



Alice Springs Town Council

MUNICIPAL PLAN

2018/19 – 2021/22

Inclusive of Council's

- 2018/19 Budget
- Four Year Financial Plan
- Other Information as required under the Local Government Act

Through innovative leadership and good governance, Alice Springs Town Council will provide services to meet the present and changing needs of our community.

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Municipal Plan Adoption

The Municipal Plan for the period 2018/19 to 2021/22 was adopted at the Ordinary Council Meeting held on 25th June 2018.

What are our Objectives?

Following the election of the thirteenth Council in 2017, a review was undertaken of Council's Objectives and Strategies. This has led to the development of the Strategic Plan 2018-2021 and has allowed Council to refine its focus to meet the needs of our changing community. The Strategic Plan 2018-2021 considers Council's current position and aspirations from collective, social, cultural, economic and environmental perspectives.

The 2018-2022 Municipal Plan has been developed in the context of Council's strategic planning framework and in particular the four strategic focus areas or objectives outlined below. Implementation of the Municipal Plan aims to deliver to the community a well-managed, sustainable, vibrant and progressive environment for present and future generations. Included are a range of activities and initiatives that encompass all of Council's activities, operations and responsibilities and contribute to achieving the longer term objectives set out in the strategic plan.

Strategic Objective 1 – Dynamic community

To create a dynamic, prosperous community where everyone is included, underpinned by safe, reliable infrastructure and social investment.

Strategic Objective 2 – Great place to live

To provide a great place to live that attracts and retains residents because of the unmatched leisure and healthy living opportunities and embrace of our unique landscape and culture.

Strategic Objective 3 – Leader in sustainability

To be a leader in sustainability and best practice, living well in our desert context and minimising our impact.

Strategic Objective 4 – Dynamic Council

A well governed Council that leads by example, advocates for our community, innovates and delivers excellent services, and works with others collaboratively to help create the community we want to live in.

How will we achieve our Objectives & measure success?

Key Performance Indicators (KPI's) for each of the strategies can be found in the Alice Springs Town Council Strategic Plan 2018-2021 document available from the Civic Centre or Council's website at

[Alice Springs Town Council Strategic Plan 2018-2021](#)

Strategic Objective 1 – A dynamic community

Outcomes

1.1 Inclusiveness and support

- 1.1.1 Develop and enhance programmes, as well as services
- 1.1.2 Promote community engagement, cohesion and safety
- 1.1.3 Proactively embrace diversity, ensuring equitable participation opportunities

1.2 Economic growth and prosperity

- 1.2.1 Initiate cooperation between the Commonwealth Government, Northern Territory Government and Council, to identify and develop strategic opportunities
- 1.2.2 Foster investment attraction
- 1.2.3 Support ongoing tourism development and prosperity

1.3 Safe and reliable public infrastructure

- 1.3.1. Maintain and improve local road network
- 1.3.2. Maintain and improve local footpaths and cycle networks
- 1.3.3. Maintain and improve Council buildings
- 1.3.4. Lead the Northern Territory Government to establish a suitable Alice Springs Master Plan
- 1.3.5. Advocate Northern Territory Government and Commonwealth Government partnerships with Council, to establish suitable, contemporary community facilities

Key indicators in achieving these outcomes include:

- Establishing key indicators and yearly improvement targets for inclusion and diversity for Council programs by 2019
- Increasing sealed gazetted public roads to 93% by year end FY2019, 94% by year end FY2020 and 95% by year end FY2021

- Funding on tourism initiatives to achieve at least a 1:4 return on investment
- Increasing Alice Springs Town Council website sessions from a baseline of 250,000 by 10% per annum
- Growing the proportion of lifetime animal registrations compared to annual registrations from 4:1 to 5:1
- Consistently achieving 100% response to NeatStreets notifications

Strategic Objective 2 – A great place to live

Outcomes

2.1 Community life, promoting a healthy, vibrant culture

- 2.1.1. Provide sport, recreation and leisure opportunities, which maximise social capital
- 2.1.2. Promote active lifestyles for people of all ages
- 2.1.3. Advocate for the continuation and enhancement of transport options to ensure Alice Springs is an ongoing part of the national transport network

2.2 Sense of place and public amenity

- 2.2.1. Maintain and improve built and social infrastructure in open spaces, by adopting placemaking strategies
- 2.2.2. Ensure vibrant, multi-functional options in dedicated public open spaces

2.3 Enhance life-long learning, library and technology services

- 2.3.1. Protect and promote local history and heritage
- 2.3.2. Diversify information resources and mediums
- 2.3.3. Offer STEAM (Science, Technology, Engineering, Arts and Mathematics) training, education and support to establish a local digital culture

Key indicators in achieving these outcomes include:

- Completing short-term and medium-term Arts and Cultural Plan strategic actions by 2020 including;
 - Developing and implementing a Public Art Master Plan
 - Developing and implementing a Public Art Interpretation Plan
 - Strengthening existing strategic relationships across arts and culture, education, health, tourism, community and local enterprise

- Placemaking strategies utilised in 20% of Council controlled open-spaces by the end of FY2019, 30% by end of FY2020 and 40% by end of FY2021
- Working with partners to increase organised sporting participation by 5% per annum from 2019 onwards
- Increasing Alice Springs Public Library memberships by 25% per annum
- Increasing STEAM and digital engagement event participants by 25% per annum
- Increasing participation in healthy communities activities by 10% per annum
- Increasing the present proportion of primary school aged Level 3 swimmers by 5% per annum
- Undertaking 3 park refurbishments per year

Strategic Objective 3 – Leadership in sustainability

Outcomes

3.1 Reduce Council's carbon footprint

- 3.1.1. Reduce Council's greenhouse emissions
- 3.1.2. Maximise energy productivity
- 3.1.3. Reduce Council's waste production
- 3.1.4. Maximise efficient use of water

3.2 Reduce Alice Springs' carbon footprint

- 3.2.1. Educate and enable the community to reduce greenhouse emissions
- 3.2.2. Educate and enable the community with regard to waste reduction, waste management, water consumption and recycling
- 3.2.3. Encourage the Northern Territory government and industry to adopt affordable, environmentally smart, sustainable initiatives, suited to Central Australia

3.3 Conserve and protect the Alice Springs environment

- 3.3.1. Support a healthy, natural living environment
- 3.3.2. Maintain and ensure efficient use of the Regional Waste Management Facility

Key indicators in achieving these outcomes include:

- Increasing the proportion of solar generated electricity at Council facilities or reducing consumption to achieve energy savings from the grid from 20% to 30% by YE2019, 40% by YE2020 and 50% by YE2021
- Developing and implementing an Alice Springs Town Council Climate Action Plan which establishes a sustainable investment framework and progressive yearly actions and targets on;
 - Energy productivity
 - Energy replacement through sustainable technologies
 - Waste reduction
 - Fuel usage
 - Recycling
 - Water productivity
- Using 25% of the crushed glass collected from 48 tonne of wine and spirit bottles under the Cash for Containers scheme annually
- Reducing fleet vehicle fuel usage by 2.5% by December 2020
- Increasing reuse/recycling rates of waste presented at the Regional Waste Facility by 5% per annum

Strategic Objective 4 – A dynamic Council

Outcomes

4.1 Leadership and advocacy excellence

- 4.1.1. Equip Elected Members
- 4.1.2. Equip Executive team
- 4.1.3. Equip leadership team

4.2 People & workplace excellence

- 4.2.1. Attract a capable, skilled workforce
- 4.2.2. Retain a suitably qualified and motivated workforce
- 4.2.3. Be an employer of choice
- 4.2.4. Ensure a safe work environment

4.3 Service excellence

- 4.3.1. Establish, maintain, review and improve efficient, effective systems
- 4.3.2. Adopt and encourage innovative digital technology
- 4.3.3. Maintain professional, timely and accurate service protocols at all customer service points

4.4 Governance excellence

4.4.1. Responsible fiscal and asset management

4.4.2. Ethical conduct

4.4.3. Facilitate a regular risk management and compliance audit committee, with an independent chair

Key indicators in achieving these outcomes include:

- Participation of Elected Members in all Ordinary Council and Standing Committee meetings and 80% of Advisory and other committee meetings as appointed and reported on in the Council's Annual Report
- Undertaking benchmarking by the CEO of the organizational culture, values and behaviour in 2018/19 which will establish strategies and targets as required
- Developing a Reconciliation Action Plan by June 2018 which will set clear progressive measureable targets, strategies and actions including achieving an increase level of employment of Indigenous Australians in Council positions
- Establishing staff and resident satisfaction benchmarks in 2018/19 and improving by 5% per annum
- Conducting yearly surveys of Advisory Committee members that show an increase in satisfaction and motivation rates, reflected in increasing attendance rates
- Meeting all financial reporting requirements to the specified compliance level
- Having the outstanding rates ratio equal or better than 0.3 (being the total rates outstanding divided by total rates revenue)
- Ensuring the current ratio at better than 1:1 (being a measure of how quickly Council can convert current assets into cash to satisfy Council financial commitments)
- Ensuring Council maintains a strong capacity to service its loans (if any) by having a debt equity ratio of less than 0.1 (being the outstanding debt divided by operating income)

Rating Policy

Rating Policy

1 Purpose

The Rating Policy is an explanatory document outlining and explaining the rating measures adopted in the Municipal Plan. It will be of interest to community groups, ratepayers, Commonwealth, State/Territory Departments and other interested parties seeking to understand the rating policies and practices of the Council.

The purpose of this Policy is to promote consistent administration of rating in the community, pursuant to the *Local Government Act*, to ensure equity with respect to demand for municipal services, and regard to the needs of those ratepayers affected by financial hardship.

2 Period Covered by the Rating Policy

This Rating Policy is part of the Municipal Plan adopted at the Ordinary Meeting of Council held on 25th June 2018 and applies to the financial year beginning 1st July 2018 and ending 30th June 2019.

2.1 Levying of Rates and Charges

Background

The authority to levy rates on property in the municipality is vested in the Council by the *Local Government Act*. The basis and conditions of rates and charges levied are laid out by Council each financial year in the Declaration of Rates and Charges, pursuant to section 155 of the *Local Government Act*.

Matters relating to rates include: -

- (a) Assessed value as a basis of valuation
- (b) General rate declaration
- (c) Local rate declaration
- (d) Charges
- (e) Payment of rates and use of instalments
- (f) Method of paying rates
- (g) Incentive for early payment of rates (Early Bird Draw)
- (h) Penalty for late payment of rates
- (i) Recovery of outstanding rates and charges

These matters are formally reviewed by Council annually when considering the Declaration of Rates and Charges and do not form part of this policy.

There is a common misconception that if a property's valuation rises, then Council receives a "windfall gain" with additional income. This is not the case, rather the revaluation process results in a redistribution of the rate burden across all properties in the municipality. Any increase to total valuations of the municipality is offset by a reduction to the rate in the dollar (ad valorem rate) used to calculate the rate for each property. Total income is fixed each year as part of the budget process. Council, like other organisations, only seeks to increase the total amount of revenue required in order to account for indexation, wage and other service cost increases imposed on it and any new initiatives as determined by Council.

Public finance theory and practice implies that taxation revenue whether it is at the Federal, State/Territory or Local level is generally used to finance various

forms of “public goods, services and community obligations” not necessarily in direct relation to user benefit, but ultimately of benefit to the community as a whole. In this respect, rates are a general purpose levy not linked to user pays principles.

The amount of rates collected by Council depends on conscious and considered choices as to the quantity and quality of services that it decides to provide and how much of the cost is to be recovered from other revenue sources. The amount collected in rates represents the difference between the total expense required by Council to fund programs, maintain assets and to service and redeem debt, and the total amount of revenue from all other sources. Other sources of income include grants, prescribed and discretionary fees, fines and charges, sales of assets and interest earned.

Therefore, rates are the balancing item between total expenses and all other revenue sources.

Council acknowledges that property taxes do not recognise the situation where ratepayers are “asset rich” and “income poor”. In some cases, ratepayers may have considerable wealth reflected in property they own but have a low level of income. Examples include pensioners, self-funded retirees, businesses subject to cyclical downturn, households with large families and property owners with little equity but high level of mortgage debt. Moreover, the Australian taxation system which allows for annuities, allocated pensions income and other assets to be treated differently in an assessment for government concessions and benefits, may further distort the true disposable income status of one household compared to another.

While personal income tax is more reflective of the capacity to pay, it is not possible to expect a property tax system to deal practically with all aspects of capacity to pay based on individual households and businesses. It is also not practical or acceptable to shift, modify or manipulate the existing system to the benefit of one group of ratepayers at the expense of another unless such a shift is widely accepted and for a proper purpose. In fact, local government has no mandate or ability to universally apply a “capacity to pay” test. In recognition of this fact, Council has developed its rates assistance and payment options to ensure that officers can provide ratepayers with assistance upon request.

