



Alice Springs Town Council

MUNICIPAL PLAN

2016/17 – 2019/20

Inclusive of Council's

- 2016/17 Budget
- Four Year Financial Plan
- Other Information as required under the Local Government Act

Through innovative leadership and good governance, Alice Springs Town Council will provide services to meet the present and changing needs of our community.

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Municipal Plan Adoption

The Municipal Plan for the period 2016/17 to 2019/20 was adopted at the Ordinary Council meeting held on 27th June 2016.

What are our Goals?

Following the election of the twelfth Council in 2012, a review was undertaken of Council's Goals, Objectives and Strategies. This was done in conjunction with consultation with the community through a questionnaire and has allowed Council to refine its focus to meet the needs of our changing community.

The 2016 - 2020 Municipal Plan has been developed in the context of Council's strategic planning framework and in particular the six strategic focus areas or goals outlined below. Implementation of the Municipal Plan aims to deliver to the community a well-managed, sustainable, vibrant and progressive environment for present and future generations. Included are a range of activities and initiatives that encompass all of Council's activities, operations and responsibilities and contribute to achieving the longer term objectives set out in the strategic plan.

Goal 1 - Economic

To facilitate a growing and dynamic economy.

Goal 2 – Recreation, Culture & Social Infrastructure and Programs

To create a harmonious and healthy community, actively engaged in recreation, arts and culture.

Goal 3 - Environment

To create a town at the forefront of sustainable management and protection of its natural and built environment.

Goal 4 – Development

A town developed with the desired infrastructure of its residents whilst reflective of its unique character.

Goal 5 - Public Order and Safety

A community with a perception of high public safety.

Goal 6 - Organisation

An organisation that provides good governance, effective leadership and high quality public services.

How will we achieve our Goals & measure success?

Objectives & Strategies in 2016-17 for each Goal are listed below. Key Performance Indicators (KPI's) for each of the strategies can be found in the Alice Springs Town Council Strategic Directions 2015 document available from the Civic Centre or Council's website at

<http://www.alicesprings.nt.gov.au/sites/default/files/documents/2015%20ASTC%20Strategic%20Directions.pdf>

Goal 1 - Economic

Objectives

1. Build strong relationships with government business and community organizations to ensure:

- The tourism industry is improved and strengthened
- An increase in the participation of Indigenous people in the economy
- Alice Springs is strengthened as a regional service provider
- A high standard of physical infrastructure to support economic development
- Alice Springs is perceived as an attractive place for business and job opportunities and for career development

2. Safe and reliable public infrastructure, roads, and footpaths

Key strategies in achieving these objectives include:

- Supporting the tourism industry
- Supporting Indigenous education and employment initiatives
- Seeking Government funding for Indigenous employment initiatives at Council
- Assisting promotion of Alice Springs as an attractive destination for job opportunities and career development
- Seeking Government funding for Council owned infrastructure to support economic development
- Lobbying the Federal and Northern Territory Government for high standard infrastructure in Alice Springs
- Working with relevant government bodies and adjacent local government authorities to identify and develop opportunities
- Lobbying the Northern Territory and Federal Government for greater service provision in Alice Springs
- Maintaining and developing roads, footpaths, tracks verges, road corridors including car parking, at appropriate standards
- Advocating for funding for the upgrade of roads

- Ensuring that there are sufficient public ablution facilities and that they are maintained at acceptable standards

Goal 2 - Recreation, Culture & Social Infrastructure and Programs

Objectives

- 1. The protection of Alice Springs history and heritage**
- 2. A strategic and collaborative approach to community service provision**
- 3. Strong relationships and assistance to Youth Service providers**
- 4. Active involvement to improve aged care and disability services**
- 5. Recreational and sporting facilities and programs that improve the community's quality of life**
- 6. Strong links with Alice Springs Traditional Owners**
- 7. Support for events to build a strong community**
- 8. Open spaces developed and maintained for the use and benefit of the community**

Key strategies in achieving these objectives include:

- Developing, maintaining and improving the Alice Springs collection in the Alice Springs Town Council Public Library
- Supporting the Alice Springs' historical/heritage organisations
- Developing and implementing strategy regarding the preservation of Council's historical/heritage items
- Strengthening relationships with Northern Territory Government, Federal Government and other adjacent local government authorities and community service providers
- Lobbying Government to ensure Alice Springs receives an equitable share of community services and support staff
- Supporting programs that address community health
- Supporting programs that address community childcare
- Providing facilities and support local activity programs for youth
- Maintaining and strengthening a Youth Council to provide advice on the needs of youth in our community
- Supporting initiatives to increase student attendance at school
- Supporting youth programs which assist in youth development and leadership
- Supporting appropriate youth education and employment initiatives
- Supporting the provision of active ageing activities for seniors
- Maintaining a Seniors' Committee to provide advice on the needs of seniors in our community
- Maintaining an Over 50s' Centre that meets the needs of seniors in our community

