

# Alice Springs Town Council

## Annual Report 2013 / 2014



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# Alice Springs Town Council Annual Report 2013 / 2014



## Purpose of this Report

This report highlights the achievements and activities of the Alice Springs Town Council and includes the Financial Statements for the financial year ending 30 June 2014.

Council's performance is reported under the goals outlined in the 2013 - 2014 Business Plan including:

1. Economic
2. Social Infrastructure and Programs
3. Environment
4. Development
5. Public Order and Safety
6. Organisation

While this report is primarily produced to satisfy statutory requirements, the report provides an overview for residents, clients, staff, the Department of Local Government and Regions and other interested parties.





# Vision

Alice Springs Town Council's vision is for a vibrant and growing community that embraces its cultural heritage, its unique identity and desert living environment.

# Mission

Through innovative leadership and good governance, Alice Springs Town Council will provide services to meet the present and changing needs of the community.

# Core Values

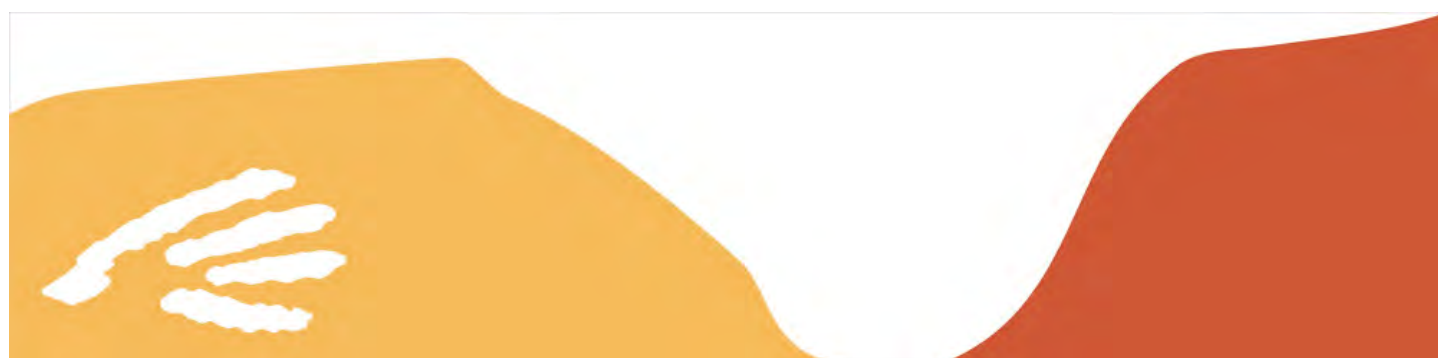
The Alice Springs Town Council will be recognised and appreciated by its residents and visitors as valuing:

- Strong Leadership
- Clear Communication
- Integrity
- Customer service
- Response and Contribution to the Community
- Transparency and Accountability



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# Mayor's Message



Another financial year has passed with Alice Springs Town Council continuing to provide a high level of services to the local community. Each year we service our 9,000 strong ratepayer base with a variety of services, programmes, events and initiatives many of which are outlined in this report.

The 2013 / 2014 financial year also saw Alice Springs play host to some very high caliber sporting events. These included the international Chairman's XI v England Cricket Team, AFL Premiership Matches and Indigenous Round, Pre-Season Rugby League Match and a Women's National Basketball League Game. This was fantastic news for Alice Springs, it is therefore extra important for Alice Springs Town Council to manage and maintain our sporting assets to a high standard to ensure we continue to attract international and national events.

Over the last few years Council has been making many gradual improvements to recycling in Alice Springs and in February 2014 works were completed at the Regional Waste Management Facility. With a grant from the Australian Government's Regional Development Australia fund of \$3.5million, plus a further \$775,000 from the Northern Territory Government and another \$725,000 from Council, Central Australia now has an amazing waste facility which includes:

- A waste transfer station which provides the opportunity for waste to be sorted prior to entering the landfill. Council estimates that this alone will save over 5,000 tonnes of waste from entering the landfill each year.
- An expanded retail recycling shop called the 'Rediscovery Centre' which sells reclaimed and recycled goods.
- New weighbridge, security gates and a chemical & hazardous waste area.

Alice Springs Town Council is very pleased with this facility that will deliver an economically viable and environmentally sustainable waste management system with the capacity to service the region for at least 30 years.

I am proud of our town and the services this 12th Council has been providing through the 2013 / 2014 financial year. As the 'voice of the community' I thank the Elected Members for their input and robust debate at Council meetings. I would also like to thank the Council staff who, under the proactive guidance of the CEO Rex Mooney, have delivered for our local community.

Damien Ryan

MAYOR



# Chief Executive Officer's Message



This 2013 / 2014 Annual Report outlines Council's many achievements over the past financial year and measures these against key performance indicators.

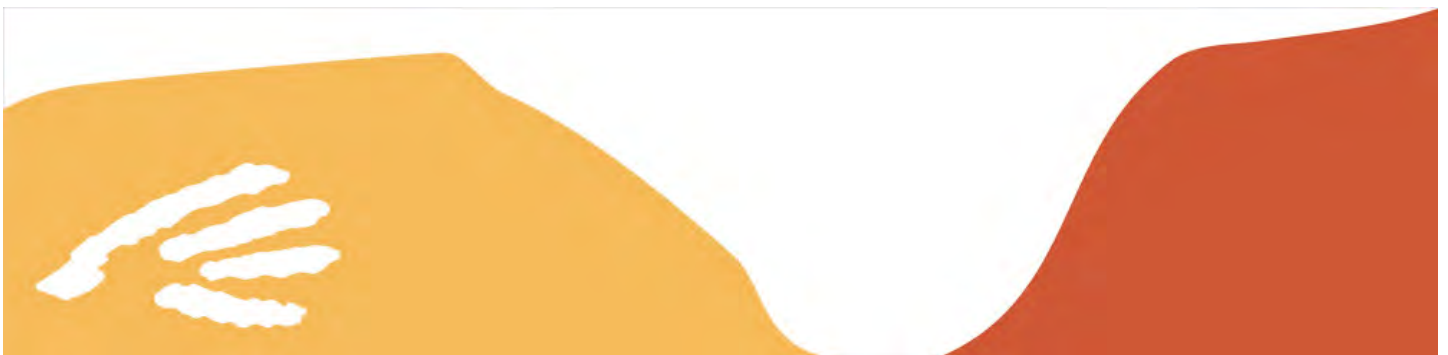
At Council it is important to maintain a balance between managing operational services while also embarking on major projects throughout the financial year. Therefore I am pleased to present to the community the key achievements and major projects for the 2013 / 2014 financial year, including:

- The completion of stage 1 of the CBD Revitalisation project which incorporated major works to the Todd Mall North and Parsons Street. This was a \$5million dollar project and was funded by the Northern Territory Government. As a major infrastructure project for the CBD, it employed many local trades people and utilised local businesses.
- Expansion of the Braiiling Neighbourhood Centre in partnership with the Australian Government under the Child Care Services Support Programme.
- Completions of works at the Regional Waste Management Facility, which was a collaborative project with the Australian Government, Territory Government and Council.
- Council facilities were linked following the commissioning of fibre optic data links between sites, improving operations effectiveness of Council sites.
- Council also supports the community through events, in fact this 2013 / 2014 financial year saw more than 60 one off events and a further 52 annual events that require Council assistance, whether that be with grants, in-kind or through Council infrastructure.

Finally may I acknowledge that the achievements outlined within this annual report are a testament to the commitment and vision of our Elected Members. I would like to take this opportunity to thank Mayor Damien Ryan and Councillors for their considerable efforts in representing the community of Alice Springs.

I would also like to thank the dedicated staff of the Alice Springs Town Council who truly are 'working for the community'.

Rex Mooney  
CHIEF EXECUTIVE OFFICER





# The 12th Alice Springs Town Council

The Council is a democratically elected body comprising eight Councillors and the Mayor. The elected members are Council's principal decision making body.

Council Standing Committees meet on the third last Monday of each month commencing at 5.30pm and the last Monday of each month at 6pm for its Ordinary Council meeting. Meetings are held in the Council Chamber in the Civic Centre off Todd Street, and are open to the public.

All Councillors and the Mayor stand for election every four years with the next election due in March 2016, but this is subject to change to the 4th Saturday in August 2017.



Mayor Damien Ryan

Phone: 0428 825 392



Deputy Mayor Kylie Bonanni

Phone: 0400 254 974



Councillor Steve Brown

Phone: 0427 792 194



Councillor Dave Douglas

Phone: 0407 720 224



Councillor Brendan Heenan

Phone: 0418 897 029



Councillor Jade Kudrenko

Phone: 0438 813 625



Councillor Liz Martin

Phone: 0429 201 549



Councillor Eli Melky

Phone: 0427 012 699



Councillor Chansey Paech

Phone: 0431 810 758

# Committee Representatives at 30 June 2014

Council decisions are made through a series of Council and Committee meetings.



The Council and Committee structure for the year 2013/14 is as follows.

More information about Council meetings including meeting schedules, locations, agendas and minutes are available on Council's website [www.alicesprings.nt.gov.au](http://www.alicesprings.nt.gov.au)

## Council Standing Committees

**Corporate and Community Services Committee:-**  
Chair Councillor Jade Kudrenko

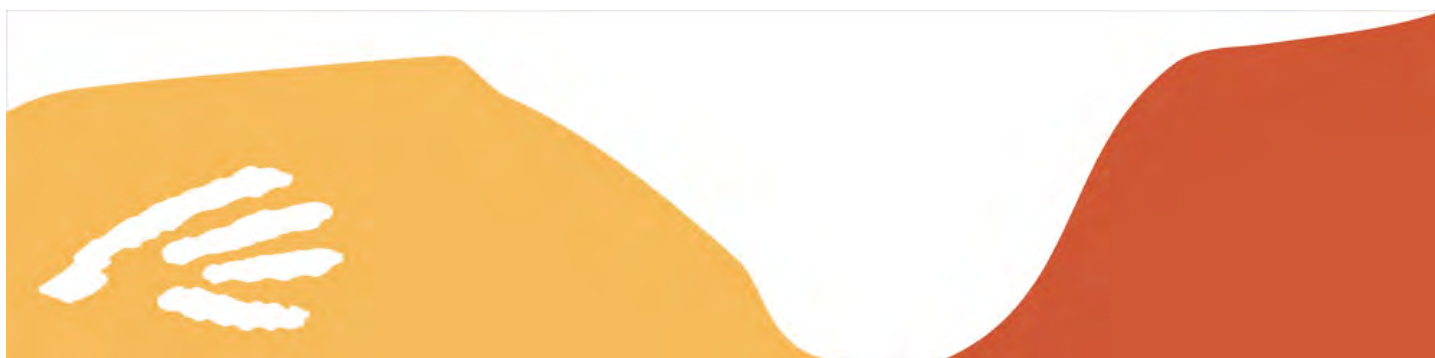
**Technical Services Committee:-**  
Chair Councillor Chansey Paech

**Finance Committee**  
Chair Councillor Brendan Heenan

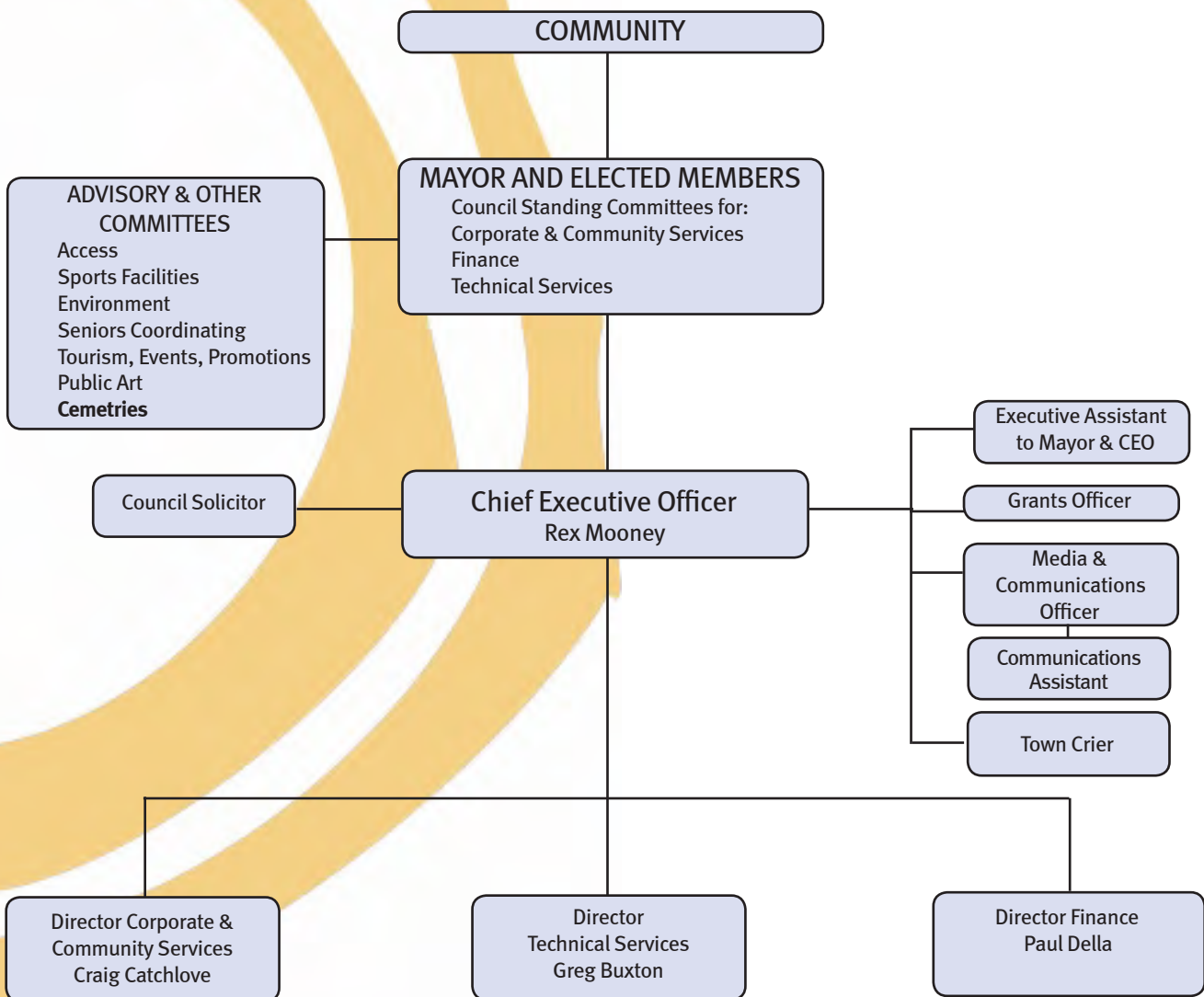
## Council representation on other committees

- Tourism, Events and Promotions Committee – Cr Heenan, Cr Martin, Cr Douglas
- Public Art Advisory Committee – Cr Heenan, Cr Kudrenko, Cr Paech
- Seniors Coordinating Committee – Cr Bonnani, Cr Brown
- Australia Day Coordinating Committee – Mayor Ryan, Cr Douglas, Cr Martin
- Sister City Committee – Cr Bonanni, Cr Paech
- Community Grants/ Araluen Access Grants Committee – Cr Martin, Cr Paech, Cr Brown, Cr Kudrenko
- Sports Facilities Advisory Committee – Cr Brown, Cr Heenan, Cr Bonanni
- Access Advisory Committee – Cr Heenan, Cr Douglas (Alternate)
- Cemeteries Committee - Cr Heenan, Cr Martin, Cr Paech, Cr Bonanni
- Environment Advisory Committee – Cr Brown, Cr Kudrenko, Cr Paech, Cr Heenan
- Alice Springs Aquatic and Leisure Centre Project Team - Mayor Ryan, Cr Heenan, Cr Kudrenko, Cr Paech
- ASTC and Tangentyere Council Steering Committee - Cr Melky, Cr Kudrenko, Cr Paech
- Alice Springs Town Council and Lhere Artepe Aboriginal Corporation Partnership Committee - Cr Melky, Cr Kudrenko, Cr Paech

\* Note - Mayor is ex-officio on all committees.