In the local government context, the rating system determines how Council will raise money from properties within the municipality while the annual budget determines how that money will be spent. The rating system comprises the valuation base and the rating instruments that are used to calculate property owner’s liability for rates.

The *Local Government Act* determines a council’s ability to develop a rating system and provides considerable flexibility to councils to suit their requirements within the context of public finance methodology, which includes principles of equity, benefit, efficiency and community resource allocation.

Under the Act, Council has the power to levy:

- Uniform rates,
- Differential rates,
- Special rates,

- Charges,
- Interest on unpaid rates,
- and to
- Provide rate concessions including deferrals and waivers based on hardship

Rate Structure

A differential General Rate is levied on all rateable properties based on the Unimproved Capital Value (UCV) of the land falling within the town planning zones under the NT Planning Scheme as referred to in the *Planning Act*.

Council has 14 rating groups with the application of differential rates to each of these groups in accordance with Section 148 of the *Local Government Act*.

The purpose of the various rating groups is to ensure that each group makes a fair and equitable contribution to rates.

2018/19 Rates Schedule:

| 2018/19 Rates Schedule | | | |
|------------------------|--|----------------|-------------------|
| Multiplier | Zone | Minimum Amount | Estimated Revenue |
| 0.00242822 | R (Rural), RL (Rural Living), RR (Rural Residential) SA2 (Specific Use, NT Portion Lots 4097 to 4101) SA9 (Specific Use, NT Portion Lot 6811) | \$1,300.00 | \$598,636 |
| 0.03444917 | CB (Central Business) | \$1,358.20 | \$3,320,908 |
| 0.02528934 | C (Commercial) | | \$235,378 |
| 0.00887890 | SC (Service Commercial) | | \$68,266 |
| 0.01629284 | TC (Tourist Commercial) | | \$1,614,586 |
| 0.00926540 | LI (Light Industry) | | \$1,288,208 |
| 0.00926540 | GI (General Industry) | | \$788,495 |
| 0.00776184 | SD (Single Dwelling Residential), MD (Multiple Dwelling Residential), CL (Community Living), PS (Public Open Space), OR (Organised Recreation), CP (Community Purposes), CN (Conservation), FD (Future Development), U (Utilities), RW (Railways), SA5 (Specific Use, Town of Alice Springs Lot 8132) SA8 (Specific Use, Town of Alice Springs Part of Lot 7593) | \$1,287.70 | \$12,579,187 |
| 0.00660010 | MR (Medium Density Residential) | \$1,176.30 | \$1,479,186 |
| 0.00786051 | HR (High Density Residential) | \$1,287.70 | \$22,303 |
| 0.01103029 | The allotments included in SU (Specific Use) and referred to as SA1, SA3, SA4 and SA6 in Schedule 1 of the Northern Territory Planning Scheme | \$1,358.20 | \$370,783 |
| 0.01713258 | All units in Unit Plan No. 94/87 situated on Lot 7449 | \$314.80 | \$8,213 |
| 0.05121540 | Conditional rateable land including Mining Tenements | \$880.40 | \$3,688 |
| 0.00653511 | All other rateable land within the Municipality not otherwise described above. | \$1,287.70 | \$8,300 |

An amount of \$67,417 is expected to be collected via rates on the tenancies within the Alice Springs Airport and surrounds.

For the 2018/2019 financial year, Council proposes to increase the revenue from the general rate and related minimum charges by 2.2% across all categories of ratepayers.

The total amount to be raised from rates is:

| 2018/19 | 2019/20 | 2020/21 | 2021/22 |
|-----------|-----------|------------|------------|
| \$22.386M | \$22.878M | \$ 23.381M | \$ 23.896M |

Conditionally Rateable Land

Pursuant to section 142(2) of the *Local Government Act*, the Minister has provided Council with the approval to rate conditionally rateable land at the greater of the minimum charge or the multiplier by the assessed value.

2.1.1 Social and Economic Effects of Council's Rating Policy

Council makes conscious and considered choices to minimise the social and economic effects of its Rating Policy by keeping any increases in rates to a minimum. At the same time Council needs to ensure sufficient income is generated to maintain, replace and upgrade infrastructure in order to provide the quantity and quality of services that guarantees the achievement of Council's goals.

Information on the services funded by Council rates is included within this Municipal Plan, a summary of which is provided to all ratepayers by means of a brochure provided with their rates notice.

Council seeks to lower the social and economic impact of its Rating Policy through:

- The provision of a subsidy to eligible pensioners in addition to the rebate provided to them by the Territory Health Services.
- Consideration of the issues experienced by individuals suffering from financial hardship, further discussed below in part 2.1.2.
- Allowing for payment of rates by four instalments.

2.1.2 Rebates and Concessions on Rates and Charges

Policy Statement Number 510

Council deals with ratepayers and stakeholders on a daily basis.

The provision of efficient administration of the Council's rating system requires that officers have the guidance and authority to act in certain matters on Council's behalf.

Council recognises that individuals can experience difficulty in meeting their responsibilities for the payment of rates and that it is appropriate where financial hardship has been demonstrated to consider granting a concession for the payment of rates. The concession granted can be either a waiving of rates levied or a deferment.

A review of all policies and their contemporary relevance is presently being undertaken.

Financial Hardship of Ratepayer Related to a Residential Property

A rate concession on the grounds of financial hardship shall only apply to:

- (i) A ratepayer (as a natural person) demonstrating financial hardship can apply for a concession to defer the payment of part/all of the rates levied providing that the application is for the ratepayer's principal place of residence.

Rates deferred, pursuant to section 164 of the *Local Government Act*, will be recovered at a future time either when the ratepayer's circumstances change or when the property is sold. Until paid deferred rates remain a charge against the land.

- (ii) A concession granted shall not include relief from charges levied against the property for services, including those provided by Council, garbage collection charges, waste management charges etc.
- (iii) An application for a concession applies for one financial year only, and a new application is required for subsequent years.
- (iv) An occupier of a residential property may make an application under this section providing the owner's consent has been obtained.
- (v) An application under this section should be made in writing and include a completed Hardship Rate Relief Application form detailing the ratepayer's income and expenditure.

Public Benefit Concessions

- (i) Where land would be exempt from rates but for the fact that it is partially used for commercial or other non-exempt purposes, a concession may be allowed under Council's Rates Policy on the following basis.

Other applications under this section will only be considered individually by Council.

- (ii) A ratepayer(s) can apply pursuant to section 167 of the Act for a concession to waive payment of part/all of the rates levied.
- (iii) Council will consider such applications where satisfactory evidence is provided that the activities undertaken on the property are not-for-profit and that the relief will advance one or more of the following benefits for the general public:
 - a) Securing the proper development of the Council's area.
 - b) Preserving buildings or places of historical interest.
 - c) Protecting the environment.
 - d) Encouraging cultural activities.
 - e) Promoting community health and welfare.
 - f) Encouraging agriculture.

g) Providing recreation or amusement for the public.

- (iv) A concession granted shall not include relief from charges levied against the property for services provided by the Council, e.g. garbage collection charges.
- (v) An application for a concession applies for one financial year only, and a new application is required for subsequent years.
- (vi) An application under this section should be made in writing, providing details of the activities undertaken on the property, a statement of income and expenditure, detail of the grounds on which the rate concession is applied for, confirmation of Public Benevolent Institution (PBI) status and where relevant a copy of the organisation's constitution.

Assessing Financial Hardship

Financial hardship is assessed by using a four-step process that is applied to an income test.

| Income Test | Financial Hardship |
|--|---|
| 1. Including rates, net income test balance is in credit. | No financial hardship exists. |
| 2. Including rates, net income test balance is in deficit (debit). | Some financial hardship exists. Move to next step. |
| 3. Reduce levied rates to the minimum rate for the zone, and the net income test balance is then in credit. | Consider a concession based on payment of the minimum rate for the zone. The amount of the concession is the difference between the levied amount and the minimum rate |
| 4. Reduce levied rates to the minimum rate for the zone, and the net income test balance is then in deficit. | Extreme financial hardship exists. Consider a concession based on payment of nil rates. |

Timing of Application

A concession does not apply retrospectively to payments outstanding from an instalment date that has passed.

- A person liable to pay rates receives a rate notice 28 days before the date of the first instalment. That person is required by the *Local Government Act* to make payment, either in full or an amount determined as the first instalment amount.
- An application for a concession must be received by the first instalment date, to apply to rates levied for the whole financial year. Applications received after expiry of the first instalment date shall incur interest charges on any unpaid amounts and any concession allowed may be reduced on a proportional basis.

Payment arrangements

Council will allow property owners who are unable to pay their rates by the due date to enter into an arrangement to pay by instalments according to an agreed schedule, with no recovery action being taken while the arrangement is being maintained. However interest will be charged on any arrears of rates in accordance with Council's budget resolution.

Interest on rates and charges in arrears

Council encourages ratepayers to meet their rate and charges debt payment responsibilities. To this end Council will impose interest, calculated daily after the instalment due date on instalments of rates that remain unpaid. The rate of interest is 19%. Rates that have been in arrears for at least 6 months will have an Overriding Statutory Charge placed over the land by Council. Should the debt continue to remain unpaid, Council will seek recovery through its external debt collection agency for recovery of the rates, charges and any legal costs that arise. Pursuant to Part 11.9 of the *Local Government Act*, if rates have been in arrears for at least three years, Council may sell the land to recover unpaid rates and associated costs.

2.1.3 Regional Waste Management Charges

Garbage collection charges are based on the type of residential dwelling being serviced and the relative applicable type of service provided.

Council charges a fixed amount for waste management and collection. Where multiple residential dwellings exist on the allotment of land, the fee is multiplied by the number of residential units on each allotment.

The charge together with commercial waste disposal income is used to meet the reasonable costs associated with the collection and disposal / recycling of waste, and funding for landfill restoration and replacement.

Revenue & Expenditure Estimates (including Council's Four Year Financial Plan)

Alice Springs Town Council **Budgeted Statement of Financial Performance**

| | 2018-19 Budget \$ | 2019-20 Budget \$ | 2020-21 Budget \$ | 2021-22 Budget \$ |
|--|-------------------------|-------------------------|-------------------------|-------------------------|
| Operating Activities | | | | |
| Revenue from Operating Activities | | | | |
| Rates | 22,386,137 | 22,878,632 | 23,381,962 | 23,896,365 |
| Waste Management | 3,776,367 | 3,859,447 | 3,944,355 | 4,031,131 |
| User Charges and Fees | 4,998,753 | 5,108,726 | 5,221,118 | 5,335,982 |
| Interest Income | 315,000 | 321,930 | 329,012 | 336,251 |
| Grants and Contributions | 2,774,658 | 2,774,658 | 2,774,658 | 2,774,658 |
| Other Income | 517,106 | 528,482 | 540,109 | 551,991 |
| Total Operating Revenue | <u>34,768,021</u> | <u>35,471,875</u> | <u>36,191,213</u> | <u>36,926,378</u> |
| Expenses from Operating Activities | | | | |
| Employee Costs | 17,104,700 | 17,481,003 | 17,865,585 | 18,258,628 |
| Materials & Contracts | 8,125,577 | 8,304,340 | 8,487,035 | 8,673,750 |
| Depreciation | 8,000,000 | 8,200,000 | 8,400,000 | 8,600,000 |
| Other Operating Expenses | 5,087,370 | 5,199,292 | 5,313,676 | 5,430,577 |
| Total Operating Expenditure | <u>38,317,647</u> | <u>39,184,635</u> | <u>40,066,297</u> | <u>40,962,955</u> |
| Operating Position before Depreciation add back | <u>(3,549,626)</u> | <u>(3,712,760)</u> | <u>(3,875,083)</u> | <u>(4,036,578)</u> |
| Depreciation Add Back | <u>8,000,000</u> | <u>8,200,000</u> | <u>8,400,000</u> | <u>8,600,000</u> |
| Operating Surplus after Depreciation add back | <u>4,450,374</u> | <u>4,487,240</u> | <u>4,524,917</u> | <u>4,563,422</u> |
| Add: Capital Activities | | | | |
| Less: Capital Expenditure | 12,297,036 | 3,384,323 | 3,397,735 | 3,411,443 |
| <i>Comprised of:</i> | | | | |
| <i>Plant & Equipment</i> | 1,843,000 | 1,017,000 | 1,017,000 | 1,017,000 |
| <i>Roads and Footpaths</i> | 2,230,348 | 1,027,000 | 1,027,000 | 1,027,000 |
| <i>Building Infrastructure</i> | 8,223,688 | 1,340,323 | 1,353,735 | 1,367,443 |
| Capital Position | <u>(12,297,036)</u> | <u>(3,384,323)</u> | <u>(3,397,735)</u> | <u>(3,411,443)</u> |
| Add: Transfer from Reserve | 8,925,837 | 0 | 0 | 0 |
| Less: Transfers to Reserves | 1,079,175 | 1,102,917 | 1,127,181 | 1,151,979 |
| Total Surplus / (Deficit) | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| Transfers to Reserves comprised of: | \$ | \$ | \$ | \$ |
| Plant & Equipment Replacement Reserve | 167,817 | 171,509 | 175,282 | 179,138 |
| ASALC Reserve | 445,716 | 455,522 | 465,543 | 475,785 |
| Netball Stadium Reserve | 20,000 | 20,440 | 20,890 | 21,349 |
| Election Reserve | 50,000 | 51,100 | 52,224 | 53,373 |
| Regional Waste Management Facility Plant & Equipment Replacement Reserve | 395,642 | 404,346 | 413,242 | 422,333 |
| Total Reserve Transfers | 1,079,175 | 1,102,917 | 1,127,181 | 1,151,979 |