- Maintaining an Access Advisory Committee to provide advice on the needs of the disabled in our community
- Support the provision of access to all Council owned and controlled facilities.
- Consulting with the community to identify and meet recreation and sporting needs
- Developing, maintaining and improving Council owned cycle and walking paths
- Developing, maintaining and improving all Council owned recreational and sporting facilities
- Developing, maintaining and improving Library services that meet community needs
- Ensuring equity of access to all Council owned sporting and recreational facilities
- Developing, maintaining and improving the Alice Springs Aquatic & Leisure Centre for the benefit of all Central Australians
- Maintaining a Sports Facilities Advisory Committee to provide advice on the provision, appropriate development, and management of Council Sporting Facilities in our community
- Fostering close relationships with Lhere Artepe Aboriginal Corporation (LAAC) to support community service provision
- Fostering close relationships with other Indigenous organizations to support community service provision
- Identifying and implementing projects that embrace and preserve local culture and heritage
- Promoting and supporting local events and festivals
- Developing and implementing policy and management practices for Public Open Space in consultation with the community
- Developing, maintaining and improving a Linear Park that beautifies and helps maintain the Todd River
- Developing, maintaining and improving Council's parks and reserves
- Improving the provision of shade
- Maintaining a Public Art Advisory Committee to help identify and support public art initiatives, including the development of a Public Art Master plan
- Developing a variety of opportunities for local artists and the general public to engage in the production, display and enjoyment of public art works

Goal 3 - Environment

Objectives

- 1. Efficient use of energy and water resources**
- 2. A clean and tidy town**
- 3. Effective waste management program encompassing waste reduction, reuse and recycling**
- 4. Safe and reliable water drainage**

5. Strong relationships with government and community organization to ensure Alice Springs identified as a Desert Smart Town

6. Embrace sustainable and alternative energy opportunities

Key strategies in achieving these objectives include:

- Maintaining an Energy Efficiency Committee within Council to monitor resource use with a view to developing procedures to improve the environmental performance of Council operations.
- Maintaining an Environment Advisory Committee to provide advice to community environmental groups and Council
- Encouraging sustainable practices in the community
- Investigating new and emerging technologies
- Encouraging the community in waste reduction, reuse and recycling practices to reduce waste disposal to landfill
- Maintaining the network of kerb, gutter and storm water drainage to an appropriate standard
- Developing and maintaining water drainage strategy in conjunction with Northern Territory Government
- Developing, maintaining and improving Council's Regional Waste Management Facility (RWMF) in order to provide efficient waste collection and disposal services and facilities
- Maintaining improving and implementing effective litter control measures
- Maintaining and improving measures to identify and rectify litter "hot spots"
- Maintaining a comprehensive community education program designed to reduce littering
- Maintaining Council's tree maintenance and planting program ensuring species used are consistent with the relevant policy
- Maintaining graffiti removal and reduction strategies
- Maintaining Central Business District (CBD) general surface cleaning measures
- Developing and implementing a strategy to work with governments and community groups to promote Alice Springs as a Desert Smart Town
- Utilising both the Environment Advisory and Energy Efficiency Committees to investigate and promote sustainable and alternative energy opportunities.

Goal 4 - Development

Objectives

- 1. Input into the NT planning guidelines to ensure appropriate development of Alice Springs**
- 2. New subdivision built to meet Council Developers' Guidelines**
- 3. Development in existing subdivisions built to meet Council Developers' Guidelines or improved alternatives**
- 4. Develop, maintain and improve Council infrastructure as required**

Key strategies in achieving these objectives include:

- Advocating for greater Council role in planning and development
- Ensuring the preservation and maintenance of heritage buildings and places of interest
- Ensuring adequate lighting for streets, footpaths and public places using sustainable technologies
- Developing and maintaining cemeteries
- Developing, maintaining and improving public ablution block facilities
- Investigating investment opportunities
- Ensuring all development applications processed to ensure conformity to guidelines or approved alternatives
- Maintaining a Cemeteries Committee to provide advice relating to the management of public cemeteries in our community

Goal 5 - Public Order and Safety

Objectives

- 1. Appropriate By-laws in place**
- 2. Installation of appropriate infrastructure and programs to facilitate a safe town**
- 3. Effective By-law enforcement**
- 4. Strengthened Ranger Unit**

Key strategies in achieving these objectives include:

- Reviewing By-Laws regularly and amend if required
- Maintaining an effective By-Laws compliance unit
- Utilising partnerships with key organisations and groups to develop programs and initiatives to minimise antisocial behaviour
- Supporting emergency service organisations in the preparation for, and delivery of emergency services
- Incorporating environmental design concepts in existing and new infrastructure to reduce antisocial behaviour
- Seeking funding and utilize partnerships to facilitate a safe town

Goal – 6 - Organisation

Objectives

- 1. Effective governance and leadership**
- 2. Effective communication and consultation with the community**
- 3. Effective strategic and business planning and reporting**
- 4. Skilled, committed and professional employees in a supportive environment**
- 5. Efficient, effective and responsive corporate services**

Key strategies in achieving these objectives include:

- Ensuring appropriate governance training and development for Elected Members and executive
- Developing, implementing and improving governance structures, policies and decision making processes
- Providing support for Council and associated Committee meetings and activities
- Developing, implementing and improving effective media and communication strategies
- Promoting Council initiatives, successes and community support
- Developing, implementing and improving overall Council strategic plan
- Developing, implementing and improving business plans for all Council Units
- Developing, implementing and improving the monitoring, review and reporting processes for the strategic and business plans
- Developing, implementing and improving Management and Annual Reporting
- Developing and reviewing Council business plans, linked to the strategic plan and financial capacity of Council
- Managing Council assets to ensure maximum return and acceptable risks
- Developing, implementing and improving processes to build a strong team, ensure effective internal communications and achieve organisational outcomes
- Ensuring Council has appropriate employee attraction and retention strategies
- Providing suitable opportunities for employee training and development

- Developing, implementing and improving Occupational Health, Safety and Welfare policies and systems
- Developing, implementing and improving an effective employee performance management system that includes performance appraisals
- Developing, implementing and improving effective financial policies and systems
- Developing, implementing and improving Information Technology policies and systems
- Developing, implementing and improving administration policies and systems
- Developing, implementing and improving risk management policies and systems



Rating Policy

Rating Policy

1 Purpose

The Rating Policy is an explanatory document outlining and explaining the rating measures adopted in the Municipal Plan. It will be of interest to community groups, ratepayers, Commonwealth, State/Territory Departments and other interested parties seeking to understand the ratings policies and practices of the Council.

