open & Green Space (Public Open Space) policy requirements included in all Alice Springs developments.	Yes
• Manager Developments to ensure that adequate open space is provided in all new subdivisions, in accordance with Council policy on the provision of open space.	• Assess and approve all elements of subdivision design.	Yes
• Executive Support Engineer to ensure that open space is provided in all new subdivisions, in accordance with Council's Subdivision Guidelines.	• Inspect and sign-off all elements of subdivision construction.	Yes

**Strategy 2.7.3: Continue support for the revitalisation of parks and reserves**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Manager Developments to prepare an infrastructure contribution plan for facilities associated with parks and reserves.</li> </ul>	<ul style="list-style-type: none"> <li>Provide a written report, outlining draft infrastructure contribution plan, to Council prior to 30 April 2012.</li> </ul>	Yes

**Strategy 2.7.4: Develop policy and arid zone management practices for Public Open Space in consultation with the community**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Manager Developments and Environment Officer to Liaise with Depot Manager and Supervisor Parks and Gardens.</li> </ul>	<ul style="list-style-type: none"> <li>Prepare draft policy and procedures for consultation with the community by 30 September 2011.</li> <li>Prepare a set of policy and procedures for adoption by Council by 31 December 2011.</li> <li>Apply for funding to implement policy and procedures by April 2012.</li> </ul>	Yes

**Strategy 2.7.5: Improve the provision of shade**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Manager Developments to ensure that adequate shade is provided in all new open space, in accordance with Council policy on the provision of public open space facilities.</li> </ul>	<ul style="list-style-type: none"> <li>Assess and approve all elements of subdivision design.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Executive Support Engineer to ensure that open space is provided in all new subdivisions, in accordance with Council's Subdivision Guidelines.</li> </ul>	<ul style="list-style-type: none"> <li>Inspect and sign-off all elements of subdivision construction.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Design shade structures.</li> </ul>	<ul style="list-style-type: none"> <li>Design meets Council needs.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Shade structures erected.</li> </ul>	<ul style="list-style-type: none"> <li>Structures comply with latest building codes and Australian Standards.</li> </ul>	Yes



<ul style="list-style-type: none"> <li>• Improve the provision of shade on verges, parks, ovals, sporting facilities, cemeteries and Council maintained facilities.</li> </ul>	<ul style="list-style-type: none"> <li>• Develop a tree shade requirement priority list.</li> <li>• Two trees planted for every one removed.</li> <li>• 3000 GASSTI Program trees maintained.</li> </ul>	Yes

**Strategy 2.7.6: Protect and conserve remnant bushland**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>• Manager Development and Environment Officer to Liaise with Depot Manager and Supervisor Parks and Gardens.</li> </ul>	<ul style="list-style-type: none"> <li>• Prepare draft agreement for negotiation with the NT Government by 30 April 2012.</li> <li>• Apply for funding to implement agreement by April 2012.</li> </ul>	Yes

**Strategy 2.7.7: Maintain a Public Art Advisory Committee to help identify and support public art initiatives, including iconic works**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>• Maintain and coordinate the Public Art Advisory Committee.</li> </ul>	<ul style="list-style-type: none"> <li>• Public Art Advisory Committee coordinated and recommendations actioned.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Coordinate and facilitate annual Public Art Professional Development Workshops.</li> </ul>	<ul style="list-style-type: none"> <li>• Workshops facilitated successfully.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Identify funding opportunities for Public Art Installations.</li> </ul>	<ul style="list-style-type: none"> <li>• Funding opportunities identified.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Promote Council's Public Art Advisory Committee.</li> </ul>	<ul style="list-style-type: none"> <li>• Manage media enquiries.</li> </ul>	Yes

**Goal 3: ENVIRONMENT – A town at the forefront of management of its arid land resources**

**Outcome 3.1: Promotion of efficient use of energy and water resources**

**Strategy 3.1.1: Continue direct involvement and funding for the Alice Solar City project, which provides advice and funding to assist householders and businesses to use energy efficiently and increase the use of solar energy.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Maintain membership and provide input into ASC Consortium committee.</li> </ul>	<ul style="list-style-type: none"> <li>Consortium committee membership maintained.</li> <li>Consortium committee input maintained.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Review and negotiate relevant funding agreements.</li> </ul>		Yes
<ul style="list-style-type: none"> <li>Draft and settle commercial agreements.</li> </ul>		Yes
<ul style="list-style-type: none"> <li>Provide legal advice.</li> </ul>		Yes

**Strategy 3.1.2: Maintain an Energy Efficiency Committee within Council to monitor water and energy usage within Council buildings and to develop and implement appropriate initiatives for improvement**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Environment Officer to be Executive Officer (i.e. responsible officer) for the Energy Efficiency Committee.</li> </ul>	<ul style="list-style-type: none"> <li>Arrange a meeting every three (3) months with the Director of Technical Services and the Director of Corporate and Community Services to discuss and determine agenda items for the Energy Efficiency Committee.</li> <li>Arrange a meeting each month with other committee members (i.e. project subcommittees) to progress outstanding agenda items.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Administration Officer to be minute taker for the Committee and all project subcommittees.</li> </ul>	<ul style="list-style-type: none"> <li>Agenda papers for next meeting to be circulated at least seven (7) days prior to the meeting.</li> <li>Minutes of previous meeting to be circulated not more than seven (7) days after the meeting.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Manager Developments to implement Civic Centre car park LED lighting trial.</li> </ul>	<ul style="list-style-type: none"> <li>Install three (3) sample lights for a 3-month trial by 30 June 2011.</li> <li>Report results of 3-month trial to Council by 31 October 2011.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>WMF to be represented at Energy Efficiency Committee.</li> </ul>	<ul style="list-style-type: none"> <li>WMF representative attended all meetings.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>WMF implements all Committee recommendations.</li> </ul>	<ul style="list-style-type: none"> <li>All recommendations are implemented.</li> </ul>	Yes

<ul style="list-style-type: none"> <li>• Manager Works to be Depot representative.</li> </ul>	<ul style="list-style-type: none"> <li>• Manager Works attended all meetings.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Depot implements all Committee recommendations.</li> </ul>	<ul style="list-style-type: none"> <li>• All recommendations are implemented.</li> </ul>	Yes

**Strategy 3.1.3: Provide assistance and advice to community environmental groups**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>• TS represented at all relevant meetings.</li> </ul>	<ul style="list-style-type: none"> <li>• TS representative attended all meetings.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Manager Developments to be Executive Officer of the Environment Advisory Committee.</li> </ul>	<ul style="list-style-type: none"> <li>• Arrange a meeting every three (3) months with Elected Members, Director of Technical Services and Environment Officer to discuss and determine agenda items for the Environment Advisory Committee.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Administration Officer to be minute taker for the Environment Advisory Committee and all project subcommittees.</li> </ul>	<ul style="list-style-type: none"> <li>• Agenda papers for next meeting to be circulated at least seven (7) days prior to the meeting.</li> <li>• Minutes of previous meeting to be circulated not more than seven (7) days after the meeting.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Environment Officer to regularly attend workshops, forums and meetings that are relevant to community environmental groups and provide input, in accordance with Council policy, where appropriate.</li> </ul>	<ul style="list-style-type: none"> <li>• Attend at least four (4) workshops, forums and meetings, as required per year (e.g. ALEC/CSAT DesertSmart Town Initiative, Centralian Sustainability Network).</li> <li>• Facilitate at least two (2) environmental programs per year (e.g. mobile phone recycling, Community Gardens Project).</li> <li>• Facilitate at least two (2) media releases per year (e.g. energy efficiency projects).</li> <li>• Provide input into at least two (2) awareness raising campaigns per year (e.g. World Environment Day, National Recycling Week, Earth Hour, etc.).</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Environment Officer to implement Local Action Plan to Reduce Greenhouse Gas Emissions in Alice Springs</li> </ul>	<ul style="list-style-type: none"> <li>• Achieve Cities for Climate Protection Milestone 5 by 30 June 2012.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• WMF to be represented at all relevant meetings.</li> </ul>	<ul style="list-style-type: none"> <li>• WMF representative attended all meetings.</li> </ul>	Yes



**Outcome 3.2: Improved appearance and cleanliness of the town**

**Strategy 3.2.1: Improve overall litter control**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Enforce By-Laws regarding litter and dumping.</li> </ul>	<ul style="list-style-type: none"> <li>Issued littering infringements as per the annual budget.</li> <li>Issued dumping infringements as per the annual budget.</li> <li>Clean-ups of public places co-ordinated and participated in as required.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Draft relevant by-laws</li> </ul>	<ul style="list-style-type: none"> <li>By-laws drafted as required.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Remove litter from suburban streets.</li> </ul>	<ul style="list-style-type: none"> <li>Litter removed on a weekly rotational schedule.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Remove litter from CBD streets, parks and the Todd Mall.</li> </ul>	<ul style="list-style-type: none"> <li>Litter removed daily.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Remove litter from suburban parks and ovals.</li> </ul>	<ul style="list-style-type: none"> <li>Litter removed daily from high profile parks, others weekly.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Remove litter from Todd and Charles Rivers.</li> </ul>	<ul style="list-style-type: none"> <li>Litter removed daily from the river between Stott Terrace and Wills Terrace, other areas monthly.</li> </ul>	Yes

**Strategy 3.2.2: Develop a plan and strategies to identify "hot spots" requiring ongoing and increased resources to maintain at a high standard of cleanliness**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Develop plan to identify and deal with litter and dumping "hotspots".</li> </ul>	<ul style="list-style-type: none"> <li>Plan developed.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Develop a strategy to identify litter "hot spots".</li> </ul>	<ul style="list-style-type: none"> <li>Strategy developed.</li> </ul>	Yes

**Strategy 3.2.3: Develop a comprehensive community education and communication program to have a positive impact on the appearance and presentation of the town**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Promote Council's litter initiatives.</li> </ul>	<ul style="list-style-type: none"> <li>Manage media enquiries.</li> </ul>	Yes

**Strategy 3.2.4: Liaise with Correctional Services to identify litter "hot spots"**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Liaise with the co-ordinator of Community Support Program to identify litter hotspots.</li> </ul>	<ul style="list-style-type: none"> <li>Meetings with the co-ordinator held on a quarterly basis.</li> </ul>	Yes

**Strategy 3.2.5: Examine Council's overall standard of equipment, and supporting infrastructure with a view to maximising its impact on the appearance of the town**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Operate and maintain Council equipment and report any repairs or faults</li> </ul>	<ul style="list-style-type: none"> <li>Operate equipment.</li> <li>Maintain Council equipment.</li> <li>Report any repairs or faults.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Reassess Council's equipment and supporting infrastructure.</li> </ul>	<ul style="list-style-type: none"> <li>The standard of equipment and supporting infrastructure reviewed six monthly.</li> <li>The need for all equipment and supporting infrastructure at the Depot reviewed annually.</li> </ul>	Yes

**Strategy 3.2.6: Review and improve Council's tree maintenance and planting program utilising species consistent with the natural environment**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Review the Council's tree planting program.</li> </ul>	<ul style="list-style-type: none"> <li>The list of plants native to Central Australia used for the Council street tree planting program</li> </ul>	Yes

	<ul style="list-style-type: none"> <li>reviewed annually.</li> <li>Only plants, trees and shrubs from this list were sourced and purchased for the street tree planting program.</li> <li>All approved residential verge development permits only incorporated tree species from this list.</li> </ul>	
<ul style="list-style-type: none"> <li>Review and improve the Council's tree maintenance program.</li> </ul>	<ul style="list-style-type: none"> <li>Program reviewed annually and recommendations implemented.</li> <li>Trees and shrubs maintained.</li> </ul>	Yes

**Strategy 3.2.7: Maintain graffiti removal and reduction strategies**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Identify funding opportunities for graffiti removal and reduction strategies.</li> </ul>	<ul style="list-style-type: none"> <li>Funding opportunities identified.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Develop and implement graffiti reduction initiatives.</li> </ul>	<ul style="list-style-type: none"> <li>Initiatives developed and implemented.</li> <li>Support provided for Aerosol Art Mural Project at Alice Springs Youth Centre.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Enforce by-laws regarding graffiti.</li> </ul>	<ul style="list-style-type: none"> <li>Owners of all private buildings with graffiti issues approached to have graffiti removed.</li> <li>Issued graffiti related infringements as per the annual budget.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Draft relevant by-laws.</li> </ul>	<ul style="list-style-type: none"> <li>By-laws drafted as required.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Graffiti removed.</li> </ul>	<ul style="list-style-type: none"> <li>Offensive graffiti removed within a 24 hour period.</li> <li>Tags, kiddy scribble and other graffiti prioritised and removed within 7 working days from notification.</li> <li>Photos, removal times and dates compiled in a record graffiti log book.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Maintain reduction strategies.</li> </ul>	<ul style="list-style-type: none"> <li>Identify graffiti reduction strategies.</li> <li>Strategies implemented.</li> </ul>	Yes