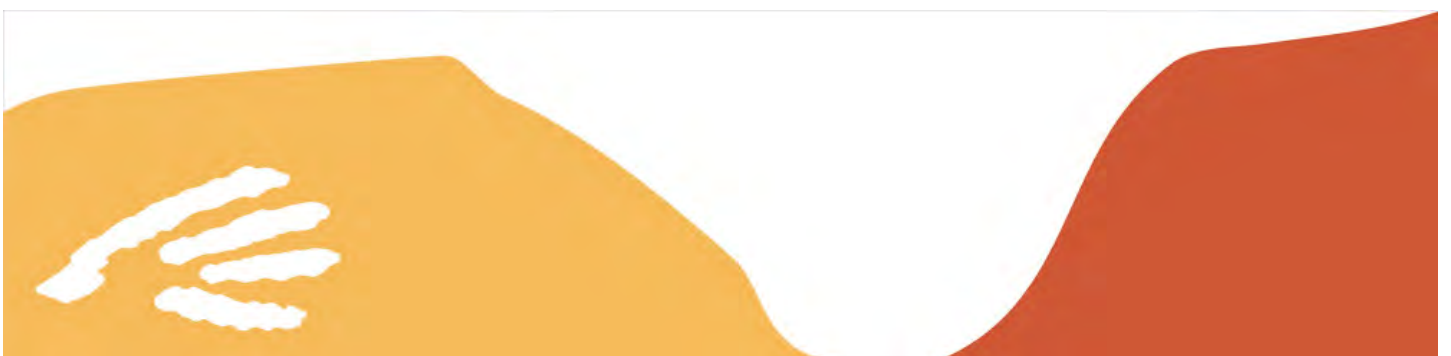


# Alice Springs Town Council 2013 / 2014 Organisational Structure



*(Operational team details following)*

*\* As at 30 June 2014.*

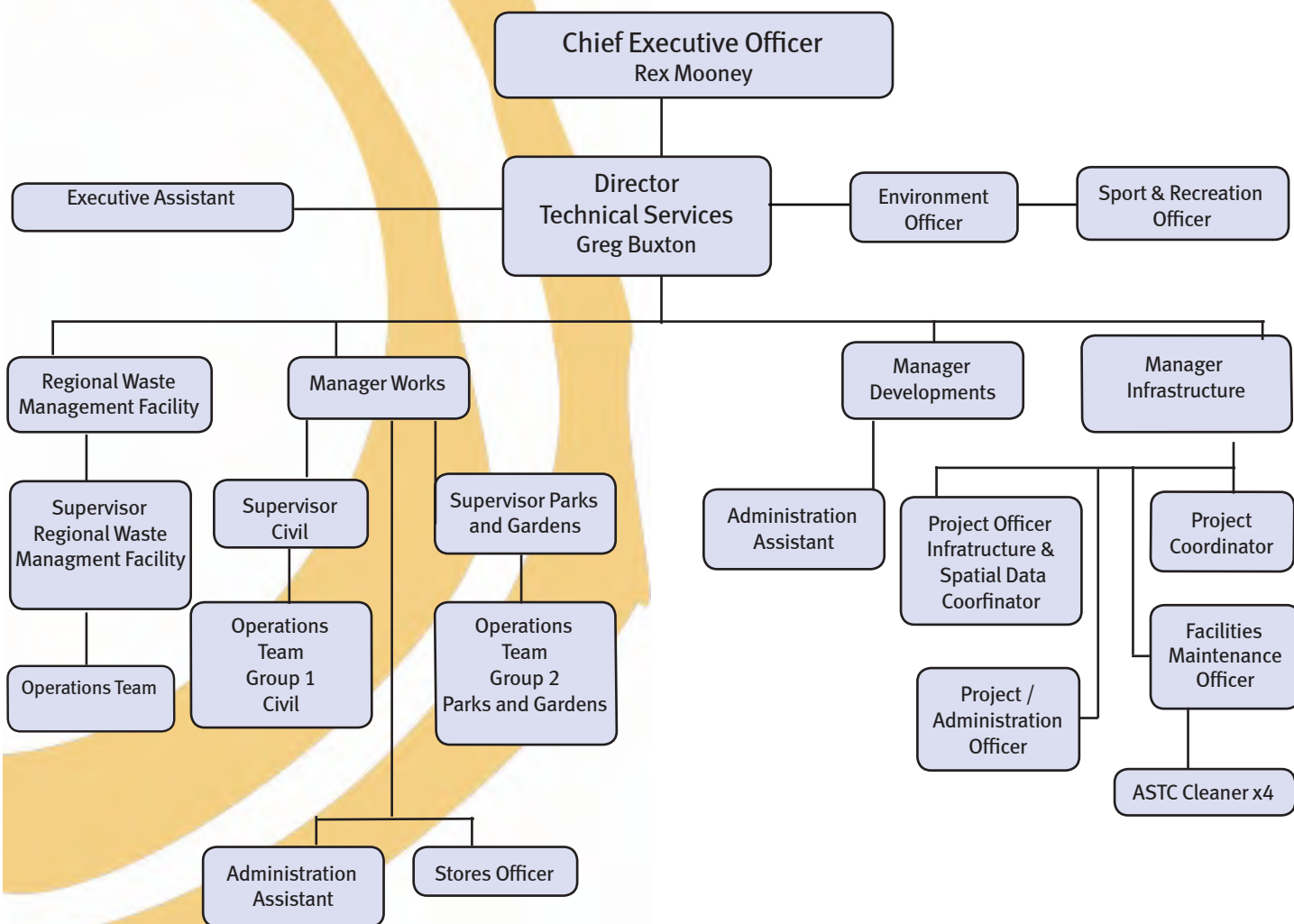




# Alice Springs Town Council

## 2013 / 2014 Technical Services

### Management Structure

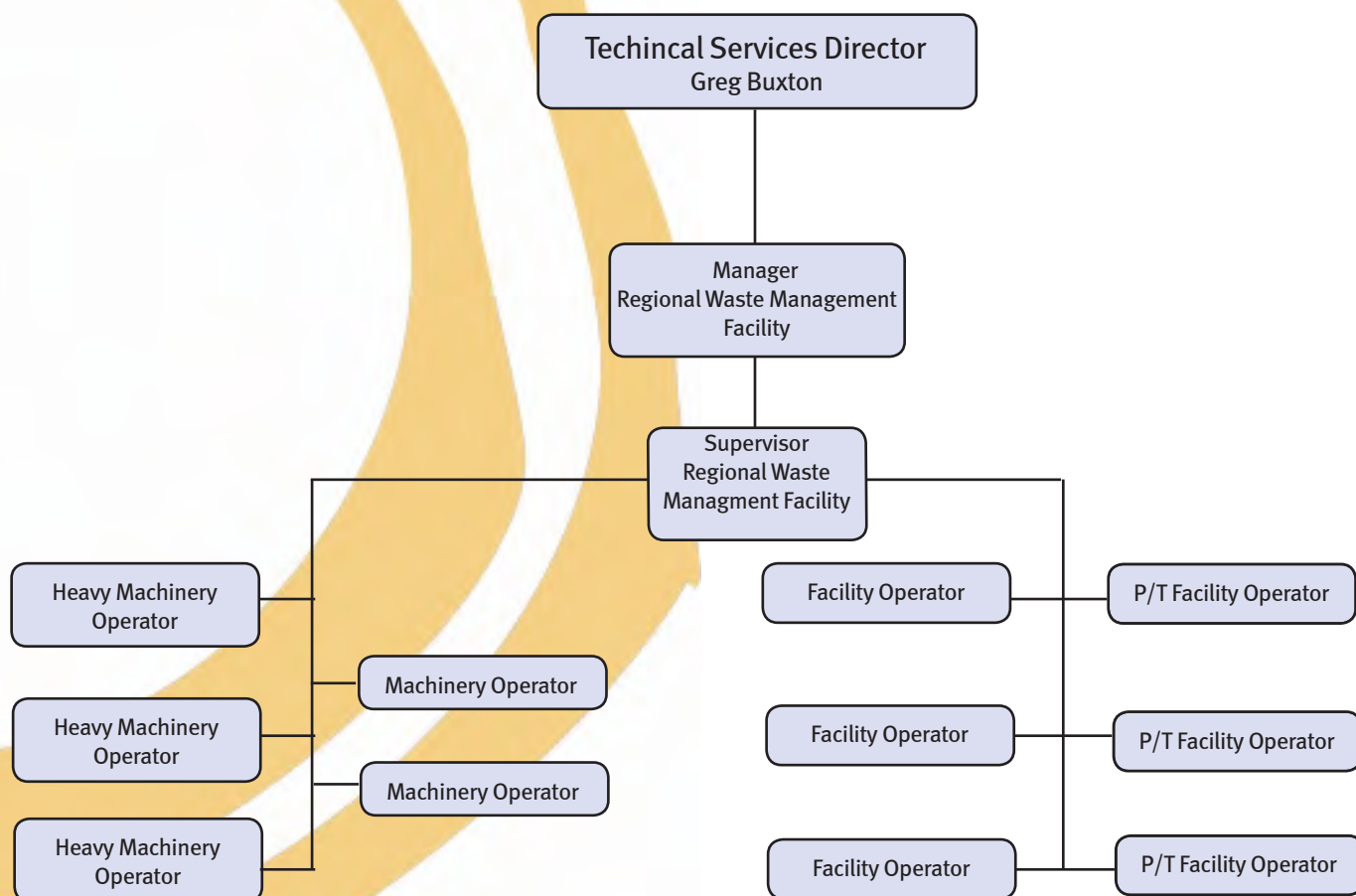


*(Operational team details following)*

*(Operational team details following)*

*\* As at 30 June 2014.*

# Alice Springs Town Council 2013 / 2014 Technical Services Structure (continued)

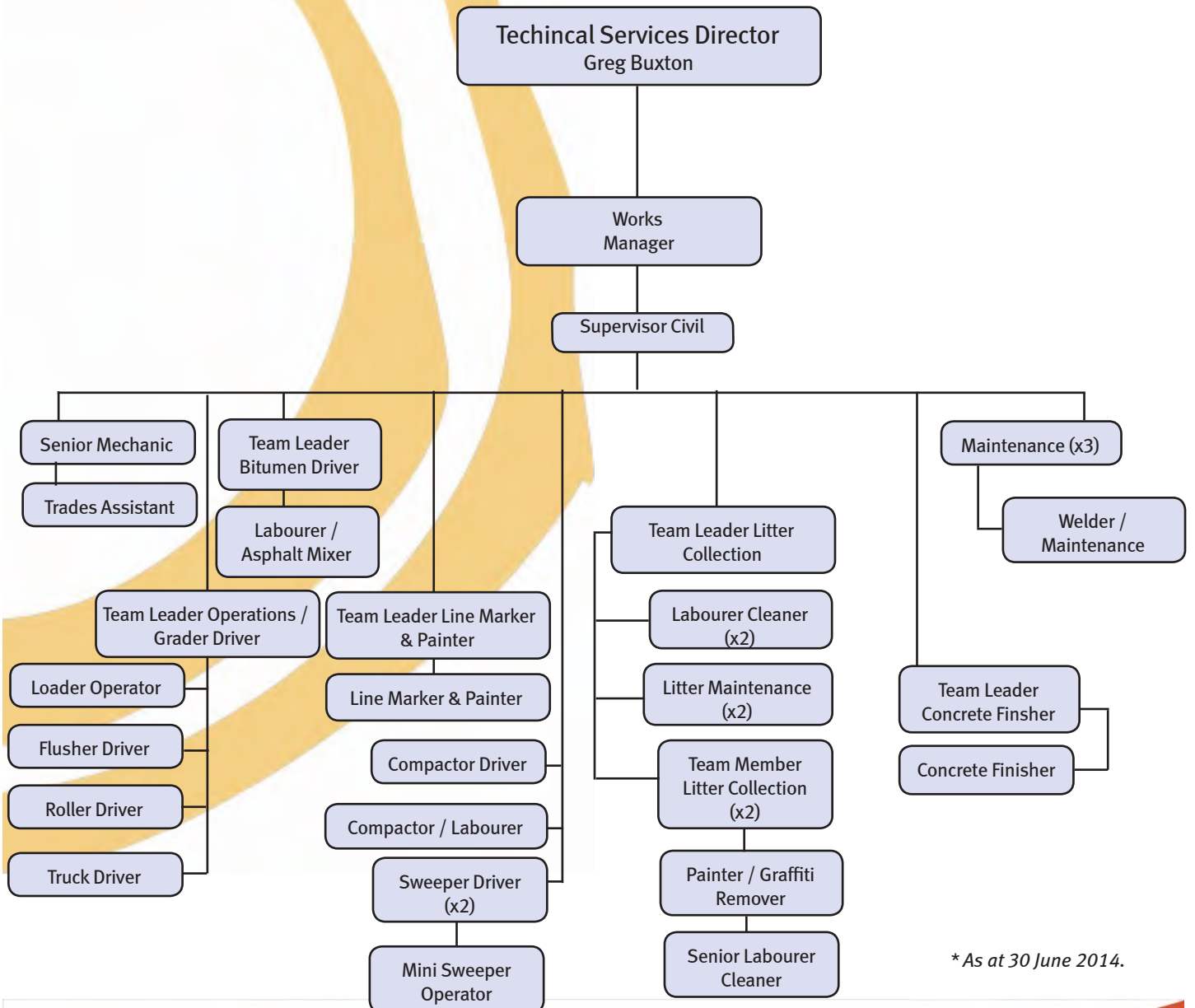


*\* As at 30 June 2014.*

# Alice Springs Town Council

## 2013 / 2014 Technical Services Structure

### Group 1

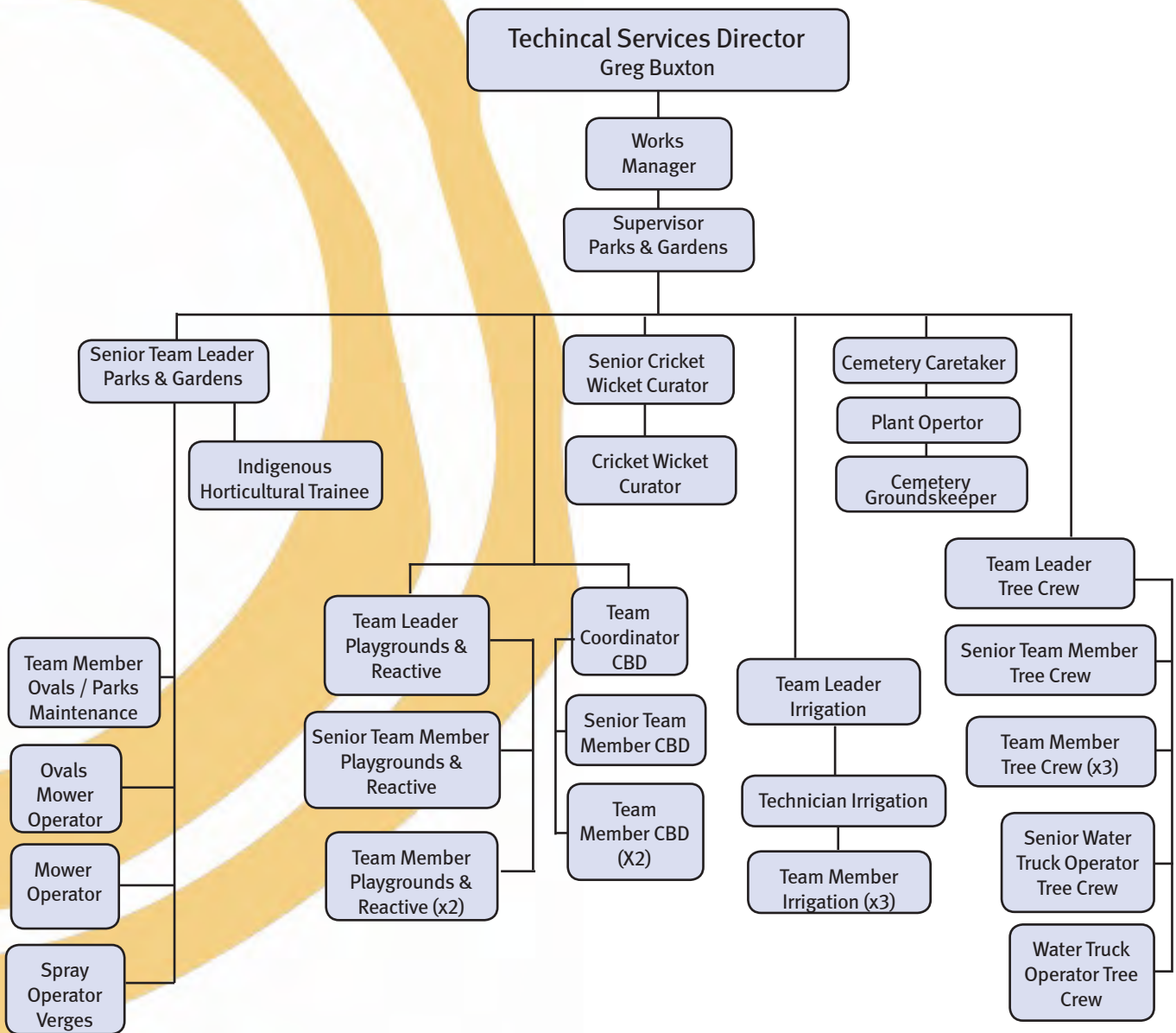


\* As at 30 June 2014.



# Alice Springs Town Council

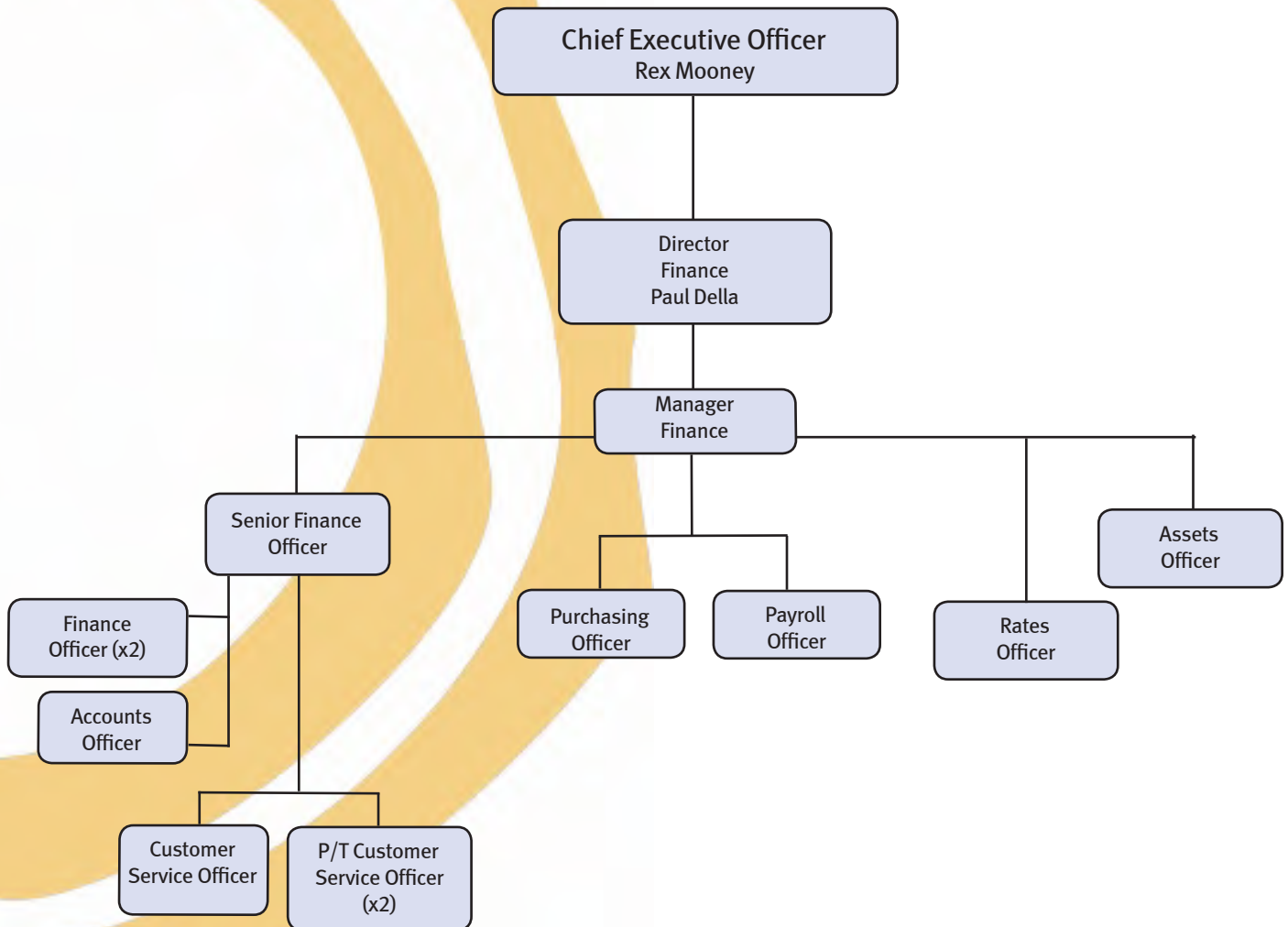
## 2013 / 2014 Technical Services Structure (continued)



\* As at 30 June 2014.

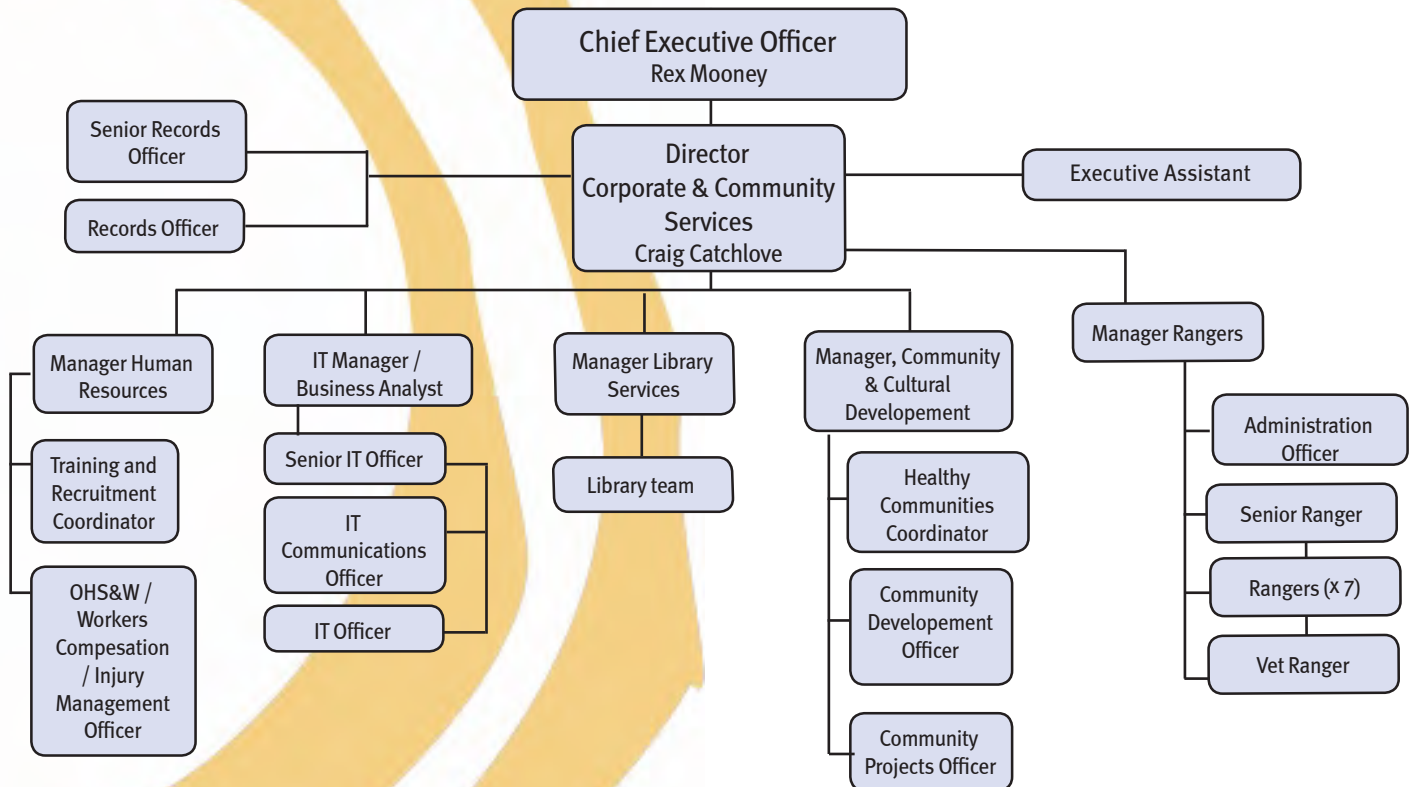
# Alice Springs Town Council

## 2013 / 2014 Finance Structure



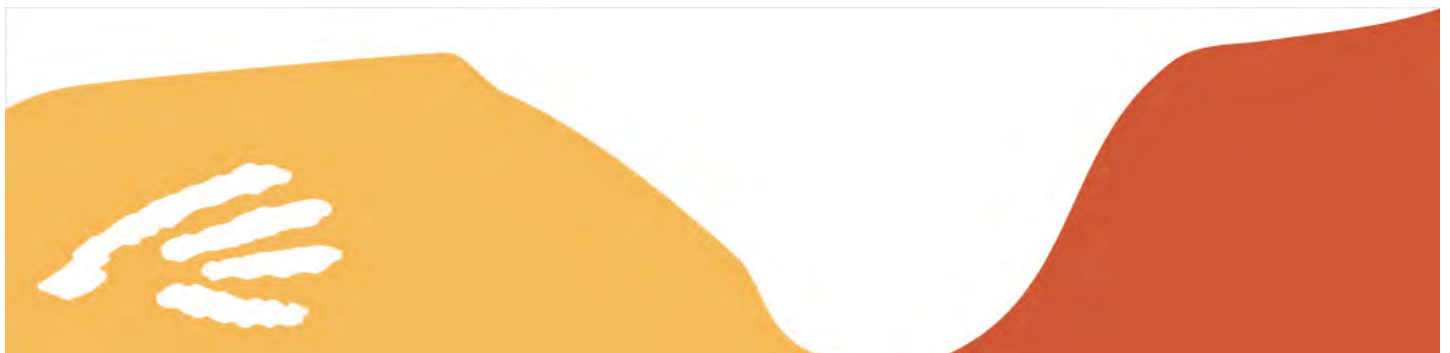
\* As at 30 June 2014.

# Alice Springs Town Council 2013 / 2014 Corporate and Community Services Structure



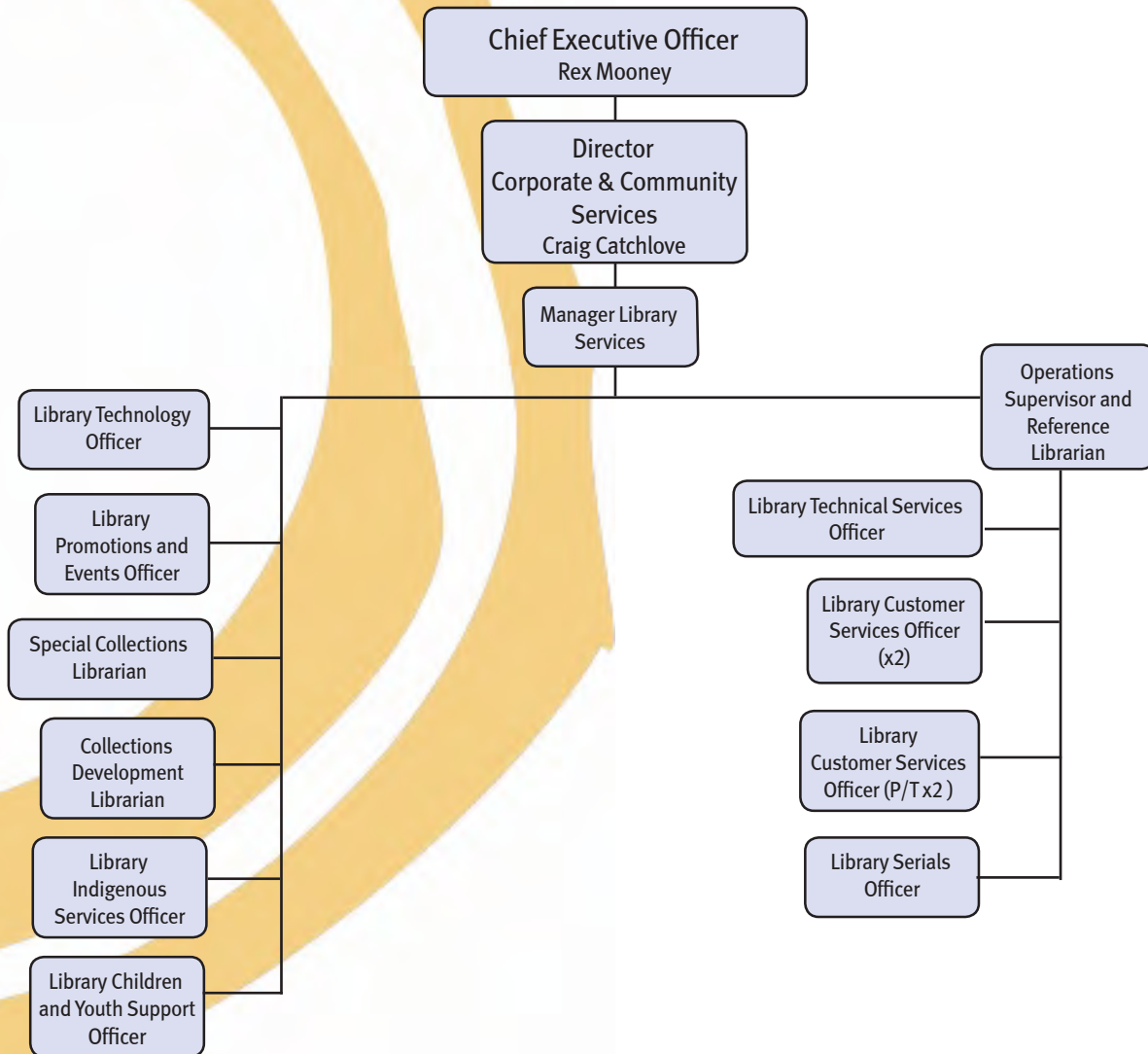
*(Operational team details following)*

*\* As at 30 June 2014.*



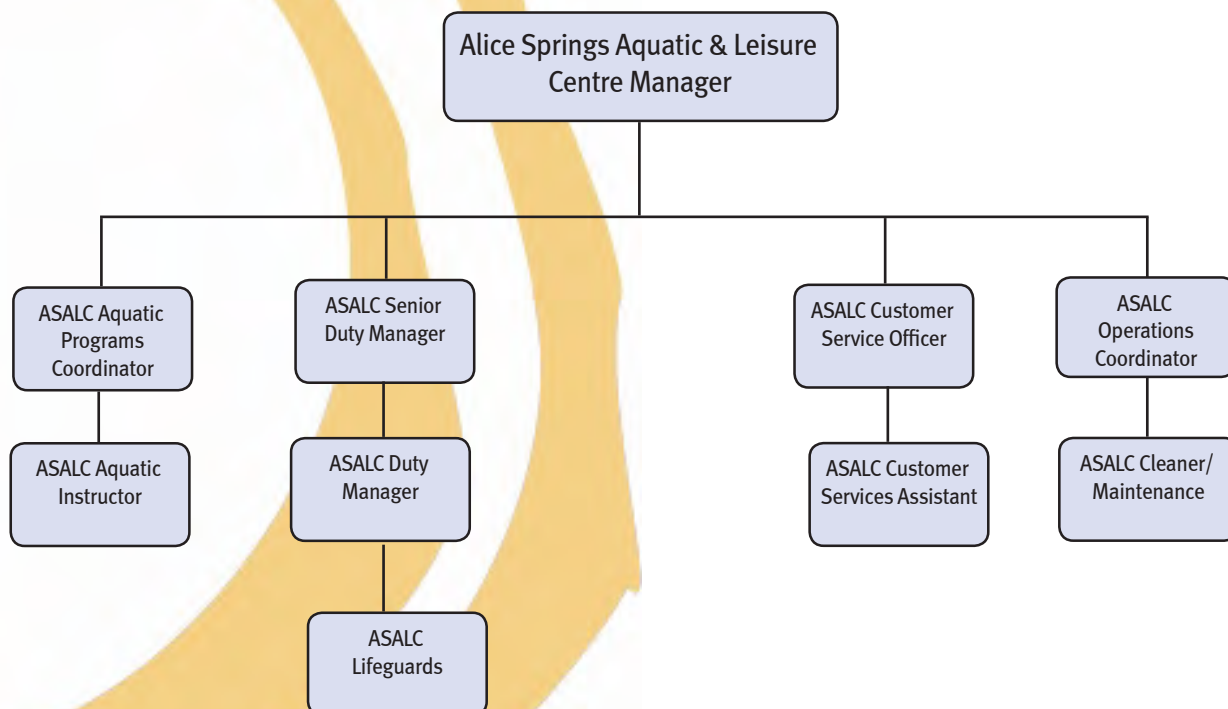


# Alice Springs Town Council 2013 / 2014 Corporate and Community Services Structure Alice Springs Public Library



*\* As at 30 June 2014.*

# Alice Springs Town Council 2013 / 2014 Corporate and Community Services Structure Alice Springs Aquatic & Leisure Centre



*\* As at 30 June 2014.*

# Council's Goals

The Alice Springs Town Council's Annual Report is divided into six strategic focus areas by which Council aims to deliver to the community a well managed, sustainable, vibrant and progressive environment for present and future generations:



## 1. **Economic:**

A growing and dynamic economy

## 2. **Recreation, Culture and Social Infrastructure and Programmes:**

A harmonious and healthy community actively engaged in recreation, arts and culture

## 3. **Environment:**

A town at the forefront of sustainable management & protection of its natural & built environment

## 4. **Development:**

A town developed with the desired infrastructure of its residents whilst reflective of its unique character

## 5. **Public Order and Safety**

A community with a perception of high public safety

## 6. **Organisation:**

An organisation that provides good governance, effective leadership & high quality services





# 1. ECONOMIC

A growing and dynamic economic base underpinning strong employment



## Goal Outcomes

- Strong relationships with government business and community organization to ensure
  - Tourism is improved & strengthened
  - An increase in the participation of Indigenous people in the economy
  - Alice Springs is strengthened as a regional service provider
  - A high standard of physical infrastructure to support economic development
  - Alice Springs is perceived as an attractive place for business and job opportunities and for career development
- Safe and reliable public infrastructure, roads and footpaths

## 2013/2014 Achievements

- Chairman's XI v England Cricket Team (2 day cricket match) match held at TIO Traeger Park Oval 29 and 30 November, 2013. A total crowd of 3432 witnessed the iconic game over two days with the game ending in a draw.
- Correctional Services – Council has continued its excellent relationship with the Community Support Programme. Corrections assist Council in delivering essential services to the ratepayers of Alice Springs including litter, mowing verges, events support, etc



## 2. Recreation, Culture and Social Infrastructure and Programmes



A harmonious and healthy community actively engaged in recreation, arts and culture.