| Account Number | Objective Number | Account Name | Budgeted (Income) 2018-19 | Budgeted Expense 2018-19 | Budgeted Net (Income)/Expense 2018-19 | Budgeted Net (Income)/Expense 2019-20 | Budgeted Net (Income)/Expense 2020-21 | Budgeted Net (Income)/Expense 2021-22 |
|--|------------------|--|---------------------------|--------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|
| Strategic Objective 1 Dynamic Community | | | | | | | | |
| 10 | 1 | DCA Inspections | (35,000) | 2,000 | (33,000) | (33,726) | (34,468) | (35,226) |
| 17 | 1 | Hartley Street Carpark & Public Toilets - Exeloo | 0 | 16,500 | 16,500 | 16,863 | 17,234 | 17,613 |
| 25 | 1 | General Permit Fees | (53,000) | 20,000 | (33,000) | (33,726) | (34,468) | (35,226) |
| 26 | 1 | Rangers - Operational | (3,000) | 1,175,779 | 1,172,779 | 1,198,580 | 1,224,949 | 1,251,898 |
| 28 | 1 | Animal Control & Management | (135,000) | 208,500 | 73,500 | 75,117 | 76,770 | 78,459 |
| 29 | 1 | Doggy Doo Dispensers | 0 | 2,500 | 2,500 | 2,555 | 2,611 | 2,669 |
| 31 | 1 | Graffiti Removal | 0 | 98,000 | 98,000 | 100,156 | 102,359 | 104,611 |
| 32 | 1 | Parking | (105,000) | 6,900 | (98,100) | (100,258) | (102,464) | (104,718) |
| 42 | 1 | Cemeteries & Funerals | (200,000) | 556,350 | 356,350 | 364,190 | 372,202 | 380,390 |
| 45 | 1 | Minor Community Event Support | (2,000) | 153,000 | 151,000 | 154,322 | 157,717 | 161,187 |
| 50 | 1 | Correctional Services | 0 | 27,000 | 27,000 | 27,594 | 28,201 | 28,821 |
| 56 | 1 | General Litter Control | 0 | 1,118,356 | 1,118,356 | 1,142,960 | 1,168,105 | 1,193,803 |
| 62 | 1 | General Sweeping | 0 | 233,977 | 233,977 | 239,125 | 244,385 | 249,762 |
| 87 | 1 | Plastic Bollards - Parks & Gardens | 0 | 25,000 | 25,000 | 25,550 | 26,112 | 26,687 |
| 100 | 1 | Storm Drain - Replace Grates | 0 | 55,000 | 55,000 | 56,210 | 57,447 | 58,710 |
| 132 | 1 | Public Toilets | 0 | 175,000 | 175,000 | 178,850 | 182,785 | 186,806 |
| 150 | 1 | Masters Games | 0 | 70,000 | 70,000 | 71,540 | 73,114 | 74,722 |
| 154 | 1 | Road Maintenance | 0 | 560,000 | 560,000 | 572,320 | 584,911 | 597,779 |
| 155 | 1 | Road Maintenance - Directional Signage | 0 | 200,000 | 200,000 | 204,400 | 208,897 | 213,493 |
| 157 | 1 | Laneway Closures | 0 | 11,000 | 11,000 | 11,242 | 11,489 | 11,742 |
| 158 | 1 | Street Furniture and Accessories | 0 | 41,000 | 41,000 | 41,902 | 42,824 | 43,766 |
| 160 | 1 | Footpaths/Cycle Tracks - Maintenance | 0 | 100,000 | 100,000 | 102,200 | 104,448 | 106,746 |
| 161 | 1 | Survey Marks - Replacement | 0 | 18,000 | 18,000 | 18,396 | 18,801 | 19,214 |
| 164 | 1 | Road Reserve - Maintenance | 0 | 215,000 | 215,000 | 219,730 | 224,564 | 229,504 |
| 184 | 1 | Road Reseal Program | 0 | 550,000 | 550,000 | 562,100 | 574,466 | 587,104 |
| 194 | 1 | Traffic & Transport Management | 0 | 6,000 | 6,000 | 6,132 | 6,267 | 6,405 |
| 213 | 1 | Public Toilets - Refurbish | 0 | 100,000 | 100,000 | 102,200 | 104,448 | 106,746 |
| 226 | 1 | Road Reserve Development | (20,000) | 100,000 | 80,000 | 81,760 | 83,559 | 85,397 |
| 252 | 1 | Street Lighting | 0 | 450,000 | 450,000 | 459,900 | 470,018 | 480,358 |
| 253 | 1 | Todd Mall Enhancements & Future Developments | 0 | 40,000 | 40,000 | 40,880 | 41,779 | 42,699 |
| 255 | 1 | Night Markets | (9,000) | 34,000 | 25,000 | 25,550 | 26,112 | 26,687 |
| 256 | 1 | Todd Mall - Maintenance | (3,500) | 115,600 | 112,100 | 114,566 | 117,087 | 119,663 |
| 285 | 1 | Traffic Lights | 0 | 55,000 | 55,000 | 56,210 | 57,447 | 58,710 |
| 290 | 1 | Outback Way Support | 0 | 29,000 | 29,000 | 29,638 | 30,290 | 30,956 |
| 313 | 1 | Correctional Services Contract Labour | 0 | 90,000 | 90,000 | 91,980 | 94,004 | 96,072 |
| 320 | 1 | Pets on Parade | 0 | 7,100 | 7,100 | 7,256 | 7,416 | 7,579 |
| 410 | 1 | Town Crier | 0 | 10,000 | 10,000 | 10,220 | 10,445 | 10,675 |
| Strategic Objective 1 Dynamic Community | | | | | | | | |

| Account Number | Objective Number | Account Name | Budgeted (Income) 2018-19 | Budgeted Expense 2018-19 | Budgeted Net (Income)/Expense 2018-19 | Budgeted Net (Income)/Expense 2019-20 | Budgeted Net (Income)/Expense 2020-21 | Budgeted Net (Income)/Expense 2021-22 |
|--------------------------------|------------------|--|---------------------------|--------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|
| 468 | 1 | Mayoral Awards International Day of People with Disability | 0 | 3,000 | 3,000 | 3,066 | 3,133 | 3,202 |
| 547 | 1 | LED Mobile Message Sign | 0 | 2,500 | 2,500 | 2,555 | 2,611 | 2,669 |
| 559 | 1 | Charles Darwin University Sponsorship | 0 | 4,000 | 4,000 | 4,088 | 4,178 | 4,270 |
| 564 | 1 | Displays | 0 | 4,000 | 4,000 | 4,088 | 4,178 | 4,270 |
| 567 | 1 | Civic Centre - Public Toilets | (8,000) | 97,000 | 89,000 | 90,958 | 92,959 | 95,004 |
| 570 | 1 | Todd Mall - Promotions | 0 | 40,000 | 40,000 | 40,880 | 41,779 | 42,699 |
| 701 | 1 | Security Operational | 0 | 89,000 | 89,000 | 90,958 | 92,959 | 95,004 |
| 769 | 1 | Safety & Security Lighting - Maintenance | 0 | 32,000 | 32,000 | 32,704 | 33,423 | 34,159 |
| 771 | 1 | Pop-Up Gallery | 0 | 56,000 | 56,000 | 57,232 | 58,491 | 59,778 |
| 838 | 1 | Citizenship | 0 | 5,600 | 5,600 | 5,723 | 5,849 | 5,978 |
| 851 | 1 | Tourism, Events and Promotions Committee | 0 | 44,000 | 44,000 | 44,968 | 45,957 | 46,968 |
| 858 | 1 | Tourism | 0 | 50,000 | 50,000 | 51,100 | 52,224 | 53,373 |
| NEW | 1 | Bradshaw Drive Bridge | 0 | 140,000 | 140,000 | 143,080 | 146,228 | 149,445 |
| NEW | 1 | 50+ Community Centre Building | 0 | 30,000 | 30,000 | 30,660 | 31,335 | 32,024 |
| NEW | 1 | Ilparpa Road Stage 1 | 0 | 400,000 | 400,000 | 408,800 | 417,794 | 426,985 |
| Total Dynamic Community | | | (573,500) | 7,672,662 | 7,099,162 | 7,255,344 | 7,414,962 | 7,578,091 |

| Account Number | Objective Number | Account Name | Budgeted (Income) 2018-19 | Budgeted Expense 2018-19 | Budgeted Net (Income)/Expense 2018-19 | Budgeted Net (Income)/Expense 2019-20 | Budgeted Net (Income)/Expense 2020-21 | Budgeted Net (Income)/Expense 2021-22 |
|--|------------------|---|---------------------------|--------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|
| Strategic Objective 2 Great Place to Live | | | | | | | | |
| 22 | 2 | Sport & Recreation - Operational | 0 | 176,905 | 176,905 | 180,797 | 184,774 | 188,839 |
| 40 | 2 | Tennis House | (6,900) | 8,500 | 1,600 | 1,635 | 1,671 | 1,708 |
| 46 | 2 | Flood Management - Open Drains | 0 | 38,000 | 38,000 | 38,836 | 39,690 | 40,564 |
| 48 | 2 | Flood Management - Stormwater Network | 0 | 143,000 | 143,000 | 146,146 | 149,361 | 152,647 |
| 68 | 2 | ANZAC Oval | (5,000) | 256,500 | 251,500 | 257,033 | 262,688 | 268,467 |
| 70 | 2 | Albrecht Oval | (800) | 180,100 | 179,300 | 183,245 | 187,276 | 191,396 |
| 72 | 2 | Ronda Diano Park | (156) | 112,500 | 112,344 | 114,816 | 117,342 | 119,923 |
| 74 | 2 | Flynn Park | (5,000) | 130,000 | 125,000 | 127,750 | 130,561 | 133,433 |
| 76 | 2 | Jim McConville Park | 0 | 186,500 | 186,500 | 190,603 | 194,796 | 199,082 |
| 78 | 2 | Traeger Park Complex | (167,800) | 766,500 | 598,700 | 611,871 | 625,333 | 639,090 |
| 80 | 2 | Ross Park | (2,000) | 142,000 | 140,000 | 143,080 | 146,228 | 149,445 |
| 82 | 2 | Sadadean Park | 0 | 13,000 | 13,000 | 13,286 | 13,578 | 13,877 |
| 84 | 2 | Parks & Reserves | (6,000) | 1,376,000 | 1,370,000 | 1,400,140 | 1,430,943 | 1,462,424 |
| 121 | 2 | Traeger Park Grandstand | (300) | 30,500 | 30,200 | 30,864 | 31,543 | 32,237 |
| 145 | 2 | Ross Park - Lights & Clubrooms | 0 | 5,000 | 5,000 | 5,110 | 5,222 | 5,337 |
| 209 | 2 | ANZAC Hill Beautification | 0 | 37,000 | 37,000 | 37,814 | 38,646 | 39,496 |
| 217 | 2 | Gap Youth Centre Maintenance | 0 | 13,400 | 13,400 | 13,695 | 13,996 | 14,304 |
| 227 | 2 | Park Redevelopment | 0 | 60,000 | 60,000 | 61,320 | 62,669 | 64,048 |
| 232 | 2 | Childcare Centres Maintenance | 0 | 66,000 | 66,000 | 67,452 | 68,936 | 70,453 |
| 246 | 2 | 50+ Community Centre Building Maintenance | 0 | 11,450 | 11,450 | 11,702 | 11,959 | 12,222 |
| 247 | 2 | Hartley Street School | (38,368) | 41,368 | 3,000 | 3,066 | 3,133 | 3,202 |
| 404 | 2 | Community Assistance & Development Grants | 0 | 45,500 | 45,500 | 46,501 | 47,524 | 48,570 |
| 407 | 2 | Seniors Activities & Development | 0 | 10,000 | 10,000 | 10,220 | 10,445 | 10,675 |
| 408 | 2 | Araluen Community Access Grants | 0 | 13,000 | 13,000 | 13,286 | 13,578 | 13,877 |
| 414 | 2 | Town Band | 0 | 5,000 | 5,000 | 5,110 | 5,222 | 5,337 |
| 416 | 2 | Carols by Candlelight | 0 | 3,000 | 3,000 | 3,066 | 3,133 | 3,202 |
| 418 | 2 | Disability & Mobility Access | 0 | 5,000 | 5,000 | 5,110 | 5,222 | 5,337 |
| 420 | 2 | Alice Desert Festival | 0 | 15,500 | 15,500 | 15,841 | 16,190 | 16,546 |
| 427 | 2 | Lhere Artepe Partnership | 0 | 500 | 500 | 511 | 522 | 534 |
| 428 | 2 | Totem Theatre Maintenance | 0 | 11,700 | 11,700 | 11,957 | 12,220 | 12,489 |
| 429 | 2 | Grant - Senior Month Event | (2,000) | 2,000 | 0 | 0 | 0 | 0 |
| 433 | 2 | Healthy & Active Community | (8,000) | 160,000 | 152,000 | 155,344 | 158,762 | 162,254 |
| 439 | 2 | Youth Projects | 0 | 49,000 | 49,000 | 50,078 | 51,180 | 52,306 |
| 445 | 2 | Alice Prize | 0 | 2,000 | 2,000 | 2,044 | 2,089 | 2,135 |
| 446 | 2 | Art Collection | 0 | 85,000 | 85,000 | 86,870 | 88,781 | 90,734 |
| 455 | 2 | Harmony Day | 0 | 4,950 | 4,950 | 5,059 | 5,170 | 5,284 |
| 463 | 2 | Public Art | 0 | 56,000 | 56,000 | 57,232 | 58,491 | 59,778 |