**Outcome 3.3: Innovative waste management strategies emphasizing waste reduction, reuse and recycling**

**Strategy 3.3.1: Provide efficient waste collection and disposal services and facilities**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Draft and review commercial agreements.</li> </ul>	<ul style="list-style-type: none"> <li>Agreement drafted as required.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Ensure strategies are in place to keep abreast of market trends and recycling innovations.</li> </ul>	<ul style="list-style-type: none"> <li>Market trends known.</li> <li>Recycling innovations known.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide efficient waste collection service.</li> </ul>	<ul style="list-style-type: none"> <li>Residential kerbside waste collected as per weekly schedule.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide efficient waste disposal service.</li> </ul>	<ul style="list-style-type: none"> <li>Weighbridge operates effectively.</li> <li>Public bays clearly labeled and cleared regularly.</li> <li>Waste disposed of in a safe manner.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Reduce, reuse and recycle waste at landfill.</li> </ul>	<ul style="list-style-type: none"> <li>Recycle 10% waste by July 2013.</li> <li>Provide residents with quality tip shop facility with a focus of building and hardware goods.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Landfill to be financially self-sufficient.</li> </ul>	<ul style="list-style-type: none"> <li>Landfill increased as per rates increase.</li> <li>Tip shop revenue increased by 15% by July 2013.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Collect rubbish from bins from Council maintained facilities where appropriate.</li> </ul>	<ul style="list-style-type: none"> <li>CBD area and high profile parks' bins collected daily.</li> <li>Parks' and cemeteries' bins collected weekly.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Ensure disposal service and facilities are maintained at an acceptable standard.</li> </ul>	<ul style="list-style-type: none"> <li>Damaged bins repaired within 5 working days.</li> <li>Waste collection machinery maintained to an acceptable standard.</li> </ul>	``Yes

**Strategy 3.3.2: Maintain an Environment Advisory Committee to help develop and Council to implement the waste management plan including recycling**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>TS to be represented at Energy Efficiency Committee.</li> </ul>	<ul style="list-style-type: none"> <li>TS representative attended all meetings.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>TS implements all Committee recommendations.</li> </ul>	<ul style="list-style-type: none"> <li>All recommendations are implemented.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>WMF to be represented at Environment Advisory Committee.</li> </ul>	<ul style="list-style-type: none"> <li>WMF representative attended all meetings.</li> </ul>	Yes

<ul style="list-style-type: none"> <li>WMF implements all Committee recommendations.</li> </ul>	<ul style="list-style-type: none"> <li>All recommendations are implemented.</li> </ul>	Yes

**Strategy 3.3.3: Support and maintain a program of mosquito control**

Actions	Key Performance Indicators (KPIs)	Achieved

**Outcome 3.4: Safe and reliable storm water drainage**

**Strategy 3.4.1: Maintain network of kerb, gutter and stormwater drainage to an appropriate standard**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Manager Developments to ensure that all kerb, gutter and stormwater drainage infrastructure is designed in accordance with Council's policies and guidelines in all new developments.</li> </ul>	<ul style="list-style-type: none"> <li>Assess and approve all detailed design elements for all new developments.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Executive Support Engineer to ensure that all kerb, gutter and stormwater drainage infrastructure is constructed in accordance with Council's policies and guidelines in all new developments.</li> </ul>	<ul style="list-style-type: none"> <li>Inspect and sign-off relevant construction methods and materials on all new developments.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Permit Officer to authorise all works within the road reserve and ensure that kerb, gutter and stormwater drainage infrastructure are reinstated in accordance with Council's standards.</li> </ul>	<ul style="list-style-type: none"> <li>Inspect and sign off on reinstatement of kerb, gutter and stormwater drainage after completion of all works within the road reserve.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Remove sand, silt, dust, gravel, leaves, litter, etc from the municipality's stormwater above ground drainage system which includes side entry pits, kerbs, gutters, open drains.</li> </ul>	<ul style="list-style-type: none"> <li>All CBD streets and Todd Mall swept by street sweeper 6 days per week. All suburban streets swept a minimum of once per quarter.</li> <li>All side entry pits unblocked prior to, during and immediately following a significant rain event.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Maintain the municipality's underground drainage system.</li> </ul>	<ul style="list-style-type: none"> <li>Soil, silt, debris, tennis balls, litter, rubbish, leaves, etc removed from underground drainage systems as per schedule.</li> </ul>	Yes

<ul style="list-style-type: none"> <li>• Unscheduled drainage issues assessed and appropriate action taken as required.</li> </ul>	<ul style="list-style-type: none"> <li>• Emergency works / safety issues attended to immediately, made safe for the general public and repaired as soon as possible. All non-emergencies prioritised and added to the scheduled works.</li> </ul>	Yes
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**Goal 4: DEVELOPMENT – A town developed to reflect its environment and the desired amenity of its residents**

**Outcome 4.1: Input into the planning process to ensure appropriate development**

**Strategy 4.1.1: Advocate for greater role of Council in planning and development**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>• Manage media enquiries.</li> </ul>	<ul style="list-style-type: none"> <li>• Enquiries responded to as required.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Draft and review correspondence.</li> </ul>		Yes
<ul style="list-style-type: none"> <li>• Maintain existing relationships.</li> </ul>	<ul style="list-style-type: none"> <li>• Liaise with Government, other Councils and community service providers on a regular basis.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Seek Government funding.</li> </ul>	<ul style="list-style-type: none"> <li>• Government grants submitted.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Manager Developments and/or Permit Officer to attend Development Consent Authority Meetings.</li> </ul>	<ul style="list-style-type: none"> <li>• Attend monthly meetings.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Manager Developments and/or Permit Officer to attend Planning “One-Stop-Shop” pre-development forum.</li> </ul>	<ul style="list-style-type: none"> <li>• Attend fortnightly meetings.</li> </ul>	Yes

**Strategy 4.1.2: Ensure preservation and maintenance of heritage buildings, items and places of interest**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>• Implement correct procedures to ensure the preservation of Alice Springs Collection.</li> </ul>	<ul style="list-style-type: none"> <li>• Alice Springs Collection preserved.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Prepare Disaster Management Plan.</li> </ul>	<ul style="list-style-type: none"> <li>• Disaster Management Plan prepared and reviewed annually.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Manager Developments to consult with Director Technical Services and/or Elected Members (via Chief Executive Officer), as required, in determining “places of interest”.</li> </ul>	<ul style="list-style-type: none"> <li>• Forward all development applications relating to potential “places of interest” within 10 working days of receiving them.</li> </ul>	Yes

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**Strategy 4.1.3: Provide adequate lighting for streets, footpaths and public places**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Manager Developments to ensure that all lighting for streets, foot paths and public places is designed in accordance with Council's policies and guidelines in all new developments.</li> </ul>	<ul style="list-style-type: none"> <li>Assess and approve detailed design elements for all new developments.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Executive Support Engineer to ensure that all lighting for streets, foot paths and public places is constructed in accordance with Council's policies and guidelines in all new developments.</li> </ul>	<ul style="list-style-type: none"> <li>Inspect and sign-off relevant construction methods and materials on new developments.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Permit Officer to authorise all works within the road reserve and ensure that lighting for streets, foot paths and public places are reinstated in accordance with Council's standards.</li> </ul>	<ul style="list-style-type: none"> <li>Inspect and sign off on reinstatement of kerb, gutter and stormwater drainage after completion of all works within the road reserve.</li> </ul>	Yes

**Strategy 4.1.4: Maintain and develop cemeteries**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Be aware of Acts and Legislations.</li> </ul>	<ul style="list-style-type: none"> <li>Acts and Legislations known.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Upgrade master plan for Garden Cemetery.</li> </ul>	<ul style="list-style-type: none"> <li>Garden Cemetery master plan presented to Council.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Manager Developments to assist in the preparation of a Cemetery Master Plan.</li> </ul>	<ul style="list-style-type: none"> <li>Attend meetings of the Cemeteries Advisory Committee.</li> <li>Participate in consultative processes designed to produce a Cemeteries Master Plan by 30 June 2012.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Maintain cemeteries and develop the Garden Cemetery in line with Australian Standards and the Cemetery's Act.</li> </ul>	<ul style="list-style-type: none"> <li>Garden Cemetery developed in line with the Cemetery's Master Plan.</li> <li>Garden Cemetery maintained weekly.</li> <li>Other cemeteries maintained.</li> </ul>	Yes



**Strategy 4.1.5: Ensure that there are sufficient public ablution facilities and that they are maintained at acceptable standards**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Toilet facilities are cleaned and stocked to an acceptable standard.</li> </ul>	<ul style="list-style-type: none"> <li>All toilet blocks cleaned and stocked daily.</li> <li>Repairs to standard toilets completed within 24 hours and to Exeloos within 10 working days.</li> </ul>	Yes

**Outcome 4.2: Strong representation to retain the town's unique character**

**Strategy 4.2.1: Advocate the development of a comprehensive style policy for building and development that incorporates our unique regional character**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Manager Developments to consult with Director Technical Services and/or Elected Members (via Chief Executive Officer), as required, in determining "the town's unique character".</li> </ul>	<ul style="list-style-type: none"> <li>Forward all proposals that have the potential to affect "the town's unique character" within 10 working days of receiving them.</li> </ul>	Yes

**Strategy 4.2.2: Advocate for retention of landscapes in planning and development**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Manager Developments to consult with Director Technical Services and/or Elected Members (via Chief Executive Officer), as required, in determining which "landscapes" should be retained.</li> </ul>	<ul style="list-style-type: none"> <li>Forward all proposals that have the potential to diminish "landscapes" or "landscape values" within 10 working days of receiving them.</li> </ul>	Yes

**Outcome 4.3: Improved community understanding and respect for our developing heritage**

**Strategy 4.3.1 Council to advocate publicly its position regarding appropriate development**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Manager Developments to prepare a position paper on our developing heritage.</li> </ul>	<ul style="list-style-type: none"> <li>Report to Council before 30 September 2011.</li> </ul>	Yes

**Strategy 4.3.2: Actively promote and encourage local industry to adopt a consistent arid zone architecture and feel to retail outlets**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Manager Developments to prepare a position paper on arid zone architecture.</li> </ul>	<ul style="list-style-type: none"> <li>Report to Council before 30 April 2012.</li> </ul>	Yes

**Goal 5: PUBLIC ORDER AND SAFETY – A community with a perception of high public safety**

**Outcome 5.1: Appropriate By-laws in place**

**Strategy 5.1.1 Review By-Laws regularly for applicability and effectiveness and amend if required**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Ensure all by-laws are applicable and effective</li> </ul>	<ul style="list-style-type: none"> <li>By-laws reviewed and amended as required</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Assist in the review and possible amendment of By-laws.</li> </ul>	<ul style="list-style-type: none"> <li>Assisted in the review and amendment of all By-laws as appropriate.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Ensure Library By-Laws are relevant</li> </ul>	<ul style="list-style-type: none"> <li><i>By-Laws reviewed annually</i></li> </ul>	Yes
<ul style="list-style-type: none"> <li>Consult with Council officers to identify mischief to be remedied</li> </ul>	<ul style="list-style-type: none"> <li>Meeting held as required.</li> </ul>	Yes

• Draft and amend by-laws		Yes
• Carriage of by-laws through legislative process		Yes

## **Outcome 5.2: Effective By-law enforcement**

### **Strategy 5.2.1 Maintain an effective By-Laws compliance unit**

<b>Actions</b>	<b>Key Performance Indicators (KPIs)</b>	<b>Achieved</b>
• Ensure unit adequately staffed at all times	• Effective roster maintained. • Liaison with HR to ensure effective recruitment occurred.	Yes
• Ensure unit adequately resourced.	• All equipment available and maintained appropriately	Yes

### **Strategy 5.2.2: Proactively utilise partnerships with key organisations and groups to develop programs and initiatives to minimise anti-social behaviour**

<b>Actions</b>	<b>Key Performance Indicators (KPIs)</b>	<b>Achieved</b>
• Support Youth Organisations with developing graffiti reduction strategies.	• Support provided for Aerosol Art Mural Project at Alice Springs Youth Centre.	Yes
• Support The Alice Springs Youth Hub initiative.	• Network meetings attended, in kind support and resources provided for events.	Yes
• Attend Youth Action Group meetings.	• YAG meetings attended.	Yes
• Attend Youth Services Alice Springs network meetings.	• YSAS network meetings attended.	Yes
• Attend fortnightly patrol co-ordination meetings	• All meetings attended	Yes
• Manager or appropriate representative attend all Intergovernmental Tasking and Co-ordination Group meetings	• Suitable representative attended all meetings.	Yes
• Provide a safe place for the community.	• Anti-social behaviour identified and reported to relevant authority	Yes

	<ul style="list-style-type: none"> <li>• CCTV cameras operational throughout the year</li> <li>• Adequate security lighting provided</li> <li>• Duress buttons operational throughout the year</li> </ul>	
<ul style="list-style-type: none"> <li>• Promote, monitor and enforce acceptable behaviour.</li> </ul>	<ul style="list-style-type: none"> <li>• Acceptable behaviour outlined in "Conditions of use"</li> <li>• Posters displayed depicting acceptable behaviour</li> <li>• Behaviour monitored by employees</li> <li>• Acceptable behaviour enforced</li> </ul>	Yes

**Strategy 5.2.3: Support the continuation of day and night patrols**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>• Assist in the preparation of supporting documents.</li> </ul>	<ul style="list-style-type: none"> <li>• Assistance provided as required.</li> </ul>	Yes

**Strategy 5.2.4: Support and assist emergency service organisations in the preparation for and delivery of emergency services**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>• Provide support and assistance as required</li> </ul>	<ul style="list-style-type: none"> <li>• Support and assistance provided as required</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Draft and review supporting documentation.</li> </ul>		Yes