### Goal Outcomes

- The protection of Alice Springs history and heritage
- A strategic and collaborative approach to community service provision
- Strong relationships and assistance to Youth Services providers
- Active involvement to improve aged care and disability services
- Recreational and sporting facilities and programmes that improve the community's quality of life
- Strong links with Alice Springs Traditional Owners
- Support for events and building a strong community
- Open spaces developed and maintained for the use and benefit of the community

### 2013/2014 Achievements

- \$450,000 expansion of the Braitling Childcare Centre to create 15 new places 10 in the under 2's
- Successful National Youth Week events: Movie Marathon and Recycled Art Prize
- 'Still Got Talent' Seniors Month Event
- Healthy Communities Programme receives Highly Commended NT Healthy Communities Award and is the third largest registered Heart Foundation walking group in Australia
- 2013 ASTC Christmas Carnival attracts a huge crowd of 12,000 plus
- 344 Alice Springs residents were granted Australian citizenship at four public ceremonies held on Territory Day, Citizenship Day, Australia Day and Harmony Day.
- New Sound system is installed at TIO Traeger Park Oval in January 2014.
- The new \$3.3 million Anzac Oval Facility NT Government funded, was opened on 8 February and includes new club rooms, two grandstands, viewing area and medical room.

## Recreation, Culture and Social Infrastructure and Programmes continued...



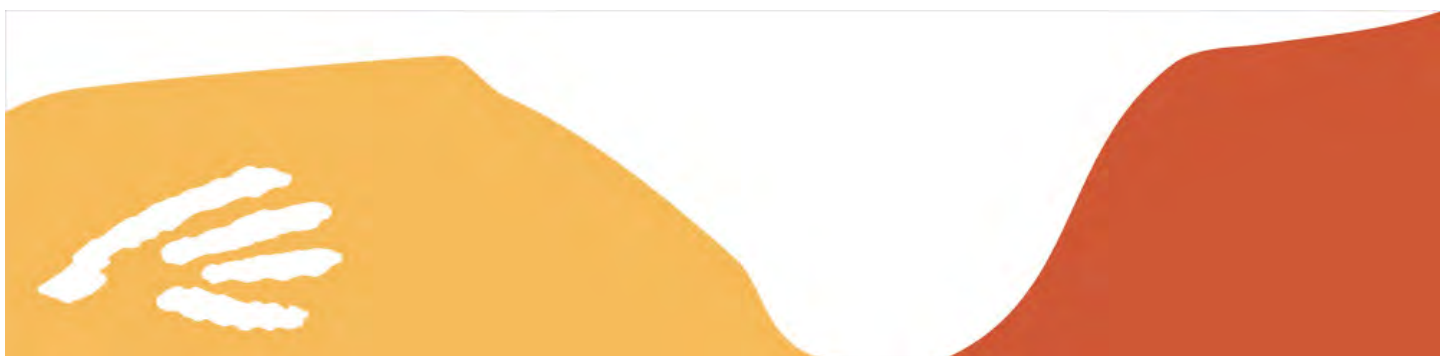
- The new \$3.3 million Anzac Oval Facility was opened on 8 February and includes new club rooms, two grandstands, viewing area and medical room.
- Events Supported by Council through In Kind Support – 68 one off and 52 annual events supported by Depot
- A crowd of 3284 watched the Eels defeat the Tigers with a score of 60 – 14.
- 2014 Imparja Cup Cricket from the 9 - 15 February 2014 at all venues.
- The largest Indigenous cricket competition in Australia with every state and territory represented.
- AFL Premiership Match (Indigenous Round - Adelaide Port Power v Melbourne Demons)
- Match WNBL Game – West Coast Waves v Sydney University Flames – 9 November 2013 at the Traeger Basketball Stadium.  
The West Coast Waves spent several days doing a variety of community engagement activities prior to their game which had 597 spectators cheering them to victory with a final score of 75 – 38.
- NRL Pre-Season Rugby League - Parramatta Eels v Wests Tigers pre-season NRL Game held at Anzac Oval on 8 February 2014.
- NAB Cup pre-season AFL game between Melbourne Demons & Geelong Cats held on 28 February 2014 at TIO Traeger Park Oval. The final score was Demons 9.3.(84) to Cats 14.8.(97) The crowd total was 5500.
- Melbourne Demons v Adelaide Port Power Premiership Game at TIO Traeger Park Oval on 31 May 2014. This event was broadcast live on Fox Sports with a crowd of 5655 recently at the game with Port winning 14.11(95) to 11.9(75).
- Library Path - Harmony Day was celebrated with the launch of “Story Read by Rain”, a path designed by ELLIAT, which came to life in a special wetting ceremony.



## Recreation, Culture and Social Infrastructure and Programmes continued...



- Workshops were held for the community to come and design their masterpiece; which was then placed onto the library foot path.
- The community enjoyed a delicious BBQ and Harmony cupcakes. At the launch more than 100 people witnessed the mystery and delight of this innovative public art project.
- Connect NT One Membership All Libraries - Connect NT was launched in Library and Information week in May 2014 with Minister Conlon and Mayor Damien Ryan in attendance. Public libraries throughout the Territory joined forces to allow access to a wider range of facilities and resources. Patrons throughout the Territory now have access to any public library, using their existing library card at no cost, perfect for people working or travelling in the NT.



### 3. Environment

A town at the forefront of sustainable management and protection of its natural and built environment.



#### Goal Outcomes

- Efficient use of energy and water resources
- Clean and tidy town
- Effective waste management programme encompassing waste reduction, reuse and recycling
- Safe and reliable water drainage
- Strong relationships with government and community organisation to ensure Alice Springs is identified as a Desert Smart Town
- Embrace sustainable and alternative energy opportunities

#### 2013/2014 Achievements

- National Tree Planting Days – Alice Springs Town Council has been a proud supporter of the National Tree Planting Day. The 2013 National Tree Planting Day was held in the Memorial Cemetery.
- Parks and Gardens Dossier – this document has been regularly updated to include irrigation plans and infrastructure, park furniture, fences, gates, locks, trees, park location, etc.
- The Aboriginal Areas Protection Authority (AAPA) relationship – this relationship has strengthened and is now a open and proactive two way communication relationship that Council can be proud of.
- Maxicom System Improvements – the existing Maxicom Irrigation System has been extended to now incorporate the 78 sites throughout the municipality. The system is also linked to a new weather station that is providing valuable weather data to Depot Management.
- Container refunds for glass spirit and wine bottles
- Regular free Electronic Waste drop off at the Regional Waste Management Facility



## 4. Development

A town developed with the desired infrastructure of its residents whilst reflective of its unique character.



### Goal Outcomes

- Input into the NT planning guidelines to ensure appropriate development of Alice Springs
- New subdivision built to meet Council Developers' Guidelines or approved alternatives
- Development in existing subdivisions built to meet Council Developers' Guidelines or approved alternatives
- Develop, maintain and improve Council infrastructure as required

### 2013/2014 Achievements

- Flynn Drive car park & facilities upgrade
- Roundabout at Undoolya Road and Sturt Terrace
- Civic Centre Air conditioning upgrade
- The Alice Springs Aquatic & Leisure Centre reception upgrade
- Braitling Childcare building upgrade
- Skate Park public toilet
- Rhonda Diano Sporting Oval Lighting
- New public toilet complex at Francis Smith Memorial Park
- Council has successfully completed the construction and establishment of a state-of-the-art Regional Waste Management Facility. The facility includes a waste transfer station with improved waste and recycling options, administration office, the Rediscovery Centre and weighbridge.



## 5. Public Order and Safety

A community with a perception of high public safety.



### Goal Outcomes

- Appropriate By-laws in place
- Effective By-law enforcement
- Installation of appropriate infrastructure and programmes to facilitate a safe town
- Strengthened Ranger Unit

### 2013/2014 Achievements

- New Pedestrian Crossing at Undoolya Road between Netball and Eastside Club
- Improved water and air quality at ASALC
- ASALC staff gained National silver level accreditation in water safety



## 6. ORGANISATION

An organisation that provides good governance, effective leadership and high quality services

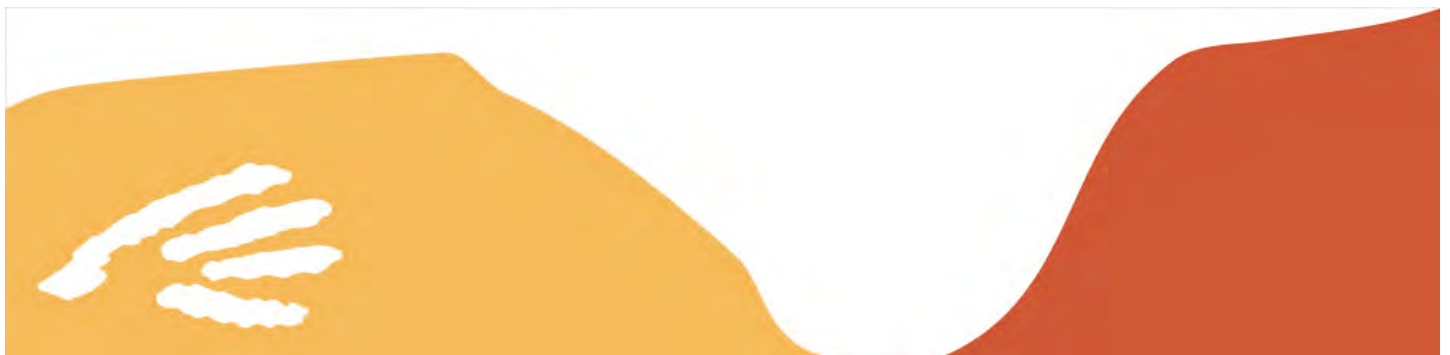


### Goal Outcomes

- Effective governance and leadership
- Effective communication and consultation with the community and develop new communication processes
- Effective strategic and business planning and reporting
- Skilled, committed and professional employees in a supportive environment
- Efficient, effective and responsive corporate services

### 2013/2014 Achievements

- Cemeteries records are now managed by the ASTC Registry department
- Archiving was completed for previous 12 years
- Council Minutes, Committee Meeting Minutes, Reports etc were all bound into books
- Deployed new EDMS (TRIM)
- Organisation wide deployment of new desktop pc's
- Commissioned new fibre optic data links between sites
- Commissioned new IT infrastructure at RWMF
- Commissioned new IT infrastructure at ASALC
- Workforce stabilisation at ASALC
- Expanded staff training and professional development at ASALC



# Financial snapshot

## 2013 / 2014



### Operating Income and Operating Expenditure

The detailed audited financial statements for the year ended 30 June 2014 follow this report.

During the 2013/2014 financial year Council maintained its delivery of core services to the community at a high level.

Services delivered included road and footpath maintenance, animal registration and control, waste management collection, landfill management, public cemeteries and toilets and the provision and maintenance of sporting and recreation facilities.

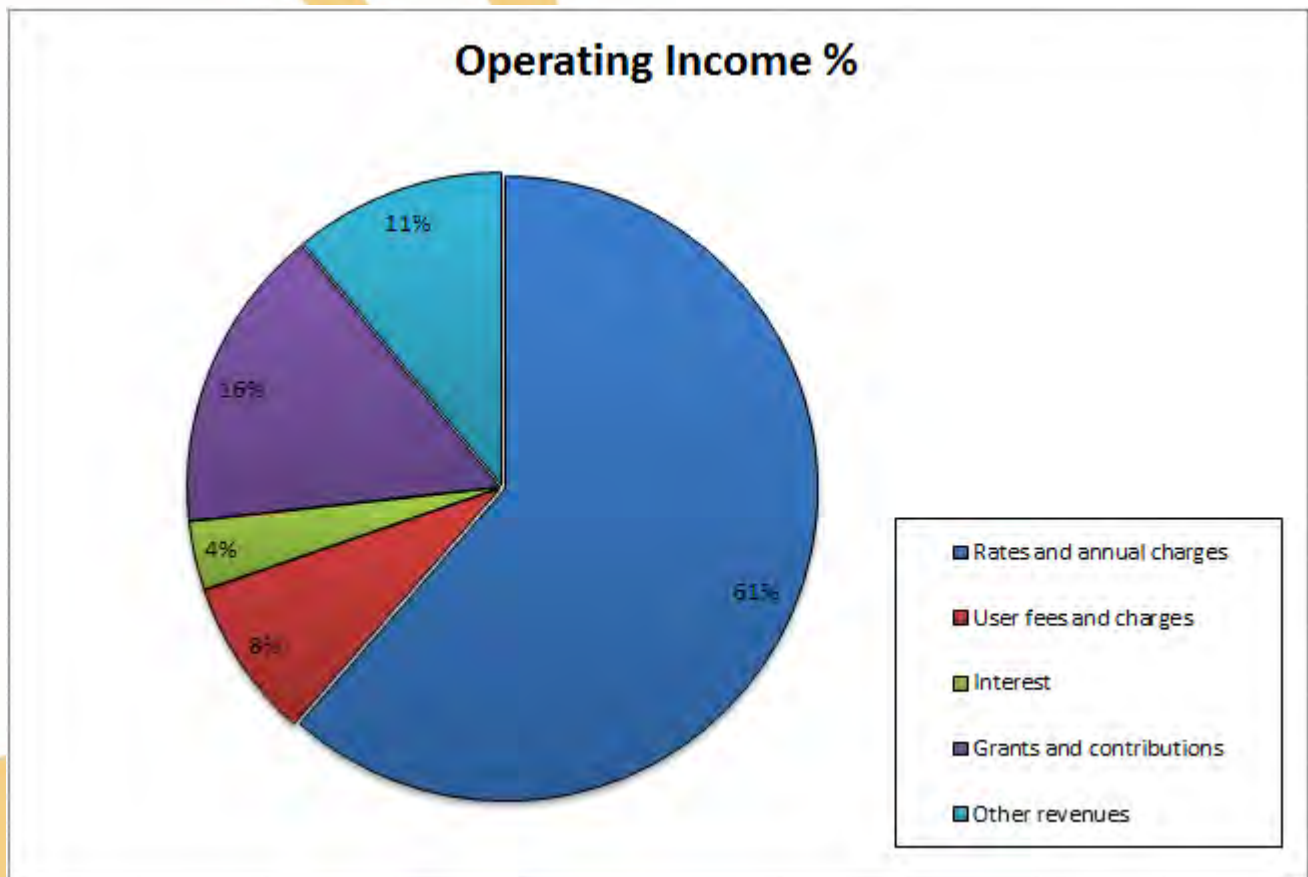
### Summary of the Operating Income and Operating Expenses

#### OPERATING INCOME

	2010/11	2011/12	2012/13	2013/14
Rates and annual charges	\$17.06m	\$19.16m	\$20.33m	\$21.63m
User fees and charges	\$2.99m	\$3.19m	\$2.96m	\$2.91m
Interest	\$1.44m	\$1.70m	\$1.54m	\$1.25m
Grants and contributions	\$13.10m	\$7.36m	\$7.17m	\$5.56m
Other revenues	\$0.27m	\$0.79m	\$0.77m	\$3.85m
<b>Total</b>	<b>\$34.86m</b>	<b>\$32.20m</b>	<b>\$32.77m</b>	<b>\$35.20m</b>



## OPERATING INCOME BREAKDOWN GRAPH



# OPERATING EXPENDITURE

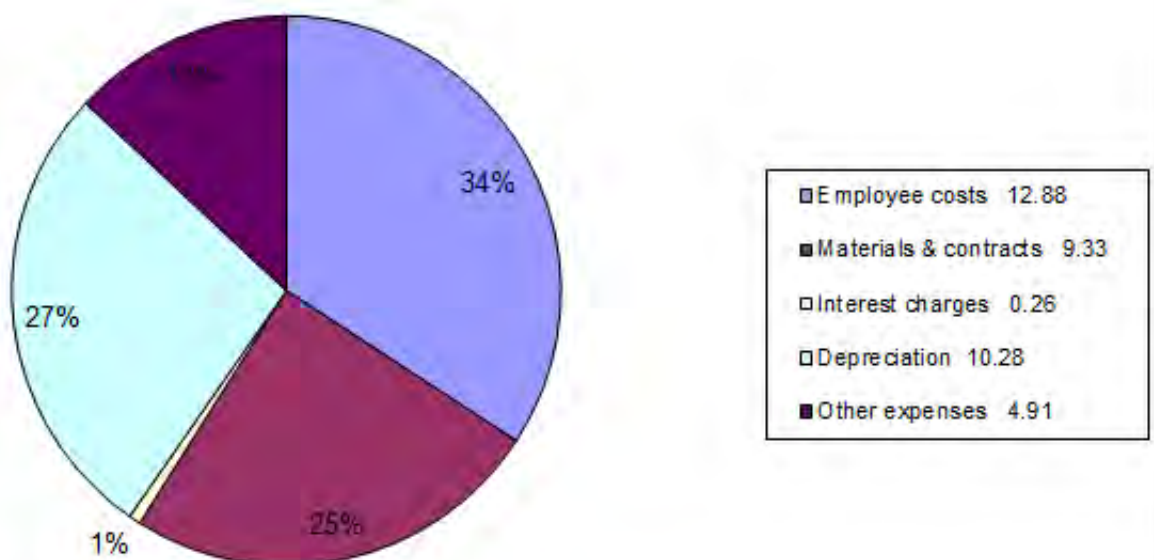


## OPERATING EXPENDITURE

	2010/11	2011/12	2012/13	2013/14
Employee costs	\$10.68m	\$11.32m	\$12.41m	\$12.88m
Materials & contracts	\$8.31m	\$8.14m	\$6.82m	\$9.33m
Interest charges	\$0.36m	\$0.33m	\$0.29m	\$0.26m
Depreciation, amortisation & impairment	\$8.21m	\$8.59m	\$8.62m	\$10.28m
Other expenses	\$3.23m	\$3.59m	\$3.79m	\$4.91m
Loss on disposal of assets	\$0.20m	\$0.00m	\$1.10m	\$0.09m
<b>Total</b>	<b>\$30.99m</b>	<b>\$31.97m</b>	<b>\$33.03m</b>	<b>\$37.75m</b>

## OPERATING EXPENDITURE BREAKDOWN GRAPH

Operating Expenditure %



# ASSETS AND LIABILITIES



<b>CURRENT ASSETS</b>	<b>2010/11</b>	<b>2011/12</b>	<b>2012/13</b>	<b>2013/14</b>
Cash Assets	\$21.24m	\$24.34m	\$27.19m	\$22.05m
Receivables	\$2.41m	\$3.24m	\$3.96m	\$2.26m
Inventories	\$0.07m	\$0.08m	\$0.09m	\$0.16m
Other	\$0.02m	\$0.05m	\$0.01m	\$0.04m
<b>Total</b>	<b>\$23.74m</b>	<b>\$27.71m</b>	<b>\$31.25m</b>	<b>\$24.51m</b>

<b>NON-CURRENT ASSETS</b>	<b>2010/11</b>	<b>2011/12</b>	<b>2012/13</b>	<b>2013/14</b>
Deferred Rates	\$0.01m	\$0.02m	\$0.02m	\$0.01m
Work in Progress	\$0.01m	\$1.01m	\$7.02m	\$0.65m
Property, Plant & Equipment	\$189.82m	\$184.67m	\$177.37m	\$199.51m
<b>Total</b>	<b>\$189.84m</b>	<b>\$185.70m</b>	<b>\$184.41m</b>	<b>\$200.17m</b>

<b>CURRENT LIABILITIES</b>	<b>2010/11</b>	<b>2011/12</b>	<b>2012/13</b>	<b>2013/14</b>
Payables	\$1.77m	\$1.93m	\$4.59m	\$1.11m
Borrowings	\$0.28m	\$0.33m	\$0.35m	\$0.38m
Provisions	\$1.47m	\$1.23m	\$1.28m	\$1.25m
<b>Total</b>	<b>\$3.52m</b>	<b>\$3.49m</b>	<b>\$6.22m</b>	<b>\$2.74m</b>

<b>NON-CURRENT LIABILITIES</b>	<b>2010/11</b>	<b>2011/12</b>	<b>2012/13</b>	<b>2013/14</b>
Borrowings	\$3.14m	\$2.80m	\$2.43m	\$2.06m
Provisions	\$2.57m	\$2.54m	\$2.68m	\$2.74m
<b>Total</b>	<b>\$5.71m</b>	<b>\$5.34m</b>	<b>\$5.11m</b>	<b>\$4.80m</b>

Council's financial position at the end of the year shows that it is in a reasonable financial position and that it has carried out its core functions as required and provided additional planned expenditure to enhance the quality of life within the community of Alice Springs. Where Council has an obligation to carry out specific work as a condition of grant funding and that work has not yet been completed, provision has been made to ensure that funds are carried forward into the next financial year.

Council continues to set aside reserve funds to meet future requirements and these are specifically set out in the detailed financial statements.



# Key Performance Indicators

## 2011 / 2012



### Economic Performance Objectives & Measures

#### Strategic Goal 1 - Economic : A growing economic base underpinning strong employment

Measures	Target 2011/12	2009/10	2010/11	Actual 2011/12
Participation of Indigenous people in the economy - Percentage of Indigenous employment in Alice Springs Town Council	20%	15.60%	00.00%	14.97%

### Community Performance Objectives & Measures

#### Strategic Goal 2 - Community: A united, supportive and healthy community

Measures	Target 2011/12	2009/10	2010/11	Actual 2011/12
Youth Development and Well Being - Number of youth events	5	1	1	8
- Number of visits of youth Arunta	1	0	0	0
- Number of Journeys of discovery conducted	2	0	0	0

#### Recreational, sporting and leisure facility programs

##### Library

- Library visits per capita	5	7.94	6.92	6.24
- Library loans per capita	5	4.74	3.62	0.35
- Library membership as a % of the population	30%	0.34%	28.30%	31.00%

##### Pool

- Per Annum pool patronage / total population	3	1.46	1.82	3.60
- Total number of visits	80,000	43,730	52,046	102,350

## Environment Performance Objectives & Measures



**Strategic Goal 3 - Environment: To lead Australia in the management of its arid land and natural resources.**

Measures	Target 2011/12	2009/10	2010/11	Actual 2011/12
<b>Waste</b>				
- Number of properties serviced	9,283	9,235	9,245	9,290
- Average collection cost per residential property serviced	\$54	\$57.87	\$62.35	\$62.87
- Dump operating costs per serviced property	\$147	\$132.76	\$140.77	\$147
- Cost of public litter collection per capita	\$23	\$31.26	\$32.52	\$36.50
- Garbage collection complaints per residential property	0.0054	0.0110	0.0100	.0068
- Number of complaints concerning litter in public places	25	82	75	39
<b>Roads</b>				
- Length of sealed roads	235km	235km	235km	235km
- Length of gravel & formed roads	18km	18km	18km	18km
- Maintenance costs per kilometre of sealed road	\$2,100	\$1,798	\$2,019	\$2,100
- Maintenance costs per kilometre of unsealed road	\$850	\$138	\$154	\$1,200
- Maintenance costs as a % of asset value of sealed roads	0.40%	1.17%	1.45%	1.00%
- Maintenance costs as % asset value of unsealed road	6.70%	1.33%	1.56%	0.90%
- Total road expenditure as % of total council expenditure	2.20%	6.80%	6.26%	3.35%
- Road surface complaints	25	25	20	22
<b>Open Space</b>				
- Number of trees planted / replaced per annum	500	3,500	3,500	2,100

## Culture and Heritage Performance Objectives & Measures



### Strategic Goal 4 - Culture and Heritage: A community proud of its Indigenous heritage and pioneer history.

Measures	2011/12 Target	2011/12 Achievement
Culture preservation and harmony - Maintenance or improvement of attendance per cultural event / festival.	20%	20%

## Organisation Performance Objectives & Measures

### Strategic Goal 5 - Organisation: An organisation dedicated to good governance, effective leadership and provision of high quality services.