| Account Number | Objective Number | Account Name | Budgeted (Income) 2018-19 | Budgeted Expense 2018-19 | Budgeted Net (Income)/Expense 2018-19 | Budgeted Net (Income)/Expense 2019-20 | Budgeted Net (Income)/Expense 2020-21 | Budgeted Net (Income)/Expense 2021-22 |
|--|------------------|--|---------------------------|--------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|
| Strategic Objective 2 Great Place to Live | | | | | | | | |
| 470 | 2 | NT Thunder | 0 | 5,000 | 5,000 | 5,110 | 5,222 | 5,337 |
| 482 | 2 | Australia Day | (2,000) | 30,000 | 28,000 | 28,616 | 29,246 | 29,889 |
| 499 | 2 | National Youth Week | (3,000) | 3,000 | 0 | 0 | 0 | 0 |
| 500 | 2 | Library Operational | (634,388) | 1,672,441 | 1,038,053 | 1,060,890 | 1,084,230 | 1,108,083 |
| 507 | 2 | Centralian Eisteddfod | 0 | 7,500 | 7,500 | 7,665 | 7,834 | 8,006 |
| 513 | 2 | Local Languages Collection | 0 | 1,000 | 1,000 | 1,022 | 1,044 | 1,067 |
| 514 | 2 | Alice Springs Collection | 0 | 14,000 | 14,000 | 14,308 | 14,623 | 14,944 |
| 515 | 2 | Akaltje Anthems Collection | 0 | 8,000 | 8,000 | 8,176 | 8,356 | 8,540 |
| 544 | 2 | Alice Springs Show | 0 | 15,500 | 15,500 | 15,841 | 16,190 | 16,546 |
| 572 | 2 | Christmas Carnival | (2,500) | 62,500 | 60,000 | 61,320 | 62,669 | 64,048 |
| 573 | 2 | Christmas Tree | 0 | 32,000 | 32,000 | 32,704 | 33,423 | 34,159 |
| 600 | 2 | Alice Springs Aquatic & Leisure Centre | (912,000) | 3,151,644 | 2,239,644 | 2,288,917 | 2,339,273 | 2,390,737 |
| 606 | 2 | Netball - Maintenance | 0 | 40,000 | 40,000 | 40,880 | 41,779 | 42,699 |
| 727 | 2 | Basketball Stadium Maintenance | 0 | 26,000 | 26,000 | 26,572 | 27,157 | 27,754 |
| NEW | 2 | Mall TV | 0 | 10,000 | 10,000 | 10,220 | 10,445 | 10,675 |
| Total Great Place to Live | | | (1,796,212) | 9,340,958 | 7,544,746 | 7,710,731 | 7,880,367 | 8,053,735 |

| Account Number | Objective Number | Account Name | Budgeted (Income) 2018-19 | Budgeted Expense 2018-19 | Budgeted Net (Income)/Expense 2018-19 | Budgeted Net (Income)/Expense 2019-20 | Budgeted Net (Income)/Expense 2020-21 | Budgeted Net (Income)/Expense 2021-22 |
|---|------------------|---|---------------------------|--------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|
| Strategic Objective 3 Leader in Sustainability | | | | | | | | |
| 91 | 3 | Cash for Containers | 0 | 45,000 | 45,000 | 45,990 | 47,002 | 48,036 |
| 95 | 3 | Tree & Turf Farm | 0 | 46,000 | 46,000 | 47,012 | 48,046 | 49,103 |
| 170 | 3 | Tree Planting & Maintenance | 0 | 671,000 | 671,000 | 685,762 | 700,849 | 716,267 |
| 171 | 3 | Trees for National Tree Day | 0 | 4,500 | 4,500 | 4,599 | 4,700 | 4,804 |
| 174 | 3 | RWMF - Environment Monitoring | 0 | 100,000 | 100,000 | 102,200 | 104,448 | 106,746 |
| 175 | 3 | RWMF - Hazardous Waste Facility | 0 | 55,000 | 55,000 | 56,210 | 57,447 | 58,710 |
| 176 | 3 | RWMF - Operational | (273,600) | 2,968,235 | 2,694,635 | 2,753,917 | 2,814,503 | 2,876,422 |
| 178 | 3 | RWMF - Weighbridge & Waste Disposal | (3,120,735) | 0 | (3,120,735) | (3,189,391) | (3,259,558) | (3,331,268) |
| 179 | 3 | RWMF - Rediscovery Centre | (247,000) | 15,000 | (232,000) | (237,104) | (242,320) | (247,651) |
| 180 | 3 | Waste Collection | 0 | 610,000 | 610,000 | 623,420 | 637,135 | 651,152 |
| 181 | 3 | RWMF - Bulk Recycling | (70,000) | 320,600 | 250,600 | 256,113 | 261,748 | 267,506 |
| 183 | 3 | Environment Operational | 0 | 121,047 | 121,047 | 123,710 | 126,432 | 129,214 |
| 191 | 3 | Land for Wildlife | 0 | 1,000 | 1,000 | 1,022 | 1,044 | 1,067 |
| 316 | 5 | Waste Management Facility By Laws 2013 | (1,000) | 0 | (1,000) | (1,022) | (1,044) | (1,067) |
| 322 | 3 | Solar - ASALC Ground Mounted | 0 | 25,000 | 25,000 | 25,550 | 26,112 | 26,687 |
| 324 | 3 | Solar - Civic Centre 75kw | 0 | 5,000 | 5,000 | 5,110 | 5,222 | 5,337 |
| 325 | 3 | Solar - Carport Panels for Library | 0 | 5,000 | 5,000 | 5,110 | 5,222 | 5,337 |
| 326 | 3 | Solar - Carpark Structure for Panels | 0 | 5,000 | 5,000 | 5,110 | 5,222 | 5,337 |
| 476 | 3 | Clean Up Australia (Garage Sale Trail) | 0 | 3,800 | 3,800 | 3,884 | 3,969 | 4,056 |
| 584 | 3 | Cardboard Processing Facility Maintenance | (20,000) | 175,000 | 155,000 | 158,410 | 161,895 | 165,457 |
| 603 | 3 | RWMF - Solar Maintenance | 0 | 2,500 | 2,500 | 2,555 | 2,611 | 2,669 |
| 607 | 3 | RWMF - Landfill Rehabilitation | 0 | 50,000 | 50,000 | 51,100 | 52,224 | 53,373 |
| 610 | 3 | Kerbside Recycling | 0 | 100,000 | 100,000 | 102,200 | 104,448 | 106,746 |
| NEW | 3 | Climate Action Plan | 0 | 250,000 | 250,000 | 255,500 | 261,121 | 266,866 |
| Total Leader in Sustainability | | | (3,732,335) | 5,578,682 | 1,846,347 | 1,886,967 | 1,928,480 | 1,970,907 |
| Strategic Objective 4 Dynamic Council | | | | | | | | |
| 2 | 4 | Training | 0 | 228,500 | 228,500 | 233,527 | 238,665 | 243,915 |
| 14 | 4 | Technical Services - Operational | 0 | 1,090,224 | 1,090,224 | 1,114,209 | 1,138,721 | 1,163,773 |
| 18 | 4 | Civic Centre - Maintenance | 0 | 173,000 | 173,000 | 176,806 | 180,696 | 184,671 |
| 34 | 4 | Depot - Operational | (3,000) | 800,500 | 797,500 | 815,045 | 832,976 | 851,301 |
| 35 | 4 | Buildings Maintenance Program | 0 | 235,000 | 235,000 | 240,170 | 245,454 | 250,854 |
| 66 | 4 | Technical Services Contingency | 0 | 60,000 | 60,000 | 61,320 | 62,669 | 64,048 |
| 94 | 4 | Operational Plant & Vehicles | (155,000) | 1,735,188 | 1,580,188 | 1,614,952 | 1,650,481 | 1,686,792 |
| 96 | 4 | Minor Tools & Equipment | (300) | 102,150 | 101,850 | 104,091 | 106,381 | 108,721 |
| 98 | 4 | Store/Protective Clothing | 0 | 39,000 | 39,000 | 39,858 | 40,735 | 41,631 |
| 805 | 4 | 35 Wilkinson Street | 0 | 69,000 | 69,000 | 70,518 | 72,069 | 73,655 |
| 240 | 4 | Civic Centre - Operational | (10,000) | 330,800 | 320,800 | 327,858 | 335,070 | 342,442 |
| Strategic Objective 4 Dynamic Council | | | | | | | | |

| Account Number | Objective Number | Account Name | Budgeted (Income) 2018-19 | Budgeted Expense 2018-19 | Budgeted Net (Income)/Expense 2018-19 | Budgeted Net (Income)/Expense 2019-20 | Budgeted Net (Income)/Expense 2020-21 | Budgeted Net (Income)/Expense 2021-22 |
|------------------------------|------------------|--|---------------------------|--------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|
| 412 | 4 | Corporate & Community Services Operational | 0 | 404,899 | 404,899 | 413,807 | 422,911 | 432,215 |
| 422 | 4 | Arunta | 0 | 2,000 | 2,000 | 2,044 | 2,089 | 2,135 |
| 451 | 4 | Community Consultation & Partnerships | (1,000) | 5,800 | 4,800 | 4,906 | 5,014 | 5,124 |
| 548 | 4 | Media Relations Operational | 0 | 227,506 | 227,506 | 232,512 | 237,627 | 242,855 |
| 558 | 4 | Ambassador Program | 0 | 1,500 | 1,500 | 1,533 | 1,567 | 1,601 |
| 601 | 4 | Risk Management | 0 | 152,400 | 152,400 | 155,753 | 159,179 | 162,681 |
| 605 | 4 | GPS Vehicle Tracking System | 0 | 16,500 | 16,500 | 16,863 | 17,234 | 17,613 |
| 706 | 4 | Human Resources Operational | 0 | 316,562 | 316,562 | 323,527 | 330,644 | 337,919 |
| 707 | 4 | Workplace Relations | 0 | 50,000 | 50,000 | 51,100 | 52,224 | 53,373 |
| 708 | 4 | Recruitment | 0 | 59,000 | 59,000 | 60,298 | 61,625 | 62,980 |
| 712 | 4 | Organisational - Operational | (1,821,170) | 1,352,533 | (468,637) | (478,947) | (489,484) | (500,252) |
| 714 | 4 | Finance - Operational | (41,500) | 785,933 | 744,433 | 760,811 | 777,548 | 794,654 |
| 716 | 4 | Rates & Charges | (26,632,504) | 653,546 | (25,978,958) | (26,550,495) | (27,134,606) | (27,731,567) |
| 746 | 4 | Information Technology - Operational | 0 | 1,201,216 | 1,201,216 | 1,227,642 | 1,254,650 | 1,282,253 |
| 750 | 4 | Registry Operational | 0 | 193,854 | 193,854 | 198,119 | 202,477 | 206,932 |
| 804 | 4 | Elected Members | 0 | 163,013 | 163,013 | 166,600 | 170,265 | 174,011 |
| 807 | 4 | LGANT | 0 | 54,666 | 54,666 | 55,869 | 57,098 | 58,354 |
| 808 | 4 | Leadership & Management - CEO | (1,500) | 71,000 | 69,500 | 71,029 | 72,592 | 74,189 |
| 812 | 4 | CEO Office - Operational | 0 | 444,208 | 444,208 | 453,980 | 463,968 | 474,175 |
| 818 | 4 | Management - Operational | 0 | 920,574 | 920,574 | 940,827 | 961,525 | 982,679 |
| 824 | 4 | Elections | 0 | 50,000 | 50,000 | 51,100 | 52,224 | 53,373 |
| 840 | 4 | Meeting Circulation & Support | 0 | 8,500 | 8,500 | 8,687 | 8,878 | 9,073 |
| 842 | 4 | Mayor's Office | 0 | 130,645 | 130,645 | 133,519 | 136,456 | 139,458 |
| 846 | 4 | Civic Activities | 0 | 44,500 | 44,500 | 45,479 | 46,480 | 47,502 |
| 955 | 4 | Uniform Subsidy | 0 | 2,000 | 2,000 | 2,044 | 2,089 | 2,135 |
| Total Dynamic Council | | | (28,665,974) | 12,175,717 | (16,490,256) | (16,853,042) | (17,223,809) | (17,602,733) |
| TOTAL | | | (34,768,021) | 34,768,021 | 0 | 0 | 0 | 0 |