**Outcome 5.3: Installation of appropriate infrastructure to facilitate a safe town (including lighting and CCTV)**

**Strategy 5.3.1: Incorporate environmental design concepts in existing and new infrastructure to reduce anti-social behaviour**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>• Manager Developments to design and implement</li> </ul>	<ul style="list-style-type: none"> <li>• Deliver all Council-controlled CCTV assets and</li> </ul>	Yes



a Build Own Operate Transfer (BOOT) project for expansion of the Alice Springs CCTV system.	infrastructure into the ownership of the NT Government on or before 30 June 2011.	
<ul style="list-style-type: none"> <li>• Manager Developments to design and implement the Alice Springs Safety Lighting Project</li> </ul>	<ul style="list-style-type: none"> <li>• Complete the project and acquit the funds before 30 September 2011.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Manager Developments to undertake Crime Prevention Through Environmental Design (CPTED) training course or obtain CPTED training materials so as to do a comprehensive review.</li> </ul>	<ul style="list-style-type: none"> <li>• Prepare a report for Council on CPTED before 31 December 2011.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Plans developed incorporating relevant anti-social behaviour related environmental design concepts.</li> </ul>	<ul style="list-style-type: none"> <li>• Existing infrastructure plans developed.</li> <li>• New infrastructure plans developed.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Construct new infrastructure in line with infrastructure plans.</li> </ul>	<ul style="list-style-type: none"> <li>• Works comply with latest building codes and Australian Standards.</li> </ul>	Yes



# Alice Springs Town Council

## GENERAL PURPOSE FINANCIAL STATEMENTS

2012/13

*Through innovative leadership and good governance,  
Alice Springs Town Council will provide services to  
meet the present and changing needs of our community.*

# **Alice Springs Town Council**

## **General Purpose Financial Statements for the year ended 30th June 2013**

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## **INDEPENDENT AUDITOR'S REPORT**

### **TO ALICE SPRINGS TOWN COUNCIL**

We have audited the accompanying financial report of Alice Springs Town Council (the "Council"), which comprises the statement of financial position as at 30 June 2013, and the statement of comprehensive income, the statement of cash flows and the statement of changes in equity for the year ended on that date, notes comprising a summary of significant accounting policies and other explanatory information, and the Chief Executive Officer's statement, as set out on pages 3 to 50.

#### *The Responsibility of the Chief Executive Officer for the Financial Report*

The Chief Executive Officer of the Council is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards and the Northern Territory Local Government Act 2008, and for such internal control as the directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

#### *Auditor's Responsibility*

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Council's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Chief Executive Officer, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.





## **INDEPENDENT AUDITOR'S REPORT**

### **TO ALICE SPRINGS TOWN COUNCIL (continued)**

#### *Opinion*

In our opinion, the financial report of Alice Springs Town Council presents fairly, in all material respects, the Council's financial position as at 30 June 2013 and its financial performance for the year ended on that date in accordance with the Australian Accounting Standards and the Northern Territory Local Government Act 2008.

Deloitte Touche Tohmatsu  
DELOITTE TOUCHE TOHMATSU

EDry  
E Dry  
Partner  
Chartered Accountants

Alice Springs, 14 / 11 / 2013.

**Alice Springs Town Council**


**ANNUAL FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2013**

**CHIEF EXECUTIVE OFFICER'S STATEMENT**

I, Rex Roger Mooney the Chief Executive Officer of the Alice Springs Town Council, hereby certify that the Annual Financial Statements:

(a) have been drawn up in accordance with the applicable Australian Accounting Standards, the Local Government Act and the Local Government (Accounting) Regulations so as to present fairly the financial position of the Council and the results for the year; and

(b) are in accordance with the accounting and other records of Council.



Chief Executive Officer

13 November 2013

# **Alice Springs Town Council**

## **General Purpose Financial Statements for the year ended 30th June 2013**

### **STATEMENT OF COMPREHENSIVE INCOME**

	Notes	2013 \$'000	2012 \$'000
<b>REVENUES</b>			
Rates and Annual Charges	3(a)	20,327	19,159
User Charges and Fees	3(b)	2,965	3,188
Interest	3(c)	1,538	1,704
Grants & Contributions	3(d)&(e)	7,176	7,365
Other Revenues	3(f), 5	766	787
<b>Revenues from Ordinary Activities</b>		<b>32,772</b>	<b>32,203</b>
<b>EXPENSES</b>			
Employee Costs	4(a)	12,408	11,322
Materials & Contracts	4(b),(h)	6,820	8,140
Interest Charges	4(c)	295	326
Depreciation. Amortisation and Impairment	4(d)	8,618	8,587
Electricity	4(e)	1,010	627
Loss on Disposal of Assets	4(f), 5	1,103	-
Other Expenses	4(g)	2,775	2,969
<b>Expenses from Ordinary Activities</b>		<b>33,029</b>	<b>31,971</b>
<b>(Deficit) / Surplus for the Year</b>		<b>( 257)</b>	<b>232</b>
<b>OTHER COMPREHENSIVE INCOME</b>			
		-	-
<b>TOTAL COMPREHENSIVE INCOME FOR THE YEAR</b>		<b>( 257)</b>	<b>232</b>

*This Statement is to be read in conjunction with the attached Notes.*

## **Alice Springs Town Council**

### **General Purpose Financial Statements for the year ended 30th June 2013**

#### **STATEMENT OF FINANCIAL POSITION**

	<b>Notes</b>	<b>2013 \$'000</b>	<b>2012 \$'000</b>
<b>CURRENT ASSETS</b>			
Cash and Investments	6	27,187	24,343
Receivables	7	3,958	3,235
Inventories	8(a)	93	78
Other	8(b)	15	53
<b>Total Current Assets</b>		<b>31,253</b>	<b>27,709</b>
<b>NON-CURRENT ASSETS</b>			
Deferred Rates		13	18
Other	8(c)&(d)	7,022	1,008
Property, Plant & Equipment	9	177,371	184,675
<b>Total Non-Current Assets</b>		<b>184,406</b>	<b>185,701</b>
<b>Total Assets</b>		<b>215,659</b>	<b>213,410</b>
<b>CURRENT LIABILITIES</b>			
Payables	10(a)	4,591	1,931
Borrowings	10(b)	354	330
Provisions	10(c)	1,281	1,227
<b>Total Current Liabilities</b>		<b>6,226</b>	<b>3,488</b>
<b>NON-CURRENT LIABILITIES</b>			
Borrowings	10(d)	2,435	2,805
Provisions	10(e)	2,678	2,540
<b>Total Non-Current Liabilities</b>		<b>5,113</b>	<b>5,345</b>
<b>Total Liabilities</b>		<b>11,339</b>	<b>8,833</b>
<b>Net Assets</b>		<b>204,320</b>	<b>204,577</b>
<b>EQUITY</b>			
Accumulated Surplus		19,217	21,999
Asset Revaluation Surplus		161,436	161,436
Other Reserves		23,667	21,142
<b>Total Equity</b>		<b>204,320</b>	<b>204,577</b>

*This Statement is to be read in conjunction with the attached Notes.*



# **Alice Springs Town Council**

## **General Purpose Financial Statements for the year ended 30th June 2013**

### **STATEMENT OF CHANGES IN EQUITY**

	<b>2013 \$'000</b>	<b>2012 \$'000</b>
<b>ACCUMULATED SURPLUS</b>		
Balance at the Beginning of the Reporting Period	21,999	25,447
Net Result for the Reporting Period	( 257)	232
Transfers to Other Reserves	( 13,720)	( 16,405)
Transfers from Other Reserves	11,195	12,725
<b>Balance at End of Reporting Period</b>	<b>19,217</b>	<b>21,999</b>
<b>ASSET REVALUATION SURPLUS</b>		
Balance at Beginning of the Reporting Period	161,436	161,436
<b>Balance at End of the Reporting Period</b>	<b>161,436</b>	<b>161,436</b>
<b>OTHER RESERVES</b>		
<b>ALICE EMPLOYMENT CAMPAIGN RESERVE</b>		
<b>Balance at Beginning of the Reporting Period</b>	-	-
Transfers to Alice Employment Campaign Reserve	19	-
Transfers from Alice Employment Campaign Reserve	-	-
Transfers between Reserves (In)	-	-
Transfer between reserves (Out)	-	-
<b>Balance at End of Reporting Period</b>	<b>19</b>	<b>-</b>
<b>ANZAC OVAL DEVELOPMENT ADMINISTRATION RESERVE</b>		
<b>Balance at Beginning of the Reporting Period</b>	-	-
Transfers to ANZAC Oval Development Administration Reserve	140	-
Transfers from ANZAC Oval Development Administration Reserve	-	-
<b>Balance at End of Reporting Period</b>	<b>140</b>	<b>-</b>
<b>AQUATIC &amp; LEISURE CENTRE RESERVE</b>		
<b>Balance at Beginning of the Reporting Period</b>	-	-
Transfers to Aquatic & Leisure Centre Reserve	305	-
Transfers from Aquatic & Leisure Centre Reserve	-	-
<b>Balance at End of Reporting Period</b>	<b>305</b>	<b>-</b>
<b>ASSET REPLACEMENT RESERVE</b>		
<b>Balance at Beginning of the Reporting Period</b>	30	30
Transfers to Asset Replacement Reserve	-	-
Transfers from Asset Replacement Reserve	-	-
<b>Balance at End of Reporting Period</b>	<b>30</b>	<b>30</b>

# Alice Springs Town Council

## General Purpose Financial Statements for the year ended 30th June 2013

### STATEMENT OF CHANGES IN EQUITY

	2013 \$'000	2012 \$'000
<b>CAPITAL INFRASTRUCTURE RESERVE</b>		
<b>Balance at Beginning of the Reporting Period</b>	3,489	3,423
Transfers to Capital Infrastructure Reserve	1,136	382
Transfers from Capital Infrastructure Reserve	-	( 316)
Transfers between Reserves (In)	-	
Transfer between reserves (Out)	( 300)	
<b>Balance at End of Reporting Period</b>	<b>4,325</b>	<b>3,489</b>
<b>CHAIRMAN'S XI VS ENGLAND CRICKET RESERVE</b>		
<b>Balance at Beginning of the Reporting Period</b>	-	-
Transfers to Chairman's XI vs England Cricket Reserve	50	-
Transfers from Chairman's XI vs England Cricket Reserve	-	-
<b>Balance at End of Reporting Period</b>	<b>50</b>	<b>-</b>
<b>CBD REVITALISATION CONTINGENCY RESERVE</b>		
<b>Balance at Beginning of the Reporting Period</b>	-	-
Transfers to CBD Revitalisation Contingency Reserve	-	-
Transfers from CBD Revitalisation Contingency Reserve	-	-
Transfers between Reserves (In)	300	
<b>Balance at End of Reporting Period</b>	<b>300</b>	<b>-</b>
<b>CIVIC CENTRE UPGRADE RESERVE</b>		
<b>Balance at Beginning of the Reporting Period</b>	300	-
Transfers to Civic Centre Upgrade Reserve	-	-
Transfers from Civic Centre Upgrade Reserve	-	-
Transfers to Civic Centre Upgrade Reserve		300
Transfers between Reserves (In)	-	
Transfer between reserves (Out)	-	
<b>Balance at End of Reporting Period</b>	<b>300</b>	<b>300</b>
<b>CREMATORIUM RESERVE</b>		
<b>Balance at Beginning of the Reporting Period</b>	-	-
Transfers to Crematorium Reserve	400	-
Transfers from Crematorium Reserve	-	-
<b>Balance at End of Reporting Period</b>	<b>400</b>	<b>-</b>
<b>DESERT FESTIVAL PARADE RESERVE</b>		
<b>Balance at Beginning of the Reporting Period</b>	-	-
Transfers to Desert Festival Parade Reserve	5	-
Transfers from Desert Festival Parade Reserve	-	-
<b>Balance at End of Reporting Period</b>	<b>5</b>	<b>-</b>

# **Alice Springs Town Council**

## **General Purpose Financial Statements for the year ended 30th June 2013**

### **STATEMENT OF CHANGES IN EQUITY**

	2013 \$'000	2012 \$'000
<b>DEVELOPER CONTRIBUTION TRUST FUND RESERVE</b>		
<b>Balance at Beginning of the Reporting Period</b>	122	122
Transfers to Developer Contributions Trust Fund Reserve	-	-
Transfers from Developer Contributions Trust Fund Reserve	-	-
Transfers between Reserves (In)	161	
<b>Balance at End of Reporting Period</b>	<u>283</u>	<u>122</u>
<b>EMPLOYEE ENTITLEMENTS RESERVE</b>		
<b>Balance at Beginning of the Reporting Period</b>	299	299
Transfers to Employee Entitlements Reserve	-	-
Transfers from Employee Entitlements Reserve	-	-
<b>Balance at End of Reporting Period</b>	<u>299</u>	<u>299</u>
<b>FRANCIS SMITH TOILET UPGRADE RESERVE</b>		
<b>Balance at Beginning of the Reporting Period</b>	300	-
Transfers to Francis Smith Toilet Upgrade Reserve	-	-
Transfers from Francis Smith Toilet Upgrade Reserve	-	-
Transfers to Francis Smith Toilet Upgrade Reserve		300
Transfers between Reserves (In)	-	
Transfer between reserves (Out)	-	
<b>Balance at End of Reporting Period</b>	<u>300</u>	<u>300</u>
<b>LANDFILL PLANT &amp; EQUIPMENT RESERVE</b>		
<b>Balance at Beginning of the Reporting Period</b>	346	-
Transfers to Landfill Plant & Equipment Reserve	99	-
Transfers from Landfill Plant & Equipment Reserve	-	-
Transfers to Landfill Plant & Equipment Reserve		346
Transfers between Reserves (In)	-	
Transfer between reserves (Out)	-	
<b>Balance at End of Reporting Period</b>	<u>445</u>	<u>346</u>
<b>LATM KMART LANEWAY RESERVE</b>		
<b>Balance at Beginning of the Reporting Period</b>	-	-
Transfers to LATM KMART Laneway Reserve	11	-
Transfers from LATM KMART Laneway Reserve	-	-
Transfers between Reserves (In)	-	
Transfer between reserves (Out)	-	
<b>Balance at End of Reporting Period</b>	<u>11</u>	<u>-</u>