Measures	Target 2011/12	2009/10	2010/11	Actual 2011/12
Community Management				
- Debt servicing and recovery costs as % of total income	2%	0.72%	0.76%	1.01%
- Current liabilities as % of realisable assets	20%	18.61%	14.84%	12.59%
- Local government related grants as % of income	20%	39.63%	36.80%	22.87%
- Average rate & service charges per residential property	\$979.62	\$1,584	\$1,575	\$1,311
- Percentage of rates outstanding	4.5%	7.16%	6.73%	8.02%
- Contract expenditure via competitive tendering as % of total operational expenditure	38.89%	14.16%	14.84%	
- Rates as % of total income	64%	46.15%	48.92%	51.33%
- Charges and services fees as a % of income	6%	7.54%	8.60%	9.90%
- How often are the Council's Strategic Plan and Business Plan reviewed?	12 mth & 3 mth	12 mth & 3 mth	12mth & 3 mth	12mth & 3mth

### Training and Development

- Total \$ training & development as % of total wages & salaries.	2%	1.41%	1.09%	1.82%
- Number FTE exits as % of total FTE at year end.	32%	30.04%	30.00%	43.5%



# ALICE SPRINGS TOWN COUNCIL STRATEGIC DIRECTIONS 2014

## Goal 1: ECONOMIC - A growing and dynamic economy

**Outcome 1.1:** Strong relationships with government business and community organisation to ensure

- *Tourism industry is improved and strengthened*

**Strategy 1.1.1:** Support the tourist industry via the “Strengthening the position of Alice Springs as a Tourism Destination” program and Tourism, Events and Promotions Committee and increase the number of activities occurring in Alice Springs to encourage visitors to spend more time in town.

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>• Maintain membership position on TCA Executive committee.</li> </ul>	<ul style="list-style-type: none"> <li>• Monthly TCA meeting attended.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Assist organisations to develop and implement strategies, programs and events that encourage tourism</li> </ul>	<ul style="list-style-type: none"> <li>• Input provided into “Strengthening the position of Alice Springs as a Tourism Destination” working group</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Maintain Tourism, Events &amp; Promotions Committee and alliances with Tourism Central Australia &amp; NT Tourism.</li> </ul>	<ul style="list-style-type: none"> <li>• Members of CDU attended all monthly Committee meetings and administration actioned.</li> <li>• All recommendations actioned in a timely manner.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Work with tourism organisations to develop and implement Council programs and events that encourage tourism.</li> </ul>	<ul style="list-style-type: none"> <li>• The following events successfully delivered in collaboration with tourism organisations - Todd River Tucker, Christmas Carnival, Night Markets, Outdoor Cinema and events as identified.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Assist organisations to develop and implement strategies, programs and events that encourage tourism.</li> </ul>	<ul style="list-style-type: none"> <li>• Assistance provided to Alice Desert Festival, Henley on Todd, Lions Camel Cup, The Concert Event, Ingkerreke MTB Enduro, Bangtail Muster, Naidoc Week.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Provide financial support for the Council Ambassador Program.</li> </ul>	<ul style="list-style-type: none"> <li>• Financial support provided.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Develop and maintain a Sister City Program.</li> </ul>	<ul style="list-style-type: none"> <li>• Existing Sister City relationships maintained and a program for new relationships developed.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Advise and assist regarding marketing strategies.</li> </ul>	<ul style="list-style-type: none"> <li>• Advise given as required.</li> </ul>	Yes

• Draft and review supporting documentation.	• Documentation drafted and reviewed as required.	Yes
• Maintain Night Market Program.	• Four night markets held to coincide with various major events.	Yes
• Develop a program of outdoor cinema.	• Program developed.	Yes
• Assist other organisations to develop a program of night time activities.	• Meetings held with the Olive Pink Botanical Gardens curator and others as applicable.	Yes

**Strategy 1.1.2: Promote Alice Springs as a culturally and artistically vibrant and interesting place to live by enlivening public spaces with cutting edge public art.**

- *An increase in the participation of Indigenous people in the economy*

**Strategy 1.1.3: Support Indigenous education and employment initiatives**

Actions	Key Performance Indicators (KPIs)	Achieved
• Review and implement Council's Indigenous Action Plan (IAP)	• IAP reviewed twice annually	Yes
• HR to actively participate in Indigenous Employment and Education (IEET) taskforce	• HR representative attended each IEET meeting	Yes
• Organise mentoring training for relevant Council employees.	• Minimum of 4 current ASTC employees completed an Indigenous mentoring course.	Yes
• Facilitate cross-cultural awareness session for Council staff	• All new ASTC employees completed cross-cultural awareness session within 6 months of commencement.	Yes
• Review and negotiate relevant funding agreements.	• Funding agreements reviewed and negotiated as required.	Yes

**Strategy 1.1.4: Seek Government funding for Indigenous employment initiatives at Council**

Actions	Key Performance Indicators (KPIs)	Achieved
• Apply for funding.	• Funding submissions lodged as appropriate. • Traineeship incentives funding sought as required.	Yes

- **Alice Springs is strengthened as a regional service provider**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>• Liaise with Northern Territory Library (NTL) to provide Library Services.</li> </ul>	<ul style="list-style-type: none"> <li>• Annual meeting held with NTL.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Assist with applications to Territory and Federal Government and other funding bodies for appropriate grants.</li> </ul>	<ul style="list-style-type: none"> <li>• Assistance for applications to Territory and Federal Government and other funding bodies provided.</li> </ul>	Yes

**Strategy 1.1.5: Work with relevant government bodies and adjacent local government authorities to identify and develop opportunities**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>• Attend regular meetings with relevant stakeholders to identify and develop opportunities.</li> </ul>	<ul style="list-style-type: none"> <li>• Opportunities identified and developed in conjunction with relevant stakeholders.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Work with Shires to provide "Fee for Service" Animal Control Activities.</li> </ul>	<ul style="list-style-type: none"> <li>• Met with Shire every six months to discuss possible activities.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Liaise with Northern Territory Library (NTL) to provide Library Services.</li> </ul>	<ul style="list-style-type: none"> <li>• Annual meeting held with NTL.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Assist with applications to Territory and Federal Government and other funding bodies for appropriate grants.</li> </ul>	<ul style="list-style-type: none"> <li>• Assistance for applications to Territory and Federal Government and other funding bodies provided.</li> </ul>	Yes

**Strategy 1.1.6: Lobby the Northern Territory and Federal Government for greater service provision in Alice Springs**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>• Meet with senior politicians and public servants regularly.</li> </ul>	<ul style="list-style-type: none"> <li>• Meetings held on a regular basis.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• MAGNT lobbied for funding for Araluen Access Grants.</li> </ul>	<ul style="list-style-type: none"> <li>• MAGNT approached.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Lobby NT Government for new Seniors retirement accommodation.</li> </ul>	<ul style="list-style-type: none"> <li>• NT Government approached.</li> </ul>	Yes



<ul style="list-style-type: none"> <li>Participate in Public Libraries of the Northern Territory (PLNT).</li> </ul>	<ul style="list-style-type: none"> <li>Library represented at all PLNT meetings via teleconference (and in person as required).</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Draft and review correspondence.</li> </ul>		Yes
<ul style="list-style-type: none"> <li>Liaise with relevant stakeholders to identify and develop environmental based opportunities for expansion of the Alice Springs landfill.</li> </ul>	<ul style="list-style-type: none"> <li>Opportunities identified and developed in conjunction with relevant stakeholders.</li> <li>Appropriate grant funding sought.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Manager Developments to facilitate an approach to the NT Government as required.</li> </ul>	<ul style="list-style-type: none"> <li>Written advice provided to the Director of Technical Services, as required.</li> </ul>	Yes

- A high standard of physical infrastructure to support economic development***

**Strategy 1.1.7: Seek Government funding for Council owned infrastructure to support economic development**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Ensure all new Councils new infrastructure is designed and constructed to latest building codes and Australian standards.</li> </ul>	<ul style="list-style-type: none"> <li>Design of infrastructure in line with latest building codes and Australian standards.</li> <li>Construction of infrastructure is in line with latest building codes and Australian standards.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Ensure all Councils existing infrastructure is maintained in line with latest building codes and Australian standards.</li> </ul>	<ul style="list-style-type: none"> <li>Infrastructure maintained as required.</li> </ul>	Yes

**Strategy 1.1.8: Lobby the Federal and Northern Territory Government for high standard infrastructure in Alice Springs**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Federal and NT Governments lobbied regarding funding specific projects as appropriate.</li> </ul>	<ul style="list-style-type: none"> <li>Governments lobbied as required.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>NT Government lobbied to ensure Alice Springs is allocated fair proportion of annual infrastructure budget.</li> </ul>	<ul style="list-style-type: none"> <li>Government lobbied as required.</li> </ul>	Yes

<ul style="list-style-type: none"> <li>Assist Council in the development of relevant documentation.</li> </ul>	<ul style="list-style-type: none"> <li>Assistance to Council in the development of relevant documentation provided.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Draft and review correspondence.</li> </ul>	<ul style="list-style-type: none"> <li>Correspondence drafted and reviewed as required.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Manager Developments to maintain subdivision guidelines and standards to ensure delivery of high standard.</li> </ul>	<ul style="list-style-type: none"> <li>Council subdivision guidelines updated and maintained annually.</li> <li>NTG “One-stop shop” and DCA meetings attended regularly.</li> <li>Development permits implemented as per DCA permit conditions and Council subdivision guidelines.</li> </ul>	Yes

- Alice Springs is perceived as an attractive place for business and job opportunities and for career development***

**Strategy 1.1.9: Assist promotion of Alice Springs as an attractive destination for job opportunities and career development**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Promote ASTC Springs as an attractive destination for job opportunities and career development.</li> </ul>	<ul style="list-style-type: none"> <li>HR content on ASTC website reviewed annually.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Support Alice Springs’ promotional campaigns.</li> </ul>	<ul style="list-style-type: none"> <li>Promotional campaigns supported as required.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Be an active member of the Australian Human Resource Institute (AHRI).</li> </ul>	<ul style="list-style-type: none"> <li>Active member of AHRI.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Design and implement marketing campaign.</li> </ul>	<ul style="list-style-type: none"> <li>Create “Get a Life” campaign and tools.</li> <li>Revise employment section of Council’s website.</li> </ul>	Yes

**Outcome 1.2: Safe and reliable public infrastructure, roads, and footpaths**

**Strategy 1.2.1: Maintain and develop roads, footpaths, tracks verges, road corridors including car parking, at appropriate standards**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Manager Developments to ensure that all new roads, foot paths and cycle paths are developed in accordance with Council's standards.</li> </ul>	<ul style="list-style-type: none"> <li>Design for roads and paths in all new subdivisions approved.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Develop and implement 10 year road reseal.</li> </ul>	<ul style="list-style-type: none"> <li>Annual road reseal program developed.</li> <li>Annual road reseal program implemented.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>All Council roads constructed and maintained to Council's specifications and guidelines.</li> </ul>	<ul style="list-style-type: none"> <li>All roads constructed within in line with Council's specifications and guidelines.</li> <li>All roads maintained in line with Council's specifications and guidelines.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>All Council footpaths and cycle paths constructed to Council's specifications and guidelines.</li> </ul>	<ul style="list-style-type: none"> <li>5 year footpath and cycle path programs developed.</li> <li>Footpath and cycle paths construction specifications and guidelines reviewed and updated as required.</li> <li>All new footpaths and cycle paths constructed to the Councils specifications and guidelines using recycled glass.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Ensure all verge development is to Council's specifications and guidelines.</li> </ul>	<ul style="list-style-type: none"> <li>Verge development permit system reviewed and updated as required.</li> <li>Verge development plans approved in line with permit system.</li> <li>Verge development constructions approved in line with Council's specifications and guidelines.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Ensure all car park construction is to Council's specifications and guidelines.</li> </ul>	<ul style="list-style-type: none"> <li>Review and update car park construction specifications and guidelines as required.</li> <li>Car parks constructed and maintained to Council's specifications and guidelines.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Supervisor to respond upon notification of unscheduled road, car park and footpath issues and to take appropriate action as</li> </ul>	<ul style="list-style-type: none"> <li>Emergency pot holes repaired within 2 working days of notification and others repaired within 10 working days.</li> <li>All damage to concrete infrastructures (kerbing, footpaths,</li> </ul>	Yes



required.	side entry pits, culverts, etc) repaired. Emergency works / safety issues attended immediately, made safe for the general public and repaired as soon as possible. All non-emergencies prioritised and added to the scheduled works.	
<ul style="list-style-type: none"> <li>Sand, silt, dust, gravel, leaves, litter, etc removed from roads and footpaths.</li> </ul>	<ul style="list-style-type: none"> <li>Suburban streets swept by street sweeper 5 days per week. Each suburban street swept a minimum of once per quarter</li> <li>All CBD streets swept by street sweeper 6 days per week</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Roads (includes shoulders and verges on sealed roads and road crowns on non-sealed roads) maintained to an acceptable standard.</li> </ul>	<ul style="list-style-type: none"> <li>Roads maintained as per the maintenance program.</li> </ul>	Yes

**Strategy 1.2.2: Advocate for funding for the upgrade of roads**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Advise and develop communication plan.</li> </ul>	<ul style="list-style-type: none"> <li>Manage media enquiries.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Manager Developments to ensure that town camp upgrades accord with Land Division requirements.</li> </ul>	<ul style="list-style-type: none"> <li>Approve design for roads and paths in all "tier one" camps.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Manager Developments to apply for funding under the Local Area Traffic Management program for an upgrade to signage and lighting in the rural area</li> </ul>	<ul style="list-style-type: none"> <li>Finalise funding agreement, including any variations, by 30 June 2011.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Attend monthly Steering Committee meetings with Director of Technical Services, Depot Manager and Supervisor Civil.</li> </ul>	<ul style="list-style-type: none"> <li>Ensure completion of the rural road safety project by 30 April 2012.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Maintain existing relationships.</li> </ul>	<ul style="list-style-type: none"> <li>Liaise with Government, other Councils and community service providers on a regular basis.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Apply for Government "Roads to Recovery".</li> </ul>	<ul style="list-style-type: none"> <li>Scope of works prepared.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Apply to the Federal Government for "Black Spot" program funding.</li> </ul>	<ul style="list-style-type: none"> <li>Scope of works prepared.</li> <li>Funding application completed.</li> <li>Roads constructed in accordance with any funding received.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Apply to the NT Government for "LATM" funding.</li> </ul>	<ul style="list-style-type: none"> <li>Scope of works prepared.</li> <li>Funding application completed.</li> </ul>	Yes Yes

	<ul style="list-style-type: none"> <li>Roads constructed in accordance with any funding received.</li> </ul>	Yes
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**Strategy 1.2.3: Ensure that there are sufficient public ablution facilities and that they are maintained at high standards**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Maintain existing relationships</li> </ul>	<ul style="list-style-type: none"> <li>Liaise with Government, other Councils and community service providers on a regular basis</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Seek Government funding.</li> </ul>	<ul style="list-style-type: none"> <li>Government grants submitted.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Ablution facilities are built or refurbished as directed.</li> </ul>	<ul style="list-style-type: none"> <li>Scope of works prepared for new and refurbished ablution facilities.</li> <li>Facilities built or refurbished in line with scope of works and to latest building codes and Australian standards.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Public ablution facilities are maintained.</li> </ul>	<ul style="list-style-type: none"> <li>Facilities maintained to appropriate standard.</li> <li>Technical advice provided to Depot regarding maintenance of Exeloo toilets.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Toilet facilities are cleaned and stocked to an acceptable standard.</li> </ul>	<ul style="list-style-type: none"> <li>All toilet blocks cleaned and stocked daily.</li> </ul>	Yes

**Goal 2: RECREATION, CULTURE & SOCIAL INFRASTRUCTURE AND PROGRAMS - A harmonious and healthy community actively engaged in recreation, arts and culture**

**Outcome 2.1: The protection of Alice Springs history and heritage**

**Strategy 2.1.1: Alice Springs Public Library (ASPL) develops, maintains and improves the Alice Springs collection.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Maintain a collection of resources relevant to Alice Springs' local history</li> </ul>	<ul style="list-style-type: none"> <li>Alice Springs Collection maintained.</li> <li>Alice Springs Collection accessible.</li> </ul>	Yes

**Strategy 2.1.2: Support the Alice Springs' historical/heritage organisations.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Participate in Heritage Week events.</li> </ul>	<ul style="list-style-type: none"> <li>Participated in Heritage Week Events.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Collect historical items including records, photos and books.</li> </ul>	<ul style="list-style-type: none"> <li>Donated items recorded accurately.</li> <li>Donated items stored appropriately.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Archive historical items including records, photos and books.</li> </ul>	<ul style="list-style-type: none"> <li>Items archived as per NTG guidelines.</li> <li>All items electronically registered.</li> <li>Archive correspondence sent to NTG twice per year.</li> </ul>	Yes

**Strategy 2.1.3: Develop and implement strategy regarding the preservation of Council's historical/heritage items.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Archive cemetery records.</li> </ul>	<ul style="list-style-type: none"> <li>Cemetery records recorded accurately.</li> <li>Cemetery records stored appropriately.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Archive historical items including records, photos and books.</li> </ul>	<ul style="list-style-type: none"> <li>Historical Council items recorded accurately.</li> <li>Historical Council items stored appropriately.</li> </ul>	Yes

**Outcome 2.2: A strategic and collaborative approach to community service provision**

**Strategy 2.2.1: Council to strengthen relationships with Northern Territory Government, Federal Government and other adjacent local government authorities and community service providers.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Maintain existing relationships.</li> </ul>	<ul style="list-style-type: none"> <li>LGANT CEO meetings attended.</li> <li>Other meetings held as required.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Maintain existing relationships</li> </ul>	<ul style="list-style-type: none"> <li>Liaise with Government, other Councils and community service providers on a regular basis.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Maintain existing relationships.</li> </ul>	<ul style="list-style-type: none"> <li>Attended all community, youth, seniors and arts network meetings on which Council currently has membership.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Partner with Government organisations and</li> </ul>	<ul style="list-style-type: none"> <li>Central Australian Alcohol Public Awareness Campaign</li> </ul>	Yes



community service providers to deliver strategically aligned programs.	<ul style="list-style-type: none"> <li>auspiced.</li> <li>Alice Springs Youth Hub supported as appropriate.</li> <li>Alice Springs Tuition program supported as appropriate.</li> </ul>	
<ul style="list-style-type: none"> <li>Create partnerships with community organisations</li> </ul>	<ul style="list-style-type: none"> <li>Partnered with external organisations for 4 events per year.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Collaborate with external organisations.</li> </ul>	<ul style="list-style-type: none"> <li>Representation with Reference Groups as appropriate.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Participate with relevant government networks.</li> </ul>	<ul style="list-style-type: none"> <li>Met with Public Libraries of the Northern Territory (PLNT) every 6 months.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Foster relationships with key government contacts.</li> </ul>	<ul style="list-style-type: none"> <li>Assist with relevant joint projects.</li> <li>Keep communication channels open.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Draft and review correspondence.</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>	Yes
<ul style="list-style-type: none"> <li>Council to participate in community service employment programs.</li> </ul>	<ul style="list-style-type: none"> <li>Participated in community service employment programs as required.</li> </ul>	Yes

**Strategy 2.2.2: Lobby Government to ensure Alice Springs receives an equitable share of community services and support staff.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Federal and NT Governments lobbied regarding funding specific projects as appropriate.</li> </ul>	<ul style="list-style-type: none"> <li>Governments lobbied as required.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Ensure appropriate community programs are implemented.</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate grant funding sought.</li> <li>Community programs i.e. Clean Up Australia Day coordinated/implemented.</li> </ul>	Yes

**Strategy 2.2.3: Support programs that address community health.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Develop ongoing programs of healthy activities free to the community.</li> </ul>	<ul style="list-style-type: none"> <li>Tai Chi &amp; Qi Gong on the Council Lawns established.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Implement the Healthy Communities Initiative.</li> </ul>	<ul style="list-style-type: none"> <li>Healthy Communities Coordinator employed and implementation plan developed.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Advise and develop communication plan for Council initiatives.</li> </ul>	<ul style="list-style-type: none"> <li>Manage media enquiries.</li> </ul>	Yes

**Strategy 2.2.4: Support programs that address community childcare.**

**Outcome 2.3: Strong relationships and assistance to Youth Service providers**

**Strategy 2.3.1: Provide facilities and support local activity programs for youth.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Contribute to the Alice Springs Youth School Holiday Program.</li> </ul>	<ul style="list-style-type: none"> <li>All coordination meetings attended.</li> <li>Disadvantaged youth ice skating program delivered.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Support the activities of Alice Springs Youth Hub.</li> </ul>	<ul style="list-style-type: none"> <li>Resources provided for youth activities programmed by the Alice Springs Youth Hub as appropriate.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Contribute to National Youth Week by coordinating a specific event in Alice Springs.</li> </ul>	<ul style="list-style-type: none"> <li>National Youth Week event delivered.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Sponsor the Alice Springs Town Band.</li> </ul>	<ul style="list-style-type: none"> <li>Financial support provided.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide opportunities for young people to participate in Council programs and events.</li> </ul>	<ul style="list-style-type: none"> <li>Opportunities provided through Night Markets, Christmas Carnival, Todd River Tucker, International Day of People with a Disability and National Youth Week.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide an area appropriate for Alice Springs youth.</li> </ul>	<ul style="list-style-type: none"> <li>Suitable space provided.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide resources relevant to Alice Springs youth.</li> </ul>	<ul style="list-style-type: none"> <li>Collection developed and maintained as per the Collection Development Procedural Statement and Directive (PSD).</li> <li>Suitable information technology (IT) made available.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide age appropriate school holiday programs for Alice Springs youth.</li> </ul>	<ul style="list-style-type: none"> <li>Programs provided each school holiday.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Develop communication plan for Council initiatives.</li> </ul>	<ul style="list-style-type: none"> <li>Manage media enquiries.</li> </ul>	Yes

**Strategy 2.3.2: Maintain and strengthen a Youth Council to provide advice on the needs of youth in our community.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Investigate sponsorship of Desert Knowledge Australia (DKA) Youth Leadership Program.</li> </ul>	<ul style="list-style-type: none"> <li>DKA approached.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Investigate community based options to develop and maintain a Youth Committee.</li> </ul>	<ul style="list-style-type: none"> <li>Youth Committee options identified.</li> </ul>	Yes

**Strategy 2.3.3: Support initiatives to increase student attendance at school.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Participate in the “No School No Service” initiative.</li> </ul>	<ul style="list-style-type: none"> <li>No students accessed computers during school hours.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Unsupervised school children removed from Library.</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate responsible person contacted to collect any unsupervised child.</li> </ul>	Yes

**Strategy 2.3.4: Support youth programs which assist in youth development and leadership.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Investigate sponsorship of DKA Youth Leadership Program.</li> </ul>	<ul style="list-style-type: none"> <li>DKA approached.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Assist partners promote programs.</li> </ul>	<ul style="list-style-type: none"> <li>Manage media enquiries.</li> </ul>	Yes

**Strategy 2.3.5: Support appropriate youth education and employment initiatives.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Investigate the development of community based youth training and employment programs.</li> </ul>	<ul style="list-style-type: none"> <li>Potential programs identified.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Participate in relevant youth career expos</li> </ul>	<ul style="list-style-type: none"> <li>Council stall present at relevant youth career expos</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Promote Council's work experience program</li> </ul>	<ul style="list-style-type: none"> <li>Council has 3 work experience placements during the year.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Investigate programs to assist in supporting youth education and employment initiatives</li> </ul>	<ul style="list-style-type: none"> <li>Supporting youth education &amp; employment programs investigated and recommendations provided.</li> <li>Approved programs supported</li> </ul>	Yes



**Outcome 2.4: Active involvement to improve aged care and disability services**

**Strategy 2.4.1: Support the provision of active ageing activities for seniors.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Implement the Healthy Communities Initiative.</li> </ul>	<ul style="list-style-type: none"> <li>Healthy Communities Coordinator employed and implementation plan developed and delivered.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Seek funding for active ageing programs for Seniors.</li> </ul>	<ul style="list-style-type: none"> <li>Funding application submitted to Grassroots program.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide programs and events for seniors.</li> </ul>	<ul style="list-style-type: none"> <li>Program for seniors implemented during Seniors Month.</li> <li>4 events provided for seniors per year.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide appropriate resources for seniors.</li> </ul>	<ul style="list-style-type: none"> <li>Appropriate resources provided including but not limited to Spoken Word, Large Print, e-books.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide Housebound Services</li> </ul>	<ul style="list-style-type: none"> <li>Services provided.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Promote Council's Seniors committee.</li> </ul>	<ul style="list-style-type: none"> <li>Manage media enquiries.</li> </ul>	Yes