* Depreciation has been excluded from the above tables.

Estimates of Income and Expenditure

The Municipal Plan and Budget has been prepared in accordance with:

- Part 3.2, Part 10.4 & Part 10.5 of the Local Government Act.
- Regulation 13 of the Local Government (Accounting) Regulations.

As was mentioned previously, also incorporated in this Municipal Plan as is required under section 126 of the Local Government Act, is Council's Long Term Financial Plan relating to the proposed operations of the council for the next four years.

The Budgeted Statement of Financial Performance for the 4 year period from 1 July 2018 to 30 June 2022 provides an estimate of the financial performance of Council for the next four financial years. Council has adopted a balanced budget (excluding depreciation expense which is a non cash item) for each of these years. It should be noted that under the Local Government Act a Council cannot budget for a deficit.

The budget adopted by Council is based on its base position i.e. excluding non-recurrent grants income and expenditure.

While there will be carryovers of unexpended non-recurring grants from 2018-19 to 2021-22 the amount available will not be fully known until after the annual financial statements have been prepared and audited.

Once these amounts are known they, together with any other available carried forward amounts will be included in the 2018/19 financial reports.

The Budgeted Statement of Financial Performance, detailed budgets allocated across the four strategic focus areas and details the proposed 2018/19 waste management charges follows:

REVENUE POLICY: STATEMENT OF WASTE MANAGEMENT CHARGES - 2018/19

| Type | Description | Charge per annum 2018/19 | Estimated Demand 2018/19 | Estimated Income 2018/19 |
|---|--|-----------------------------|-----------------------------|-----------------------------|
| Waste Management Charges applicable to all parcels of land in the municipality where no collection service is provided. | | | | |
| | An annual waste management charge to each dwelling on the parcel of land, with a \$65.40 minimum. | \$65.40 | 449 | \$29,365 |
| Receptacle supplied by the Council. | | | | |
| (Applicable to all land in the municipality except such land as the Council from time to time determines to be excluded from the provision of such service) | | | | |
| | For each regular weekly waste collection service. | \$352.60 | 9626 | \$3,394,128 |
| | For each additional regular weekly waste collection service. | \$296.40 | 1001 | \$296,696 |
| | For replacement of each receptacle where the occupier is responsible for the loss or damage | \$97.00 | | |
| Waste Management Charges applicable to any parcel of land containing 20 or more substantially self-contained residential units in respect of which alternative arrangements acceptable to the Council have been made to provide a regular weekly waste management service. (using large capacity bins as an alternative service to the use of waste receptacles) | | | | |
| | An annual waste management charge to each dwelling or substantially self-contained residential unit on the parcel of land. | \$65.40 | 859 | \$56,179 |
| Included with your 2018/19 rates notice are two waste drop off vouchers, which can each be used as payment for a load of domestic waste at the Regional Waste Management Facility. Conditions apply | | | | |
| Total | | | | \$3,776,367 |

NEW/ONGOING INITIATIVES 2018/2019-2021/2022

Included with year's plan is:

- \$3.096M investment on Alice Spring's parks, gardens & ovals
- \$2.239M investment in Alice Spring's Aquatic & Leisure Centre
- \$1.684M investment on Alice Spring's roads and road maintenance
- \$1.573M towards litter control, graffiti and municipality tidiness
- \$1.061M investment in Alice Spring's public library
- \$721,000 towards ongoing tree planting and maintenance
- \$393,000 towards supporting community events
- \$356,000 towards the cemetery and chapel maintenance
- \$250,000 towards Climate Action Plan
- \$152,000 to fund the Healthy Communities program
- \$140,000 towards upgrades of the Bradshaw Drive bridge works
- \$108,000 of grants & contributions given to the community
- \$100,000 for public toilet refurbishment
- \$94,000 to support tourism initiatives
- \$85,000 to fund the preservation of the art collection
- \$79,000 towards maintenance of Council's childcare centre and GAP youth centre buildings
- \$56,000 to support public art
- \$56,000 to fund the Pop Up Gallery initiative in the Todd Mall
- \$29,000 towards the Outback Way Support

There are Council initiatives for specific projects such as:

- \$5.4M towards the Alice Springs Capital Sporting Infrastructure (funding from the NTG) allocated as follows:
 - resurfacing of the Hockey Pitch at Traegar Avenue (\$600 000)
 - Installation of evaporative coolers and fans at the Alice Springs Basketball Centre (\$540 000)
 - Upgrade toilets, change rooms, canteen facilities and ancillary facilities at Jim McConville Oval (\$1 000 000)
 - Upgrade of toilets, canteen facilities, change rooms and ancillary facilities at Ross Park (\$1 000 000)
 - Upgrade of track and field facilities at Rhonda Diano Oval (excludes lights and fencing) (\$300 000)
 - Upgrade toilets, canteen facilities, change rooms and ancillary facilities at Flynn Drive Oval (\$1 000 000)
 - Upgrade change rooms, toilets, storage and ancillary facilities at Albrecht Oval (\$1 000 000).
- \$3.7M towards the Ilparpa Road and Footpath Stage 1 works (with \$2.5M funding from NTG)
- \$1.2M towards lighting upgrade at the Albrecht Oval (with \$600K funding from the NTG)
- \$320,000 for the Ragonesi Road footpath funded from reserves

Role of the Mayor and Deputy Mayor and Elected Member Allowances

Role of the Mayor

The Mayor is the principal member of the Alice Springs Town Council whose role is

- to chair the meetings of Council; and
- to speak on behalf of Council as Council's principal representative; and
- to carry out the civic and ceremonial functions required of the position.

The Mayor is elected directly to the office.

The Mayor is at the same time also a member of Council whose role is:

- to represent the interests of all residents and ratepayers of the municipality of Alice Springs; and
- to provide leadership and guidance; and
- to facilitate communication between the members of Council's constituency and Council; and
- to participate in the deliberations of Council and its community activities; and
- to ensure, as far as practicable, that Council acts honestly, efficiently and appropriately in carrying out its statutory responsibilities

The Mayor is bound by Council's Code of Conduct for Elected Members in just the same way as are the Councillors.

Role of the Deputy Mayor

The Deputy Mayor is the deputy principal member of Council whose role is to carry out any of the Mayor's functions when the Mayor:

- (a) delegates the functions to the Deputy Mayor; or
- (b) is absent from official duties because of illness or for some other pressing reason; or
- (c) is on leave.

The Deputy Mayor is appointed each year to the office by the Councillors from amongst themselves.

Elected Member Allowances

Pursuant to section 71 of the Local Government Act Council's Mayor, Deputy Mayor and Councillors are paid the following allowances:

| Allowance Type | Mayor | Deputy Mayor | Councillor |
|-----------------------|---------------------|---------------------|--------------------|
| Annual Base Allowance | \$86,165.67 | \$31,861.71 | \$15,497.24 |
| Electoral Allowance | \$22,678.99 | \$5,670.94 | \$0.00 |
| Total | \$108,844.66 | \$37,532.65 | \$15,497.24 |

The total amount budgeted in 2018/19 for the above allowances are \$254,857.99.

The office of Mayor also includes a motor vehicle, mobile phone and credit card.

The Mayor and other Elected Members have budgets for travel and accommodation, conference fees and other minor out of pocket expenses and the quantum of funds allocated for these purposes is \$39,000. The daily travel allowance for the Mayor and Elected Members when away on Council business is \$205 per day.

The Mayor and Elected Members are also provided with cab charge vouchers to cover the cost of taxi fares when unable to provide their own transport, in order to allow them to attend:

1. Council meetings and Council business related to Council meetings.
2. Council functions
3. Meetings arising as a result of the Mayor or an Elected Member being appointed by Council to an external body.

The Mayor and Elected Members may claim reimbursement of child care expenses in relation to expenses paid to:

1. a recognised child care provider, or
2. a person who does not;
 - a. have a familial or like relationship with the Mayor or an Elected Member, or
 - b. reside either permanently or temporarily with the Mayor or an Elected Member, or
 - c. have a relationship with the Mayor or an Elected Member or his/her partner such that it would be inappropriate for Council to reimburse monies paid to the care provider
3. Such child care expenses will be reimbursed when child care is necessary in order to allow the Mayor or an Elected Member to attend:
 - a. Council meetings and Council business related to Council meetings
 - b. Council functions
 - c. Meetings arising as a result of the Mayor or an Elected Member being appointed by the Council to an external body.

A claim for reimbursement in relation to child care expenses shall be made in writing stating the nature and details to substantiate the claim and be presented to and certified by the Chief Executive Officer for payment.

2.2 Council Annual Fees and Charges

Council has adopted the following Schedule of Fees and Charges for its activities and services to apply in 2018/19. The schedule is extensive and covers the broad range of Council services and facilities.

Fees

Council imposes fees for services and facilities supplied by any entitlement, facility, service or supply, approval, consent, licence, permission, registration or information given, admission to any structure or place, receipt of any application, product or commodity supplied or inspection undertaken.

The quantum of each fee endeavours to reflect as far and as accurately as possible, the actual cost of providing these services and facilities, except where Council undertakes private works.