## **Alice Springs Town Council**

### **General Purpose Financial Statements for the year ended 30th June 2013**

#### **STATEMENT OF CHANGES IN EQUITY**

	<b>2013 \$'000</b>	<b>2012 \$'000</b>
<b>LEICHAARDT TCE PARKLAND UPGRADE RESERVE</b>		
<b>Balance at Beginning of the Reporting Period</b>	-	-
Transfers to Leichaardt Tce Parkland Reserve	300	-
Transfers from Leichaardt Tce Parkland Reserve	-	-
Transfers between Reserves (In)	-	-
Transfer between reserves (Out)	-	-
<b>Balance at End of Reporting Period</b>	<b>300</b>	<b>-</b>
<b>PARSONS LANEWAY SALE PROCEEDS RESERVE</b>		
<b>Balance at Beginning of the Reporting Period</b>	-	-
Transfers to Parsons Laneway Sale Proceeds Reserve	40	-
Transfers from Parsons Laneway Sale Proceeds Reserve	-	-
<b>Balance at End of Reporting Period</b>	<b>40</b>	<b>-</b>
<b>PUBLIC ART ADVISORY SUBCOMMITTEE RESERVE</b>		
<b>Balance at Beginning of the Reporting Period</b>	14	-
Transfers to Public Art Advisory Subcommittee Reserve	10	-
Transfers from Public Art Advisory Subcommittee Reserve	-	-
Transfers to Public Art Advisory Subcommittee Reserve	-	14
Transfers between Reserves (In)	-	-
Transfer between reserves (Out)	-	-
<b>Balance at End of Reporting Period</b>	<b>24</b>	<b>14</b>
<b>SPORTS FACILITY RESERVE</b>		
<b>Balance at Beginning of the Reporting Period</b>	403	506
Transfers to Sports Facility Reserve	40	-
Transfers from Sports Facility Reserve	-	( 103)
Transfers between Reserves (In)	-	-
<b>Balance at End of Reporting Period</b>	<b>443</b>	<b>403</b>
<b>TIO TRAEGER PARK OVAL SPONSORSHIP RESERVE</b>		
<b>Balance at Beginning of the Reporting Period</b>	-	-
Transfers to Traeger park Oval Sponsorship Reserve	300	-
Transfers from Traeger Park Oval Sponsorship Reserve	-	-
Transfers between Reserves (In)	-	-
Transfer between reserves (Out)	-	-
<b>Balance at End of Reporting Period</b>	<b>300</b>	<b>-</b>



# **Alice Springs Town Council**

## **General Purpose Financial Statements for the year ended 30th June 2013**

### **STATEMENT OF CHANGES IN EQUITY**

	<b>2013 \$'000</b>	<b>2012 \$'000</b>
<b>TIO TRAEGER PARK OVAL SOUND SYSTEM RESERVE</b>		
<b>Balance at Beginning of the Reporting Period</b>	100	-
Transfers to Traeger Park Sound System Reserve	-	100
Transfers from Traeger Park Sound System Reserve	-	-
<b>Balance at End of Reporting Period</b>	<b>100</b>	<b>100</b>
<b>TODD MALL REDEVELOPMENT RESERVE</b>		
<b>Balance at Beginning of the Reporting Period</b>	1,538	-
Transfers to Todd Mall Redevelopment Reserve	314	-
Transfers from Todd Mall Redevelopment Reserve	-	-
Transfers to Todd Mall Redevelopment Reserve	-	1,538
Transfers between Reserves (In)	-	-
Transfer between reserves (Out)	-	-
<b>Balance at End of Reporting Period</b>	<b>1,852</b>	<b>1,538</b>
<b>TODD RIVER WALK RESERVE</b>		
<b>Balance at Beginning of the Reporting Period</b>	-	-
Transfers to Todd River Walk Reserve	197	-
Transfers from Todd River Walk Reserve	-	-
Transfers between Reserves (In)	-	-
Transfer between reserves (Out)	-	-
<b>Balance at End of Reporting Period</b>	<b>197</b>	<b>-</b>
<b>TREE REPLACEMENT RESERVE</b>		
<b>Balance at Beginning of the Reporting Period</b>	131	181
Transfers to Todd River Walk Reserve	-	-
Transfers from Todd River Walk Reserve	( 131)	( 50)
Transfers between Reserves (In)	-	-
Transfer between reserves (Out)	-	-
<b>Balance at End of Reporting Period</b>	<b>-</b>	<b>131</b>
<b>ULYSSES AGM 2014 RESERVE</b>		
<b>Balance at Beginning of the Reporting Period</b>	-	-
Transfers to Ulysses AGM 2014 Reserve	35	-
Transfers from Ulysses AGM 2014 Reserve	-	-
Transfers between Reserves (In)	-	-
Transfer between reserves (Out)	-	-
<b>Balance at End of Reporting Period</b>	<b>35</b>	<b>-</b>

# **Alice Springs Town Council**

## **General Purpose Financial Statements for the year ended 30th June 2013**

### **STATEMENT OF CHANGES IN EQUITY**

	2013 \$'000	2012 \$'000
<b>UNEXPENDED FUNDS RESERVE</b>		
<b>Balance at Beginning of the Reporting Period</b>	11,125	10,686
Transfers to Unexpended Funds Reserve	8,550	
Transfer to Unexpended Funds Reserve	-	11,125
Transfers from Unexpended Funds Reserve	( 11,064)	( 10,686)
Transfers between Reserves (In)	-	
Transfer between reserves (Out)	( 161)	
<b>Balance at End of Reporting Period</b>	<u><b>8,450</b></u>	<u><b>11,125</b></u>
<b>URBAN DRIFT POPULATION STUDY RESERVE</b>		
<b>Balance at Beginning of the Reporting Period</b>	45	45
Transfers to Urban Drift Population Study Reserve	-	-
Transfers from Urban Drift Population Study Reserve	-	-
Transfers between Reserves (In)	-	
Transfer between reserves (Out)	-	
<b>Balance at End of Reporting Period</b>	<u><b>45</b></u>	<u><b>45</b></u>
<b>WASTE MANAGEMENT FACILITY SURPLUS FUNDS RESERVE</b>		
<b>Balance at Beginning of the Reporting Period</b>	-	-
Transfers to Waste Management Facility Surplus Funds Reserve	95	-
Transfers from Waste Management facility Surplus Funds Reserve	-	-
<b>Balance at End of Reporting Period</b>	<u><b>95</b></u>	<u><b>-</b></u>
<b>WATER INITIATIVES RESERVE</b>		
<b>Balance at Beginning of the Reporting Period</b>	-	-
Transfers to Water Initiatives Reserve	202	-
Transfers from Water Initiatives Reserve	-	-
<b>Balance at End of Reporting Period</b>	<u><b>202</b></u>	<u><b>-</b></u>
<b>WASTE MANAGEMENT FACILITY CONTINGENCY RESERVE</b>		
<b>Balance at Beginning of the Reporting Period</b>	-	-
Transfers to Waste Management Facility Contingency Reserve	700	-
Transfers from Waste Management Facility Contingency Reserve	-	-
Transfers between Reserves (In)	700	
Transfer between reserves (Out)	-	
<b>Balance at End of Reporting Period</b>	<u><b>1,400</b></u>	<u><b>-</b></u>

## **Alice Springs Town Council**

### **General Purpose Financial Statements for the year ended 30th June 2013**

#### **STATEMENT OF CHANGES IN EQUITY**

	<b>2013 \$'000</b>	<b>2012 \$'000</b>
<b>WASTE MANAGEMENT FUTURE FUND RESERVE</b>		
<b>Balance at Beginning of the Reporting Period</b>	1,800	1,570
Transfers to Waste Management Future Fund Reserve	447	( 1,570)
Transfers to Waste Management Future Fund Reserve		1,800
Transfers from Waste Management Future Fund Reserve	-	-
Transfer between reserves (In)	-	
Transfer between reserves (Out)	( 700)	
<b>Balance at End of Reporting Period</b>	<b>1,547</b>	<b>1,800</b>
<b>WORKING CAPITAL RESERVE</b>		
<b>Balance at Beginning of the Reporting Period</b>	1,100	600
Transfers to Working Capital Reserve	325	-
Transfers to Working Capital Reserve		500
Transfers from Working Capital Reserve	-	-
Transfers between Reserves (In)	-	
Transfer between reserves (Out)	-	
<b>Balance at End of Reporting Period</b>	<b>1,425</b>	<b>1,100</b>
<b>Total Other Reserves</b>	<b>23,667</b>	<b>21,142</b>

# **Alice Springs Town Council**

## **General Purpose Financial Statements for the year ended 30th June 2013**

### **STATEMENT OF CASH FLOWS**

	<b>Notes</b>	<b>2013 \$'000</b>	<b>2012 \$'000</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b><u>Receipts</u></b>			
Rates & Annual Charges		20,270	18,728
User Charges and Fees		2,151	3,397
Interest		1,538	1,616
Grants & Contributions		7,176	7,365
Other Revenues		919	331
<b><u>Payments</u></b>			
Employee Costs		( 12,311)	( 11,589)
Materials & Contracts	11(c)	( 4,151)	( 8,301)
Interest Charges		( 295)	( 326)
Electricity		( 1,010)	( 627)
Loss on Disposal of Assets		( 1,103)	-
Other Expenses		( 1,498)	( 2,843)
<b>Net Cash Provided by Operating Activities</b>	11(b)	<b>11,686</b>	<b>7,751</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
<b><u>Receipts</u></b>			
Sale of Property, Plant & Equipment	5	178	277
<b><u>Payments</u></b>			
Purchase of Property, Plant & Equipment		( 8,674)	( 4,634)
<b>Net Cash used in Investing Activities</b>		<b>( 8,496)</b>	<b>( 4,357)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
<b><u>Payments</u></b>			
Repayments of Borrowings & Advances		( 346)	( 293)
<b>Net Cash Used in Financing Activities</b>		<b>( 346)</b>	<b>( 293)</b>
<b>Net Increase/ (Decrease) in Cash Held</b>		<b>2,844</b>	<b>3,101</b>
Cash at Beginning of the Reporting Period		24,343	21,242
<b>Cash at end of the Reporting Period</b>	11(a)	<b>27,187</b>	<b>24,343</b>

*This Statement is to be read in conjunction with the attached Notes.*



# **Alice Springs Town Council**

## **Notes to and Forming Part of the General Purpose Financial Statements for the year ended 30 June 2013**

### **Note 1 - SIGNIFICANT ACCOUNTING POLICIES**

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### **1 Basis of Preparation**

##### **1.1 Compliance with Australian equivalents to International Financial Reporting Standards**

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, and relevant Northern Territory legislation.

The financial report was authorised for issue by certificate under clause 16 of the *Local Government (Accounting) Regulations* dated (15 November 2013).

##### **1.2 Historical Cost Convention**

Except where stated below, these financial statements have been prepared in accordance with the historical cost convention.

##### **1.3 Critical Accounting Estimates**

The preparation of financial statements in conformity with AIFRS requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Council's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

##### **1.4 Rounding**

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

#### **2 The Local Government Reporting Entity**

Alice Springs Town Council is incorporated under the NT Local Government Act and has its principal place of business at 93 Todd Street, Alice Springs. These financial statements include the consolidated fund and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

Trust monies and property held by Council but subject to the control of other persons have been excluded from these reports. A separate statement of moneys held in the Trust Fund is available for inspection at the Council Office by any person free of charge.

#### **3 Income recognition**

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Council obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Council's operations for the current reporting period.

# **Alice Springs Town Council**

## **Notes to and Forming Part of the General Purpose Financial Statements for the year ended 30 June 2013**

### **Note 1 - Significant Accounting Policies (cont)**

#### **4 Cash, Cash Equivalents and other Financial Instruments**

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

#### **5 Inventories**

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

##### **5.1 Real Estate Assets Developments**

Real Estate Assets developments have been classified as Inventory in accordance with AASB 102 and are valued at the lower of cost or net realisable value. Cost includes the costs of acquisition, development, borrowing and other costs incurred on financing of that acquisition and up to the time of sale. Any amount by which cost exceeds the net realisable value has been recognised as an expense.

Revenues arising from the sale of property are recognised in the operating statement when settlement is completed.

##### **5.2 Other Real Estate held for resale**

Properties not acquired for development, but which Council has decided to sell as surplus to requirements, are recognised at the carrying value at the time of that decision.

Certain properties, auctioned for non-payment of rates in accordance with the Local Government Act but which failed to meet the reserve set by Council and are available for sale by private treaty, are recorded at the lower of the unpaid rates and charges at the time of auction or the reserve set by Council. Holding costs in relation to these properties are recognised as an expense when incurred.