The purpose of this Policy is to promote consistent administration of rating pursuant to the Local Government Act in the community, to ensure equity with respect to demand for municipal services, and regard to the needs of those ratepayers affected by financial hardship.

2 Period Covered by the Rating Policy

This Rating Policy is part of the Municipal Plan adopted at the Ordinary Meeting of Council held on 27th June 2016 and applies to the financial year beginning 1st July 2016 and ending 30th June 2017.

2.1 Levying of Rates and Charges

Background

The authority to levy rates on property in the municipality is vested in the Council by the Local Government Act. The basis and conditions of rates and charges levied are laid out by Council each financial year in the Declaration of Rates and Charges, pursuant to section 155 of the Local Government Act.

Matters relating to rates include: -

- (a) Assessed value as a basis of valuation
- (b) General rate declaration
- (c) Local rate declaration
- (d) Charges
- (e) Payment of rates and use of instalments
- (f) Method of paying rates
- (g) Incentive for early payment of rates (Early Bird Draw)
- (h) Penalty for late payment of rates
- (i) Recovery of outstanding rates and charges

These matters are formally reviewed by Council annually when considering the Declaration of Rates and Charges and do not form part of this policy.

There is a common misconception that if a property's valuation rises, then Council receives a "windfall gain" with additional income. This is not the case, rather the revaluation process results in a redistribution of the rate burden across all properties in the municipality. Any increase to total valuations of the municipality is offset by a reduction to the rate in the dollar (ad valorem rate) used to calculate the rate for each property. Total income is fixed each year as part of the budget process. Council, like other organisations, only seeks to increase the total amount of revenue required in order to account for

indexation, wage and other service cost increases imposed on it and any new initiatives as determined by Council.

Public finance theory and practice implies that taxation revenue whether it is at the Federal, State/Territory or Local level is generally used to finance various forms of “public goods, services and community obligations” not necessarily in direct relation to user benefit, but ultimately of benefit to the community as a whole. In this respect, rates are a general purpose levy not linked to user pays principles.

The amount of rates collected by Council depends on conscious and considered choices as to the quantity and quality of services that it decides to provide and how much of the cost is to be recovered from other revenue sources. The amount collected in rates represents the difference between the total expense required by Council to fund programs, maintain assets and to service and redeem debt, and the total amount of revenue from all other sources. Other sources of income include grants, prescribed and discretionary fees, fines and charges, sales of assets and interest earned.

Therefore, rates are the balancing item between total expenses and all other revenue sources.

Council acknowledges that property taxes do not recognise the situation where ratepayers are “asset rich” and “income poor”. In some cases, ratepayers may have considerable wealth reflected in property they own but have a low level of income. Examples include pensioners, self-funded retirees, businesses subject to cyclical downturn, households with large families and property owners with little equity but high level of mortgage debt. Moreover, the Australian taxation system which allows or annuities, allocated pensions income and other assets to be treated differently in an assessment for government concessions and benefits, may further distort the true disposable income status of one household compared to another.

While personal income tax is more reflective of the capacity to pay, it is not possible to expect a property tax system to deal practically with all aspects of capacity to pay based on individual households and businesses. It is also not practical or acceptable to shift, modify or manipulate the existing system to the benefit of one group or ratepayers at the expense of another unless such a shift is widely accepted and for a proper purpose. In fact, local government has no mandate or ability to universally apply a “capacity to pay” test. In recognition of this fact, Council has developed its rates assistance and payment options to ensure that officers can provide ratepayers with assistance upon request.

In the local government context, the rating system determines how Council will raise money from properties within the municipality while the annual budget determines how that money will be spent. The rating system comprises the valuation base and the rating instruments that are used to calculate property owner’s liability for rates.

The Local Government Act determines a council’s ability to develop a rating system and provides considerable flexibility to Councils to suit their requirements within the context of public finance methodology, which includes principles of equity, benefit, efficiency and community resource allocation.

Under the Act, Council has the power to levy:

- Uniform rates,
- Differential rates,
- Special rates,
- Charges,
- Interest on unpaid rates and charges
and to
- Provide rate concessions including deferrals and waivers based on hardship

Rate Structure

A differential General Rate is levied on all rateable properties based on the Unimproved Capital Value (UCV) of the land falling within the town planning zones under the NT Planning Act.

Council has 14 rating groups with the application of differential rates to each of these groups in accordance with Section 148 of the Local Government Act.

The purpose of the various rating groups is to ensure that each group makes a fair and equitable contribution to rates.