**Strategy 2.4.2: Maintain a Seniors' Committee to provide advice on the needs of seniors in our community.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Maintain a Seniors Coordinating Committee.</li> </ul>	<ul style="list-style-type: none"> <li>All monthly meetings coordinated and attended.</li> <li>All recommendations actioned in a timely manner.</li> </ul>	Yes

**Strategy 2.4.3: Maintain an Over 50s' Centre that meets the needs of seniors in our community.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Establish the Alice Springs 50 Plus Community Centre Management Committee Incorporated.</li> </ul>	<ul style="list-style-type: none"> <li>Management Committee established and incorporated.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Guide the development of the management structure and establish protocols.</li> </ul>	<ul style="list-style-type: none"> <li>Management structure and protocols established.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Investigate funding opportunities to employ administrative support for the Centre.</li> </ul>	<ul style="list-style-type: none"> <li>Funding opportunities identified and sourced.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Draft and settle lease and licence agreements.</li> </ul>	<ul style="list-style-type: none"> <li>Agreements drafted and settled as required.</li> </ul>	Yes

**Strategy 2.4.4: Maintain an Access Advisory Committee to provide advice on the needs of the disabled in our community.**

**Strategy 2.4.5: Support the provision of access.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"><li>Investigate all relevant standards.</li></ul>	<ul style="list-style-type: none"><li>Library complies with relevant standards.</li></ul>	Yes

**Outcome 2.5: Recreational and sporting facilities and programs that improve the community's quality of life**

**Strategy 2.5.1: Consultation with the community to identify and meet recreation and sporting needs.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"><li>Promote community consultation opportunities with regards Council's recreational, sporting and leisure facilities.</li></ul>	<ul style="list-style-type: none"><li>Community consultation opportunities promoted.</li></ul>	Yes
<ul style="list-style-type: none"><li>Attend community sport and recreation meetings</li></ul>	<ul style="list-style-type: none"><li>Sport and recreation meetings attended.</li><li>Sport and recreation needs identified.</li></ul>	Yes

**Strategy 2.5.2: Develop, maintain and improve Council owned cycle and walking paths.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"><li>Attend southern region cycling group meetings</li></ul>	<ul style="list-style-type: none"><li>Southern region cycling group meetings attended</li></ul>	Yes
<ul style="list-style-type: none"><li>Ensure that foot paths and cycle paths in all new subdivisions are designed in accordance with Council's policy and guidelines on the provision of foot paths and cycle paths.</li></ul>	<ul style="list-style-type: none"><li>All elements of subdivision design assessed and approved.</li></ul>	Yes
<ul style="list-style-type: none"><li>Ensure that foot paths and cycle paths in all new subdivisions are constructed in accordance with Council's policy and guidelines on the provision of foot paths and cycle paths.</li></ul>	<ul style="list-style-type: none"><li>All elements of subdivision construction inspected and signed-off.</li></ul>	Yes

<ul style="list-style-type: none"> <li>Permit Officer to authorise all works within the road reserve and ensure that foot paths and cycle paths are reinstated in accordance with Council's standards.</li> </ul>	<ul style="list-style-type: none"> <li>Inspect and sign off on foot path and cycle path reinstatement after completion of all works within the road reserve</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Supervisor to respond upon notification of unscheduled footpath issues and to take appropriate action as required.</li> </ul>	<ul style="list-style-type: none"> <li>Emergency works / safety issues for concrete cycle footpaths attended immediately by supervisor and made safe for the general public within 48 hrs. All non-emergencies prioritised and added to the scheduled works.</li> </ul>	Yes

**Strategy 2.5.3: Develop, maintain and improve all Council owned recreational and sporting facilities.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Develop routine maintenance schedule.</li> </ul>	<ul style="list-style-type: none"> <li>Maintenance schedule developed and implemented.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Develop long term upgrade program.</li> </ul>	<ul style="list-style-type: none"> <li>Program developed.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Report all maintenance issues to appropriate officer.</li> </ul>	<ul style="list-style-type: none"> <li>All issues reported within 24 hours.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Assist Council to access money for Library programs and upgrades.</li> </ul>	<ul style="list-style-type: none"> <li>Grants applied for as appropriate.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Draft and settle lease and licence agreements.</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>	Yes
<ul style="list-style-type: none"> <li>Develop and update facilities' deeds of agreements.</li> </ul>	<ul style="list-style-type: none"> <li>Deeds of agreements developed and updated.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Audit facilities with respect to quality and safety of infrastructure and playing surface and improvements identified.</li> </ul>	<ul style="list-style-type: none"> <li>Facilities audited.</li> <li>Improvements identified.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Seek funding for facilities development as required.</li> </ul>	<ul style="list-style-type: none"> <li>Funding grants applied for as applicable.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Ensure facilities developed and upgraded as required.</li> </ul>	<ul style="list-style-type: none"> <li>Facilities developed and upgraded as required.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Maintain and improve facilities to latest building codes and Australian Standards.</li> </ul>	<ul style="list-style-type: none"> <li>All new capital works comply with latest building codes and Australian Standards.</li> <li>Facilities maintained to latest building codes and Australian Standards.</li> </ul>	Yes Yes



<ul style="list-style-type: none"> <li>Maintain quality, safe sporting and recreational facilities to a high standard.</li> </ul>	<ul style="list-style-type: none"> <li>All sporting ovals mowed weekly during the turf growing season and fortnightly during the dormant turf periods, recreational facilities mowed bi-monthly.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>Renovations of all sporting ovals completed annually.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>All sporting ovals aerated at least four times per year.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>All playground equipment maintained.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>Damaged/inoperable irrigation infrastructure repaired within 24 hours.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>Soil sample analysis of playing surfaces on all sporting ovals conducted annually.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>Damaged playing surfaces on all sporting ovals repaired within 5 working days.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>All Tier 1 sporting fields fertilised three times per year and Tier 2 sporting fields once a year.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>Turf related employees receive specialised horticultural training annually.</li> </ul>	Yes
	<ul style="list-style-type: none"> <li>Trees and shrubs maintained.</li> </ul>	Yes

**Strategy 2.5.4: Develop, maintain and improve Library services that meet community needs.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Provide relevant up-to-date resources.</li> </ul>	<ul style="list-style-type: none"> <li>Collection Development PSD developed and implemented.</li> <li>Community survey conducted bi-annually.</li> <li>Statistics of requests kept.</li> <li>Allocated budgets spent on appropriate resources (5,000 items purchased).</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide equitable access to resources</li> </ul>	<ul style="list-style-type: none"> <li>All Inter-Library loans processed within 2 days of receipt of request.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Increase Library membership.</li> </ul>	<ul style="list-style-type: none"> <li>&gt;=30% population were members.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Maintain membership database.</li> </ul>	<ul style="list-style-type: none"> <li>Non-active members removed from database twice annually.</li> <li>New memberships checked weekly.</li> <li>Returned mail processed daily.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Maintain or increase circulation of items.</li> </ul>	<ul style="list-style-type: none"> <li>115,000 &gt;= number of items circulated.</li> </ul>	Yes

• Increase annual number of visitors.	• 120,000 <= number of visitors annually.	Yes
• Provide relevant outreach services to the community.	• Outreach services provided including Old Timers, Prison Library Services and Housebound services.	Yes
• Provide timely inter-Library Loans Services.	• All Inter-Library loans processed within 2 days of receipt of request.	Yes
• Provide access to IT.	• Appropriate IT made available for public use.	Yes
• Provide programs and events to service diverse user groups.	• 100 Life Long Learning events held including Baby Rhyme Time, Storytime, School Holiday Programs, NAIDOC week.	Yes
• Provide access to appropriate information via online resources and Public Access Catalogue.	• Trained customer service employees always available. • Relevant internal signage provided. • Relevant online resources provided. • 4 Information literacy classes provided per year.	Yes
• Provide reference services in a timely manner.	• Reference requests processed within 48 hours.	Yes
• Provide space for the community to gather.	• Spaces provided as appropriate.	Yes
• Provide high quality customer service.	• 80% positive customer feedback received. • Trained customer service employees always available.	Yes
• Provide advice as required to Council employees and the public.	• Advice provided as requested.	Yes
• Actively promote services and community to the community.	• Services promoted as required.	Yes

**Strategy 2.5.5: Ensure equity of access to all Council owned sporting and recreational facilities.**

Actions	Key Performance Indicators (KPIs)	Achieved
• Provide disabled access to appropriate Australian standard.	• Appropriate access to building provided. • Appropriate internal layout provided.	Yes
• Provide resources to cater for people with a disability.	• Appropriate collections resourced including Large Print and Spoken Word.	Yes
• Provide events and programs that are inclusive of a wide variety of cultural groups.	• 3 cultural events held.	Yes
• Audit facilities with respect to equity of access of facilities.	• Facilities audited. • Improvements identified.	Yes
• Seek funding for facilities development as required.	• Funding grants applied for as applicable.	Yes

<ul style="list-style-type: none"> <li>• Ensure facilities developed and upgraded as required.</li> </ul>	<ul style="list-style-type: none"> <li>• Facilities developed and upgraded as required.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Maintain and improve facilities to latest building codes and Australian Standards.</li> </ul>	<ul style="list-style-type: none"> <li>• All new facilities comply with latest building codes and Australian Standards.</li> <li>• Facilities maintained to latest building codes &amp; Australian Standards.</li> </ul>	Yes

**Strategy 2.5.6: Develop, maintain and improve the Alice Springs Aquatic & Leisure Centre, including programs, for the benefit of all Central Australians.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>• Manage centre tender process.</li> </ul>	<ul style="list-style-type: none"> <li>• Tenders assessed and contract awarded.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Manage Centre contract.</li> </ul>	<ul style="list-style-type: none"> <li>• All contract requirements attended to.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Liaise with all centre user groups regarding needs.</li> </ul>	<ul style="list-style-type: none"> <li>• Liaised with all user groups.</li> <li>• Needs of all user groups identified</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Audit facilities with respect to quality and safety of infrastructure and improvements identified.</li> </ul>	<ul style="list-style-type: none"> <li>• Facilities audited.</li> <li>• Improvements identified.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Seek funding for centre development as required.</li> </ul>	<ul style="list-style-type: none"> <li>• Funding grants applied for as applicable.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Ensure centre developed and upgraded as required.</li> </ul>	<ul style="list-style-type: none"> <li>• Centre developed and upgraded as required.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Maintain and improve facilities in line with latest building codes and Australian Standards.</li> </ul>	<ul style="list-style-type: none"> <li>• All new capital works comply to latest building codes and Australian Standards.</li> <li>• Facilities maintained to latest building codes and Australian Standards.</li> </ul>	Yes

**Strategy 2.5.7: Maintain a Sports Facilities Advisory Committee to provide advice on the provision, appropriate development, and management of Council Sporting Facilities in our community.**



**Outcome 2.6: Strong links with Alice Springs Traditional Owners**

**Strategy 2.6.1: Foster close relationships with Lhere Artepe Aboriginal Corporation (LAAC) to support community service provision.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Coordinate Council's LAAC committee.</li> </ul>	<ul style="list-style-type: none"> <li>Meetings organized on a regular basis.</li> <li>Meetings attended regularly.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Include Lhere Artepe Aboriginal Corporation and other Indigenous organisations in community events.</li> </ul>	<ul style="list-style-type: none"> <li>Indigenous organisations invited to participate in Council activities and events as appropriate.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Liaise with LAAC, Tangentyere Corporation and other Indigenous organisations whenever a Ranger vacancy exists to determine whether any suitable traditional owners may wish to apply.</li> </ul>	<ul style="list-style-type: none"> <li>Liaison occurred as appropriate.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Liaise with Tangentyere Council regarding By-Laws enforcement issues on town camps.</li> </ul>	<ul style="list-style-type: none"> <li>Met with Tangentyere Patrol Services weekly.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Liaise with local Indigenous organisations re planning School Holiday Programs.</li> </ul>	<ul style="list-style-type: none"> <li>4 Indigenous focussed events held as part of School Holiday Program.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide outreach services to town camps.</li> </ul>	<ul style="list-style-type: none"> <li>4 town camp Storytime sessions held.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Indigenous Services Officer (ISO) to represent Library on relevant committees.</li> </ul>	<ul style="list-style-type: none"> <li>ISO participated on committees.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Celebrate identified significant Indigenous days.</li> </ul>	<ul style="list-style-type: none"> <li>Minimum 4 events held including Aboriginal and Islander Children's Day, National Sorry Day and Close the Gap Day.</li> </ul>	Yes

**Strategy 2.6.2: Foster close relationships with other Indigenous organizations to support community service provision**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Liaise with local Indigenous organisations re planning School Holiday Programs.</li> </ul>	<ul style="list-style-type: none"> <li>4 Indigenous focussed events held annually.</li> </ul>	Yes

**Strategy 2.6.3: Identify and implement projects that embrace and preserve local culture and heritage.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Investigate possible projects.</li> </ul>	<ul style="list-style-type: none"> <li>Projects identified.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Support Heritage Week.</li> </ul>	<ul style="list-style-type: none"> <li>Program of events held.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide resources for Indigenous people.</li> </ul>	<ul style="list-style-type: none"> <li>Akaltje Anthems and Local Language collections maintained.</li> <li>Akaltje Anthems and Local Language collections accessible.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Develop ongoing program of cultural events.</li> </ul>	<ul style="list-style-type: none"> <li>Program of events developed.</li> <li>Program of events implemented.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Develop communication plan for Council cultural events.</li> </ul>	<ul style="list-style-type: none"> <li>Plan developed.</li> </ul>	Yes

**Outcome 2.7: Support for events to build a strong community**

**Strategy 2.7.1: Promote and support local events and festivals.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Provide in kind support and promotion for local events.</li> </ul>	<ul style="list-style-type: none"> <li>In kind support and promotion provided to Alice Desert Festival, Bangtail Muster, Naidoc Week Committee, Henley on Todd, Lions Camel Cup, Finke Desert Race, Red Hot Arts, Alice Show, National Youth Week, InCite Youth Arts, Harmony Day, Youth School Holiday Program, Bangtail Muster, Seniors Month and TEP Committee approved events.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide library space for community events</li> </ul>	<ul style="list-style-type: none"> <li>3 events held.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Library mascot (Booka) to attend community events.</li> </ul>	<ul style="list-style-type: none"> <li>Minimum of 4 events attended including Children's Week celebrations, Christmas Festival Parade and Desert Festival.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Library employees to participate in community events.</li> </ul>	<ul style="list-style-type: none"> <li>Library Employees participated in a minimum of 4 community events.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Use Community Calendar to promote library events.</li> </ul>	<ul style="list-style-type: none"> <li>All library events listed.</li> </ul>	Yes

<ul style="list-style-type: none"> <li>• Provide events to celebrate Harmony Day</li> </ul>	<ul style="list-style-type: none"> <li>• Harmony Day events held</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Celebrate significant cross cultural events</li> </ul>	<ul style="list-style-type: none"> <li>• 4 events held</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Promote the ongoing use of Council's community calendar.</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Support the Alice Desert Festival through the provision of annual financial contribution and in kind support through representation on the Organising Committee.</li> </ul>	<ul style="list-style-type: none"> <li>• Attended Organising Committee meetings and provided annual financial contribution.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Provide financial support for Harmony Day.</li> </ul>	<ul style="list-style-type: none"> <li>• Financial support provided.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Provide in kind support to the Naidoc Week Committee.</li> </ul>	<ul style="list-style-type: none"> <li>• In kind support provided.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Advise and develop communication plan for Council cultural events.</li> </ul>	<ul style="list-style-type: none"> <li>• Manage media enquiries.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Promote and support appropriate local events and festivals</li> </ul>	<ul style="list-style-type: none"> <li>• Appropriate local events and festivals promoted and supported</li> </ul>	Yes

**Outcome 2.8: Open spaces developed and maintained for the use and benefit of the community**

**Strategy 2.8.1: Develop and implement policy and management practices for Public Open Space in consultation with the community.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>• All Alice Springs developments to include Open &amp; Green Space (Public Open Space) policy requirements.</li> </ul>	<ul style="list-style-type: none"> <li>• Open &amp; Green Space (Public Open Space) policy requirements included in all Alice Springs developments.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Ensure that open space is provided in all new subdivisions, in accordance with Council's Subdivision Guidelines.</li> </ul>	<ul style="list-style-type: none"> <li>• All elements of subdivision construction inspected and signed-off.</li> </ul>	Yes

**Strategy 2.8.2: Develop, maintain and improve a Linear Park that beautifies and helps maintain the Todd River.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Manager Developments to ensure that the Leichhardt Terrace shared pathway is adequately lit to improve amenity and perception of public safety.</li> </ul>	<ul style="list-style-type: none"> <li>Implement design changes as part of the solar security lighting project.</li> <li>Implement safety lighting project sub-components along Leichhardt Terrace.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Maintain Linear Park to a high standard.</li> </ul>	<ul style="list-style-type: none"> <li>Linear Park mowed fortnightly during the growing season and monthly during the dormant periods.</li> <li>All playground equipment maintained.</li> <li>Damaged/inoperable irrigation infrastructure repaired within 24 hours.</li> <li>Trees and shrubs maintained</li> </ul>	Yes

**Strategy 2.8.3: Develop, maintain and improve Council's parks and reserves.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Develop facilities associated with parks and reserves in line with infrastructure contribution plan.</li> </ul>	<ul style="list-style-type: none"> <li>Plan reviewed and modified as required for each new subdivision.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Maintain parks and reserves to a high standard.</li> </ul>	<ul style="list-style-type: none"> <li>Parks and reserves mowed monthly during the growing season and bi-monthly during the dormant periods.</li> <li>All playground equipment maintained.</li> <li>Damaged/inoperable irrigation infrastructure repaired within 24 hours.</li> <li>Trees and shrubs maintained.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Maintain and improve parks in line with latest building codes and Australian standards.</li> </ul>	<ul style="list-style-type: none"> <li>All new park equipment complies with latest building codes and Australian Standards.</li> </ul>	Yes

**Strategy 2.8.4: Improve the provision of shade.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Manager Developments to ensure that adequate shade is provided in all new open space, in accordance with Council policy on the provision of public open space facilities.</li> </ul>	<ul style="list-style-type: none"> <li>Assess and approve all elements of subdivision design.</li> </ul>	Yes



<ul style="list-style-type: none"> <li>Executive Support Engineer to ensure that open space is provided in all new subdivisions, in accordance with Council's Subdivision Guidelines.</li> </ul>	<ul style="list-style-type: none"> <li>Inspect and sign-off all elements of subdivision construction.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Design shade structures.</li> </ul>	<ul style="list-style-type: none"> <li>Design meets Council needs.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Shade structures erected.</li> </ul>	<ul style="list-style-type: none"> <li>Structures comply with latest building codes and Australian Standards.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Improve the provision of shade on verges, parks, ovals, sporting facilities, cemeteries and Council maintained facilities.</li> </ul>	<ul style="list-style-type: none"> <li>Develop a tree shade requirement priority list.</li> <li>Two trees planted for every one removed.</li> </ul>	Yes

**Strategy 2.8.5: Maintain a Public Art Advisory Committee to help identify and support public art initiatives, including the development of a Public Art Masterplan.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Maintain and coordinate the Public Art Advisory Committee.</li> </ul>	<ul style="list-style-type: none"> <li>Public Art Advisory Committee coordinated and recommendations actioned.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Coordinate and facilitate annual Public Art Professional Development Workshops.</li> </ul>	<ul style="list-style-type: none"> <li>Workshops facilitated successfully.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Identify funding opportunities for Public Art Installations.</li> </ul>	<ul style="list-style-type: none"> <li>Funding opportunities identified.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Promote Council's Public Art Advisory Committee.</li> </ul>	<ul style="list-style-type: none"> <li>Manage media enquiries.</li> </ul>	Yes

**Strategy 2.8.6: Develop a variety of opportunities for local artists and the general public to engage in the production, display and enjoyment of public art works.**

**Goal 3: ENVIRONMENT – A town at the forefront of sustainable management and protection of its built environment and natural resources**

**Outcome 3.1: Efficient use of energy and water resources**

**Strategy 3.1.1: Maintain an Energy Efficiency Committee within Council to monitor resource use with a view to developing procedures to improve the environmental performance of Council operations.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"><li>WMF to be represented at Energy Efficiency Committee.</li></ul>	<ul style="list-style-type: none"><li>WMF representative attended all meetings.</li></ul>	Yes
<ul style="list-style-type: none"><li>WMF implements all Council approved Committee recommendations.</li></ul>	<ul style="list-style-type: none"><li>All recommendations are implemented.</li></ul>	Yes
<ul style="list-style-type: none"><li>Manager Works to be Depot representative.</li></ul>	<ul style="list-style-type: none"><li>Manager Works attended all meetings.</li></ul>	Yes
<ul style="list-style-type: none"><li>Depot implements all Committee recommendations.</li></ul>	<ul style="list-style-type: none"><li>All recommendations are implemented.</li></ul>	Yes
<ul style="list-style-type: none"><li>Environment Officer to be Executive Officer for the EEC.</li></ul>	<ul style="list-style-type: none"><li>Meeting held every three (3) months with the Director of Technical Services and the Director of Corporate and Community Services to discuss and determine agenda items for the EEC.</li><li>EEC Meeting held each month.</li><li>Outstanding EEC agenda items progressed including meetings held with project sub-committees.</li><li>EEC Meeting paperwork including reports compiled and distributed to committee members.</li></ul>	Yes

**Strategy 3.1.2: Maintain an Environment Advisory Committee to provide advice to community environmental groups and Council.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"><li>Environment Officer to be Executive Officer for the EAC</li></ul>	<ul style="list-style-type: none"><li>Environment Advisory Committee (EAC) Meeting held every 3 months.</li><li>Outstanding EAC agenda items progressed including meetings held with project subcommittees.</li><li>EAC Meeting paperwork including reports compiled at least 7 days prior to next meeting.</li></ul>	Yes
<ul style="list-style-type: none"><li>WMF to be represented at Environment Advisory Committee.</li></ul>	<ul style="list-style-type: none"><li>WMF representative attended all meetings.</li></ul>	Yes
<ul style="list-style-type: none"><li>WMF implements all Council approved Committee recommendations.</li></ul>	<ul style="list-style-type: none"><li>All recommendations are implemented.</li></ul>	Yes

**Strategy 3.1.3: Encourage sustainable practices in the community.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"><li>Promote sustainable energy and water resources practices.</li></ul>	<ul style="list-style-type: none"><li>Existing sustainable energy and water resources practices promoted.</li></ul>	Yes

**Strategy 3.1.4: Investigate new and emerging technologies.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"><li>Investigate a range of technologies relevant to Council.</li></ul>	<ul style="list-style-type: none"><li>Range of technologies investigated.</li><li>Technology reports compiled for Council.</li></ul>	Yes

**Strategy 3.1.5: Encourage the community in waste reduction, reuse and recycling practices to reduce waste disposal to landfill.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Promote effective waste reduction, reuse and recycling programs.</li> </ul>	<ul style="list-style-type: none"> <li>Waste reduction, reuse and recycling programs promoted.</li> <li>Waste reduction, reuse and recycling education program implemented.</li> </ul>	Yes

**Outcome 3.2: Clean and tidy town**

**Strategy 3.2.1: Maintain and improve implement effective litter control measures.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Enforce By-Laws regarding litter and dumping.</li> </ul>	<ul style="list-style-type: none"> <li>Issued littering infringements as per the annual budget.</li> <li>Issued dumping infringements as per the annual budget.</li> <li>Clean-ups of public places co-ordinated and participated in as required.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Draft relevant by-laws</li> </ul>		Yes
<ul style="list-style-type: none"> <li>Remove litter from suburban streets.</li> </ul>	<ul style="list-style-type: none"> <li>Litter removed on a weekly rotational schedule.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Remove litter from CBD streets, parks and the Todd Mall.</li> </ul>	<ul style="list-style-type: none"> <li>Litter removed daily.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Remove litter from suburban parks and ovals.</li> </ul>	<ul style="list-style-type: none"> <li>Litter removed daily from high profile parks, others weekly.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Remove litter from Todd and Charles Rivers.</li> </ul>	<ul style="list-style-type: none"> <li>Litter removed daily from the river between Schwarz Crescent to Stephens Road, other areas monthly.</li> </ul>	Yes

**Strategy 3.2.2: Maintain and improve measures to identify and rectify litter "hot spots".**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Develop plan to identify and deal with litter and dumping "hotspots".</li> </ul>	<ul style="list-style-type: none"> <li>Plan developed.</li> </ul>	Yes



**Strategy 3.2.3: Implement and maintain a comprehensive community education program designed to reduce littering.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Promote Council's litter initiatives.</li> </ul>	<ul style="list-style-type: none"> <li>Manage media enquiries.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Develop and implement litter reduction community education program.</li> </ul>	<ul style="list-style-type: none"> <li>Litter reduction community education program developed.</li> <li>Litter reduction community education program implemented.</li> </ul>	Yes