#### **6 Infrastructure, Property, Plant & Equipment**

##### **6.1 Land under roads**

Council has elected not to recognise land under roads acquired prior to 1 July 2008 as an asset in accordance with AASB 1051 Land under Roads. Land under roads acquired after 30 June 2008 has not been recognised as in the opinion of Council it is not possible to reliably attribute a fair value, and further that such value if determined would be immaterial.

##### **6.2 Initial Recognition**

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

# Alice Springs Town Council

## **Notes to and Forming Part of the General Purpose Financial Statements for the year ended 30 June 2013**

### **Note 1 - Significant Accounting Policies (cont)**

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Capital works still in progress at balance date are recognised as other non-current assets and transferred to *infrastructure, property, plant & equipment* when completed ready for use.

#### **6.3 Materiality**

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are as follows. No capitalisation threshold is applied to Council owned and controlled land.

Land Improvements	\$2,000
Buildings	\$2,000
Furniture & Office Equipment	\$2,000
Plant & Equipment	\$2,000
Infrastructure:	
- Sealed Roads	\$2,000
- Unsealed Roads	\$2,000
- Stormwater Drainage	\$2,000
- Other	\$2,000
Art Collection and Heritage	\$2,000

#### **6.4 Subsequent Recognition**

Certain asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Additions acquired subsequent to a revaluation are recognised at cost until next revaluation of that asset class. For infrastructure and other asset classes where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset. Further detail of existing valuations, methods and valuers are provided at Note 7.

#### **6.5 Depreciation of Non-Current Assets**

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives in a manner which reflects the consumption of the service potential embodied in those assets.

Depreciation is recognised on a straight-line basis. Major depreciation periods for each class of asset are shown below. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

Land Improvements	10-25 years
Buildings	20-50 years
Furniture and Office Equipment	10-20 years
Plant and Equipment	5-20 years
Infrastructure:	
- Sealed Roads	40-50 years
- Unsealed Roads	10-25 years
- Stormwater Drainage	50-100 years
- Other	10-25 years

# **Alice Springs Town Council**

## **Notes to and Forming Part of the General Purpose Financial Statements for the year ended 30 June 2013**

### **Note 1 - Significant Accounting Policies (cont)**

#### **6.6 Impairment**

Assets that have an indefinite useful life are not subject to depreciation and are reviewed annually for impairment. Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash outflows or value in use).

For assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, the value in use is the depreciated replacement cost. In assessing impairment for these assets, a rebuttable assumption is made that the current replacement cost exceeds the original cost of acquisition.

#### **6.7 Borrowing Costs**

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with the allowed alternative treatment in AASB 1023 "Borrowing Costs". The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2.

### **7 Payables**

#### **7.1 Goods & Services**

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

#### **7.2 Payments Received in Advance & Deposits**

Amounts received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

### **8 Borrowings**

Loans are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables". Interest free loans are carried at their nominal amounts; interest revenues foregone by the lender effectively being a reduction of interest expense in the period to which it relates.

### **9 Employee Benefits**

#### **9.1 Salaries, Wages & Compensated Absences**

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.



# **Alice Springs Town Council**

## **Notes to and Forming Part of the General Purpose Financial Statements for the year ended 30 June 2013**

### **Note 1 - Significant Accounting Policies (cont)**

#### **9.2 Superannuation**

The Council makes employer superannuation contributions in respect of its employees to the Local Government Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. No changes in accounting policy have occurred during either the current or previous reporting periods. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 18.

#### **10 Construction Contracts**

Construction works undertaken by Council for third parties are generally on an agency basis where the third party reimburses Council for actual costs incurred, and usually do not extend beyond the reporting period. As there is no profit component, such works are treated as 100% completed. Reimbursements not received are recognised as receivables and reimbursements received in advance are recognised as "payments received in advance".

#### **11 Leases**

Lease arrangements have been accounted for in accordance with Australian Accounting Standard AASB 117.

In respect of finance leases, where Council substantially carries all of the risks incident to ownership, the leased items are initially recognised as assets and liabilities equal in amount to the present value of the minimum lease payments. The assets are disclosed as assets under lease, and are amortised to expense over the period during which the Council is expected to benefit from the use of the leased assets. Lease payments are allocated between interest expense and reduction of the lease liability, according to the interest rate implicit in the lease.

In respect of operating leases, where the lessor substantially retains all of the risks and benefits incident to ownership of the leased items, lease payments are charged to expense over the lease term.

#### **12 GST Implications**

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

#### **13 Comparative Information**

Comparative information has been reclassified to be consistent with the current year disclosure of equivalent information.

#### **14 Pending Accounting Standards**

Certain new accounting standards and interpretations have been published that are not mandatory for the 30 June 2013 reporting period.

- AASB 9 Financial Instruments
- AASB 10 Consolidated Financial Statements
- AASB 11 Joint Arrangements
- AASB 12 Disclosure of Interests in Other Entities
- AASB 13 Fair Value Measurement
- AASB 119 Employee Benefits
- AASB 127 Separate Financial Statements

## **Alice Springs Town Council**

### **Notes to and Forming Part of the General Purpose Financial Statements for the year ended 30 June 2013**

#### **Note 1 - Significant Accounting Policies (cont)**

- AASB 128 Investments in Associates and Joint Ventures
- AASB 2010-7 Amendments to Australian Accounting Standards arising from AASB 9
  - AASB 2012-6 Amendments to Australian Accounting Standards – Mandatory Effective Date of AASB 9 and transitional disclosures (effective from 1 January 2015)
- AASB 2011-7 Amendments to Australian Accounting Standards arising from the Consolidation and Joint Arrangements Standards (effective 1 January 2013).
- AASB 2011-8 Amendments to Australian Accounting Standards arising from AASB 13 (effective 1 January 2013)
- AASB 2011-10 Amendments to Australian Accounting Standards arising from AASB 119 (September 2011)
- AASB 2011-11 Amendments to AASB 19 (September 2011) arising from Reduced Disclosure Requirements (effective 1 January 2013)
- AASB 2012-2 Amendments to Australian Accounting Standards – Disclosures – Offsetting Financial Assets and Financial Liabilities [AA 132 & AASB 7] (effective 1 January 2013)
- AASB 2012-3 Amendments to Australian Accounting Standards – Offsetting Financial Assets And Financial Liabilities [AASB 132] (effective date 1 January 2014)
- AASB 2012-5 Amendments to Australian Accounting Standards arising from Annual Improvements 2009-2011 Cycle (effective 1 January 2013)

*Council is of the view that none of the above new standards or interpretations will affect any of the amounts recognised in the financial statements, but that they may impact certain information otherwise disclosed.*

## Alice Springs Town Council

### General Purpose Financial Statements for the year ended 30th June 2013

#### Note 2 - FUNCTIONS

Revenues, expenses and assets have been directly attributed to the following functions & activities:

	General Public Services			Public Order & Safety			Economic Affairs			Environmental Protection			Housing & Community Amenities		
	Budget 2013 \$'000	Actual 2013 \$'000	Actual 2012 \$'000	Budget 2013 \$'000	Actual 2013 \$'000	Actual 2012 \$'000	Budget 2013 \$'000	Actual 2013 \$'000	Actual 2012 \$'000	Budget 2013 \$'000	Actual 2013 \$'000	Actual 2012 \$'000	Budget 2013 \$'000	Actual 2013 \$'000	Actual 2012 \$'000
<b>OPERATING REVENUES</b>															
Rates	20,260	20,327	19,159	-	-	-	-	-	-	-	-	-	-	-	-
Statutory & User Charges	92	87	201	146	162	152	44	75	83	1,972	2,176	3,527	188	373	524
Grants - NT Operating	1,728	1,822	2,104	48	95	47	-	-	-	-	300	506	-	-	-
Grants - NT Capital	-	-	-	-	-	-	-	-	65	-	375	400	-	-	-
Grants - C'wealth Operating	-	-	50	-	2	108	-	-	-	-	2,352	53	-	-	-
Grants - C'wealth Capital	-	-	-	-	-	67	-	200	322	-	-	-	-	-	-
Contributions & Donations	40	358	5	-	-	30	-	211	-	-	378	485	-	-	-
Investment Income	448	1,254	1,501	-	-	10	-	226	151	-	31	41	-	-	-
Reimbursements & Other Revenue	12	134	249	83	262	161	401	109	92	242	240	948	-	-	-
<b>Total</b>	<b>22,580</b>	<b>23,982</b>	<b>23,269</b>	<b>277</b>	<b>521</b>	<b>575</b>	<b>445</b>	<b>821</b>	<b>713</b>	<b>2,214</b>	<b>5,852</b>	<b>5,960</b>	<b>188</b>	<b>373</b>	<b>524</b>
<b>TOTALS</b>															
<b>OPERATING EXPENSES</b>															
Employee Costs	4,911	4,559	4,317	807	983	923	1,031	1,248	1,150	2,135	3,013	2,558	302	310	327
Material's Contracts & Other	4,072	3,912	2,168	536	347	504	1,416	857	1,081	3,111	2,894	4,776	981	463	585
Interest Charges	200	200	223								95	103			
Depreciation, Amortisation & Impairment	9,000	8,618	8,518								-	69			
<b>Total</b>	<b>18,183</b>	<b>17,289</b>	<b>15,226</b>	<b>1,343</b>	<b>1,330</b>	<b>1,427</b>	<b>2,447</b>	<b>2,105</b>	<b>2,231</b>	<b>5,246</b>	<b>6,002</b>	<b>7,506</b>	<b>1,283</b>	<b>773</b>	<b>912</b>
<b>TOTALS</b>	<b>4,397</b>	<b>6,693</b>	<b>8,043</b>	<b>( 1,066)</b>	<b>( 809)</b>	<b>( 852)</b>	<b>( 2,002)</b>	<b>( 1,284)</b>	<b>( 1,518)</b>	<b>( 3,032)</b>	<b>( 150)</b>	<b>( 1,546)</b>	<b>( 1,095)</b>	<b>( 400)</b>	<b>( 388)</b>
<b>TOTAL ASSETS UTILISED</b>	<b>15,943</b>	<b>40,932</b>			<b>313</b>	<b>1,782</b>		<b>34,993</b>	<b>45,042</b>		<b>38,541</b>	<b>40,737</b>		<b>3,398</b>	<b>3,328</b>

	Health			Recreation, Culture & Religion			Education			Social Protection			Total		
	Budget 2013 \$'000	Actual 2013 \$'000	Actual 2012 \$'000	Budget 2013 \$'000	Actual 2013 \$'000	Actual 2012 \$'000	Budget 2013 \$'000	Actual 2013 \$'000	Actual 2012 \$'000	Budget 2013 \$'000	Actual 2013 \$'000	Actual 2012 \$'000	Budget 2013 \$'000	Actual 2013 \$'000	Actual 2012 \$'000
<b>OPERATING REVENUES</b>															
Rates	-	-	-	-	-	-	-	-	-	-	-	-	20,260	20,327	19,159
Statutory & User Charges	-	-	-	51	92	170	-	-	-	-	-	-	2,493	2,965	4,657
Grants - NT Operating	-	-	-	573	598	556	-	-	-	2	2	2	2,351	2,817	3,215
Grants - NT Capital	-	-	-	-	140	50	-	-	-	-	-	-	-	515	515
Grants - C'wealth Operating	-	-	-	-	150	280	-	-	-	-	-	-	-	2,504	491
Grants - C'wealth Capital	-	-	-	243	115	13	-	-	-	-	-	-	243	315	402
Contributions & Donations	-	-	-	-	79	74	-	-	-	-	-	-	40	1,026	594
Investment Income	-	-	-	25	27	-	-	-	-	-	-	-	473	1,538	1,703
Reimbursements & Other Revenue	-	-	-	3	20	6	-	-	-	-	-	11	741	765	1,467
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>895</b>	<b>1,221</b>	<b>1,149</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2</b>	<b>2</b>	<b>13</b>	<b>26,601</b>	<b>32,772</b>	<b>32,203</b>
<b>TOTALS</b>															
<b>OPERATING EXPENSES</b>															
Employee Costs				2,096	2,286	2,039				10	9	13	11,292	12,408	11,327
Material's Contracts & Other				3,692	3,197	2,536	4	4	4	66	35	77	13,878	11,709	11,731
Interest Charges													200	295	326
Depreciation, Amortisation & Impairment													9,000	8,618	8,587
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,788</b>	<b>5,483</b>	<b>4,575</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>76</b>	<b>44</b>	<b>90</b>	<b>34,370</b>	<b>33,030</b>	<b>31,971</b>
<b>TOTALS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>( 4,893)</b>	<b>( 4,262)</b>	<b>( 3,426)</b>	<b>( 4)</b>	<b>( 4)</b>	<b>( 4)</b>	<b>( 74)</b>	<b>( 42)</b>	<b>( 77)</b>	<b>( 7,769)</b>	<b>( 258)</b>	<b>232</b>
<b>TOTAL ASSETS UTILISED</b>					<b>80,093</b>	<b>76,368</b>					<b>4,090</b>	<b>4,454</b>	<b>177,371</b>		<b>212,643</b>

## **Alice Springs Town Council**

### **Notes to and Forming Part of the General Purpose Financial Statements for the year ended 30 June 2013**

#### **Note 2 (cont) - COMPONENTS OF FUNCTIONS**

The activities relating to Council functions are as follows:

##### **General Public Services**

Administrative, legislative and executive affairs, financial and fiscal affairs, general governance, community partnerships and grants and community development.

##### **Public Order & Safety**

Animal control and impounding, control of public places and enforcement of By-Laws.