2016/17 Rates Schedule:

2016/17 Rates Schedule			
Multiplier	Zone	Minimum Amount	Estimated Revenue
0.00234084	R (Rural), RL (Rural Living), RR (Rural Residential)	\$1,253.00	\$566,948
0.03320946	CB (Central Business)	\$1,309.00	\$3,198,918
0.02437926	C (Commercial)		\$226,907
0.00855938	SC (Service Commercial)		\$65,805
0.01599314	TC (Tourist Commercial)		\$1,620,144
0.00893197	LI (Light Industry)		\$1,240,478
0.00893197	GI (General Industry)		\$760,103
0.00797253	SD (Single Dwelling Residential), MD (Multiple Dwelling Residential), CL (Community Living), PS (Public Open Space), OR (Organised Recreation), CP (Community Purposes), CN (Conservation), FD (Future Development), U (Utilities), RW (Railways)	\$1,241.00	\$11,989,605
0.00816523	MR (Medium Density Residential)	\$1,309.00	\$1,386,507
0.00757764	HR (High Density Residential)		\$21,494
0.01063335	The allotments included in SU (Specific Use) and referred to as SA1, SA3 and SA4 in Schedule 1 of the Northern Territory Planning Scheme	\$1,309.00	\$291,619
0.01651604	All units in Unit Plan No. 94/87 situated on Lot 7449	\$303.00	\$7,905
0.05011292	Conditionally rateable land	\$871.68	\$3,608
0.00629993	All other rateable land within the Municipality not otherwise described above.	\$1,241.00	\$30,440

In addition to the above amounts, an amount of \$74,955 is expected to be collected via rates on the tenancies within the Alice Springs Airport and surrounds.

The total amount to be raised from rates is:

2016/17	2017/18	2018/19	2019/20
\$ 21.485M	\$22.130M	\$ 22.793M	\$ 23.477M

Conditionally Rateable Land

Pursuant to section 142(2) of the Local Government Act, the Minister has provided Council with the approval to rate conditionally rateable land at the greater of the minimum charge or the multiplier by the assessed value.

2.1.1 Social and Economic Effects of Council's Rating Policy

Council makes conscious and considered choices to minimise the social and economic effects of its Rating Policy by keeping any increases in rates to a minimum. At the same time Council needs to ensure sufficient income is generated to maintain, replace and upgrade infrastructure in order to provide the quantity and quality of services that guarantees the achievement of Council's goals.

Information on the services funded by Council rates is included within this Municipal Plan, a summary of which is provided to all ratepayers by means of a brochure provided with their rates notice.

Council seeks to lower the social and economic impact of its Rating Policy through:

- The provision of a subsidy to pensioners in addition to the rebate provided to them by the NT Government.
- Recognition of the issues experienced by individuals suffering from financial hardship, further discussed below in part 2.1.2.
- Allowing for payment of rates by four instalments.

2.1.2 Rebates and Concessions on Rates and Charges

Policy Statement Number 510

Council deals with ratepayers and stakeholders on a daily basis.

The provision of efficient administration of the Council's rating system requires that officers have the guidance and authority to act in certain matters on Council's behalf. The authority provided is laid out in the Rates and Charges Procedural Statement and Directives document that supports this policy.

Council recognises that individuals can experience difficulty in meeting their responsibilities for the payment of rates and that it is appropriate where financial hardship has been demonstrated to grant a concession for the payment of rates. The concession granted can be either a waiving of rates levied (i.e. abandonment), or a deferment (for recovery at a later time).

Financial Hardship

A rate concession on the grounds of financial hardship shall only apply to:

- A natural person(s) who uses the rated property as their principal place of residence.

A rate concession on the grounds of financial hardship shall not apply to:

- Businesses.
- Charges levied for services provided by the Council, example: waste management, garbage collection, etc.

A rate concession may also be provided by Council to a ratepayer(s) pursuant to section 167 of the Local Government Act, where satisfactory evidence is provided that the activities undertaken on the property are not-for-profit and that the relief will advance one or more of the following benefits for the general public:

- Securing the proper development of the Council's area.
- Preserving buildings or places of historical interest.
- Protecting the environment.
- Encouraging cultural activities.
- Promoting community health or welfare.
- Encouraging agriculture.
- Providing recreation or amusement for the public.

Types of Applications for Rates Concessions

A ratepayer may request a concession to the payment of rates on the grounds of financial hardship by making an application in writing pursuant to this policy.

The concession (if granted) will be by way of a deferment of Rates.

- Rates deferred, pursuant to section 164 of the Local Government Act, will be recovered at a future time either when the ratepayer's circumstances change or when the property is sold. Until paid deferred rates remain a charge against the land.

Financial Hardship of Ratepayer Related to a Residential Property

- (i) A ratepayer (as a natural person) demonstrating financial hardship can apply for a concession to defer the payment of part/all of the rates levied providing that the application is for the ratepayer's principal place of residence.
- (ii) A concession granted shall not include relief from charges levied against the property for services provided by the Council, e.g., garbage collection charges.
- (iii) An application for a concession applies for one financial year only, and a new application is required for subsequent years.
- (iv) An occupier of a residential property may make an application under this section providing the owner's consent has been obtained.
- (v) An application under this section should be made in writing and include a completed application form for "Relief from Payment of Property Rates on Grounds of Financial Hardship", detailing the ratepayer's income and expenditure.

Public Benefit Concessions

- (i) Where land would be exempt from rates but for the fact that it is partially used for commercial or other non-exempt purposes, a concession may be allowed under Council's Rates Policy on the following basis.

Other applications under this section will only be considered individually by Council.