REVENUE POLICY: STATEMENT OF FEES AND CHARGES

| Please Note - The CEO has authority to vary the Fees & Charges where appropriate | | | |
|---|--|--------------------|---------|
| Fee # | Description | Proposed 2018/2019 | GST (*) |
| Abandoned Vehicles | | \$ | |
| 177 | Release Fees - Vehicles <4.5 GVM and <7.5 metres in length | 329.00 | * |
| 178 | Storage Fees - All Vehicles <4.5 GVM and <7.5 metres in length. Fee per day. Charges from date of notification | 6.10 | * |
| 176 | Release Fees - Vehicles >4.5 GVM and >7.5 metres in length | 533.50 | * |
| 179 | Vehicles < 4.5 GVM & <7.5 metres in length. Difficult or extended removal | 427.00 | * |
| 171 | Storage Fees - All Vehicles >4.5 GVM and >7.5 metres in length | 31.50 | * |
| Above fees applied under provisions of Australian Road Rules and NT Traffic Regulations | | | |
| Animal Control | | \$ | |
| 10 | Citronella Collars. Deposit refundable if returned undamaged. GST applies to forfeiture of deposit. | 110.00 | * |
| 197 | Lifetime Registration Fee - Sterilised dog/cat registered with microchip | 127.40 | |
| | Lifetime Registration Fee - Entire dog/cat registered with microchip | 286.20 | |
| | Annual Registration Fee - Sterilised dog/cat | 47.90 | |
| | Annual Registration Fee - Entire dog/cat | 132.50 | |
| | Annual Registration Fee - Declared dog | 131.40 | |
| | Registration Transfer Fee | 17.50 | |
| | Microchip Implant - Guide dogs, Hearing dogs & Therapy dogs - No charge as per Council decision #14873 | No Charge | |
| | Lifetime Registration Fee - Pensioner Concession - Sterilised dog/cat registered with microchip | 59.40 | |
| | Lifetime Registration Fee - Pensioner Concession - Entire dog /cat registered with microchip | 132.50 | |
| | Annual Registration Fee - Pensioner Concession - Sterilised dog/cat | 21.60 | |
| | Transfer of Lifetime Registration from another Council of a dog/cat fitted with an implant. | 46.70 | |
| | Annual Registration Fee - Pensioner Concession - Entire dog/cat | 62.90 | |
| 195 | Pound Release Fee - Dogs/Cats - Registered animal on impoundment. Includes sustenance for first 48 hours. | 127.00 | |
| 196 | Pound Release Fee - Dogs/Cats - Unregistered animal on impoundment. Includes sustenance for first 48 hours. | 257.30 | |
| 134 | Pound Release Fee - Other animals on impoundment | 152.25 | |
| 199 | Sustenance for dogs & cats - Incurred after 48 hours - per day | 20.10 | * |
| 143 | Sustenance for other animals (inc live stock) - Incurred after 48 hours - per day | 33.50 | * |
| 132 | Kennel Licence - Standard fee | 169.00 | |
| 139 | Kennel Licence - Pensioner fee | 62.90 | |
| 144 | Kennel Licence - Standard fee - Half year | 84.55 | |
| 145 | Kennel Licence - Pensioner fee - Half year | 31.00 | |
| 130 | Reimbursement for services rendered - Rangers | At Cost | * |
| Shopping Trolley | | \$ | |
| 98 | Release fee per Impounded Shopping Trolley | 161.50 | |
| Above fees applied as per Shopping Trolley By-Laws | | | |

REVENUE POLICY: STATEMENT OF FEES AND CHARGES

| Please Note - The CEO has authority to vary the Fees & Charges where appropriate | | | |
|--|--|--------------------|---------|
| Fee # | Description | Proposed 2018/2019 | GST (*) |
| Burial Services | | \$ | |
| | Plot Fees - Includes Standard Plaque | | |
| 320 | Adult - Plot (If exclusive right of burial, payment is required on application. To be held for 20 years only. Non transferable.) | 1,694.50 | * |
| 305 | Child - Plot (Single grave from 1 year to twelve years of age at time of death) | 1,052.50 | * |
| 304 | Child - Up to 1 year old | 350.00 | * |
| | Burial Fees | | |
| 321 | Adult - 1st or 2nd Interment | 1,052.50 | * |
| 306 | Child - (From 1 year to twelve years of age at time of death) | 859.00 | * |
| 307 | Child - Up to 1 year old | 350.00 | * |
| | Niche Wall / Rose Garden (Interment of Ashes) | | |
| 322 | 1st Interment - Includes Standard Plaque | 1,025.00 | * |
| 310 | Additional Interment (Excludes Plaque) | 350.00 | * |
| | Interment of Ashes - Other | | |
| 323 | Interment of Ashes without Plaque (In the plot of a family member) | 350.00 | * |
| | Exclusive Right of Burial | | |
| 325 | Exclusive Right of Burial Application/Administration fee | 104.50 | * |
| 13 | Exclusive Right of Burial Certificate | 10.00 | |
| 37 | Replacement of an Exclusive Right of Burial Certificate | 0.50 | |
| Above certificate required to reserve grave (single or double). Must be paid for on application. | | | |
| | Other Charges | | |
| 8 | Cleaning and security deposits all facilities. GST applies to forfeiture of deposit. | 355.00 | * |
| 316 | Hire of Chapel - (Up to four hours) | 400.00 | * |
| 315 | Out of hours burial service - minimum of 4 hours (2 staff) | 800.00 | * |
| 173 | Headstone Application Fee including permit | 104.50 | * |
| 317 | Undertaker's Licence to conduct funerals - Annual licence fee (A prescribed fee under Cemeteries Act Regulation 13(2)) | 10.00 | |
| 318 | Interstate Undertaker's Licence to conduct funerals - Annual licence fee | 480.00 | * |
| 319 | Council Exhumation Fee - Niche Wall / Rose Gardens - Ministerial approval required | 186.00 | * |
| 326 | Council Exhumation Fee - Ministerial approval required | 3,700.00 | * |
| | Council research services - one item - No Charge | No Charge | |
| 327 | Council research services - two to five items | 8.80 | * |
| 328 | Council research services - six to ten items | 12.20 | * |
| 329 | Council research services - complex per hour - minimum of 1 hour | 54.30 | * |
| Fees for the purchase of plaques. Allows for 2 changes on proof sheet only | | | |
| 308 | Standard Bronze Plaque - 145mm x 115mm (8 Lines of Text) & Includes installation | 260.00 | * |
| 313 | Medium Bronze Plaque - 305mm x 230mm (8 Lines of Text) | 395.00 | * |
| 309 | Large Bronze Plaque - 280mm x 380mm (8 Lines of Text) | 589.00 | * |
| 314 | Extra lines of text - Per Line | 15.00 | * |

REVENUE POLICY: STATEMENT OF FEES AND CHARGES

| Please Note - The CEO has authority to vary the Fees & Charges where appropriate | | | |
|--|---|--|---------|
| Fee # | Description | Proposed 2018/2019 | GST (*) |
| Development Assessment | | \$ | |
| 3 or 49 | Single Dwelling - Plan Approval & Inspection Fee (Per application, includes up to 2 site visits) | 314.00 | |
| | Multiple Dwelling Fee - Includes up to 2 site visits (1 to 4 units - per application) | 837.00 | |
| | Multiple Dwelling Fee - Includes up to 2 site visits (5 or more units - per application) | 1,046.00 | |
| | Additional site visits (Fee per hour) | 209.00 | |
| | Subdivision - GreenField and BrownField (Greenfield: Land is undeveloped in a city or rural area either used for agriculture, landscape design or left to evolve naturally. These areas of land are usually agricultural or amenity properties being considered for urban development and/or located in a rural area which has not previously been built on and hence no infrastructure installed to service the development.) (Brownfield: A piece of industrial or commercial property that is abandoned or underused and often environmentally contaminated, especially one considered as a potential site for redevelopment and/or located in an urban area that has previously been built on with existing infrastructure to service the development.) Headworks and Infrastructure being handed over to Council Subdivision Plan Approval Fee | 0.75% of value of infrastructure being handed to Council | |
| | Subdivision Part 5 Inspection Fee | 0.75% of value of infrastructure being handed to Council | |
| | In addition to the above, Complex developments requiring engineering assessment and approvals will be charged by the estimated hour (Fee per hour) | 209.00 | |
| | Unit Titles / Consolidation / subdivision application accompanying a Multiple Dwelling application (requesting clearance) or within 12 months post Part 5 clearance for recent development (per application) | 209.00 | |
| | Unit Titles / Consolidation / Subdivision application for Multiple Dwelling application (requesting clearance) after 12 months post Part 5 clearance for recent development (per application) | 418.00 | |
| | Subdivision / Consolidation without construction and handover of infrastructure | 209.00 | |
| | Development Assessment Fee –Permit Variations, Alteration Permits, Change of Use, Assessment of Amended Design Drawings, Community Facilities (Fee per hour) | 209.00 | |
| | Commercial / Industrial Development Fee - Per Application (includes up to 6 visits) | 1,255.00 | |
| | Commercial / Industrial Development Fee - Additional fee if infrastructure is to be handed over to Council | 0.85% of value of infrastructure being handed to Council | |

REVENUE POLICY: STATEMENT OF FEES AND CHARGES

| Please Note - The CEO has authority to vary the Fees & Charges where appropriate | | | |
|--|---|---------------------------------|---------|
| Fee # | Description | Proposed 2018/2019 | GST (*) |
| Civic Centre Public Toilets | | \$ | |
| 63 | Shower | 5.00 | * |
| 64 | Shower - including towel and soap | 10.50 | * |
| Hire of Council Facilities | | \$ | |
| 8 | Cleaning and security deposits (Refundable) all facilities. GST applies to forfeiture of deposit. | 355.00 | * |
| 9 | Andy McNeill Room - Key deposit (Refundable). GST applies to forfeiture of deposit. | 200.00 | * |
| 20 | Andy McNeill Room - Commercial users (Entrance fee charged). Half day rate (Four hours). | 300.00 | * |
| 19 | Andy McNeill Room - Non Commercial users (No entrance fee charged). Half day rate (Four hours). | 272.00 | * |
| 30 | Andy McNeill Room - Commercial Users (Entrance fee charged). Evening (5pm-11pm). | 300.00 | * |
| 31 | Andy McNeill Room - Non Commercial users (No entrance fee charged). Evening (5pm-11pm). | 272.00 | * |
| 22 | Andy McNeill Room - Commercial users (Entrance fee charged). 8 hrs or longer fee per day. | 545.00 | * |
| 21 | Andy McNeill Room - Non Commercial users (No entrance fee charged). 8 hrs or longer fee per day. | 480.00 | * |
| 27 | Andy McNeill Room - Alarm violation fee. Per Call | Forfeiture of cleaning deposit | |
| 28 | Andy McNeill Room booking cancellation fee (If cancelled within 7 days of event) | Full Hire fee will be charged | * |
| 29 | Andy McNeill Room booking cancellation fee (If cancelled within 8-14 days of event) | 25% of Hire fee will be charged | * |
| | Andy McNeill Room - Whiteboard with room hire. | No Charge | |
| 14 | Council Lawns - Hire. Per day | 83.70 | * |

REVENUE POLICY: STATEMENT OF FEES AND CHARGES

| Please Note - The CEO has authority to vary the Fees & Charges where appropriate | | | |
|--|---|--------------------|---------|
| Fee # | Description | Proposed 2018/2019 | GST (*) |
| Hire of Ovals & Grounds | | \$ | |
| 8 | Cleaning and security deposits (Refundable) all facilities. GST applies to forfeiture of deposit. | 355.00 | * |
| 9 | Key deposits - All facilities (Refundable). GST applies to forfeiture of deposit | 200.00 | * |
| 95 | Albrecht Oval. Oval hire - all users - per day | 167.00 | * |
| 39 | Albrecht Oval. Bill Waudby Pavilion - all users - per day | 200.00 | * |
| 36 | ANZAC Oval. Oval hire - all users - per day | 335.00 | * |
| 35 | ANZAC Oval Clubhouse - all users - per day | 350.00 | * |
| 3 | ANZAC Oval hire lighting. (Recover actual Fees incurred) | At Cost | * |
| 42 | Flynn Drive Oval - Oval hire. Per day | 167.00 | * |
| 41 | Flynn Drive Oval hire lighting. (Recover actual fees incurred) | At Cost | * |
| 38 | Jim McConville Oval (AFL) - Oval hire. Per day | 167.00 | * |
| 43 | Jim McConville Oval - Cricket nets hire. Per day | 122.00 | * |
| 45 | Jim McConville Oval - Softball / Baseball Diamonds hire. Per day | 140.00 | * |
| 44 | Rhonda Diano Oval - Oval hire. Per day | 167.00 | * |
| 40 | Ross Park - Main Oval - hire. Per day (Lighting not included) | 335.00 | * |
| 47 | Ross Park - Soccer Oval hire. Per day | 167.00 | * |
| 48 | Ross Park - Cricket nets hire. Per day | 122.00 | * |
| 51 | Ross Park hire lighting. (Recover actual fees incurred) | At Cost | * |
| 46 | Sadadeen Oval - Oval hire. Per day | 132.00 | * |
| 52 | Sadadeen Oval - Cricket nets hire. Per day | 122.00 | * |
| 56 | TIO Traeger Park Oval - Oval hire. Per day | 415.00 | * |
| 57 | TIO Traeger Park Oval - Cricket nets hire. Per day | 142.00 | * |
| 58 | TIO Traeger Park Oval - Grassed Hockey field hire. Per day | 132.00 | * |
| 59 | TIO Traeger Park Oval - All playing fields hire lighting. (Recover actual fees incurred) | At Cost | * |
| 33 | TIO Traeger Park Oval - Grandstand hire. Per day ground floor only | 250.00 | * |
| 55 | TIO Traeger Park Oval - Grandstand hire. Per day 1st or 2nd floor only | 167.00 | * |
| 60 | TIO Traeger Park Oval - Grandstand hire. Per day full grandstand | 415.00 | * |
| 61 | TIO Traeger Park Oval - Lyle Kempster Baseball Diamond. Per day | 180.00 | * |
| 62 | TIO Traeger Park Oval - Mona's Lounge. Per day | 550.00 | * |