##### **Economic Affairs**

General economic; roads, streets and footpaths, parking areas, bus facilities and services, underground drains, promotional and tourism affairs.

##### **Environmental Protection**

Waste management, other waste management services, litter control, open drains, street cleaning, Alice Solar City.

##### **Housing & Community Amenities**

Public cemeteries, public conveniences and street lights.

##### **Health**

Council does not administer any health issues.

##### **Recreation, Culture and Religion**

Facilities and venues, recreation parks and reserves, cultural services, public library, community event grants and support, youth and family activities and art collection.

##### **Education**

Charles Darwin University Sponsorships.

##### **Social Protection**

Child care centres, senior citizens activities and facilities and disabled services.



## Alice Springs Town Council

### Notes to and Forming Part of the General Purpose Financial Statements for the year ended 30th June 2013

#### Note 3 - OPERATING REVENUES

	2013 \$'000	2012 \$'000
<b>a) Rates &amp; Annual Charges</b>		
<b><u>Ordinary Rates</u></b>		
Residential	11,279	10,732
Farmland	453	431
Business	5,707	5,321
	<u>17,439</u>	<u>16,484</u>
<b><u>Special Rates</u></b>		
Airport	47	47
	<u>47</u>	<u>47</u>
<b><u>Annual Charges</u></b>		
Waste Management Services	2,841	2,628
	<u>2,841</u>	<u>2,628</u>
<b>Total Rates &amp; Annual Charges</b>	<b><u>20,327</u></b>	<b><u>19,159</u></b>
<b>b) User Charges &amp; Fees</b>		
<b><u>Charges</u></b>		
Hire of Council Equipment	18	7
Cemetery Charges	157	140
Rates Searches	23	31
Rental Charges	99	81
Sales	84	104
Sale of Cans	-	54
Weighbridge Charges	2,094	2,072
Other	50	161
	<u>2,525</u>	<u>2,650</u>
<b><u>Charges</u></b>		
Regulatory / Statutory Fees	402	520
Trolley Release Fees	38	18
	<u>440</u>	<u>538</u>
<b>Total User Charges &amp; Fees</b>	<b><u>2,965</u></b>	<b><u>3,188</u></b>
<b>c) Interest</b>		
Interest on Overdue Rates and Charges	315	274
Interest on Investments	1,223	1,430
<b>Total Interest</b>	<b><u>1,538</u></b>	<b><u>1,704</u></b>

# **Alice Springs Town Council**

## **Notes to and Forming Part of the General Purpose Financial Statements for the year ended 30th June 2013**

### **Note 3 - OPERATING REVENUES**

	<b>2013 \$'000</b>	<b>2012 \$'000</b>
<b>d) Grants</b>		
<b>NT Operating Grants</b>		
<b><u>General Purpose</u></b>		
FAA	756	703
Roads	844	1,153
	<b>1,600</b>	<b>1,856</b>
<b><u>Specific Purpose</u></b>		
Cash for Containers	-	300
Senior Month Event	2	2
Cemetery Restoration	12	11
NRETAS Facility Development	-	50
Library Operational	573	555
Library - Specific Purpose	-	1
Cooling Down @ the Pool	3	-
Aquatic & Leisure Centre School Holiday Program	20	-
Pensioner Subsidies	209	187
Harmony Dy Grant	1	-
Removal of Excess Sand in the Todd River	75	-
Youth Week Movie Marathon	2	-
Dept Chief Minister - Town Camps Dog Control Strategy	95	48
DHLGS - Town camps Waste Collection	225	194
NTG	-	12
	<b>1,217</b>	<b>1,360</b>
<b>Total NT Operating Grants</b>	<b>2,817</b>	<b>3,216</b>
<b>Commonwealth Operating Grants</b>		
Healthy Communities	150	280
Waste Management Centre	1,553	525
Long Day Care	-	50
Liquor Licsing Roundtable	-	100
Alice Springs Alcohol Awareness Campaign	2	8
AGO - Alice Solar City	799	996
<b>Total Commonwealth Operating Grants</b>	<b>2,504</b>	<b>1,959</b>
<b>NT Capital Grants</b>		

## **Alice Springs Town Council**

### **Notes to and Forming Part of the General Purpose Financial Statements for the year ended 30th June 2013**

#### **Note 3 - OPERATING REVENUES**

	<b>2013 \$'000</b>	<b>2012 \$'000</b>
Rural Road Safety - LATM	-	65
Waste Management Facility	375	400
ANZAC Oval Upgrades	140	-
ANZAC Oval facility Development		50
	<b>515</b>	<b>515</b>
<b>Commonwealth Capital Grants</b>		
Disaster Resilience Fund - Boom Gates	-	67
Library Airconditioning Upgrade	115	-
DOTARS - Roads to Recovery	200	322
Accessible Communities Mobility Equipment	-	13
	<b>315</b>	<b>402</b>
<b>Total Grants</b>	<b>6,151</b>	<b>6,092</b>

## Alice Springs Town Council

### Notes to and Forming Part of the General Purpose Financial Statements for the year ended 30th June 2013

#### Note 3 - OPERATING REVENUES

	2013 \$'000	2012 \$'000
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#### **Unexpended Grant Funds**

The following Grants have conditions over them and these have not been fully acquitted at the end of the reporting period:

#### **NT Operating Grants**

##### Specific Purpose

Alice Alcohol Awareness Campaign	-	27
DRDPIFR - Alice Employment Campaign	19	19
DIPE - Discovery Walkway Maintenance	-	8
Rural Road Safety Project - LATM	25	33
NDRA Storm Damage	-	67
Cash for Containers	34	63
Senior Month Event	2	2
Heritage Grant - Cemetery Restoration	-	7
NRETAS Alice Springs Smoke Free Venues	2	5
NRETAS Facility Development	2	27
Cooling Down @ the Pool	2	-
Harmony Day Grant	1	-
Removal of Excess Sand in the Todd River	( 27)	-
Dept Chief Minister - Town Camps Dog Control Strategy	16	131
DHLGS - Town camps Waste Collection	64	179
Regional Waste Managent Centre - NTG	729	354
NTG (Solar City)	-	12

<b>Total NT Operating Grants</b>	<b>869</b>	<b>934</b>
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#### **Commonwealth Operating Grants**

Healthy Communities	( 16)	157
Liquor Licensing Roundtable	59	100

<b>Total Commonwealth Operating Grants</b>	<b>43</b>	<b>257</b>
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#### **NT Capital Grants**

Rural Road Safety - LATM		
DIPE - CBD Revitalisation Green Streetscapes	97	127
Todd Mall Moving Alice Ahead Transfer	-	300
Dept. Lands + Planning Todd Mall Revitalisation	1,168	5,230
DLGH - Public Toilet Upgrade	43	51
DIPE Leichaardt Tce Park Upgrade		300



## Alice Springs Town Council

### Notes to and Forming Part of the General Purpose Financial Statements for the year ended 30th June 2013

#### Note 3 - OPERATING REVENUES

	2013 \$'000	2012 \$'000
<i>DIPE Todd River Walk</i>	196	196
<i>LATM Kmart Laneway Upgrade</i>	11	11
<b>Total NT Capital Grants</b>	<b>1,515</b>	<b>6,215</b>
<b>Commonwealth Capital Grants</b>		
<i>Regional Waste Management Facility</i>	487	675
<b>Total Commonwealth Capital Grants</b>	<b>487</b>	<b>675</b>
<b>Total Unexpended Grant Funds</b>	<b>2,914</b>	<b>8,081</b>
<b>e) Contributions</b>		
Solar City Consortium Funds	277	342
TIO Traeger Park Oval Sponsorship	300	-
Road Development Contribution	190	-
Sports Facility Fees & Participation Levies	79	74
Training Resimbursements	56	-
CBD Revitalisation Contributions	21	
Other	13	5
Power & Water Corporation (Alice Springs Desert Smart Water Plan)	90	822
Disaster Resilience Fund Boom Gates	-	30
<b>Total Contributions</b>	<b>1,026</b>	<b>1,273</b>
<b>f) Other Revenues</b>		
Fines	344	203
Fuel Rebates	18	5
Insurance Claims	115	306
Other	288	273
	<b>765</b>	<b>787</b>

## Alice Springs Town Council

### Notes to and Forming Part of the General Purpose Financial Statements for the year ended 30th June 2013

#### Note 4 - OPERATING EXPENSES

	2013 \$'000	2012 \$'000
<b>a) Employee Costs</b>		
Salaries and Wages	10,068	9,102
Travelling	57	74
Employee Leave Entitlements	723	633
Superannuation	1,004	982
Workers Compensation Insurance	324	330
FBT	69	69
Training	121	76
Other	42	56
<b>Total Employee Costs</b>	<b>12,408</b>	<b>11,322</b>
<b>Number of Full Time Equivalents as at 30th June</b>	<b>162</b>	<b>147</b>
<b>b) Materials &amp; Contracts</b>		
10/10 and 20/20 Support	6	8
Advertising	1	-
Audit Fees	27	18
Books	20	23
Children and Youth Events	4	3
Cleaning	-	12
Computer Consumables	11	13
Consulting Fees	389	212
Contract Material & Labour	3,972	5,352
Energy Audits	-	3
Energy Efficiency	106	212
Energy Improvement Recommendations	93	-
Equipment Hire	11	6
Flat Panel PV Systems	-	86
Food (Catering)	73	74
Fuel & Oil	378	258
General Events	2	2
Internet Service Provider	23	24
IT Equipment	52	77
Journals/Periodicals	11	10
Licence & Maintenance Fees	110	179
Marketing & Communications Support	-	83
Materials	938	909
Memberships & Subscriptions	53	53
Network Communication	2	3
Non-Book Resources	13	14
Office Equipment	5	8

## Alice Springs Town Council

### Notes to and Forming Part of the General Purpose Financial Statements for the year ended 30th June 2013

#### Note 4 - OPERATING EXPENSES

	2013 \$'000	2012 \$'000
Office Support	11	-
Other Equipment	12	17
Printing	34	26
Project Officers	60	-
Promotional/Education	19	50
Public Art	14	-
Security	58	69
Software Development	13	30
Software Development & Fees	5	-
Solar Hot Water	257	292
Stationery	31	3
Uniforms	5	4
Vehicle Contract Material & Labour	1	2
Website Development & Fees	-	5
<b>Total Materials &amp; Contracts</b>	<b>6,820</b>	<b>8,140</b>
<b>c) Interest Charges</b>		
Finance Expenses - Provision for Restoration of Landfill	95	103
Interest Expenses - Bank Loan	200	223
<b>Total Interest Charges</b>	<b>295</b>	<b>326</b>
<b>d) Depreciation, Amortisation and Impairment</b>		
Land Improvements	2568	2,490
Buildings	761	801
Furniture & Office Equipment	219	193
Plant & Equipment	951	733
Infrastructure		
- Sealed Roads	3213	3,302
- Unsealed roads	22	22
- Stormwater Drainage	382	382
- Alice Solar City Brand	18	19
- Other	484	645
<b>Total Depreciation, Amortisation &amp; Impairment</b>	<b>8,618</b>	<b>8,587</b>
<b>e) Electricity</b>		
Electricity	1,010	627
<b>Total Electricity</b>	<b>1,010</b>	<b>627</b>

## Alice Springs Town Council

### Notes to and Forming Part of the General Purpose Financial Statements for the year ended 30th June 2013

#### Note 4 - OPERATING EXPENSES

	2013 \$'000	2012 \$'000
<b>f) Loss on Disposal of Assets</b>		
Loss on disposal of assets	1,103	-
<b>Total Loss on Disposal of Assets</b>	<b>1,103</b>	<b>-</b>
<b>g) Other Expenses</b>		
.93 kw Systems (1750) @27.03 Cents	196	-
Advertising	150	196
Bad & Doubtful Debts	( 73)	179
Bad Debt Write Off	13	-
Can Refunds	-	212
Cashiers Overs/Unders	5	-
Chairman Sitting Fees	6	15
Conference Fees	2	-
Consulting Fees	30	-
Contribution or Donation Made	88	134
Courier & Freight	22	-
Elected Member Allowances	234	198
Elected Members Other Expenses	2	2
Elected Members Training Course Fees	6	9
Elected Members Travel & Accommodation	23	24
Freight	-	14
General Rates - Early Bird Draw	12	11
Grants Made	37	-
Graphic Design	-	17
Telephone	72	69
Insurance	426	315
Legal Fees	5	87
Merchant Transaction Fees	38	34
Other Expenses	139	50
Pensioner Concessions	250	222
Postage	19	23
Promotional/Educational	3	-
PV Buyback Incentive Scheme	-	155
Publications	8	-
Refunds	1	-
Relocation Expenses	4	31
Rent	77	72
Training Course Fees	-	20
Travel & Accommodation Expenses	5	24
Unexpended Funds Returned	16	-
Vehicle Registration	72	53
Water Consumption & Service Charges	887	803

## **Alice Springs Town Council**

### **Notes to and Forming Part of the General Purpose Financial Statements for the year ended 30th June 2013**

#### **Note 4 - OPERATING EXPENSES**

<b>2013 \$'000</b>	<b>2012 \$'000</b>
<b><u>2,775</u></b>	<b><u>2,969</u></b>

**(h) Reclassification of prior year expense items as assets**

Materials & Contracts was reduced by \$1.02m to \$8.140m (previously disclosed as \$9.142m) as a result of recognising Work in Progress as a Non-Current Asset. This adjustment is made up of numerous amounts that were individually immaterial but material in aggregate.