- (ii) A ratepayer(s) can apply pursuant to section 167 of the Act for a concession to waive payment of part/all of the rates levied.
- (iii) Council will consider such applications where satisfactory evidence is provided that the activities undertaken on the property are not-for-profit and that the relief will advance one or more of the following benefits for the general public:
 - a) Securing the proper development of the Council's area.
 - b) Preserving buildings or places of historical interest.
 - c) Protecting the environment.
 - d) Encouraging cultural activities.
 - e) Promoting community health and welfare.
 - f) Encouraging agriculture.
 - g) Providing recreation or amusement for the public.
- (iv) A concession granted shall not include relief from charges levied against the property for services provided by the Council, e.g., garbage collection charges.

- (v) An application for a concession applies for one financial year only, and a new application is required for subsequent years.
- (vi) An application under this section should be made in writing, providing details of the activities undertaken on the property, a statement of income and expenditure, detail of the grounds on which the rate concession is applied for and where relevant a copy of the organisation’s constitution.

Assessing Financial Hardship

Financial hardship is assessed by using a four-step process that is applied to an income test.

Income Test	Financial Hardship
1. Including rates, net income test balance is in credit.	No financial hardship exists.
2. Including rates, net income test balance is in deficit (debit).	Some financial hardship exists. Move to next step.
3. Reduce levied rates to the minimum rate for the zone, and the net income test balance is then in credit.	Consider a concession based on payment of the minimum rate for the zone. The amount of the concession is the difference between the levied amount and the minimum rate
4. Reduce levied rates to the minimum rate for the zone, and the net income test balance is then in deficit.	Extreme financial hardship exists. Consider a concession based on payment of nil rates. The amount of the concession is the levied amount.

Timing of Application

A concession does not apply retrospectively to payments outstanding from an instalment date that has passed.

- A person liable to pay rates receives a rate notice 28 days before the date of the first instalment. That person is required by the Local Government Act to make payment, either in full or an amount determined as the first instalment amount.
- An application for a concession must be received by the first instalment date, to apply to rates levied for the

whole financial year. Applications received after expiry of the first instalment date shall incur interest charges on any unpaid amounts and any concession allowed may be reduced on a proportional basis.

Payment arrangements

Council will allow property owners who are unable to pay their rates by the due date to enter into an arrangement to pay by instalments according to an agreed schedule, with no recovery action being taken while the arrangement is being maintained. However interest will be charged on any arrears of rates in accordance with Council's budget resolution.

Interest on rates and charges in arrears

Council encourages ratepayers to meet their rate and charges debt payment responsibilities. To this end Council will impose interest, calculated daily after the instalment due date on instalments of rates and charges that remain unpaid. The rate of interest is 19%.

2.1.3 Regional Waste Management Charges

Garbage collection charges are based on the type of residential dwelling being serviced and the relative applicable type of service provided. The charge together with commercial waste disposal income is used to meet the reasonable costs associated with the collection and disposal / recycling of waste, and funding for landfill restoration and replacement.



Revenue & Expenditure Estimates (including Council's Four Year Financial Plan)

**Alice Springs Town Council
Budgeted Statement of Financial Performance**

	2016-17 Budget \$	2017-18 Budget \$	2018-19 Budget \$	2019-20 Budget \$
Operating Activities				
Revenue from Operating Activities				
Rates	21,485,452	22,130,016	22,793,916	23,477,734
Waste Management Charges (Gross)	3,618,416	3,726,968	3,838,778	3,953,941
User charges and fees	3,434,836	3,537,882	3,644,018	3,753,339
Interest	720,000	741,600	763,848	786,763
Grants and Contributions Provided	2,777,233	2,860,550	2,946,366	3,034,757
Other Operating Revenues	291,762	300,515	309,530	318,816
Total Operating Revenue	32,327,699	33,297,530	34,296,456	35,325,350
Expenses from Operating Activities				
Employee Costs	13,880,805	14,297,229	14,726,146	15,167,930
Materials & Contracts	7,871,452	8,107,596	8,350,824	8,601,349
Interest Charges	98,000	100,940	103,968	107,087
Depreciation	10,000,000	10,500,000	11,000,000	11,500,000
Other Operating Expenses	4,888,064	5,034,706	5,185,747	5,341,320
Total Operating Expenditure	36,738,321	38,040,471	39,366,685	40,717,686
Operating Position before Depreciation add back	(4,410,622)	(4,742,940)	(5,070,229)	(5,392,336)
Depreciation Add Back	10,000,000	10,500,000	11,000,000	11,500,000
Operating Surplus after Depreciation add back	5,589,378	5,757,060	5,929,771	6,107,664
Add: Capital Activities				
Capital Grants and Contributions	1,077,476	-	-	-
less: Capital Expenditure	4,308,366	3,327,817	3,427,652	3,530,481
<i>Comprised of:</i>				
Plant & Equipment	1,493,108	1,537,901	1,584,038	1,631,559
Roads and Footpaths	2,117,132	2,180,646	2,246,065	2,313,447
Building Infrastructure	698,126	719,070	740,642	762,861
Capital Position	(3,230,890)	(3,327,817)	(3,427,652)	(3,530,481)
Less:				
Loan Principal Repayment	433,000	445,990	459,370	473,151
Less:				
Transfers to Reserves	1,925,488	1,983,253	2,042,750	2,104,033
Total Surplus/(Deficit)	-	-	-	-

Transfers to Reserves comprised of:	\$	\$	\$	\$
Capital Infrastructure Reserve	586,104	603,687	621,798	640,452
Waste Management Future Fund Reserve	549,504	565,989	582,969	600,458
Working Capital Reserve	400,680	412,700	425,081	437,834
Election Reserve	50,000	51,500	53,045	54,636
Regional Waste Management Facility Plant & Equipment Replacement Reserve	339,200	349,376	359,857	370,653