REVENUE POLICY: STATEMENT OF FEES AND CHARGES

| Please Note - The CEO has authority to vary the Fees & Charges where appropriate | | | |
|--|---|--------------------|---------|
| Fee # | Description | Proposed 2018/2019 | GST (*) |
| Hire of Plant & Equipment | | \$ | |
| 3 | Reimbursement for services rendered - Plant & Equipment - For any Depot works performed | At Cost | * |
| | Reimbursement for services rendered - Plant & Equipment - For any CCS works performed | At Cost | * |
| 74 | Mobile Grandstand - Hire fee. Seating capacity is approx 180 people - Per day | 236.50 | * |
| 75 | Mobile Grandstand - Refundable Deposit. Seating capacity is approx 180 people. GST payable if forfeited | 600.00 | * |
| 65 | Fixed Grandstands - Hire fee per day - seat approx 30 people | 232.00 | * |
| 66 | Fixed Grandstands - Hire fee per half day - seat approx 30 people | 135.00 | * |
| 67 | Fixed Grandstands - Refundable deposit - seat approx 30 people. GST payable if forfeited. | 550.00 | * |
| 3 | Mobile Toilet Small - Hire fee. Dual Cubicle Portaloos | 300.00 | * |
| | Mobile Toilet Large - Hire fee. Fleetwood Portable | 493.00 | * |
| | Mobile Toilet - Connection fee | At Cost | * |
| | Mobile Toilet - Transport fee (Large) | At Cost | * |
| 75 | Mobile Toilet - Refundable Deposit. GST payable if forfeited | 600.00 | * |
| 68 | Mobile Fencing - Refundable Deposit. GST payable if forfeited | 485.00 | * |
| 34 | Mobile Fencing - Hire fee per panel per one month | 8.00 | * |
| 71 | Bunting - Refundable Deposit. No hire fee applies. Capacity includes 200m to three lengths. | 200.00 | * |

REVENUE POLICY: STATEMENT OF FEES AND CHARGES

| Please Note - The CEO has authority to vary the Fees & Charges where appropriate | | | |
|--|--|--------------------|---------|
| Fee # | Description | Proposed 2018/2019 | GST (*) |
| Regional Waste Management Facility (RWMF) fees | | \$ | |
| | Disposal of general waste - commercial. Fee per tonne. | 126.50 | * |
| | Disposal of general waste - residential. Fee per car boot / station wagon / domestic car. Commercial fee will apply if building materials are present or if in a commercial vehicle. | 3.50 | * |
| | Disposal of general waste, Fee per 1.8m by 1.2m single axle box trailer with no caged sides, small utility (Holden or Ford size) - Non-Commercial. | 11.50 | * |
| | Commercial vehicles including flatbed and dual axle vehicles, vans and caged trailers will be weighed & charged at the rate of \$126.50 per tonne. For rural residents dumping domestic rubbish the maximum weight allowed is 1 tonne. | | |
| | Disposal of clean fill & rocks < 20cm | No Charge | |
| | Disposal of clean fill and rocks > 20cm / demolition / concrete (per ton) | 126.50 | * |
| | Disposal of green waste - Residential. Fee per vehicle or trailer of any size. | No Charge | |
| | Disposal of green waste - Commercial. Fee per tonne. | 63.00 | * |
| | Handling fee for contaminated commercial green waste/unsorted green waste | 30.00 | |
| | | | |
| 3 | Disposal of all tyres (not mining/industrial truck tyres). Fee per tonne. | 972.00 | * |
| | Disposal of car and motor cycle tyres. Fee per tyre. | 32.50 | * |
| | Disposal of small truck tyres. Fee per tyre. | 48.50 | * |
| | Disposal of large truck tyres (not mining/industrial truck tyres). Fee per tyre. | 80.00 | * |
| | Disposal of shredded tyres | 126.50 | |
| | Disposal of small animals by burial. 4 hours notice is required at the RWMF. Fee per animal. | 34.50 | * |
| | Disposal of large animals by burial. 4 hours notice is required at the RWMF. Fee per animal. | 70.00 | * |
| | Disposal of Whitegoods - No CFC - Fee per item | 12.00 | * |
| | Disposal of Whitegoods - With CFC - Fee per item | 66.50 | * |
| | Disposal of Gas Bottles. Fee per empty gas cylinder | 53.50 | * |
| | Disposal of Chemicals. Fee per Litre | 8.50 | * |
| | Disposal of Chemicals - Large Containers. Fee per empty contaminated container | 26.00 | * |
| | Disposal of Mattresses. Fee per item | 35.50 | * |
| | Free E-Waste Recycling day - 1st Saturday of each month | | |
| | Disposal of E Waste. Mobile phones/Digital Cameras & iPods - Free as per Council decision 14861 | No Charge | |
| | Disposal of E Waste - Residential/Commercial less than 40kgs. Fee per Item | 40.50 | * |
| | Disposal of E Waste - Residential/Commercial greater than 40kgs. Fee per kilogram | 2.50 | * |
| | Disposal of Cardboard - Residential. | No Charge | |
| | Disposal of Cardboard - Commercial. Fee per tonne | 80.00 | * |
| | Disposal of Cardboard - Commercial. Handling fee for contaminated or un-sorted cardboard | 50.00 | * |
| | Disposal of confidential information/asbestos/contaminants. 24 hours notice is required at the RWMF. A minimum charge of \$295.00 applies. Fee per tonne | 295.00 | * |
| | Sale of Mulch | POA | * |
| | Sale of Processed Glass - Non Commercial - Fee per kilogram | 1.50 | * |
| | Disposal of car batteries - Residential/Commercial | No Charge | |
| | Fluorescent light bulbs, HID lamps (unbroken) - Residential | No Charge | |
| | Fluorescent light bulbs (unbroken) - Commercial. Fee per item | 0.50 | * |
| | HID lamp (unbroken) - Commercial. Fee per item | 0.50 | * |

REVENUE POLICY: STATEMENT OF FEES AND CHARGES

| Please Note - The CEO has authority to vary the Fees & Charges where appropriate | | | |
|--|--|---|---------|
| Fee # | Description | Proposed 2018/2019 | GST (*) |
| Library | | \$ | |
| 137 | Photocopying and printing - Single sided A4 - Cost per page | 0.30 | * |
| | Photocopying and printing - Single sided A4 (Colour) - Cost per page | 2.00 | * |
| | Photocopying and printing - Double sided A4 - Cost per side | 0.30 | * |
| | Photocopying and printing - Double sided A4 (Colour) - Cost per side | 2.00 | * |
| | Photocopying and printing - Single sided A3 - Cost per page | 0.60 | * |
| | Photocopying and printing - Single sided A3 (Colour) - Cost per page | 4.00 | * |
| | Photocopying and printing - Double sided A3 - Cost per side | 0.60 | * |
| | Photocopying and printing - Double sided A3 (Colour) - Cost per side | 4.00 | * |
| | <i>(Photocopying services provided at other Council sites will be charged at the same rates as above)</i> | | |
| 165 | Australia - Facsimile - first page - Library - Cost per page | 4.00 | * |
| | Australia - Facsimile - after first page - Library - Cost per page | 1.00 | * |
| | Overseas - first page Library - Cost per page | 9.25 | * |
| | Overseas - after first page Library - Cost per page | 2.00 | * |
| | Receive a Facsimile Library - Cost per page | 0.30 | * |
| | Send to free call fax Library - Cost per fax | 2.00 | * |
| 141 | Internet usage fees (Service provided free for Library members) - per 15 minutes | 2.00 | * |
| | Internet usage fees (Service provided free for Library members) - per 25 minutes | 4.00 | * |
| | Internet usage fees (Service provided free for Library members) - per 55 minutes | 8.00 | * |
| | Wi-Fi service within Library - 2 hour limit | No Charge | |
| 138 | Inter - Library loan request fee | At Cost | * |
| 142 | Programs & events | At Cost | * |
| 167 | Lost or damaged Items | At Cost | * |
| 140 | Non - Resident membership fee - Non refundable | 60.00 | * |
| 165 | Library replacement member card | 5.00 | * |
| Fees for the hire of the Library Multi Purpose Room | | | |
| 8 | Cleaning and security deposits (Refundable) all facilities. (For 1/2 day and full day hire only) GST applies to forfeiture of deposit. | 355.00 | * |
| 9 | Multi Purpose Room - Key deposit (Refundable). GST applies to forfeiture of deposit. | 200.00 | * |
| 27 | Alarm violation fee. Per call | Forfeiture of cleaning deposit - Where applicable | * |
| 330 | Commercial users. Per hour. | 40.00 | * |
| | Commercial users. Half day rate (Four hours). | 150.00 | * |
| | Commercial users. Full day rate. (8 hours or more) | 250.00 | * |
| | Commercial users. Evening (Between 5pm-11pm). Per hour. | 50.00 | * |
| | Commercial users. Evening (5pm-11pm). | 150.00 | * |
| 331 | Non Commercial users. Per hour. | 20.00 | * |
| | Non Commercial users. Half day rate (Four hours). | 60.00 | * |
| | Non Commercial users. Full day rate. (8 hours or more) | 100.00 | * |
| | Non Commercial users. Evening (Between 5pm-11pm). Per hour. | 40.00 | * |
| | Non Commercial users. Evening (5pm-11pm). | 80.00 | * |

REVENUE POLICY: STATEMENT OF FEES AND CHARGES

| Please Note - The CEO has authority to vary the Fees & Charges where appropriate | | | |
|--|--|--------------------|---------|
| Fee # | Description | Proposed 2018/2019 | GST (*) |
| Permits Public Places | | \$ | |
| 16 | Public Places - to cause damage and obstructions, construct works, encroachment, erect buildings and structures, erect or fix signboards, and grazing of animals, permit fee. | 85.30 | |
| Permit required by Part 1 By-law 8 of the Alice Springs (Management of Public Places) By-laws 2009 | | | |
| 23 | Public Places - to conduct a public meeting, entertainment activity, and organised recreation, fee per day. | 131.90 | |
| 16 | Public Places - a community organisation to conduct a public meeting, entertainment activity, and organised recreation. The fee amount is determined by the type and class of permit, and the period required by the permit. \$85.00 is the maximum. | 85.30 | |
| | Public Places - A Frame - One per business. Permit required by Part 2.4 By-law 25 of the Alice Springs (Management of Public Places) By-laws 2009. | No Charge | |
| | Public Places - any other permit referred to by the By-law, permit fee. Any other permit required by the Alice Springs (Management of Public Places) 2009 By-law. | 85.30 | |
| 172 | Alfresco Cafes, fee @ \$1.00 per sq.m per week. | 1.00 | |
| 17 | Public Places - stallholders, application fee. Applies to stallholders for permit required by Part 2.3 of the Alice Springs (Management of Public Places) By-law 2009. | 12.00 | |
| 18 | Public Places - stallholders, fee per day. Applies to stallholders for permit required by Part 2.3 of the Alice Springs (Management of Public Places) By-law 2009. | 312.00 | |
| 25 | Public Places - stallholders, fee per annum. Applies to stallholders for permit required by Part 2.3 of the Alice Springs (Management of Public Places) By-law 2009. | 4,786.00 | |
| Permits Road, Verges and Parking | | \$ | |
| 161 | Central Area Parking Contribution - CBD Area - per bay | 6,830.00 | |
| 159 | Road Closure - Permit fee (Once off charge to cover costs) | 174.60 | |
| 160 | Road Works (Road Opening) - All work within or adjacent to Council controlled road requiring traffic management plan - may include road closure. | 174.60 | |
| 15 | Erection of a Sign - advertising hoardings / erection of a sign, permit fee. All signs visible from a public place. Permit required by Part 2.4 of Alice Springs (Management of Public Places) By-law 2009. | 174.60 | |
| 148 | Vehicle Crossover. All driveway construction within a Council controlled road reserve. | 174.60 | |
| | Verge Landscaping. All landscaping within or upon the verge on a Council controlled road. | No Charge | |
| 149 | Rural Road Reserve. All work within or upon the verge on a Council controlled road in a rural or rural living zone | 175.00 | |
| 150 | Stormwater Discharge. All stormwater related trenching and pipe work within a Council controlled road reserve | 175.00 | |
| 76 | Hartley Street Car Park Permit, fee per year. 30 available on a first come first served basis. | 413.50 | |
| Permits Todd Mall | | \$ | |
| 168 | Sunday Markets, fee per market day. Permit required by Part 2.3 By-Law 18 of Alice Springs (Management of Public Places) By-law 2009. | 328.50 | |
| 174 | Licence to occupy market in a Public Place, per year. Does not include cost of a permit to use a Vehicle in Mall. | 13.00 | |
| 164 | Other Day Markets, fee per stall per day. Markets held on days or evenings other than Sunday daylight hours. | 34.50 | |
| 169 | Night Markets, fee per stall per day. Markets on evenings | 34.50 | |
| 189 | Christmas Carnival, fee per stall. Christmas Carnival markets only | 34.50 | |
| 166 | Occasional street traders, fee per day. Permit required by Part 2.3 By-Law 19 of Alice Springs (Management of Public Places) By-law 2009. | 46.80 | |
| 170 | Todd Mall Traders for displays, carts, barrows, stalls, etc., fee per stall per annum. Permit required by Part 2.3 By-Law 18 of Alice Springs (Management of Public Places) By-law 2009. | 665.50 | |
| 155 | Commercial displays, carts, barrows, stalls, etc., fee per stall per week. Permit required by Part 2.3 By-Law 18 of Alice Springs (Management of Public Places) By-law 2009. | 230.00 | |
| 153 | Vehicles in the Mall, permit fee, per annum. Permit required by Part 2.1 By-Law 11 of Alice Springs (Management of Public Places) By-law 2009. | 82.00 | |
| 152 | Todd Mall Market Vehicle in the Mall, permit fee, per annum. Permit required by Part 2.1 By-Law 11 of Alice Springs (Management of Public Places) By-law 2009 | 26.50 | |
| 151 | Todd Mall Market Vehicle in the Mall, permit fee, per annum - Concession for Pensioners / Non-Profit Organisations / Charities. Permit required by Part 2.1 By-Law 11 of Alice Springs (Management of Public Places) By-law 2009. | 13.50 | |
| 185 | Any other permit referred to by the Todd Mall By-laws, permit fee. Any other permit required by Alice Springs (Management of Public Places) By-law 2009. | 82.00 | |