## **Alice Springs Town Council**

### **Notes to and Forming Part of the General Purpose Financial Statements for the year ended 30th June 2013**

#### **Note 5 - GAIN OR LOSS ON DISPOSAL OF ASSETS**

	<b>2013 \$'000</b>	<b>2012 \$'000</b>
<b>Gain (or Loss) on Disposal of Plant &amp; Equipment</b>		
Proceeds from Disposal	324	277
Less: Carrying Amount of Assets Sold	( 251)	( 191)
Less: Return of Asset to NT Government	( 1,176)	-
<b>Total (Loss)/Gain on Disposal of Plant &amp; Equipment</b>	<b>( 1,103)</b>	<b>86</b>
<b>Total (Loss)/Gain on Disposal of Assets</b>	<b>( 1,103)</b>	<b>86</b>

## Alice Springs Town Council

### Notes to and Forming Part of the General Purpose Financial Statements for the year ended 30th June 2013

#### Note 6 - CASH AND INVESTMENTS

	2013 \$'000	2012 \$'000
<b>Cash Assets</b>		
Cash on Hand and at Bank	5,687	4,221
Short Term Deposits	21,500	20,122
<b>Total Cash Assets</b>	<u><u>27,187</u></u>	<u><u>24,343</u></u>

*Cash assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes in value. Cash assets subject to external restrictions that are not expected to be discharged during the next reporting period are classified as Non-Current.*

#### RESTRICTED CASH & INVESTMENTS - SUMMARY

	2013 \$'000	2012 \$'000
<b>External Restrictions</b>		
- Included in Revenue	-	-
- Included in Equity	3,197	9,434
<b>Total External Restrictions</b>	<u><u>3,197</u></u>	<u><u>9,434</u></u>
<b>Internal Restrictions</b>		
- Included in Liabilities	2,519	2,424
- Included in Equity	20,469	9,842
<b>Total Internal Restrictions</b>	<u><u>22,988</u></u>	<u><u>12,266</u></u>
<b>Total Assets Subject to Restrictions</b>	<u><u>26,185</u></u>	<u><u>21,700</u></u>
<b>Total Surplus/(Shortfall)</b>	1,002	2,643
<b>Total Cash Assets</b>	<u><u>27,187</u></u>	<u><u>24,343</u></u>

## Alice Springs Town Council

### Notes to and Forming Part of the General Purpose Financial Statements for the year ended 30th June 2013

#### RESTRICTED CASH & INVESTMENTS - DETAIL

	2013 \$'000	2012 \$'000
<b>External Restrictions</b>		
<b>Included in Equity</b>		
Developer Contributions (D)	283	122
Other Specific Purpose Unexpended Grants (F)	2,914	9,102
Solar City Consortium Funds	-	210
<b>Total Included in Equity</b>	<b>3,197</b>	<b>9,434</b>
<b>Total External Restrictions</b>	<b>3,197</b>	<b>9,434</b>
<b>Internal Restrictions</b>		
<b>Included in Liabilities</b>		
Waste Facility Restoration	2,519	2,424
Net of Liabilities & Debtors	-	-
<b>Total Included in Liabilities</b>	<b>2,519</b>	<b>2,424</b>
<b>Included in Equity</b>		
Asset Replacement	30	30
Alice Employment Campaign Reserve	19	-
ANZAC Oval Development Administration Reserve	140	-
Aquatic & Leisure Centre Reserve	305	-
CBD Revitalisation Contingency Reserve	300	-
Chairman's XI vs England Cricket Reserve	50	-
Civic Centre Upgrade Reserve	300	-
Commitments for Expenditure (Exc Tied Amounts)	2,165	1,476
Crematorium Reserve	400	-
Desert Festival Parade Reserve	5	-
Employee Entitlements	299	298
Infrastructure	4,325	3,537
Francis Smith Toilet Reserve	300	300
Sports Facility Reserve	443	403
Landfill Plant & Equipment Reserve	445	346
LATM KMART Laneway Reserve	11	-
Leichardt Tce Parkland Upgrade Reserve	300	-
Parsons Laneway Sale Proceeds Reserve	40	-
Public Art Advisory Sub Committee Reserve	24	14
Todd Mall Redevelopment Reserve	1,852	1,538
Todd River Walk Reserve	197	-
TIO Traeger Park Oval Sponsorship Reserve	300	-

## **Alice Springs Town Council**

### **Notes to and Forming Part of the General Purpose Financial Statements for the year ended 30th June 2013**

TIO Traeger Park Oval Sound System Reserve	100	100
Ulysses AGM 2014 Reserve	35	
Unexpended Funds Reserve	3,370	-
Urban Drift Population Studies Reserve	45	-
Water Initiatives Reserve	202	-
Waste Management Facility Surplus Funds Reserve	95	-
Waste Management Facility Contingency Reserve	1,400	-
Waste Management Future Fund Reserve	1,547	1,800
Working Capital Reserve	1,425	-
<b>Total Included in Equity</b>	<b>20,469</b>	<b>9,842</b>
<b>Total Internal Restrictions</b>	<b>22,988</b>	<b>12,266</b>

#### ***Legend***

*D Development contributions that are not yet expended for the provision of services and amenities in accordance with contribution plans (also includes those not under contribution plans).*

*F Grants that are not yet expended for the purposes for which the grants were obtained.*

## **Alice Springs Town Council**

### **Notes to and Forming Part of the General Purpose Financial Statements for the year ended 30th June 2013**

#### **Note 7 - RECEIVABLES**

	<b>2013 \$'000</b>	<b>2012 \$'000</b>
<b>Receivables</b>		
Rates & Annual Charges	1,639	1,577
User Charges & Fees	1,565	822
Accrued Interest Income	143	159
ATO	257	305
Other	490	582
	<b>4,094</b>	<b>3,445</b>
Less: Provision for Doubtful Debts	<b>137</b>	<b>210</b>
<b>Total Receivables</b>	<b>3,957</b>	<b>3,235</b>



## Alice Springs Town Council

### Notes to and Forming Part of the General Purpose Financial Statements for the year ended 30th June 2013

#### Note 8 - OTHER ASSETS

	2013 \$'000	2012 \$'000
<b>CURRENT ASSETS</b>		
<b>a) Inventories</b>		
Stores & Materials	93	78
<b>Total Inventories</b>	<u>93</u>	<u>78</u>
<b>b) Other</b>		
Prepayments	15	53
<b>Total Other</b>	<u>15</u>	<u>53</u>
<b>Total Current Assets</b>	<u>108</u>	<u>131</u>
<b>NON CURRENT ASSETS</b>		
<b>c) Other</b>		
WIP	7,022	1,008
<b>Total Other</b>	<u>7,022</u>	<u>1,008</u>
<b>Total Non Current Assets</b>	<u>7,022</u>	<u>1,008</u>
<b>TOTAL OTHER ASSETS</b>	<u><u>7,130</u></u>	<u><u>1,139</u></u>

**(d) Reclassification of prior year expense items as assets**

Work in Progress was previously disclosed as \$6K but was adjusted to take into account items of Capital Work in Progress nature which were previously expended and reclassified as an asset in 2013. This adjustment is made up of numerous amounts that were individually immaterial but material in aggregate

**Alice Springs Town Council**  
**Notes to and Forming Part of the General Purpose Financial Statements**  
**for the year ended 30 June 2013**  
**Note 9- Property, Plant Equipment**

Asset	2012			Carrying Amount of Movements During year				2013		
	At Fair Value	Accum. Depreciation	Carrying Amount	Asset Purchase	Asset Disposals		Depreciation  Charged for the year	At Fair value	Accum. Dep	Carrying Amount
					Fair Value	Accum. Depr W/B				
Land-Council Owned and Controlled	60,778,350.00	-	60,778,350.00	-	-	-	-	60,778,350.00	-	60,778,350.00
Land Improvement	38,121,949.83	7,586,504.02	30,535,445.81	457,888.19	1,630,309.00	453,865.80	2,568,017.94	36,949,529.02	9,700,656.16	27,248,872.86
Buildings	21,716,175.45	3,276,940.75	18,439,234.70	253,511.10			761,177.50	21,969,686.55	4,038,118.25	17,931,568.30
Furniture & Office Equipment	1,282,099.90	497,965.78	784,134.12	192,457.13			174,365.05	1,474,557.03	672,330.83	802,226.20
Plant & Equipment	8,254,575.22	2,376,144.54	5,878,430.68	1,225,163.47	612,113.94	403,669.30	947,999.94	8,867,624.75	2,920,475.18	5,947,149.57
<b>Infrastruture</b>			-					-	-	-
			-					-	-	-
Sealed Roads	44,653,556.19	14,760,826.53	29,892,729.66	12,594.95	-	-	3,213,081.16	44,666,151.14	17,973,907.69	26,692,243.45
Unsealed Roads	299,475.83	142,285.39	157,190.44	-			21,765.48	299,475.83	164,050.87	135,424.96
Storm water Drainage	33,552,970.00	1,487,609.45	32,065,360.55	-			381,692.46	33,552,970.00	1,869,301.91	31,683,668.09
Other	6,283,687.47	2,249,181.91	4,034,505.56	600,363.09			484,637.31	6,884,050.56	2,733,819.22	4,150,231.34
Art Collection & Heritage	2,001,615.00	-	2,001,615.00	-				2,001,615.00	-	2,001,615.00
<b>Sub total- Council</b>	<b>216,944,454.89</b>	<b>32,377,458.37</b>	<b>184,566,996.52</b>	<b>2,741,977.93</b>	<b>2,242,422.94</b>	<b>857,535.10</b>	<b>8,552,736.84</b>	<b>217,444,009.88</b>	<b>40,072,660.11</b>	<b>177,371,349.77</b>
			-					-	-	-
<b>Alice Solar City</b>			-					-	-	-
Furniture & office Equipment	221,770.55	166,297.79	55,472.76		221,770.55	211,137.23	44,839.44	-	-	-
Plant & equipment	22,449.04	8,018.61	14,430.43		22,449.04	10,518.50	2,499.89	-	-	-
Alice Solar City Brand	113,700.00	75,800.00	37,900.00		113,700.00	94,157.28	18,357.28	-	-	-
<b>Sub Total: Alice Solar City</b>	<b>357,919.59</b>	<b>250,116.40</b>	<b>107,803.19</b>	<b>-</b>	<b>357,919.59</b>	<b>315,813.01</b>	<b>65,696.61</b>	<b>-</b>	<b>-</b>	<b>-</b>
								-	-	-
<b>Totals</b>	<b>217,302,374.48</b>	<b>32,627,574.77</b>	<b>184,674,799.71</b>	<b>2,741,977.93</b>	<b>2,600,342.53</b>	<b>1,173,348.11</b>	<b>8,618,433.45</b>	<b>217,444,009.88</b>	<b>40,072,660.11</b>	<b>177,371,349.77</b>

# **Alice Springs Town Council**

## **Notes to and Forming Part of the General Purpose Financial Statements for the year ended 30 June 2013**

### **Note 9 (cont) – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT**

#### **Valuation of Assets**

Existing valuations, methods and values are detailed below. Purchased assets brought to account for the first time are valued at cost. Donated assets brought to account for the first time are valued at fair value. Assets are revalued every 3-5 years. Revaluation occurred on 1 July 2014 for the new financial year and these figures will be incorporated into the general ledger with an effective date of 1 July 2014.

#### **Land – Council Owned and Council Controlled**

Free hold land and land over which Council has control but does not have title, as valued by the Australian valuation Office on the basis of fair market value on the 1<sup>st</sup> July 2009 and is disclosed at its fair value.

#### **Buildings, Furniture & Office Equipment, Plant & Equipment and Infrastructure Assets**

These assets were valued by the Australian Valuation office on 1<sup>st</sup> July 2008 and pursuant to Council's election are disclosed at fair value. All acquisitions since revaluation are recorded at cost.

#### **Art Collection & Heritage**

The Art Collection was valued by Mr William Mora, an independent valuer on 1<sup>st</sup> July 2004 and pursuant to Council's election, is disclosed at fair value. All acquisitions since revaluation are recorded at cost.

#### **Reclassification of Prior Year Expense Items as Assets**

Some 2012 comparative amounts have been amended to reflect the 2012 audited expense being reclassified as an asset in 2013. This adjustment is made up of numerous amounts that were individually immaterial but material in aggregate and the total amount of this adjustment is \$1.02M.