ASTC Municipal Plan

Account Number	Goal Number	Account Name	Budget Income 2016-17	Budget Expenditure 2016-17	Budgeted Net Income/Expense 2016-17	Budgeted Net Income/Expense 2017-18	Budgeted Net Income/Expense 2018-19	Budgeted Net Income/Expense 2019-20
Strategic Goal 1 Economic								
32	1	Parking	(140,675)	6,500	(134,175)	(138,201)	(142,347)	(146,617)
48	1	Flood Management - Underground Drains		71,848	71,848	74,003	76,223	78,510
87	1	Plastic Bollards - Parks & Gardens		20,000	20,000	20,600	21,218	21,855
100	1	Storm Drain - Replace Grates		63,934	63,934	65,852	67,828	69,863
154	1	Road Maintenance		440,509	440,509	453,724	467,336	481,356
155	1	Road Maintenance - Directional Signage		160,036	160,036	164,837	169,782	174,875
157	1	Laneway Closures		5,575	5,575	5,742	5,915	6,092
158	1	Street Furniture and Accessories		34,759	34,759	35,802	36,876	37,982
160	1	Footpaths/Cycle Track Maintenance		106,338	106,338	109,528	112,814	116,198
164	1	Road Reserve Maintenance		213,018	213,018	219,408	225,991	232,770
170	1	Trees - Maintenance		349,248	349,248	359,726	370,517	381,633
177	1	Tree Planting Six Months Ongoing Program		191,066	191,066	196,798	202,702	208,783
184	1	Road Reseal Program		427,272	427,272	440,090	453,293	466,892
188	1	Roads to Recovery	(1,077,476)	1,077,476	0	0	0	0
194	1	Traffic & Transport Management		6,100	6,100	6,283	6,471	6,666
224	1	Footpath program		301,084	301,084	310,117	319,420	329,003
226	1	Road Reserve Development	(21,000)	97,200	76,200	78,486	80,841	83,266
253	1	Todd Mall Enhancements		95,500	95,500	98,365	101,316	104,355
255	1	Night Markets	(7,500)	26,823	19,323	19,903	20,500	21,115
256	1	Todd Mall Maintenance		106,551	106,551	109,747	113,039	116,431
285	1	Traffic Lights		14,500	14,500	14,935	15,383	15,845
290	1	Outback Way Support		25,000	25,000	25,750	26,523	27,318
410	1	Town Crier		10,000	10,000	10,300	10,609	10,927
411	1	Sister City Relationship		1,000	1,000	1,030	1,061	1,093
422	1	Arunta		2,000	2,000	2,060	2,122	2,185
558	1	Ambassador Program		1,500	1,500	1,545	1,591	1,639
559	1	Charles Darwin University Sponsorship		4,000	4,000	4,120	4,244	4,371
564	1	Displays		4,000	4,000	4,120	4,244	4,371
570	1	Todd Mall - Promotions		3,000	3,000	3,090	3,183	3,278
851	1	Tourism, Events and Promotions		69,000	69,000	71,070	73,202	75,398
Total Economic			(1,246,651)	3,934,836	2,688,185	2,768,830	2,851,895	2,937,452

ASTC Municipal Plan

Account Number	Goal Number	Account Name	Budget Income 2016-17	Budget Expenditure 2016-17	Budgeted Net Income/Expense 2016-17	Budgeted Net Income/Expense 2017-18	Budgeted Net Income/Expense 2018-19	Budgeted Net Income/Expense 2019-20
Strategic Goal 2 - Recreation, Culture & Social Infrastructure Programs								
22	2	Sport & Recreation Operational		167,800	167,800	172,834	178,019	183,360
38	2	Aquatic & Leisure Centre		1,398,406	1,398,406	1,440,358	1,483,569	1,528,076
40	2	Tennis House	(6,950)	7,050	100	103	106	109
45	2	Community Event Support		109,519	109,519	112,805	116,189	119,674
68	2	ANZAC Oval	(500)	216,645	216,145	222,630	229,308	236,188
70	2	Albrecht Oval		192,479	192,479	198,254	204,201	210,327
72	2	Ronda Diano Park		121,685	121,685	125,336	129,096	132,968
74	2	Flynn Park		143,083	143,083	147,376	151,797	156,351
76	2	Jim McConville Park		206,261	206,261	212,449	218,822	225,387
78	2	Traeger Park Complex	(25,000)	720,758	695,758	716,631	738,130	760,274
80	2	Ross Park		180,013	180,013	185,413	190,976	196,705
82	2	Sadadean Park		13,654	13,654	14,064	14,486	14,921
84	2	Parks & Reserves		1,356,920	1,356,920	1,397,628	1,439,557	1,482,743
121	2	Traeger Park Grandstand		42,660	42,660	43,940	45,258	46,616
145	2	Ross Park - Lights & Clubrooms		4,536	4,536	4,672	4,812	4,957
150	2	Masters Games		32,000	32,000	32,960	33,949	34,967
171	2	Trees for National Tree Day		10,416	10,416	10,728	11,050	11,381
209	2	ANZAC Hill Beautification		14,875	14,875	15,321	15,781	16,254
217	2	Gap Youth Centre		13,873	13,873	14,289	14,718	15,159
227	2	Park Redevelopment		60,000	60,000	61,800	63,654	65,564
232	2	Childcare Centres		50,545	50,545	52,061	53,623	55,232
246	2	Senior Citizens		7,888	7,888	8,125	8,368	8,619
320	2	Pets on Parade		3,000	3,000	3,090	3,183	3,278
404	2	Community Assistance & Development Grants		24,800	24,800	25,544	26,310	27,100
407	2	Seniors Activities & Development		7,575	7,575	7,802	8,036	8,277
408	2	Araluen Community Access Grants		16,000	16,000	16,480	16,974	17,484
414	2	Town Band		5,000	5,000	5,150	5,305	5,464
416	2	Carols by Candlelight		3,000	3,000	3,090	3,183	3,278
418	2	Disability & Mobility Access		4,536	4,536	4,672	4,812	4,957
420	2	Alice Desert Festival		17,260	17,260	17,778	18,311	18,861
427	2	Lhere Artepe Partnership		500	500	515	530	546
428	2	Totem Theatre		10,520	10,520	10,836	11,161	11,495
433	2	Healthy & Active Community		157,259	157,259	161,977	166,836	171,841