**Strategy 3.2.4: Implement and maintain Council's tree maintenance and planting program ensuring species used are consistent with the relevant policy.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Review the Council's tree planting program.</li> </ul>	<ul style="list-style-type: none"> <li>The list of plants native to Central Australia used for the Council street tree planting program reviewed annually.</li> <li>Only plants, trees and shrubs from this list were sourced and purchased for the street tree planting program.</li> <li>All approved residential verge development permits only incorporated tree species from this list.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Review and improve the Council's tree maintenance program.</li> </ul>	<ul style="list-style-type: none"> <li>Program reviewed annually and recommendations implemented.</li> <li>Trees and shrubs maintained.</li> </ul>	Yes

**Strategy 3.2.5: Implement and maintain graffiti removal and reduction strategies.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Identify funding opportunities for graffiti removal and reduction strategies.</li> </ul>	<ul style="list-style-type: none"> <li>Funding opportunities identified.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Develop and implement graffiti reduction initiatives.</li> </ul>	<ul style="list-style-type: none"> <li>Initiatives developed and implemented.</li> <li>Support provided for Aerosol Art Mural Project at Alice Springs Youth Centre.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Investigate all graffiti complaints.</li> </ul>	<ul style="list-style-type: none"> <li>Graffiti related infringements issued as required.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Graffiti removed.</li> </ul>	<ul style="list-style-type: none"> <li>Offensive graffiti removed within a 24 hour period.</li> </ul>	Yes

	<ul style="list-style-type: none"> <li>Tags, kiddy scribble and other graffiti prioritised and removed within 10 working days from notification.</li> <li>Photos, removal times and dates compiled in a record graffiti log book.</li> </ul>	
<ul style="list-style-type: none"> <li>Maintain reduction strategies.</li> </ul>	<ul style="list-style-type: none"> <li>Identify graffiti reduction strategies.</li> <li>Strategies implemented.</li> </ul>	Yes

**Strategy 3.2.6: Implement and maintain CBD general surface cleaning measures.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Maintain general surface cleaning.</li> </ul>	<ul style="list-style-type: none"> <li>All CBD streets swept by street sweeper 6 days per week.</li> <li>CBD streets and Todd Mall scrubbed weekly</li> <li>All CBD grass mowed weekly</li> <li>All CBD litter collected daily</li> </ul>	Yes

**Outcome 3.3: Effective waste management program encompassing waste reduction, reuse and recycling**

**Strategy 3.3.1: Develop, maintain and improve Council Regional Waste Management Facility in order to provide efficient waste collection and disposal services and facilities.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Draft and review commercial agreements.</li> </ul>		
<ul style="list-style-type: none"> <li>Ensure strategies are in place to keep abreast of market trends and recycling innovations.</li> </ul>	<ul style="list-style-type: none"> <li>Market trends known.</li> <li>Recycling innovations known.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Develop &amp; maintain Landfill Environment Management Plan (LEMP).</li> </ul>	<ul style="list-style-type: none"> <li>LEMP reviewed and updated every 3 years</li> <li>Monitor environment impact of Landfill annually.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide efficient waste collection service.</li> </ul>	<ul style="list-style-type: none"> <li>Residential kerbside waste collected as per weekly schedule.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide efficient waste disposal service.</li> </ul>	<ul style="list-style-type: none"> <li>Weighbridge operates effectively.</li> <li>Public bays clearly labeled and cleared regularly.</li> <li>Waste disposed of in a safe manner.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Reduce, reuse and recycle waste at landfill.</li> </ul>	<ul style="list-style-type: none"> <li>Recycle 10% waste by July 2014.</li> </ul>	Yes

<ul style="list-style-type: none"> <li>WMF to be financially self sufficient.</li> </ul>	<ul style="list-style-type: none"> <li>Landfill increased as per rates increase.</li> <li>Tip shop revenue increased by 15% by July 2014.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Operate and maintain WMF plant and equipment.</li> </ul>	<ul style="list-style-type: none"> <li>WMF plant and equipment operated effectively.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Collect rubbish from bins from Council maintained facilities where appropriate.</li> </ul>	<ul style="list-style-type: none"> <li>CBD area and high profile parks' bins collected daily.</li> <li>Parks' and cemeteries' bins collected weekly.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Ensure disposal service and facilities are maintained at an acceptable standard.</li> </ul>	<ul style="list-style-type: none"> <li>Damaged bins repaired within 5 working days.</li> <li>Waste collection machinery maintained to an acceptable standard.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide advice to Council regarding waste collection and disposal including recycling.</li> </ul>	<ul style="list-style-type: none"> <li>Waste collection and disposal advice including recycling provided.</li> </ul>	Yes

**Outcome 3.4: Safe and reliable water drainage**

**Strategy 3.4.1: Maintain network of kerb, gutter and storm water drainage to an appropriate standard.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Manager Developments to ensure that all kerb, gutter and stormwater drainage infrastructure is designed in accordance with Council's policies and guidelines in all new developments.</li> </ul>	<ul style="list-style-type: none"> <li>All detailed design elements for all new developments assessed and approved.</li> <li>Relevant construction methods and materials on all new developments inspected and signed-off.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Executive Support Engineer to ensure that all kerb, gutter and stormwater drainage infrastructure is constructed in accordance with Council's policies and guidelines in all new developments.</li> </ul>	<ul style="list-style-type: none"> <li>Inspect and sign-off relevant construction methods and materials on all new developments.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Permit Officer to authorise all works within the road reserve and ensure that kerb, gutter and stormwater drainage infrastructure are reinstated in accordance with Council's standards.</li> </ul>	<ul style="list-style-type: none"> <li>Inspect and sign off on reinstatement of kerb, gutter and stormwater drainage after completion of all works within the road reserve.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Remove sand, silt, dust, gravel, leaves, litter, etc from the municipality's above ground stormwater drainage system which includes side entry pits, kerbs, gutters, open drains.</li> </ul>	<ul style="list-style-type: none"> <li>Each suburban street swept a minimum of once per quarter.</li> <li>All CBD streets swept by street sweeper 6 days per week.</li> </ul>	Yes

<ul style="list-style-type: none"> <li>• Unscheduled drainage issues assessed and appropriate action taken as required.</li> </ul>	<ul style="list-style-type: none"> <li>• Emergency works / safety issues attended to immediately, made safe for the general public and repaired as soon as possible. All non-emergencies prioritised and added to the scheduled works.</li> </ul>	Yes
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**Strategy 3.4.2: Develop and maintain water drainage strategy in conjunction with Northern Territory Government.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>• Maintain open unlined drains (OUD)</li> </ul>	<ul style="list-style-type: none"> <li>• Program maintenance strategies developed with NTG</li> </ul>	Yes

**Outcome 3.5: Strong relationships with government and community organization to ensure Alice Springs identified as a Desert Smart Town**

**Strategy 3.5.1: Develop and implement a strategy to work with governments and community groups to promote Alice Springs as a Desert Smart Town.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>• Provide advice to Council regarding the promotion of Alice Springs as a Desert Smart Town.</li> </ul>	<ul style="list-style-type: none"> <li>• Worked with relevant stakeholders to promote Alice Springs as a Desert Smart Town.</li> </ul>	Yes

**Outcome 3.6: Embrace sustainable and alternative energy opportunities**

**Strategy 3.6.1: Utilise both the Environment Advisory and Energy Efficiency Committees to investigate and promote sustainable and alternative energy opportunities.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>• TS to be represented at Energy Efficiency Committee.</li> </ul>	<ul style="list-style-type: none"> <li>• TS representative attended all meetings.</li> </ul>	Yes



<ul style="list-style-type: none"> <li>• TS implements all Committee recommendations.</li> </ul>	<ul style="list-style-type: none"> <li>• All recommendations are implemented.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• WMF to be represented at Environment Advisory Committee.</li> </ul>	<ul style="list-style-type: none"> <li>• WMF representative attended all meetings.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• WMF implements all Committee recommendations.</li> </ul>	<ul style="list-style-type: none"> <li>• All recommendations are implemented.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Investigate sustainable and alternative energy opportunities for Council.</li> <li>• Promote sustainable and alternative energy opportunities.</li> </ul>	<ul style="list-style-type: none"> <li>• Sustainable and alternative energy opportunities for Council investigated.</li> <li>• Sustainable and alternative energy opportunities reported to Council.</li> </ul>	Yes

**Goal 4: DEVELOPMENT – A town developed with the desired infrastructure of its residents whilst reflective of its unique character**

**Outcome 4.1: Input into the NT planning guidelines to ensure appropriate development of Alice Springs**

**Strategy 4.1.1: Advocate for greater Council role in planning and development.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>• Manage media enquiries.</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Draft and review correspondence.</li> </ul>		Yes
<ul style="list-style-type: none"> <li>• Maintain existing relationships.</li> </ul>	<ul style="list-style-type: none"> <li>• Liaise with Government, other Councils and community service providers on a regular basis.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Seek Government funding.</li> </ul>	<ul style="list-style-type: none"> <li>• Government grants submitted.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Manager Developments to attend Development Consent Authority Meetings.</li> </ul>	<ul style="list-style-type: none"> <li>• Monthly meetings attended.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>• Manager Developments to attend Planning “One-Stop-Shop” pre-development forum.</li> </ul>	<ul style="list-style-type: none"> <li>• Fortnightly meetings attended.</li> </ul>	Yes

**Strategy 4.1.2: Ensure preservation and maintenance of heritage buildings and places of interest.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"><li>Implement correct procedures to ensure the preservation of Alice Springs Collection.</li></ul>	<ul style="list-style-type: none"><li>Alice Springs Collection preserved.</li></ul>	Yes
<ul style="list-style-type: none"><li>Review Disaster Management Plan.</li></ul>	<ul style="list-style-type: none"><li>Disaster Management Plan reviewed annually.</li></ul>	Yes
<ul style="list-style-type: none"><li>Manager Developments to consult with Director Technical Services and/or Elected Members (via Chief Executive Officer), as required, in determining “places of interest”.</li></ul>	<ul style="list-style-type: none"><li>Forward all development applications relating to potential “places of interest” within 10 working days of receiving them.</li></ul>	Yes

**Outcome 4.2: New subdivision built to meet Council Developers’ Guidelines or approved alternatives**

**Strategy 4.2.1: All development applications processed to ensure conformity to guidelines or approved alternatives.**

**Outcome 4.3: Development in existing subdivisions built to meet Council Developers’ Guidelines or approved alternatives**

**Strategy 4.3.1 All development applications processed to ensure conformity to guidelines or approved alternatives.**

**Outcome 4.4: Development, maintain and improve Council infrastructure as required**

**Strategy 4.4.1 Ensure adequate lighting for streets, footpaths and public places using sustainable technologies.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"><li>Manager Developments to ensure that all lighting for streets, foot paths and public places is designed in accordance with Council's policies and guidelines in all new developments.</li></ul>	<ul style="list-style-type: none"><li>Detailed design elements for all new developments assessed and approved.</li><li>Relevant construction methods and materials on new developments Inspect and signed-off.</li></ul>	Yes

**Strategy 4.4.2: Development and maintain cemeteries.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"><li>Be aware of Acts and Legislations.</li></ul>	<ul style="list-style-type: none"><li>Acts and Legislations known.</li></ul>	Yes
<ul style="list-style-type: none"><li>Upgrade master plan for Garden Cemetery.</li></ul>	<ul style="list-style-type: none"><li>Garden Cemetery master plan presented to Council.</li></ul>	Yes
<ul style="list-style-type: none"><li>Maintain cemeteries and develop the Garden Cemetery in line with Australian Standards and the Cemetery's Act.</li></ul>	<ul style="list-style-type: none"><li>Garden Cemetery developed in line with the Cemetery's Master Plan.</li><li>Garden Cemetery maintained weekly.</li><li>Other cemeteries maintained.</li></ul>	Yes

**Strategy 4.4.2: Maintain a Cemeteries Committee to provide advice relating to the management of public cemeteries in our community.**

**Strategy 4.4.3 Develop, maintain and improve public ablution block facilities.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"><li>Toilet facilities are cleaned and stocked to an acceptable standard.</li></ul>	<ul style="list-style-type: none"><li>All toilet blocks cleaned and stocked daily.</li></ul>	Yes

**Strategy 4.4.4: Investigate investment opportunities.**

**Goal 5: PUBLIC ORDER AND SAFETY – A community with confidence in public safety**

**Outcome 5.1: Appropriate By-laws in place**

**Strategy 5.1.1 Review By-Laws regularly and amend if required.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"><li>• Ensure all by-laws are applicable and effective</li></ul>	<ul style="list-style-type: none"><li>• By-laws reviewed and amended as required</li></ul>	Yes
<ul style="list-style-type: none"><li>• Assist in the review and possible amendment of By-laws.</li></ul>	<ul style="list-style-type: none"><li>• Assisted in the review and amendment of all By-laws as appropriate.</li></ul>	Yes
<ul style="list-style-type: none"><li>• Ensure Library By-Laws are relevant</li></ul>	<ul style="list-style-type: none"><li>• By-Laws reviewed annually.</li></ul>	Yes
<ul style="list-style-type: none"><li>• Consult with Council officers to identify mischief to be remedied</li></ul>	<ul style="list-style-type: none"><li>• Officers consulted as required.</li></ul>	Yes
<ul style="list-style-type: none"><li>• Draft and amend by-laws</li></ul>	<ul style="list-style-type: none"><li>• By-Laws drafted and amended as required.</li></ul>	Yes
<ul style="list-style-type: none"><li>• Carriage of by-laws through legislative process</li></ul>	<ul style="list-style-type: none"><li>• By-Laws enacted.</li></ul>	Yes

**Outcome 5.2: Effective By-law enforcement**

**Strategy 5.2.1 Maintain an effective By-Laws compliance unit.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"><li>• Ensure unit adequately staffed at all times</li></ul>	<ul style="list-style-type: none"><li>• Effective roster maintained.</li><li>• Liaison with HR to ensure effective recruitment occurred.</li></ul>	Yes
<ul style="list-style-type: none"><li>• Ensure unit adequately resourced.</li></ul>	<ul style="list-style-type: none"><li>• All equipment available and maintained appropriately</li></ul>	Yes



**Strategy 5.2.2: Utilise partnerships with key organisations and groups to develop programs and initiatives to minimise anti-social behavior.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Support Youth Organisations with developing graffiti reduction strategies.</li> </ul>	<ul style="list-style-type: none"> <li>Support provided for Aerosol Art Mural Project at Alice Springs Youth Centre.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Support The Alice Springs Youth Hub initiative.</li> </ul>	<ul style="list-style-type: none"> <li>Network meetings attended, in kind support and resources provided for events.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Attend Youth Action Group meetings.</li> </ul>	<ul style="list-style-type: none"> <li>YAG meetings attended.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Attend Youth Services Alice Springs network meetings.</li> </ul>	<ul style="list-style-type: none"> <li>YSAS network meetings attended.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Attend fortnightly patrol co-ordination meetings</li> </ul>	<ul style="list-style-type: none"> <li>All meetings attended</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Manager or appropriate representative attend all Intergovernmental Tasking and Co-ordination Group meetings</li> </ul>	<ul style="list-style-type: none"> <li>Suitable representative attended all meetings.</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Provide a safe place for the community.</li> </ul>	<ul style="list-style-type: none"> <li>Anti-social behaviour identified and reported to relevant authority</li> <li>CCTV cameras operational throughout the year</li> <li>Adequate security lighting provided</li> <li>Duress buttons operational throughout the year</li> </ul>	Yes
<ul style="list-style-type: none"> <li>Promote, monitor and enforce acceptable behaviour.</li> </ul>	<ul style="list-style-type: none"> <li>Acceptable behaviour outlined in "Conditions of use"</li> <li>Behaviour monitored by employees</li> <li>Acceptable behaviour enforced</li> </ul>	Yes

**Strategy 5.2.3: Support emergency service organisations in the preparation for, and delivery of emergency services.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"> <li>Provide support and assistance as required</li> </ul>	<ul style="list-style-type: none"> <li>Support and assistance provided as required</li> </ul>	Yes

**Outcome 5.3: Installation of appropriate infrastructure and programs to facilitate a safe town**

**Strategy 5.3.1: Incorporate environmental design concepts in existing and new infrastructure to reduce anti-social behavior.**

Actions	Key Performance Indicators (KPIs)	Achieved
<ul style="list-style-type: none"><li>Plans developed incorporating relevant anti social behaviour related environmental design concepts.</li></ul>	<ul style="list-style-type: none"><li>New infrastructure plans developed.</li></ul>	Yes
<ul style="list-style-type: none"><li>Construct new infrastructure in line with infrastructure plans.</li></ul>	<ul style="list-style-type: none"><li>Works comply with latest building codes and Australian Standards.</li></ul>	Yes
<ul style="list-style-type: none"><li>Manager Developments to implement undertake Crime Prevention Through Environmental Design (CPTED) principles and adapt design principles into the subdivision guidelines training course or obtain CPTED training materials so as to do a comprehensive review.</li></ul>	<ul style="list-style-type: none"><li>Subdivision guidelines up.</li></ul>	Yes



# Alice Springs Town Council

## GENERAL PURPOSE FINANCIAL STATEMENTS

2013/14

*Through innovative leadership and good governance,  
Alice Springs Town Council will provide services to  
meet the present and changing needs of our community.*

**Alice Springs Town Council**  
**General Purpose Financial Reports**  
*for the year ended 30 June 2014*

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# Alice Springs Town Council

## ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2014

### CHIEF EXECUTIVE OFFICER'S STATEMENT

I, Rex Roger Mooney, the Chief Executive Officer of the Alice Springs Town Council, hereby certify that the Annual Financial Statements:

(a) have been drawn up in accordance with the applicable Australian Accounting Standards, the Local Government Act and the Local Government (Accounting) Regulations so as to present fairly the financial position of the Council and the results for the year; and

(b) are in accordance with the accounting and other records of Council.



(Chief Executive Officer)

22<sup>nd</sup> OCTOBER 2014  
(date)

**Alice Springs Town Council**

**STATEMENT OF COMPREHENSIVE INCOME**  
for the year ended 30 June 2014

	Notes	2014 \$'000	2013 \$'000
<b>INCOME</b>			
Rates	2	21,637	20,327
Statutory charges	2	160	440
User charges & Fees	2	2,758	2,525
Grants and contributions	2	5,559	7,177
Interest income	2	1,255	1,538
Other income	2	3,856	765
<b>Total Income</b>		<b>35,225</b>	<b>32,772</b>
<b>EXPENSES</b>			
Employee costs	3	12,878	12,408
Auditor's remuneration	18	28	26
Materials and contracts	3	9,309	6,794
Depreciation, amortisation & impairment	3	10,280	8,618
Finance costs	3	260	295
Electricity	3	1,229	1,010
Other Expenses	3	3,680	2,775
<b>Total Expenses</b>		<b>37,664</b>	<b>31,926</b>
<b>OPERATING SURPLUS / (DEFICIT)</b>		<b>(2,439)</b>	<b>846</b>
Net gain (loss) on disposal or revaluation of assets	4	(90)	(1,103)
Net gain (loss) - joint ventures & associates	19	-	-
<b>NET SURPLUS / (DEFICIT)</b>		<b>(2,529)</b>	<b>(257)</b>
transferred to Equity Statement			
Gain on revaluation of infrastructure, property, plant & equipment		15,360	-
<b>Total Other Comprehensive Income</b>		<b>15,360</b>	<b>-</b>
<b>TOTAL COMPREHENSIVE INCOME</b>		<b>12,831</b>	<b>(257)</b>

This Statement is to be read in conjunction with the attached Notes.

**Alice Springs Town Council**

**STATEMENT OF FINANCIAL POSITION**  
as at 30 June 2014

		2014	2013
	Notes	\$'000	\$'000
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash and cash equivalents	5	22,049	27,187
Trade & other receivables	5	2,261	3,957
Other financial assets	5	39	15
Inventories	5	168	93
		<u>24,517</u>	<u>31,252</u>
<b>Total Current Assets</b>		<b>24,517</b>	<b>31,252</b>
<b>Non-current Assets</b>			
Infrastructure, Property, Plant & Equipment	7	199,505	177,372
Other Non-current Assets	6	665	7,035
<b>Total Non-current Assets</b>		<b>200,170</b>	<b>184,407</b>
<b>Total Assets</b>		<b>224,687</b>	<b>215,659</b>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Trade & Other Payables	8	1,113	4,591
Borrowings	8	378	354
Provisions	8	1,249	1,281
		<u>2,740</u>	<u>6,226</u>
<b>Total Current Liabilities</b>		<b>2,740</b>	<b>6,226</b>
<b>Non-current Liabilities</b>			
Borrowings	8	2,057	2,435
Provisions	8	2,739	2,678
<b>Total Non-current Liabilities</b>		<b>4,796</b>	<b>5,113</b>
<b>Total Liabilities</b>		<b>7,536</b>	<b>11,339</b>
<b>NET ASSETS</b>		<b>217,151</b>	<b>204,320</b>
<b>EQUITY</b>			
Accumulated Surplus		19,993	19,217
Asset Revaluation Reserves	9	176,840	161,436
Other Reserves	9	20,318	23,667
<b>TOTAL EQUITY</b>		<b>217,151</b>	<b>204,320</b>

This Statement is to be read in conjunction with the attached Notes.

# Alice Springs Town Council

## STATEMENT OF CHANGES IN EQUITY for the year ended 30 June 2014

	Accumulated Surplus	Asset Revaluation Reserve	Available for sale Financial Assets	Other Reserves	TOTAL EQUITY
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>2014</b>	Notes				
Balance at end of previous reporting period	19,217	161,436	-	23,667	204,320
Adjustment due to compliance with revised Accounting Standards	-	-	-	-	-
Adjustment to give effect to changed accounting policies	-	-	-	-	-
Restated opening balance	19,217	161,436	-	23,667	204,320
<b>Net Surplus / (Deficit) for Year</b>	<b>(2,529)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(2,529)</b>
<b>Other Comprehensive Income</b>					
<i>Amounts which will not be reclassified subsequently to operating result</i>					
Capitalisation Adjustment	(44)	15,404	-	-	15,360
Impairment (expense) / recoupment offset to asset revaluation reserve	-	-	-	-	-
Transfer to Accumulated Surplus on sale of infrastructure, property, plant & equipment	-	-	-	-	-
<i>Amounts which will be reclassified subsequently to operating result</i>					
Available-for-sale Financial Instruments - change in fair value	-	-	-	-	-
Available-for-sale Financial Instruments - transfer to Income Statement on sale	-	-	-	-	-
Transfers between reserves	3,349	-	-	(3,349)	-
<b>Balance at end of period</b>	<b>19,993</b>	<b>176,840</b>	<b>-</b>	<b>20,318</b>	<b>217,151</b>
<b>2013</b>					
Balance at end of previous reporting period	21,999	161,436	-	21,142	204,577
Adjustment due to compliance with revised Accounting Standards	-	-	-	-	-
Adjustment to give effect to changed accounting policies	-	-	-	-	-
Restated opening balance	21,999	161,436	-	21,142	204,577
<b>Net Surplus / (Deficit) for Year</b>	<b>(257)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(257)</b>
<b>Other Comprehensive Income</b>					
<i>Amounts which will not be reclassified subsequently to operating result</i>					
Changes in revaluation surplus - infrastructure, property, plant & equipment	-	-	-	-	-
Impairment (expense) / recoupment offset to asset revaluation reserve	-	-	-	-	-
Transfer to Accumulated Surplus on sale of infrastructure, property, plant & equipment	-	-	-	-	-
<i>Amounts which will be reclassified subsequently to operating result</i>					
Available-for-sale Financial Instruments - change in fair value	-	-	-	-	-
Available-for-sale Financial Instruments - transfer to Income Statement on sale	-	-	-	-	-
Transfers between reserves	(2,525)	-	-	2,525	-
<b>Balance at end of period</b>	<b>19,217</b>	<b>161,436</b>	<b>-</b>	<b>23,667</b>	<b>204,320</b>

This Statement is to be read in conjunction with the attached Notes

# Alice Springs Town Council

## CASH FLOW STATEMENT for the year ended 30 June 2014

	Notes	2014 \$'000	2013 \$'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<u>Receipts</u>			
Rates and Annual charges		19,118	20,270
User Charges and fees		2,758	2,151
Interest		1,255	1,538
Grants and contributions		5,797	7,176
Other revenues		8,446	919
<u>Payments</u>			
Employee Costs		(12,932)	(12,311)
Materials and contracts		(13,280)	(4,151)
Electricity		(1,229)	(1,010)
Loss on disposal of asset		(90)	(1,103)
Other operating payments		(3,680)	(1,498)
Interest charges		(260)	(295)
<b>Net Cash provided by (or used in) Operating Activities</b>	11	<b>5,903</b>	<b>11,686</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
<u>Receipts</u>			
Sale of replaced assets		150	178
<u>Payments</u>			
Expenditure on renewal/replacement of assets		(10,837)	(8,674)
<b>Net Cash provided by (or used in) Investing Activities</b>		<b>(10,687)</b>	<b>(8,496)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
<u>Payments</u>			
Repayments of Borrowings		(354)	(346)
<b>Net Cash provided by (or used in) Financing Activities</b>		<b>(354)</b>	<b>(346)</b>
<b>Net Increase (Decrease) in cash held</b>		<b>(5,138)</b>	<b>2,844</b>
Cash & cash equivalents at beginning of period		27,187	24,343
<b>Cash &amp; cash equivalents at end of period</b>	5	<b>22,049</b>	<b>27,187</b>

This Statement is to be read in conjunction with the attached Notes



# Alice Springs Town Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2014

### Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### 1 Basis of Preparation

##### 1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, and relevant Northern Territory legislation.

The financial report was authorised for issue by certificate under clause 16 of the *Local Government (Accounting) Regulations* dated 15 October, 2014.