## Alice Springs Town Council

### Notes to and Forming Part of the General Purpose Financial Statements for the year ended 30th June 2013

#### Note 10 - PAYABLES, PROVISIONS & BORROWINGS

	2013 \$'000	2012 \$'000
<b>CURRENT LIABILITIES</b>		
<b>a) Payables</b>		
Goods and Services	3,159	1,461
Accrued Expenses	1,330	359
Deposits, Retentions & Bonds	57	47
Unearned Income	45	64
<b>Total Payables</b>	<u>4,591</u>	<u>1,931</u>
<b>b) Borrowings</b>		
Westpac Loan - Civic Centre	354	330
<b>Total Borrowings</b>	<u>354</u>	<u>330</u>
<b>c) Provisions</b>		
Airfares	31	21
Annual Leave	1,014	933
Long Service Leave	236	273
<b>Total Provisions</b>	<u>1,281</u>	<u>1,227</u>
<b>Total Current Liabilities</b>	<u>6,226</u>	<u>3,488</u>
<b>NON CURRENT LIABILITIES</b>		
<b>d) Borrowings</b>		
Westpac Loan - Civic Centre	2,435	2,805
<b>Total Borrowings</b>	<u>2,435</u>	<u>2,805</u>
<b>e) Provisions</b>		
Long Service Leave	159	116
Restoration of the Landfill Site	2,519	2,424
<b>Total Provisions</b>	<u>2,678</u>	<u>2,540</u>
<b>Total Non Current Liabilities</b>	<u>5,113</u>	<u>5,345</u>
<b>TOTAL PAYABLES, PROVISIONS &amp; BORROWINGS</b>	<u>11,339</u>	<u>8,833</u>

# Alice Springs Town Council

## Notes to and Forming Part of the General Purpose Financial Statements for the year ended 30th June 2013

### Note 11 - RECONCILIATION OF CASH FLOW STATEMENT

	2013 \$'000	2012 \$'000	
<b>a) Reconciliation of Cash</b>			
For the purposes of the Cash Flow Statement, the Council considers cash to include cash on hand and in the bank and short term			
Cash on Hand and at Bank	5,687	4,221	
Short Term Deposits	21,500	20,122	
<b>Balances as per Cash Flow Statement</b>	<u>27,187</u>	<u>24,343</u>	
<b>b) Reconciliation of Surplus / (Deficit) for the Year to Cash from Operating Activities</b>			
<b>Surplus / (Deficit) for the Year</b>	<b>( 257)</b>	<b>232</b>	
<b><u>Add:</u></b>			
Depreciation, Amortisation & Impairment	8,618	8,587	
Increase in Provision for Doubtful Debts	-	20	
Increase in Other Provisions	180	103	
Decrease in Receivables (User Charges and Fees)	-	189	
Decrease in Receivables (Interest)			
Decrease in Inventories	16	-	
Decrease in Receivables (Other)	156		
Decrease in Deferred Rates	5	-	
Decrease in Other Current Assets	-	-	
Increase in Payables	-	-	
Increase in Payables (Goods and Services ASTC)	1,698	294	
Increase in Employee Leave Provisions	97		
Increase in Payables (Deposits, retentions and Bonds)	10	-	
Increase in Payables (Accrued Expenses)	971	151	
Loss on Disposal of Assets	1,103	-	
	<u>12,854</u>	<u>9,344</u>	12,854
<b><u>Less:</u></b>			
Decrease in Provision for Doubtful Debts	( 73)	-	
Decrease in Employee Leave Provisions	-	( 374)	
Increase in Receivables (Rates & Annual Charges)	( 62)	( 428)	
Increase in Receivables (User Charges & Fees)	( 741)		
Increase in Receivables (Interest)	-	( 88)	
Increase in Receivables (Other)	-	( 418)	
Increase in Inventories	( 15)	( 7)	
Increase in Other Current Assets	-	( 32)	
Increase in deferred rates	-	( 3)	
Decrease in Payables (Deposits Retentions and Bonds)	-	( 36)	
Decrease in Payables (Unearned Income)	( 20)	( 248)	
Gain on Disposal of Assets	-	( 191)	
	<u>( 911)</u>	<u>( 1,825)</u>	
<b>Net Cash Provided By Operating Activities</b>	<u><b>11,686</b></u>	<u><b>7,751</b></u>	



## **Alice Springs Town Council**

### **Notes to and Forming Part of the General Purpose Financial Statements for the year ended 30th June 2013**

#### **Note 12 - COMMITMENTS FOR EXPENDITURE**

	<b>2013 \$'000</b>	<b>2012 \$'000</b>
<b>Capital Commitments</b>		
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:		
<b>Total Capital Commitments</b>	<b>1,662</b>	<b>941</b>
These expenditures are payable as follows:		
Not later than 1 year	1,662	941
Later than 1 year and not later than 2 years		
Later than 2 years and not later than 5 years		
Later than 5 years		
	<b>1,662</b>	<b>941</b>
<b>Other Expenditure Commitments</b>		
Expenditure other than Capital committed for at the reporting date but not recognised in the financial statements as liabilities:		
<b>Total Other Expenditure Commitments</b>	<b>503</b>	<b>535</b>
Not later than 1 year	503	535
Later than 1 year and not later than 2 years		
Later than 2 years and not later than 5 years		
Later than 5 years		
	<b>503</b>	<b>535</b>

# Alice Springs Town Council

## Notes to and Forming Part of the General Purpose Financial Statements for the year ended 30th June 2013

### Note 13 - STATEMENT OF PERFORMANCE MEASUREMENT

		2013	2012	2011	2010	2009
<b>a) Current Ratio</b>						
	$\frac{\text{Current Assets}}{\text{Current Liabilities}}$	5.02:1	7.94:1	6.74:1	5.37:1	8.63:1
<b>b) Debt Service Ratio</b>						
	$\frac{\text{Net Debt Service Cost}}{\text{Total Operating Revenue}}$	0.0056:1	0.0069:1	0.0076:1	0.0072:1	0.0076:1
<b>c) Rate Coverage Ratio</b>						
	$\frac{\text{Rates \& Annual Charges}}{\text{Total Revenue}}$	57.36%	59.49%	48.93%	46.15%	40.22%
<b>d) Rates \&amp; Annual Charges Outstanding Percentage</b>						
	$\frac{\text{Rates \& Annual Charges Outstanding}}{\text{Rates \& Annual Charges Collectible}}$	8.06%	8.33%	6.82%	7.23%	8.05%

## Alice Springs Town Council

### Notes to and Forming Part of the General Purpose Financial Statements for the year ended 30th June 2013

#### Note 14 - CONDITIONS OVER GRANTS & CONTRIBUTIONS

Grants and contributions that were obtained on the condition that they be expended on specified purposes or in a future period but which are not yet expended in accordance with those conditions, are as follows:

	2013		2012	
	\$'000 Grants	\$'000 Contributions	\$'000 Grants	\$'000 Contributions
Unexpended at the close of the pervious reporting period	8,081	74	7,885	941
<b>Less:</b>				
Expended during the current reporting period from revenues recognised in previous reporting periods	5,252	-	2,596	867
<b>Plus:</b>				
Amounts recognised as revenues in the current reporting period but not yet expended in accordance with the conditions	85	-	2,792	-
Unexpended at the close of the current reporting period and held as restricted assets	2,914	74	8,081	74
<b>Net increase (decrease) in restricted assets in the current reporting period.</b>	<b>( 5,167)</b>	<b>-</b>	<b>196</b>	<b>( 867)</b>

## **Alice Springs Town Council**

### **Notes to and Forming Part of the General Purpose Financial Statements for the year ended 30th June 2013**

#### **Note 15 - STATEMENT OF CONTRIBUTIONS**

Contributions made by developers (as a condition of planning consent) for the future provision or enhancement of public services impacted by the development are recognised as income when Council gains control over the cash or other assets contributed.

	<b>2013 \$'000</b>	<b>2012 \$'000</b>
<b>PURPOSE</b>		
<b>a) Parking</b>		
Opening Balance	52	52
Contributions Received During Year	-	-
<b>Total Parking</b>	<u>52</u>	<u>52</u>
<b>b) Roads</b>		
Opening Balance	70	70
Contributions Received During Year	160	-
<b>Total Parking</b>	<u>230</u>	<u>70</u>
<b>Total Contributions held as a Restricted Asset</b>	<u>282</u>	<u>122</u>

**Alice Springs Town Council**  
**Notes to and Forming Part of the General Purpose Financial Statements**  
**for the year ended 30th June 2013**

**Note 16 - FINANCIAL INSTRUMENTS**

**Interest Rate Risk Exposure**

The Council's exposure to interest rate risk consists of:

	Floating Interest Rate \$'000	Fixed Interest Maturing In ≤ 1 year \$	≥ 1 year < 5 years \$	≥ 5 years \$	Non-Interest Bearing \$	Total \$
<b>2013</b>						
<b>Financial Assets</b>						
Cash Assets	5,687	21,500	-	-	-	27,187
Receivables	-	1,639	13	-	2,312	3,964
<b>Total Financial Assets</b>	<b>5,687</b>	<b>23,139</b>	<b>13</b>	<b>-</b>	<b>2,312</b>	<b>31,151</b>
<i>Weighted Average Interest Rate</i>	<i>2.80%</i>	<i>4.40%</i>	<i>19.00%</i>		<i>0.00%</i>	<i>6.55%</i>
<b>Financial Liabilities</b>						
Payables	-	-	-	-	3,215	3,215
Westpac Loan - Civic Centre	-	354	1,092	1,343	-	2,789
<b>Total Financial Liabilities</b>	<b>-</b>	<b>354</b>	<b>1,092</b>	<b>1,343</b>	<b>3,215</b>	<b>6,004</b>
<i>Weighted Average Interest Rate</i>		<i>6.75%</i>	<i>6.75%</i>	<i>6.75%</i>		<i>6.75%</i>

**2012**

**Financial Assets**

Cash Assets	4,221	20,122	-	-	-	24,343
Receivables	-	1,577	18	-	1,709	3,304
<b>Total Financial Assets</b>	<b>4,221</b>	<b>21,699</b>	<b>18</b>	<b>-</b>	<b>1,709</b>	<b>27,647</b>
<i>Weighted Average Interest Rate</i>	<i>3.55%</i>	<i>4.61%</i>	<i>19.00%</i>		<i>0.00%</i>	<i>6.79%</i>
<b>Financial Liabilities</b>						
Payables	-	-	-	-	1,508	1,508
Westpac Loan - Civic Centre	-	330	1,570	1,235	-	3,135
<b>Total Financial Liabilities</b>	<b>-</b>	<b>330</b>	<b>1,570</b>	<b>1,235</b>	<b>1,508</b>	<b>4,643</b>
<i>Weighted Average Interest Rate</i>		<i>6.75%</i>	<i>6.75%</i>	<i>6.75%</i>		<i>6.75%</i>

**Credit Risk Exposure**

Credit Risk represents the loss that would be recognised if counter parties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any provision for doubtful debts. The Council does not have any significant credit risk exposure to any single counterparty.

**Net Fair Value**

All carrying values approximate fair value for all recognised financial instruments.



## **Alice Springs Town Council**

### **Notes to and Forming Part of the General Purpose Financial Statements for the year ended 30th June 2013**

#### **Note 16 - FINANCIAL INSTRUMENTS**

<b><u>Reconciliation of Financial Assets and Liabilities</u></b>	<b>2013 \$'000</b>	<b>2012 \$'000</b>
<b>Net Financial Assets</b>		
Financial Assets	31,151	27,647
Financial Liabilities	( 6,004)	( 4,643)
	<hr/> 25,147	<hr/> 23,004
<b>Non-Financial Assets and Liabilities</b>		
Accrued Interest Income	143	159
Prepayments	15	53
Provision for Doubtful Debts	( 137)	( 210)
Inventories	93	78
Other	7,022	6
Property, Plant & Equipment	177,371	184,675
Accrued Expenses	( 1,330)	( 359)
Unearned Income	( 45)	( 64)
Provisions	( 3,959)	( 3,767)
<b>Net Assets</b>	<hr/> 204,320	<hr/> 203,575
<b>Net Assets per Statement of Financial Position</b>	204,320	203,575

## **Alice Springs Town Council**

### **Notes to and Forming Part of the General Purpose Financial Statements for the year ended 30th June 2013**

#### **Note 17 - CONTINGENCIES & ASSETS & LIABILITIES NOT RECOGNISED IN THE STATEMENT OF FINANCIAL POSITION**

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position but knowledge of those items is considered relevant to user of the financial report in making and evaluating decisions about the allocation of scarce resources.

##### **1. POTENTIAL INSURANCE LOSSES**

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to a deductible "insurance excess", the amount of which varies according to the class of insurance.

Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.

##### **2. "CARBON" TAX**

From 1 July 2012 a new tax on emissions of certain "greenhouse" gases commences operation. Council has a number of garbage landfill facilities which emit, and will continue for many years to emit, gases of this type.

Information currently available provides assurances that "legacy emissions" from garbage placed in landfills prior to commencement of the tax will not subsequently become liable to the tax. However, details of the mechanisms for measuring such emissions, or of providing the exemption are not currently available.

## **Alice Springs Town Council**

### **Notes to and Forming Part of the General Purpose Financial Statements for the year ended 30th June 2013**

#### **Note 18 - SUPERANNUATION**

The Council makes employer superannuation contributions in respect of its employees to the Local Government Superannuation Scheme. Whilst the Scheme has two types of membership, each of which is funded differently, Council only pays into members under the following scheme:

##### **Marketlink (Accumulation Fund) Members**

Marketlink receives both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of employee earnings in accordance with superannuation guarantee legislation (9.25% in 2012/13; 9% in 2011/12). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

##### **Contributions to Other Superannuation Schemes**

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

## **Alice Springs Town Council**

### **Notes to and Forming Part of the General Purpose Financial Statements for the year ended 30th June 2013**

#### **Note 19 - AUDIT FEES**

Audit fees were \$27,000 in 2012-13 (\$18,000 in 2011-12). Audit fees are included in Note 4 under Materials & Contracts.

## **Alice Springs Town Council**

### **Notes to and Forming Part of the General Purpose Financial Statements for the year ended 30th June 2013**

#### **Note 20 - GENERAL INFORMATION**

Alice Springs Town Council is incorporated under the Local Government Act of the Northern Territory.

The physical place of business and registered address is:

63 Todd Street, Alice Springs NT 0870

PO Box 1071, Alice Springs NT 0871