ASTC Municipal Plan

Account Number	Goal Number	Account Name	Budget Income 2016-17	Budget Expenditure 2016-17	Budgeted Net Income/Expense 2016-17	Budgeted Net Income/Expense 2017-18	Budgeted Net Income/Expense 2018-19	Budgeted Net Income/Expense 2019-20
435	2	Families & Children		2,800	2,800	2,884	2,971	3,060
439	2	Youth Projects		48,450	48,450	49,904	51,401	52,943
445	2	Alice Prize		2,000	2,000	2,060	2,122	2,185
446	2	Art Collection		85,000	85,000	87,550	90,177	92,882
455	2	Harmony Day		4,964	4,964	5,113	5,266	5,424
463	2	Public Art		25,000	25,000	25,750	26,523	27,318
468	2	Mayoral Awards IDPWD		3,950	3,950	4,069	4,191	4,316
470	2	NT Thunder		5,000	5,000	5,150	5,305	5,464
482	2	Australia Day		18,200	18,200	18,746	19,308	19,888
500	2	Library Operational	(618,762)	1,536,221	917,459	944,983	973,332	1,002,532
507	2	Centralian Eisteddfod		7,500	7,500	7,725	7,957	8,195
513	2	Local Languages Collection		500	500	515	530	546
514	2	Alice Springs Collection		13,665	13,665	14,075	14,497	14,932
515	2	Akaltye Antheme Collection		7,850	7,850	8,086	8,328	8,578
544	2	Alice Springs Show		14,575	14,575	15,013	15,463	15,927
547	2	LED Mobile Message Sign		2,835	2,835	2,920	3,008	3,098
572	2	Christmas Carnival		92,050	92,050	94,812	97,656	100,586
573	2	Christmas Tree		59,650	59,650	61,440	63,283	65,181
606	2	Netball Stadium - Ross Park		25,000	25,000	25,750	26,523	27,318
727	2	Basketball Stadium		25,000	25,000	25,750	26,523	27,318
838	2	Citizenship		5,950	5,950	6,129	6,312	6,502
Total Recreation, Culture & Social Infrastructure Programs			(651,212)	7,306,678	6,655,466	6,855,130	7,060,784	7,272,608

ASTC Municipal Plan

Account Number	Goal Number	Account Name	Budget Income 2016-17	Budget Expenditure 2016-17	Budgeted Net Income/Expense 2016-17	Budgeted Net Income/Expense 2017-18	Budgeted Net Income/Expense 2018-19	Budgeted Net Income/Expense 2019-20
Strategic Goal 3 - Environment								
31	3	Graffiti Removal		85,091	85,091	87,644	90,273	92,981
46	3	Flood Management - Open Drains		64,413	64,413	66,345	68,336	70,386
50	3	Correctional Services		20,702	20,702	21,323	21,963	22,622
56	3	General Litter Control		859,736	859,736	885,528	912,093	939,456
62	3	General Sweeping		196,956	196,956	202,865	208,951	215,219
91	3	Cash for Containers		68,300	68,300	70,349	72,459	74,633
95	3	Tree & Turf Farm		64,501	64,501	66,436	68,429	70,482
174	3	Waste Management Facility - Environment Monitoring		108,000	108,000	111,240	114,577	118,015
175	3	Waste Management Facility - Hazardous Waste Facility		55,000	55,000	56,650	58,350	60,100
176	3	Waste Management Facility - Operational		2,613,581	2,613,581	2,691,988	2,772,748	2,855,931
178	3	Waste Management Facility - Weighbridge & Waste Disposal	(2,383,546)	0	(2,383,546)	(2,455,052)	(2,528,704)	(2,604,565)
179	3	Waste Management Facility - Rediscovery Centre	(220,000)	6,000	(214,000)	(220,420)	(227,033)	(233,844)
180	3	Waste Collection		725,000	725,000	746,750	769,153	792,227
181	3	Waste Management Facility - Recycling	(170,000)	200,500	30,500	31,415	32,357	33,328
183	3	Environment Officer		111,558	111,558	114,905	118,352	121,902
191	3	Land for Wildlife		1,100	1,100	1,133	1,167	1,202
313	6	Correctional Services Contract Labour		93,711	93,711	96,523	99,418	102,401
476	3	Safe & Tidy Town Clean Up Australia		3,000	3,000	3,090	3,183	3,278
479	3	Waste Collection - Town Camps	(281,971)	192,656	(89,315)	(91,994)	(94,754)	(97,597)
607	3	Waste Management - Landfill Rehabilitation		100,000	100,000	103,000	106,090	109,273
Total Environment			(3,055,517)	5,569,804	2,514,287	2,589,716	2,667,408	2,747,430
Strategic Goal 4 - Development								
10	4	DCA Inspections	(30,000)	17,100	(12,900)	(13,287)	(13,686)	(14,096)
17	4	Hartley Street School & Public Toilets		14,800	14,800	15,244	15,701	16,172
42	4	Cemeteries & Funerals	(200,000)	508,087	308,087	317,329	326,849	336,655
132	4	Public Toilets		171,741	171,741	176,893	182,200	187,666
161	4	Survey Marks - Replacement		17,670	17,670	18,200	18,746	19,308
213	4	Public Toilets Refurbishments		100,000	100,000	103,000	106,090	109,273
214	4	Masterkey System		5,000	5,000	5,150	5,305	5,464
252	4	Street Lighting		1,073,445	1,073,445	1,105,649	1,138,818	1,172,983
360	4	Albrecht Oval Car Park Contribution		143,000	143,000	147,290	151,709	156,260
312	4	Francis Smith Park Development		1,000	1,000	1,030	1,061	1,093
567	4	Civic Centre - Public Toilets	(8,710)	87,950	79,240	81,617	84,066	86,588
Total Development			(238,710)	2,139,793	1,901,083	1,958,115	2,016,859	2,077,365