##### 1.2 Historical Cost Convention

Except where stated below, these financial statements have been prepared in accordance with the historical cost convention.

##### 1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Council's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

##### 1.4 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

### 2 The Local Government Reporting Entity

Alice Springs Town Council is incorporated under the NT Local Government Act and has its principal place of business at 93 Todd Street, Alice Springs. These financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated..

Trust monies and property held by Council but subject to the control of other persons have been excluded from these reports. A separate statement of moneys held in the Trust Fund is available for inspection at the Council Office by any person free of charge.

### 3 Income recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Council obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Council's operations for the current reporting period.

## **Alice Springs Town Council**

### **NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS** for the year ended 30 June 2014

#### **Note 1 - Significant Accounting Policies (cont)**

##### **4 Cash, Cash Equivalents and other Financial Instruments**

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

##### **5 Inventories**

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

##### **5.1 Real Estate Assets Developments**

Real Estate Assets developments have been classified as Inventory in accordance with AASB 102 and are valued at the lower of cost or net realisable value. Cost includes the costs of acquisition, development, borrowing and other costs incurred on financing of that acquisition and up to the time of sale. Any amount by which cost exceeds the net realisable value has been recognised as an expense.

Revenues arising from the sale of property are recognised in the operating statement when settlement is completed.

##### **5.2 Other Real Estate held for resale**

Properties not acquired for development, but which Council has decided to sell as surplus to requirements, are recognised at the carrying value at the time of that decision.

Certain properties, auctioned for non-payment of rates in accordance with the Local Government Act but which failed to meet the reserve set by Council and are available for sale by private treaty, are recorded at the lower of the unpaid rates and charges at the time of auction or the reserve set by Council. Holding costs in relation to these properties are recognised as an expense when incurred.

##### **6 Infrastructure, Property, Plant & Equipment**

###### **6.1 Land under roads**

Council has elected not to recognise land under roads acquired prior to 1 July 2008 as an asset in accordance with AASB 1051 Land under Roads. Land under roads acquired after 30 June 2008 has not been recognised as in the opinion of Council it is not possible to reliably attribute a fair value, and further that such value if determined would be immaterial.

###### **6.2 Initial Recognition**

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

## **Alice Springs Town Council**

### **NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2014**

#### **Note 1 - Significant Accounting Policies (cont)**

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Capital works still in progress at balance date are recognised as other non-current assets and transferred to *infrastructure, property, plant & equipment* when completed ready for use.

#### **6.3 Subsequent Recognition**

Certain asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Additions acquired subsequent to a revaluation are recognised at cost until next revaluation of that asset class. Further detail of existing valuations, methods and valuers are provided at Note 7.

#### **6.4 Depreciation of Non-Current Assets**

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

#### **6.5 Impairment**

Assets that have an indefinite useful life are not subject to depreciation and are reviewed annually for impairment. Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash outflows or value in use).

For assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, the value in use is the depreciated replacement cost. In assessing impairment for these assets, a rebuttable assumption is made that the current replacement cost exceeds the original cost of acquisition.

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

#### **6.6 Borrowing Costs**

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with the allowed alternative treatment in AASB 123 "Borrowing Costs". The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2.

### **7 Payables**

#### **7.1 Goods & Services**

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

#### **7.2 Payments Received in Advance & Deposits**

Amounts received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

## **Alice Springs Town Council**

### **NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS** for the year ended 30 June 2014

#### **Note 1 - Significant Accounting Policies (cont)**

##### **8 Borrowings**

Loans are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables". Interest free loans are carried at their nominal amounts; interest revenues foregone by the lender effectively being a reduction of interest expense in the period to which it relates.

##### **9 Employee Benefits**

###### **9.1 Salaries, Wages & Compensated Absences**

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

###### **9.2 Superannuation**

The Council makes employer superannuation contributions in respect of its employees to the Local Government Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. No changes in accounting policy have occurred during either the current or previous reporting periods. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 18.

###### **9.3 Provision for Carbon Taxation**

Council operates a Regional Waste Management Facility, which, and in aggregate, is substantially below the taxation threshold of 25,000 tonnes of carbon dioxide equivalent (CO<sub>2</sub>e) gas emissions.

Council considers that it has no current or likely future liability for this tax.

##### **10 Construction Contracts**

Construction works undertaken by Council for third parties are generally on an agency basis where the third party reimburses Council for actual costs incurred, and usually do not extend beyond the reporting period. As there is no profit component, such works are treated as 100% completed. Reimbursements not received are recognised as receivables and reimbursements received in advance are recognised as "payments received in advance".

##### **11 Leases**

Lease arrangements have been accounted for in accordance with Australian Accounting Standard AASB 117.

In respect of finance leases, where Council substantially carries all of the risks incident to ownership, the leased items are initially recognised as assets and liabilities equal in amount to the present value of the minimum lease payments. The assets are disclosed as assets under lease, and are amortised to expense over the period during which the Council is expected to benefit from the use of the leased assets. Lease payments are allocated between interest expense and reduction of the lease liability, according to the interest rate implicit in the lease.

In respect of operating leases, where the lessor substantially retains all of the risks and benefits incident to ownership of the leased items, lease payments are charged to expense over the lease term.

## **Alice Springs Town Council**

### **NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS** for the year ended 30 June 2014

#### **Note 1 - Significant Accounting Policies (cont)**

##### **12 GST Implications**

In accordance with Interpretation 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

##### **13 Comparative Information**

Comparative information has been reclassified to be consistent with the current year disclosure of equivalent information.

##### **14 Pending Accounting Standards**

Certain new accounting standards and interpretations have been published that are not mandatory for the 30 June 2014 reporting period.

- AASB 7 Financial Instruments – Disclosures
- AASB 9 Financial Instruments
- AASB 11 Joint Arrangements
- AASB 132 Financial Instruments: Presentation
- Standards containing consequential amendments to other Standards and Interpretations arising from the above
  - AASB 2010-7, AASB 2011-7, AASB 2011-8, AASB 2011-10, AASB 2012-10, 2013-3, 3013-8 and 3013-9.

*Council is of the view that none of the above new standards or interpretations will affect any of the amounts recognised in the financial statements, but that they may impact certain information otherwise disclosed.*

The Australian Accounting Standards Board is currently reviewing AASB 1004 Contributions. It is anticipated that the changes resulting from this review may have a material effect on the timing of the recognition of grants and contributions, but the financial consequences cannot be estimated until a revised accounting standard is issued.



# Alice Springs Town Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2014

### Note 2 - INCOME

	Notes	2014 \$'000	2013 \$'000
<b>RATES REVENUES</b>			
<u>General Rates</u>			
Residential		11,968	11,279
Rural		484	453
Business		6,023	5,707
		<u>18,475</u>	<u>17,439</u>
<u>Special Rates</u>			
Airport		62	47
		<u>62</u>	<u>47</u>
<u>Annual Charges</u>			
Waste Management Service		3,100	2,841
		<u>3,100</u>	<u>2,841</u>
		<u>21,637</u>	<u>20,327</u>
<b>STATUTORY CHARGES</b>			
Regulatory / Statutory Fees		137	402
Trolley Release Fees		23	38
		<u>160</u>	<u>440</u>
<b>USER CHARGES &amp; FEES</b>			
Hire of Council Equipment		182	18
Cemetery Charges		187	157
Rates Searches		17	23
Rental Charges		144	99
Sales		72	84
Aquatic & Leisure Centre Sales/Kiosk Income		161	0
Weighbridge Charges		1,895	2,094
Night Markets		8	8
Library Charges		19	14
Sundry		73	28
		<u>2,758</u>	<u>2,525</u>
<b>INTEREST INCOME</b>			
Interest on investments			
Banks & other		923	1,223
Interest on Overdue Rates and Charges		332	315
		<u>1,255</u>	<u>1,538</u>
<b>OTHER INCOME</b>			
Fines		149	344
Fuel Rebates		13	18
Insurance Claims		12	115
Development Consent Authority Charges		46	211
Aquatic & Leisure Centre Casual Visits		283	0
Aquatic & Leisure Centre Memberships		94	0
Aquatic & Leisure Centre Multi-Pass		34	0
Aquatic & Leisure Centre Business Income		126	0
Aquatic & Leisure Centre Function Income		43	0
Sundry		3,056	77
		<u>3,856</u>	<u>765</u>
<b>GRANTS &amp; CONTRIBUTIONS</b>			
<b>NT Operating Grants</b>			
<u>General Purpose</u>			
FAA		368	756
Roads		481	844
		<u>849</u>	<u>1,600</u>

# Alice Springs Town Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2014

### Note 2 - INCOME

	Notes	2014 \$'000	2013 \$'000
<b><u>Specific Purpose</u></b>			
Senior Month Event		0	2
Cemetery Restoration		0	12
Library Operational		573	573
Cooling Down @ the Pool		0	3
Aquatic & Leisure Centre School Holiday Program		0	20
Pensioner Subsidies		226	209
Harmony Day Grant		0	1
Removal of Excess Sand in the Todd River		25	75
Youth Week Movie Marathon		2	2
Dept of Chief Minister - Town Camps Dog Control Strategy		48	95
Removal of Goal Posts		15	0
Aged Care Initiative - Allied Health Program		8	0
Upgrade to Pedestrian ramps		100	0
NRL Game		14	0
Ross Park Netball Courts - Resurface/Repair		70	0
Youth Vibe Holiday		1	0
DHLGS - Town Camps Waste Collection		239	225
		<u>1,321</u>	<u>1,217</u>
<b><u>Total NT Operating Grants</u></b>		<b><u>2,170</u></b>	<b><u>2,817</u></b>
<b>Commonwealth Operating Grants</b>			
<b><u>Specific Purpose</u></b>			
Healthy Communities		136	150
Waste Management Centre		1,422	1,553
Alice Springs Alcohol Awareness Campaign		0	2
Safer Suburbs Taxi Security Scheme		63	0
Brailling Neighbourhood		420	0
AGO - Alice Solar City		0	799
		<u>2,041</u>	<u>2,504</u>
<b><u>Total Commonwealth Operating Grants</u></b>		<b><u>2,041</u></b>	<b><u>2,504</u></b>
<b>NT Capital Grants</b>			
ANZAC Oval - New Goal Posts		37	0
TIO Traeger Park - Painting of Rumble Sheds		15	0
NT Natural Disaster Resilience Program		21	0
Black Spot Projects - Undoolya Roundabout		300	0
Flynn Drive Upgrade Ablution & Changeroom		50	0
TIO Traeger Park - Upgrades		40	0
Waste Management Facility		0	375
ANZAC Oval Upgrades		0	140
		<u>463</u>	<u>515</u>
<b><u>Total NT Capital Grants</u></b>		<b><u>463</u></b>	<b><u>515</u></b>
<b>Commonwealth Capital Grants</b>			
Library Airconditioning Upgrade		128	115
Civic Centre Airconditioning Upgrade		131	0
Childcare Solar Hot Water Installation		20	0
DOTARS - Roads to Recovery		502	200
		<u>781</u>	<u>315</u>
<b><u>Total Commonwealth Capital Grants</u></b>		<b><u>781</u></b>	<b><u>315</u></b>
<b>Total Grants</b>		<b><u>5,455</u></b>	<b><u>6,151</u></b>

The functions to which these grants relate are shown in Note 12.

# Alice Springs Town Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2014

### Note 2 - INCOME

	2014 \$'000	2013 \$'000
<b>Sources of grants</b>		
Commonwealth government	2,822	2,819
Northern Territory government	2,633	3,332
	<b>5,455</b>	<b>6,151</b>
<b>Contributions</b>		
Solar City Consortium Funds	0	277
TIO Traeger Park Oval	0	300
Road Development Contribution	0	190
Sports Facility Fees & Participation Levies	78	79
Training Reimbursements	16	56
CBD Revitalisation Contributions	0	21
Other	10	13
Power & Water Corporation (Alice Springs Desert Smart Water Plan)	0	90
	<b>104</b>	<b>1,026</b>
<b>Total Contributions</b>		
	<b>104</b>	<b>1,026</b>
<b>Conditions over grants &amp; contributions</b>		
<i>Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows:</i>		
Unexpended at the close of the previous reporting period	2,941	8,081
Less: expended during the current period from revenues recognised in previous reporting periods		
Alice Alcohol Awareness Campaign	(19)	(27)
DIPE - Discovery Walkway Maintenance	-	(8)
Rural Road Safety Project - LATM	(25)	(8)
NDRA - Storm Damage	-	(67)
Senior Month Event	(2)	-
Cash For Containers	(30)	(29)
Heritage Grant - Cemetery Restoration	-	(7)
NRETAS Alice Springs Smoke Free Venues	(2)	(3)
NRETAS Facility Development	(2)	(25)
Dept Chief Minister - Town Camp Dog Control Strategy	(16)	(115)
Cooling Down @ the Pool	(1)	-
Harmony Day Grant	(1)	-
DHLGS - Town Camps Waste Collection	(16)	(115)
Regional Waste Management Centre - NTG	(729)	-
Regional Waste Management Centre - Commonwealth	(487)	-
NTG - Solar City	-	(12)
Healthy Communities	-	(173)
Liquor Licensing Roundtable	(59)	(41)
DIPE - CBD Revitalisation Green Streetscapes	(97)	(30)
Todd Mall Moving Alice Ahead Transfer	-	(300)
Dept, Lands & Planning Todd Mall Revitalisation	(1,141)	(4,062)
DIPE Todd River Walk	(196)	-
DLGH - Public Toilet Upgrade	(43)	(8)
LATM Kmart Laneway Upgrade	(11)	-
DIPE - Leichaardt Tce Park Upgrade	-	(300)
Regional Waste Management Facility	-	(188)
Subtotal	(2,877)	(5,518)
Plus: amounts recognised as revenues in this reporting period but not yet expended in accordance with the conditions		
Cooling Down @ the Pool	-	2
Harmony Day Grant	-	1
Regional Waste Management Centre - NTG	-	375
Upgrades to Pedestrian Ramps	100	-
Brailling Neighbourhood	316	-
Natural Disaster Resilience Program	21	-
Upgrades to TIO Traeger Park	8	-
Flynn Drive Upgrade Ablution	50	-
Airconditioning Upgrade Stage 2 - Civic Centre	15	-
Removal of Goal Posts	15	-
Aged Care Initiative	8	-
Subtotal	533	378
Unexpended at the close of this reporting period.	<b>597</b>	<b>2,941</b>

# Alice Springs Town Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2014

### Note 3 - EXPENSES

	Notes	2014 \$'000	2013 \$'000
<b>EMPLOYEE COSTS</b>			
Salaries and Wages		10,889	10,068
Employee leave entitlements		525	723
Superannuation - defined contribution plan contributions	20	1,051	1,004
Travelling		55	57
Workers' Compensation Insurance		195	324
FBT		51	69
Training		92	121
Other		20	42
<b>Total Operating Employee Costs</b>		<b>12,878</b>	<b>12,408</b>
<b>Total Number of Employees</b>		<b>171</b>	<b>162</b>
<i>(Full time equivalent at end of reporting period)</i>			
<b>MATERIALS &amp; CONTRACTS</b>			
10/10 and 20/20 Support		-	6
Advertising		8	1
Aquatic & Leisure Centre Food & Drink Purchases		87	-
Aquatic & Leisure Centre Merchandise Purchases		19	-
Aquatic & Leisure Centre Chemicals		62	-
Aquatic & Leisure Centre Cleaning Expenses		58	-
Aquatic & Leisure Centre Facility Maintenance		45	-
Aquatic & Leisure Centre Grounds Maintenance		2	-
Aquatic & Leisure Centre OH & S Equipment & Maintenance		4	-
Aquatic & Leisure Centre Trisley's Repairs & Maintenance		68	-
Aquatic & Leisure Centre Other		9	-
Aquatic & Leisure Centre Computer Software		7	-
Aquatic & Leisure Centre Minor Equipment Purchases		6	-
Aquatic & Leisure Centre Gas		55	-
Aquatic & Leisure Centre Water & Sewerage		54	-
Aquatic & Leisure Centre Motor Vehicle Repairs & Maintenance		4	-
Aquatic & Leisure Centre Staff Amenities		1	-
Aquatic & Leisure Centre Office Support		18	-
Books/Resources		13	20
Children and Youth events		6	4
Computer consumables		10	11
Consulting fees		198	389
Contract material and labour		6,209	3,972
Energy Efficiency		-	106
Energy Improvement Recommendations		-	93
Equipment Hire		158	11
Food (catering)		77	73
Fuel and oils		355	378
General events		5	2
Internet service provider		30	23
IT equipment		125	52
Journals and periodicals		12	11
Licence and maintenance fees		181	110
Materials		1,065	938
Membership and subscriptions		56	53
Network communication		70	2
Non-book resources		11	13
Office equipment		9	5
Office support		-	11
Other equipment		9	12
Other		19	1
Printing		28	34
Project Officers		-	60
Promotional/Education		6	19
Public Art		-	14
Security		84	58
Software development		22	13
Software development and fees		-	5
Solar Hot Water		-	257
Stationery		34	31
Uniforms		10	5
Vehicle contract material and labour		-	1
<b>Total Materials and Contracts</b>		<b>9,309</b>	<b>6,794</b>

# Alice Springs Town Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2014

### Note 3 - EXPENSES

	2014 \$'000	2013 \$'000
Note 3 - EXPENSES (cont)		
<b>FINANCE COSTS</b>		
Finance expense - Provision for Restoration of the Landfill	83	95
Interest on Loans	177	200
<b>Total Finance Costs</b>	<b>260</b>	<b>295</b>
<b>ELECTRICITY</b>		
Electricity costs	822	1,010
Aquatic & Leisure Centre Electricity costs	407	-
<b>Total Electricity</b>	<b>1,229</b>	<b>1,010</b>
<b>DEPRECIATION, AMORTISATION &amp; IMPAIRMENT</b>		
<b>Depreciation</b>		
Land Improvements	2,507	2,568
Buildings	1,035	761
Infrastructure	5,326	4,119
Furniture & Office Equipment	160	219
Plant & equipment	1,252	951
<b>Total Depreciation, Amortisation &amp; Impairment</b>	<b>10,280</b>	<b>8,618</b>
<b>OTHER EXPENSES</b>		
.93 kw (1750) @27.03 cents	-	196
Advertising	113	150
Bad & doubtful debts	70	(73)
Bad debt write off	254	13
Cashiers overs/unders	1	5
Chairman sitting fees	-	6
Conference fees	2	2
Consulting fees	58	30
Contributions and/or donations made	85	88
Courier and freight	14	22
Elected member allowances	232	234
Elected members other expenses	-	2
Elected members training course fees	-	6
Elected members travel and accomodation	-	23
Gas expenses	9	5
General rates - Early Bird draw	16	12
Grants made	77	37
Telephone	87	72
Insurance	486	426
Legal fees	80	5
Merchant transaction fees	44	38
Other expenses	160	134
Pensioner concessions	270	250
Postage	18	19
Promotional/Education	-	3
Publications	-	8
Refunds	1	1
Relocation expenses	5	4
Rent	15	77
Travel and accomodation expenses	11	5
Unexpended funds returned	-	16
Vehicle registration	66	72
Water consumption, sewerage and service charges	1,506	887
<b>Total Other Expenses</b>	<b>3,680</b>	<b>2,775</b>



# Alice Springs Town Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2014

### Note 4 - ASSET DISPOSAL & FAIR VALUE ADJUSTMENTS

	Notes	2014 \$'000	2013 \$'000
<b>INFRASTRUCTURE, PROPERTY, PLANT &amp; EQUIPMENT</b>			
<i>Assets renewed or directly replaced</i>			
Proceeds from disposal		150	324
Less: Carrying amount of assets sold		(240)	(251)
Less: Return of Asset to NT Government		-	(1,176)
Gain (Loss) on disposal		<u>(90)</u>	<u>(1,103)</u>
<b>NET GAIN (LOSS) ON DISPOSAL OR REVALUATION OF ASSETS</b>		<u>(90)</u>	<u>(1,103)</u>

# Alice Springs Town Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2014

### Note 5 - CURRENT ASSETS

	2014	2013
	\$'000	\$'000
<b>CASH &amp; EQUIVALENT ASSETS</b>		
Cash on Hand and at Bank	6,049	5,687
Short Term Deposits	16,000	21,500
	<u>22,049</u>	<u>27,187</u>
<b>TRADE &amp; OTHER RECEIVABLES</b>		
Rates and Annual Charges	1,387	1,639
User Charges and Fees	562	1,565
Accrued income	99	143
ATO	128	257
Other	293	490
Total	<u>2,469</u>	<u>4,094</u>
Less: Allowance for Doubtful Debts	208	137
	<u>2,261</u>	<u>3,957</u>
<b>OTHER FINANCIAL ASSETS</b>		
Prepayments	39	15
	<u>39</u>	<u>15</u>
<i>Amounts included in other financial assets that are not expected to be received within 12 months of reporting date are disclosed in Note 13.</i>		
<b>INVENTORIES</b>		
Stores & Materials	168	93
	<u>168</u>	<u>93</u>

# Alice Springs Town Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2014

### Note 6 - NON-CURRENT ASSETS

	2014	2013
FINANCIAL ASSETS	Notes \$'000	\$'000
OTHER NON-CURRENT ASSETS		
Inventories		
Deferred rates	16	13
	16	13
Capital Works-in-Progress	649	7,022
	665	7,035

# Alice Springs Town Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2014

	Fair Value Level	2013 \$'000				2014 \$'000			
		AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT	AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT
Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT									
Land	3	60,778	-	-	60,778	63,125	-	-	63,125
Land Improvements	3	36,949	-	(9,700)	27,249	37,399	-	(2,607)	34,892
Buildings	2	21,969	-	(4,038)	17,931	26,178	-	(1,035)	25,143
Infrastructure		78,518	-	(20,006)	58,512	63,678	-	(4,682)	59,096
Office Equipment		1,474	-	(672)	802	910	-	(160)	750
Plant & equipment		8,868	-	(2,920)	5,948	8,411	-	(1,160)	7,251
Furniture & Fittings		-	-	-	-	-	-	-	-
Leased Plant & Equipment		-	-	-	-	-	-	-	-
Other assets		8,886	-	(2,734)	6,152	9,992	-	(744)	9,248
TOTAL PROPERTY, PLANT & EQUIPMENT		217,442	-	(40,070)	177,372	209,693	-	(10,188)	199,505
Comparatives						217,442	-	(40,070)	177,372

This Note continues on the following pages.

# Alice Springs Town Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2014

	2013 \$'000	CARRYING AMOUNT MOVEMENTS DURING YEAR \$'000								2014 \$'000
	CARRYING AMOUNT	New/Upgrade	Additions Renewals	Restructure	Disposals	Depreciation	Impairment	Transfers	Net Revaluation	CARRYING AMOUNT
<b>Note 7 - INFRASTRUCTURE, PROPERTY, PLANT &amp; EQUIPMENT</b>										
Land	60,778	-	-	-	-	-	-	-	2,347	63,125
Land Improvements	27,249	8,384	-	-	-	(2,507)	-	-	1,766	34,892
Buildings	17,931	4,676	-	-	-	(1,035)	-	-	3,571	25,143
Infrastructure	58,512	952	-	-	-	(4,582)	-	-	4,214	59,096
Office Equipment	802	108	-	-	-	(160)	-	-	-	750
Plant & equipment	5,948	2,456	-	-	(240)	(1,252)	-	-	339	7,251
Other assets	6,152	674	-	-	-	(744)	-	-	3,166	9,248
<b>TOTAL INFRASTRUCTURE, PROPERTY, PLANT &amp; EQUIPMENT</b>	<b>177,372</b>	<b>17,250</b>	<b>-</b>	<b>-</b>	<b>(240)</b>	<b>(10,280)</b>	<b>-</b>	<b>-</b>	<b>15,403</b>	<b>199,505</b>
<b>Comparatives</b>	<b>184,675</b>	<b>2,742</b>	<b>-</b>	<b>-</b>	<b>(1,427)</b>	<b>(8,618)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>177,372</b>

This Note continues on the following pages.



# Alice Springs Town Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2014

### Note 7 (cont.) – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

#### Valuation of Assets

##### General Valuation Principles

Existing valuations, methods and values are detailed below. Purchased assets brought to account for the first time are valued at cost. Donated assets brought to account for the first time are valued at fair value. Assets are revalued ever 3-5 years. Revaluation occurred on 1 July 2012 and these figures were incorporated into the general ledger with an effective date of 1 July 2013.