REVENUE POLICY: STATEMENT OF FEES AND CHARGES

| Please Note - The CEO has authority to vary the Fees & Charges where appropriate | | | |
|--|---|--------------------|---------|
| Fee # | Description | Proposed 2018/2019 | GST (*) |
| Publications & FOI | | \$ | |
| | Municipal Plan and/or Annual Report. Free upon request. Limit to one per ratepayer | No Charge | |
| 186 | Information Act - Photocopying - Per Black & White A4 size | 0.20 | |
| 96 | Information Act - Photocopying - Other than above | At Cost | |
| 133 | Information Act - Photocopying - Per hour | 25.00 | |
| 187 | Information Act - Fee per Application | 30.00 | |
| 69 | Information Act - Dealing with Application per hour | 25.00 | |
| 70 | Information Act - Supervision Access per Hour | 25.00 | |
| 72 | Information Act - Delivery, Package & Post | At Cost | |
| 73 | Information Act - Advance Deposit - 25% of Estimated Costs | At Cost | |
| Rates and Debtors | | \$ | |
| 2 | Rates Search Fees includes Search Certificate. For each property with the written request in the required format. Same Day. (Must be received prior to 2pm) | 110.00 | * |
| 146 | Rates Search Fees includes Search Certificate. For each property with the written request in the required format. 24hr prior notice | 55.00 | * |
| 7 | Reprint of Rate notice - Current Year - Per copy | 15.00 | * |
| 147 | Reprint of Rate notice - Prior Year - Per copy | 20.00 | * |
| 26 | Provision of Written Confirmation (Owners details) | 10.50 | * |
| 185 | Cost of collecting outstanding debts | At Cost | * |
| | Interest charged on outstanding debt balances | 19.00% | |
| Credit card payments | | \$ | |
| 312 | Payments made by credit card - No surcharge/no fee | - | |
| 312 | Payments made by debit card - No surcharge/no fee | - | |
| 312 | Fee for the tracing of a bank transaction | At Cost | * |
| Other Charges | | \$ | |
| 154 | Dishonour Fee - Cheques / Direct Debits | 30.00 | * |
| 193 | Town Crier - Fee per hour. On application and subject to approval. | 67.50 | * |

REVENUE POLICY: STATEMENT OF FEES AND CHARGES

| Please Note - The CEO has authority to vary the Fees & Charges where appropriate | | | |
|--|---|--------------------|---------|
| Fee # | Description | Proposed 2018/2019 | GST (*) |
| Aquatic & Leisure Centre | | | |
| | Admission Fees | \$ | |
| 10 | Adult - Hours: Mon - Fri 8.30am - 7pm, Sat, Sun & Public Holiday 9am - 7pm. | 6.50 | * |
| 11 | Concession - Pensioner / Veterans / Students | 4.00 | * |
| 12 | Children (5 - 16 years old) | 4.00 | * |
| 13 | Children (0 - 4 years old) | No Charge | |
| 14 | Family (2 Adults and Two Children (5-16 year old)) | 17.00 | * |
| 15 | Spectator | No Charge | |
| | Early Morning / Group Fees | | |
| 20 | Adult - Early Morning hours: Mon - Fri 6am - 8.30am, Group min 20 persons | 4.50 | * |
| 21 | Concession - Pensioner / Veterans / Students | 3.00 | * |
| 22 | Children (5 - 16 years old) | 3.00 | * |
| 23 | Children (0 - 4 years old) | No Charge | |
| | School Swimming | | |
| 24 | ASALC Provided school swimming - Per student, including instructor and lane hire | 7.00 | |
| 25 | Independent school swimming - Per student, not including instructor and lane hire | 3.00 | * |
| 26 | Spectator | No Charge | |
| | Full Year Membership | | |
| 27 | Adult | 549.00 | * |
| 28 | Concession - Pensioner / Veterans / Students | 289.00 | * |
| 29 | Children (5 - 16 years old) | 289.00 | * |
| 30 | Family (2 Adults and Two Children (5-16 year old)) | 949.00 | * |
| | 3 Months Membership | | |
| 31 | Adult | 159.00 | * |
| 32 | Concession - Pensioner / Veterans / Students | 89.00 | * |
| 33 | Children (5 - 16 years old) | 89.00 | * |
| 34 | Family (2 Adults and Two Children (5-16 year old)) | 299.00 | * |
| | Swim Cards 10 Entry | | |
| 16 | Adult | 59.00 | * |
| 17 | Concession - Pensioner / Veterans / Students | 33.00 | * |
| 18 | Children - (5 - 16 years old) | 33.00 | * |
| 19 | Family (2 Adults and Two Children (5-16 year old)) | 149.00 | * |

REVENUE POLICY: STATEMENT OF FEES AND CHARGES

| Please Note - The CEO has authority to vary the Fees & Charges where appropriate | | | |
|--|--|--------------------|---------|
| Fee # | Description | Proposed 2018/2019 | GST (*) |
| Aquatic & Leisure Centre | | | |
| | Admission Fees | \$ | |
| | Centre Based Programs | | |
| 35 | Adult - Including admission fee | 12.40 | * |
| 36 | Concession - Pensioner / Veterans / Students - Including admission fee | 8.20 | * |
| 37 | Learn to Swim - Per session, paid by term - Including admission fee | 18.00 | |
| | Learn to Swim - Private Lesson - 45min lesson | 39.00 | |
| | Vacation Care Program (full day) | 60.00 | * |
| | Hire - Lane / Pool Space (Per hour) | | |
| 38 | Non Commercial users | 5.00 | * |
| 39 | Commercial users | 24.00 | * |
| | Hire of entire 50m Outdoor / 25m Indoor Pool (Per hour) | | |
| 40 | Non Commercial users - Not Including lifeguard costs | 56.60 | * |
| 42 | Commercial users - Not including lifeguard costs | 221.50 | * |
| | Hire of half 50m Outdoor / 25m Indoor Pool (Per hour) | | |
| | Non Commercial users - Not Including lifeguard costs | 16.00 | * |
| | Commercial users - Not including lifeguard costs | 80.00 | * |
| | Special Events Hire per hour (whole facility closed to public) | | |
| 43 | Monday to Friday - Not Including life guard costs - Price on application to the CEO until an estimated value of operating costs established | POA | * |
| 43 | Saturday, Sunday and Public Holiday - Not Including life guard costs - Price on application to the CEO until an estimated value of operating costs established | POA | * |
| | Equipment Hire (Per hour) | | |
| | Slides (Minimum 2 hour) – not including minimum 1 lifeguard per hour | 50.00 | * |
| | Inflatable Obstacle Course Hire (Minimum 2 hour) – not including minimum 2 lifeguards per hour | 100.00 | * |
| | Staff Hire | | |
| 44 | Lifeguard Fee | POA | * |
| | Learn to Swim Instructor | POA | * |
| | Training Room Hire | | |
| | Short Term (Per hour) | 25.00 | * |
| | Full Day (Monday to Sunday per 8 hours) | 120.00 | * |
| | Full Weekend (Saturday and Sunday per 16 hours) | 240.00 | * |
| | Cleaning Fee (if required) | 50.00 | * |
| | Fortnightly Direct Debit Memberships | | |
| | Adult Fortnightly Direct Debit Memberships | 24.95 | * |
| | Concession Fortnightly Direct Debit Memberships | 13.95 | * |
| | Child Fortnightly Direct Debit Memberships | 13.95 | * |
| | Family Fortnightly Direct Debit Memberships | 44.95 | * |
| | Direct Debit Dishonour Fee | 6.00 | * |
| | Direct Debit Administration Fee | 5.00 | * |

Additional Information

Additional Information

(As required under the Local Government Act)

1 Constitutional Arrangements

As per the requirements of the Local Government Act, the Alice Springs Town Council conducted a review of electoral representation for residents in the Council area during 2014.

At the 24 November Ordinary Council Meeting, following a period of public consultation, Council adopted the following recommendations (record of decision 18046):

That Council writes to the Minister for Local Government advising Council's position that there be no changes recommended under S9 of the Act, i.e.

- A. That there not be wards**
- B. That the number of elected members remain at 9, consisting of 8 Councillors and a Mayor**
- C. That the council name remain unchanged**
- D. That the council external boundaries remain unchanged**

It was also determined that as per the previous review of electoral representation (at Council's September 2010 Ordinary Meeting Council, record of decision 15799) the following remained unchanged

The name of the area of the Council shall remain unchanged, i.e. Municipality of Alice Springs.

The title of the principal member of Council shall be Mayor and the title of the Elected Members shall be Councillor.

2 Opportunities and Challenges for Service Delivery

Council considers opportunities and challenges for service delivery each year as part of its budget planning process. The Detailed Estimate of Income and Expenditure in this Municipal Plan provide information on the services delivered by Council and the budget allocation required to carry them out.

As Council's role in providing services and project outcomes is across a diverse range of functions, and across a diverse community, the opportunities and challenges are accordingly diverse and varied.

Opportunities exist to better utilise technology and achieve greater efficiencies, particularly in the administrative areas as well as reinforcing relationships that Council has with government, business and the community to improve the delivery of all Council services.

Many challenges exist to meet increasing community service expectations in the face of rising costs, environmental, economic and community issues and cost shifting from other spheres of government. The constantly increasing maintenance costs for Council's infrastructure assets and changes in the regulatory framework which increase compliance requirements also impact on service delivery.

There is little opportunity for rates growth, with 74% of land within the Municipality being Crown land and unrateable. With approximately 67% of income coming from rates this fact presents a challenge for Council due to the large impact it has on Council's income.

3 Changes to the Administrative and Regulatory Framework

Council regularly reviews its regulatory and administrative framework. A major revision of Council's policies was conducted in 2006-2007 to determine which were still relevant and legal (Council Decision 14222/14186). A further review of all policies and their contemporary relevance is presently being undertaken.

4 Cooperative Arrangements

Alice Springs Town Council is confident of the positive leadership role it can continue to play in facilitating the progress of the region in collaboration with Council's partners in the community, industry and all levels of government. Council is involved in a range of partnerships at the regional and national levels including regional development partnerships and Freedom of Entry arrangements.

Collaborative partnerships are also in place with the Lhere Artepe Aboriginal Corporation, Tangentyere Council and Correctional Services. Council has a "Common Statement of Faith Communities" to promote, respect and tolerate the integrity of each other's beliefs, cultures, language and traditions.

Council maintains memberships on various other groups including The Outback Highway Development Council, The Local Government Association of the Northern Territory (LGANT), the Southern Region Co-ordinating Committee through the Department of the Chief Minister and the Interagency Tasking and Co-Ordination Group (ITCG).

Council has developed relationships with the Regional Councils in Central Australia to assist with regional opportunities and challenges in the area. Regular meetings, when the opportunity arises, are held with the Chief Executive Officers of Alice Springs Town Council, Central Desert and MacDonnell Regional Councils.

It is important that Council ensures that there is ongoing formal and informal communication and consultation with the community as awareness of and involvement in Council's activities is essential to realising benefits from the services Council provides. The ongoing support and encouragement of the community will help establish productive relationships and achieve better outcomes.