##### Land under Roads

Council being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition; land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

##### Land - Council Owned and Council Controlled

Freehold land and land over which Council has control but does not have title, as valued by the Australian Valuation Office on the basis of fair market value on the 1<sup>st</sup> of July 2012 and is disclosed at its fair value.

##### Buildings, Furniture and Office Equipment, Plant and Equipment and Infrastructure Assets

These assets were valued by the Australian Valuation Office on 1 July 2012 and pursuant to Council's elections are disclosed at fair value. All acquisitions since revaluation are recorded at cost.

##### Art Collection and Heritage

The art collection was valued by the Australian Valuation Office on 1 July 2012 and pursuant to Council's election, is disclosed at fair value. All acquisitions since revaluation are recorded at cost.

##### Capitalisation Thresholds

Capitalisation thresholds used by Council for a representative range of assets are shown below. No capitalisation threshold is applied to the acquisition of land or interests in land.

Land Improvements	\$2,000
Buildings	\$2,000
Furniture & Office Equipment	\$2,000
Plant & Equipment	\$2,000
Infrastructure:	
- Sealed Roads	\$2,000
- Unsealed Roads	\$2,000
- Stormwater Drainage	\$2,000
- Other	\$2,000
Art Collection & Heritage	\$2,000

##### Estimated useful lives

Land Improvements	10 to 25 years
Buildings	20 to 50 years
Furniture & Office Equipment	10 to 20 years
Plant & Equipment	5 to 20 years
Infrastructure:	
- Sealed Roads	40 to 50 years
- Unsealed Roads	10 to 25 years
- Stormwater Drainage	50 to 100 years
- Other	10 to 25 years
Art Collection & Heritage	Indefinite

# Alice Springs Town Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2014

### Note 8 - LIABILITIES

		2014		2013	
		\$'000		\$'000	
TRADE & OTHER PAYABLES	Notes	Current	Non-current	Current	Non-current
Goods & Services		7	-	3,159	-
Grant income received in advance		54	-	-	-
Accrued expenses - other		955	-	1,330	-
Unearned income		35	-	45	-
Deposits, Retentions & Bonds		62	-	57	-
		<u>1,113</u>	<u>-</u>	<u>4,591</u>	<u>-</u>
<b>BORROWINGS</b>					
Westpac loan - Civic centre		378	2,057	354	2,435
		<u>378</u>	<u>2,057</u>	<u>354</u>	<u>2,435</u>
<b>PROVISIONS</b>					
Airfares		21	-	31	-
Annual leave		1,013	-	1,014	-
Long service leave		215	137	236	159
Restoration of the Landfill site		-	2,602	-	2,519
		<u>1,249</u>	<u>2,739</u>	<u>1,281</u>	<u>2,678</u>

# Alice Springs Town Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2014

### Note 9 - RESERVES

ASSET REVALUATION RESERVE		1/07/2013	Net Increments (Decrements)	Transfers, Impairments	30/06/2014
Notes	\$'000	\$'000	\$'000	\$'000	\$'000
Infrastructure, Property, Plant & Equipment		161,436	15,404	-	176,840
Total Infrastructure, Property, Plant & Equipment		161,436	15,404	-	176,840
<b>TOTAL</b>		<b>161,436</b>	<b>15,404</b>	<b>-</b>	<b>176,840</b>
<i>Comparatives</i>		<i>161,436</i>	<i>-</i>	<i>-</i>	<i>161,436</i>

OTHER RESERVES	1/07/2013	Transfers to Reserve	Transfers from Reserve	30/06/2014
Asset Replacement	30	-	(30)	-
Regional Waste Management Future Funds	1,547	480	-	2,027
Sports Facility Advisory Committee	443	-	(160)	283
Developer Contributions Trust	283	11	(84)	200
Aquatic & Leisure Centre	305	210	(406)	109
Capital Infrastructure	4,325	1,610	-	5,935
Employee Entitlement	299	16	-	315
Regional Waste Management Facility Contingenc	1,400	-	(1,400)	-
Working Capital	1,425	350	(1,775)	-
Todd Mall & Environs Redevelopment	1,852	2,312	-	4,164
Urban Drift Population Study	45	-	(45)	-
Regional Waste Management Facility Plant & Eq	445	300	-	745
Francis Smith Toilet	300	-	(300)	-
Civic Centre Upgrade	300	71	-	371
TIO Traeger Park Oval Sound System	100	-	(100)	-
Public Art Advisory Sub Committee	24	-	-	24
Ulysses AGM	35	-	(35)	-
Leichaardt Terrace Parkland Upgrade	300	-	(300)	-
Todd River Walk	197	-	(197)	-
LATM Kmart Laneway	11	-	(11)	-
Alice Employment Campaign	19	-	(19)	-
CBD Revitalisation Contingency	300	-	(300)	-
Parsons Laneway Sale Proceeds	40	-	(40)	-
Desert Festival Parade	5	-	(5)	-
ANZAC Oval Development Administration	140	-	(140)	-
Chairman's XI vs England Cricket	50	-	(50)	-
Carbon Tax	-	80	-	80
Regional Waste Management Facility Surplus Fu	95	-	(95)	-
Park Reports	202	-	-	202
Crematorium	400	112	-	512
TIO Traeger Park Oval Sponsorship	300	-	(300)	-
Christmas Tree Replacement	-	44	-	44
Mount John's Development Road Maintenance	-	110	-	110
Town Camp Waste Collection	-	251	(217)	34
Civic Centre Airconditioning Upgrade	-	246	(246)	-
Open Drains	-	280	-	280
Parks & Playgrounds	-	130	-	130
Upgrades To Pedestrian Ramps	-	100	-	100
Flynn Drive Upgrade Ablution	-	50	-	50
Town Beautification	-	383	-	383
Braitling Neighbourhood	-	420	(103)	317
Unexpended Funds	8,450	6,016	(10,563)	3,903
<b>TOTAL OTHER RESERVES</b>	<b>23,667</b>	<b>13,582</b>	<b>(16,931)</b>	<b>20,318</b>
<i>Comparatives</i>	<i>21,142</i>	<i>14,881</i>	<i>(12,356)</i>	<i>23,667</i>

# Alice Springs Town Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2014

### Note 10 - ASSETS SUBJECT TO RESTRICTIONS

The uses of the following assets are restricted, wholly or partially, by legislation or other externally imposed requirements. The assets are required to be utilised for the purposes for which control was transferred to Council, or for which the revenues were originally obtained.

	Notes	2014 \$'000	2013 \$'000
<b>CASH &amp; FINANCIAL ASSETS</b>			
Other Specific Purpose Unexpended Grants		597	2,914
		<u>597</u>	<u>2,914</u>
<b>TOTAL ASSETS SUBJECT TO EXTERNALLY IMPOSED RESTRICTIONS</b>		<u>597</u>	<u>2,914</u>

*The following liabilities, included in Note 8, may be discharged from restricted assets in the first instance.*

<i>Provisions</i>	8	<u>3,988</u>	<u>2,519</u>
		<u>3,988</u>	<u>2,519</u>

# Alice Springs Town Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2014

### Note 11 - RECONCILIATION TO CASH FLOW STATEMENT

#### (a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Statement of Financial Position as follows:

	Notes	2014 \$'000	2013 \$'000
Total cash & equivalent assets	5	22,049	27,187
Balances per Cash Flow Statement		<u>22,049</u>	<u>27,187</u>

#### (b) Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus (Deficit)	(2,529)	(257)
Non-cash items in Income Statement		
Depreciation, amortisation & impairment	10,280	8,618
Gain on Revaluations	(15,360)	
Movement in unexpended Grants	15,306	
Net (Gain) Loss on Disposals	90	1,103
	<u>7,787</u>	<u>9,464</u>
Add (Less): Changes in Net Current Assets		
Net (increase) decrease in receivables	1,601	156
Net (increase) decrease in receivables (rates & annual charges)	-	(62)
Net (increase) decrease in receivables (user charges & fees)	71	(741)
Net (increase) decrease in inventories	(75)	1
Net increase (decrease) in trade & other payables	(3,564)	1,698
Net increase (decrease) in payables (accrued expenses)	-	971
Net (increase) decrease in deferred rates	-	5
Net increase (decrease) in employee leave provisions	-	97
Net increase (decrease) in payables (deposits, retentions & bonds)	-	10
Net increase (decrease) in other provisions	-	180
Net increase (decrease) in payables (unearned income)	-	(20)
Net increase (decrease) in provision for Doubtful Debts	29	(73)
Net increase (decrease) in other liabilities	54	-
Net Cash provided by (or used in) operations	<u>5,903</u>	<u>11,686</u>

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice.



# Alice Springs Town Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2014

### Note 12 - FUNCTIONS

REVENUES, EXPENSES AND ASSETS HAVE BEEN DIRECTLY ATTRIBUTED TO THE FOLLOWING FUNCTIONS & ACTIVITIES

	GENERAL PUBLIC SERVICES			PUBLIC ORDER & SAFETY			ECONOMIC AFFAIRS			ENVIRONMENTAL PROTECTION			HOUSING & COMMUNITY AMENITIES		
	BUDGET	ACTUAL	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET	ACTUAL	ACTUAL
	2014	2014	2013	2014	2014	2013	2014	2014	2013	2014	2014	2013	2014	2014	2013
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>OPERATING REVENUES</b>															
Rates	21,659	21,636	20,327												
Statutory & User Charges	169	284	87	191	124	162	46	44	75	2,437	2,149	2,176	164	194	373
Grants - NT operating	1,764	1,176	1,822	-	48	95				-	264	300			-
Grants - NT capital							-	300		-	21	375			
Grants - Cwllth operating				-	63	2						2,352			
Grants - Cwllth capital	118	151					502	502	200						
Contributions & Donations	-	16	358				-	4	211			378			
Investment Income	448	1,239	1,264						226			31			
Reimbursements & Other Revenues	20	794	134	112	97	262	85	60	109	118	135	240	62	46	
<b>Total</b>	<b>24,168</b>	<b>25,295</b>	<b>23,982</b>	<b>303</b>	<b>332</b>	<b>521</b>	<b>833</b>	<b>910</b>	<b>821</b>	<b>2,555</b>	<b>2,569</b>	<b>5,862</b>	<b>226</b>	<b>240</b>	<b>373</b>
<b>OPERATING EXPENSES</b>															
Employee Costs	5,297	5,592	4,559	973	980	983	1,207	1,345	1,248	2,540	2,347	3,013	398	352	310
Materials, Contracts & Other	4,522	4,826	3,812	260	400	347	2,768	656	857	2,275	1,884	2,894	754	720	463
Interest Charges	178	177	200							-	83	95			
Depreciation, Amortisation, Impairment	-	8,880	8,618							-	400				
<b>Total</b>	<b>9,997</b>	<b>20,475</b>	<b>17,289</b>	<b>1,233</b>	<b>1,380</b>	<b>1,330</b>	<b>3,975</b>	<b>2,001</b>	<b>2,105</b>	<b>4,815</b>	<b>4,714</b>	<b>6,002</b>	<b>1,152</b>	<b>1,072</b>	<b>773</b>
<b>TOTALS</b>	<b>14,171</b>	<b>4,820</b>	<b>6,693</b>	<b>(930)</b>	<b>(1,048)</b>	<b>(809)</b>	<b>(3,342)</b>	<b>(1,091)</b>	<b>(1,284)</b>	<b>(2,260)</b>	<b>(2,145)</b>	<b>(150)</b>	<b>(926)</b>	<b>(832)</b>	<b>(400)</b>
<b>TOTAL ASSETS UTILISED</b>			<b>15,943</b>			<b>373</b>			<b>34,993</b>			<b>38,541</b>			<b>3,398</b>

	HEALTH			RECREATION, CULTURE & RELIGION			EDUCATION			SOCIAL PROTECTION			ELIMINATIONS		TOTAL		
	BUDGET	ACTUAL	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET	ACTUAL	ACTUAL	ACTUAL	ACTUAL	BUDGET	ACTUAL	ACTUAL
	2014	2014	2013	2014	2014	2013	2014	2014	2013	2014	2014	2013	2014	2013	2014	2014	2013
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>OPERATING REVENUES</b>																	
Rates															21,659	21,636	20,327
Statutory & User Charges				73	122	92									3,070	2,917	2,965
Grants - NT operating				573	683	598						2			2,337	2,170	2,817
Grants - NT capital				-	142	140									-	463	515
Grants - Cwllth operating				-	1,978	150									-	2,041	2,504
Grants - Cwllth capital				-	128	115									620	781	315
Contributions & Donations				140	84	79									140	104	1,026
Investment Income				-	16	27									448	1,255	1,538
Reimbursements & Other Revenues				-	2,723	20									397	3,855	765
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>786</b>	<b>5,876</b>	<b>1,221</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2</b>	<b>-</b>	<b>-</b>	<b>28,671</b>	<b>35,222</b>	<b>32,772</b>
<b>OPERATING EXPENSES</b>																	
Employee Costs				2,239	2,234	2,286				11	9	9			12,665	12,869	12,408
Materials, Contracts & Other				2,696	5,496	3,197	4	5	4	76	41	35			13,355	14,028	11,709
Interest Charges															178	260	295
Depreciation, Amortisation, Impairment															-	10,280	8,618
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,935</b>	<b>7,730</b>	<b>5,483</b>	<b>4</b>	<b>5</b>	<b>4</b>	<b>87</b>	<b>50</b>	<b>44</b>	<b>-</b>	<b>-</b>	<b>26,198</b>	<b>37,427</b>	<b>33,030</b>
<b>TOTALS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(4,149)</b>	<b>(1,854)</b>	<b>(4,262)</b>	<b>(4)</b>	<b>(5)</b>	<b>(4)</b>	<b>(87)</b>	<b>(50)</b>	<b>(42)</b>	<b>-</b>	<b>-</b>	<b>2,473</b>	<b>(2,206)</b>	<b>(258)</b>
<b>TOTAL ASSETS UTILISED</b>						<b>80,093</b>						<b>4,090</b>					<b>177,371</b>

# Alice Springs Town Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2014

### Note 12 (cont) - COMPONENTS OF FUNCTIONS

The activities relating to Council functions are as follows:

#### **General Public Services**

Administrative, legislative and executive affairs, financial and fiscal affairs, general governance, community partnerships and grants and community development.

#### **Public Order & Safety**

Animal control and impounding; control of public places and enforcement of By-laws..

#### **Economic Affairs**

General economic, roads, streets and footpaths, parking areas, bus facilities and services, underground drains, promotional and tourism affairs.

#### **Environmental Protection**

Waste management, other waste management services, litter control, open drains, street cleaning.

#### **Housing & Community Amenities**

Public cemeteries, public conveniences and street lights.

#### **Health**

Council does not administer any health issues.

#### **Recreation, Culture and Religion**

Facilities and venues, recreation parks and reserves, culture services, public library, community event grants and support, youth and family activities and art collection..

#### **Education**

Charles Darwin University sponsorships.

#### **Social Protection**

Child care centres, senior citizens activities and facilities and disabled services.

# Alice Springs Town Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2014

### Note 13 - FINANCIAL INSTRUMENTS

#### Accounting Policies

<b>Bank, Short Term Deposits</b>	<p><b>Accounting Policy:</b> Carried at lower of cost and net realisable value; Interest is recognised when earned.</p> <p><b>Terms &amp; conditions:</b> Short term deposits have an average maturity of 90 days and an average interest rates of 3.7% (2013: 90 days, 4.4%).</p> <p><b>Carrying amount:</b> approximates fair value due to the short term to maturity.</p>
<b>Receivables - Rates &amp; Associated Charges (including legals &amp; penalties for late payment)</b>	<p><b>Accounting Policy:</b> Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.</p> <p><b>Terms &amp; conditions:</b> Secured over the subject land, arrears attract interest of 19% (2013: 19%) Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the Territory.</p> <p><b>Carrying amount:</b> approximates fair value (after deduction of any allowance).</p>
<b>Receivables - Fees &amp; other charges</b>	<p><b>Accounting Policy:</b> Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.</p> <p><b>Terms &amp; conditions:</b> Unsecured, and do not bear interest. Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.</p> <p><b>Carrying amount:</b> approximates fair value (after deduction of any allowance).</p>
<b>Receivables - other levels of government</b>	<p><b>Accounting Policy:</b> Carried at nominal value.</p> <p><b>Terms &amp; conditions:</b> Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of the Governments of the Commonwealth &amp; State.</p> <p><b>Carrying amount:</b> approximates fair value.</p>
<p><b>Note:</b> Certain of the above receivables do not meet the definition of <i>financial instruments</i>, being statutory charges rather than arising from a contract. Accounting policies are reported here for purposes of completeness but they are excluded from the remainder of the Note.</p>	
<b>Liabilities - Creditors and Accruals</b>	<p><b>Accounting Policy:</b> Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.</p> <p><b>Terms &amp; conditions:</b> Liabilities are normally settled on 30 day terms.</p> <p><b>Carrying amount:</b> approximates fair value.</p>
<b>Liabilities - Interest Bearing Loans</b>	<p><b>Accounting Policy:</b> Carried at the principal amounts. Interest is charged as an expense as it accrues.</p> <p><b>Terms &amp; conditions:</b> secured over future revenues, loans are repayable monthly; interest is charged at a fixed rate of 6.75% over the life of the loan (2013: 6.75%).</p> <p><b>Carrying amount:</b> approximates fair value.</p>
<b>Liabilities - Finance Leases</b>	<p><b>Accounting Policy:</b> accounted for in accordance with AASB 117.</p>

# Alice Springs Town Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2014

### Note 13 - FINANCIAL INSTRUMENTS

#### Note 13 (cont) - FINANCIAL INSTRUMENTS Liquidity Analysis

2014	Due < 1 year	Due > 1 year, ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Financial Assets</b>					
Cash & equivalents	22,049			22,049	22,049
Receivables	1,082	16		1,098	1,082
Other financial assets	39			39	39
<b>Total</b>	<b>23,170</b>	<b>16</b>	<b>-</b>	<b>23,186</b>	<b>23,170</b>
<b>Financial Liabilities</b>					
Payables	1,113			1,113	1,113
Current Borrowings	378			378	378
Non-Current Borrowings		922	1,135	2,057	2,057
<b>Total</b>	<b>1,491</b>	<b>922</b>	<b>1,135</b>	<b>3,548</b>	<b>3,548</b>
<b>2013</b>					
<b>Financial Assets</b>					
Cash & equivalents	27,187			27,187	27,187
Receivables	2,455	13		2,468	2,468
Other financial assets	15			15	15
<b>Total</b>	<b>29,657</b>	<b>13</b>	<b>-</b>	<b>29,670</b>	<b>29,670</b>
<b>Financial Liabilities</b>					
Payables	4,591			4,591	4,591
Current Borrowings	354			354	354
Non-Current Borrowings		1,092	1,343	2,435	2,435
<b>Total</b>	<b>4,945</b>	<b>1,092</b>	<b>1,343</b>	<b>7,380</b>	<b>7,380</b>

All financial instruments are categorised as loans and receivables.

Note: Statutory receivables, such as rates, have been excluded from the above tables.

	30 June 2014		30 June 2013	
	Weighted Average Interest Rate	Carrying Value	Weighted Average Interest Rate	Carrying Value
	%	\$'000	%	\$'000
Overdraft				
Other Variable Rates				
Fixed Interest Rates	6.75%		6.75%	
		<u>2,435</u>		<u>2,789</u>

#### Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

#### Risk Exposures

**Credit Risk** represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any provision for doubtful debts. In accordance with regulations, all Council investments are made with authorised deposit taking institutions. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

**Market Risk** is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

**Liquidity Risk** is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. Liabilities have a range of maturity dates based on cash inflows. Council also has available a range of bank overdraft and short-term draw down facilities that it can access.

**Interest Rate Risk** is the risk that future cash flows will fluctuate because of changes in market interest rates. Most of Council's financial instruments - both assets and liabilities - are at fixed rates. Any such variations in future cash flows will not be material in effect on either Council incomes or expenditures.

# Alice Springs Town Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2014

### Note 14 - COMMITMENTS FOR EXPENDITURE

	2014 Notes \$'000	2013 \$'000
<b>Capital Commitments</b>		
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:		
Capital expenditure	<u>1,172</u>	<u>1,662</u>
	<u>1,172</u>	<u>1,662</u>
These expenditures are payable:		
Not later than one year	1,172	1,662
Later than one year and not later than 5 years	-	-
Later than 5 years	-	-
	<u>1,172</u>	<u>1,662</u>
<b>Other Expenditure Commitments</b>		
Other non-capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:		
Non-capital expenditure	<u>529</u>	<u>503</u>
	<u>529</u>	<u>503</u>
Not later than one year	529	503
Later than one year and not later than 5 years	-	-
Later than 5 years	-	-
Minimum lease payments	<u>529</u>	<u>503</u>

## Alice Springs Town Council

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2014

#### Note 15 - FINANCIAL INDICATORS

	2014	2013	2012	2011
<b>Current Ratio</b>				
<u>Current Assets - Externally Restricted Assets</u>	8.73:1	4.55:1	7.94:1	6.74:1
<u>Current Liabilities</u>				
<b>Debt Service Ratio</b>				
<u>Net Debt Service Cost</u>	65.11:1	60.02:1	69.01:1	76.01:1
<u>Operating Revenue</u>				
<b>Rate Coverage Percentage</b>				
<u>Rate Revenues</u>	61.43%	62.03%	59.49%	48.93%
<u>Total Revenues</u>				
<b>Rates &amp; Annual Charges Outstanding Percentage</b>				
<u>Rates &amp; Annual Charges Outstanding</u>	6.03%	8.06%	8.33%	6.82%
<u>Rates &amp; Annual Charges Collectible</u>				



# **Alice Springs Town Council**

## **NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2014**

### **Note 16 – SUPERANNUATION**

The Council makes employer superannuation contributions in respect of its employees to Local Government Superannuation Scheme. Whilst the scheme has two types of membership each of which is funded differently, Council only pays into members under the following scheme:

#### **Marketlink (Accumulation Fund) Members**

Marketlink receives both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of employee earnings in accordance with superannuation guarantee legislation (9.25% in 2013/14; 9.25% in 2012/13). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

#### **Contributions to Other Superannuation Schemes**

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

# Alice Springs Town Council

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2014

### Note 17 - CONTINGENCIES & ASSETS & LIABILITIES NOT RECOGNISED IN THE STATEMENT OF FINANCIAL POSITION

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position but knowledge of those items is considered relevant to user of the financial report in making and evaluating decisions about the allocation of scarce resources.

#### 1. POTENTIAL INSURANCE LOSSES

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to a deductible "insurance excess", the amount of which varies according to the class of insurance.

Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.

#### 2. "CARBON" TAX

From 1 July 2012 a new tax on emissions of certain "greenhouse" gases commenced operation. Council has a number of garbage landfill facilities which emit, and will continue for many years to emit, gases of this type.

Using current calculation methods, emissions from Council's landfill facilities are substantially below current taxable thresholds. This situation is expected to continue while thresholds remain at current levels.

Information currently available provides assurances that "legacy emissions" from garbage placed in landfills prior to commencement of the tax will not subsequently become liable to the tax. However, should taxable thresholds be substantially reduced Council may be subject to taxation on landfill deposits made after 1 July 2013. No liability has been recognised in these reports.

The Federal Government is currently proposing to terminate the "carbon tax" from 1 July 2014.

## Alice Springs Town Council

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2014

#### Note 18 - AUDITOR'S REMUNERATION

Deloitte Touche Tohmatsu

	2014	2013
Audit Services	22,750	23,200
Other Services	5,000	3,000
<b>Total Auditor's Remuneration</b>	<b><u>27,750</u></b>	<b><u>26,200</u></b>

## INDEPENDENT AUDITOR'S REPORT

### TO ALICE SPRINGS TOWN COUNCIL

We have audited the accompanying financial report of Alice Springs Town Council (the "Council"), which comprises the statement of financial position as at 30 June 2014, and the statement of comprehensive income, the statement of cash flows and the statement of changes in equity for the year ended on that date, notes comprising a summary of significant accounting policies and other explanatory information, and the Chief Executive Officer's statement, as set out on pages 3 to N29.

#### *The Responsibility of the Chief Executive Officer for the Financial Report*

The Chief Executive Officer of the Council is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards and the Northern Territory Local Government Act 2013, and for such internal control as the directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

#### *Auditor's Responsibility*

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Council's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Chief Executive Officer, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



**INDEPENDENT AUDITOR'S REPORT**

**TO ALICE SPRINGS TOWN COUNCIL (continued)**

*Opinion*

In our opinion, the financial report of Alice Springs Town Council presents fairly, in all material respects, the Council's financial position as at 30 June 2014 and its financial performance for the year ended on that date in accordance with the Australian Accounting Standards and the Northern Territory Local Government Act 2013.

Deloitte Touche Tohmatsu  
DELOITTE TOUCHE TOHMATSU

EDry  
E Dry  
Partner  
Chartered Accountants

Alice Springs, 23/ 10 /2014.