ASTC Municipal Plan

Account Number	Goal Number	Account Name	Budget Income 2016-17	Budget Expenditure 2016-17	Budgeted Net Income/Expense 2016-17	Budgeted Net Income/Expense 2017-18	Budgeted Net Income/Expense 2018-19	Budgeted Net Income/Expense 2019-20
Strategic Goal 5 - Public Order and Safety								
25	5	General Permit Fees	(76,695)	20,000	(56,695)	(58,396)	(60,148)	(61,953)
26	5	Rangers Operational		1,094,200	1,094,200	1,127,026	1,160,837	1,195,662
28	5	Animal Control & Management	(139,122)	234,300	95,178	98,034	100,975	104,004
29	5	Doggy Doo Dispensers		2,500	2,500	2,575	2,652	2,732
701	5	Security Operational		60,000	60,000	61,800	63,654	65,564
769	5	Safety & Security Lighting Maintenance		37,422	37,422	38,545	39,701	40,892
Total Public Order & Safety			(215,817)	1,448,422	1,232,605	1,269,583	1,307,670	1,346,901
Strategic Goal 6 - Organisation								
2	6	Training		127,234	127,234	131,051	134,983	139,032
14	6	Technical Services Operational		879,586	879,586	905,973	933,153	961,147
18	6	Civic Centre - Maintenance		152,280	152,280	156,848	161,554	166,400
34	6	Depot Operational		1,012,935	1,012,935	1,043,323	1,074,623	1,106,862
35	6	Buildings Maintenance Program	(19,400)	335,250	315,850	325,326	335,085	345,138
66	6	Technical Services Contingency		117,219	117,219	120,736	124,358	128,088
94	6	Operational Plant & Vehicles	(120,000)	1,484,221	1,364,221	1,405,147	1,447,302	1,490,721
96	6	Minor Tools & Equipment		85,473	85,473	88,038	90,679	93,399
98	6	Store/Protective Clothing		38,444	38,444	39,597	40,785	42,008
240	6	Civic Centre Operational	(10,000)	346,349	336,349	346,439	356,833	367,538
412	6	Corporate & Community Services Operational		340,325	340,325	350,535	361,051	371,882
451	6	Community Consultation & Partnerships		6,080	6,080	6,262	6,450	6,644
548	6	Media Relations Operational		244,500	244,500	251,835	259,390	267,172
601	6	Risk Management		109,500	109,500	112,785	116,169	119,654
605	6	GPS Tracking		15,450	15,450	15,914	16,391	16,883
703	6	LGMA Management Challenge		4,200	4,200	4,326	4,456	4,589
706	6	Human Resources Operational		302,194	302,194	311,260	320,598	330,216
707	6	Workplace Relations		43,000	43,000	44,290	45,619	46,987
708	6	Recruitment		51,650	51,650	53,200	54,795	56,439
712	6	Organisational Operational	(2,252,000)	2,962,588	710,588	731,906	753,863	776,479
714	6	Finance Operational	(37,000)	847,222	810,222	834,528	859,564	885,351
716	6	Rates & Charges	(25,558,868)	493,138	(25,065,730)	(25,817,702)	(26,592,233)	(27,390,000)
746	6	Information Technology Operational		1,123,807	1,123,807	1,157,521	1,192,247	1,228,014
750	6	Registry Operational		166,091	166,091	171,074	176,206	181,493
804	6	Elected Members		157,569	157,569	162,296	167,165	172,180
807	6	LGANT		55,000	55,000	56,650	58,350	60,100
808	6	Leadership & Management - CEO		29,400	29,400	30,282	31,190	32,126

ASTC Municipal Plan

Account Number	Goal Number	Account Name	Budget Income 2016-17	Budget Expenditure 2016-17	Budgeted Net Income/Expense 2016-17	Budgeted Net Income/Expense 2017-18	Budgeted Net Income/Expense 2018-19	Budgeted Net Income/Expense 2019-20
812	6	CEO Office - Operational		303,916	303,916	313,033	322,424	332,097
818	6	Executives Operational		933,254	933,254	961,251	990,089	1,019,792
824	6	Elections		50,000	50,000	51,500	53,045	54,636
830	6	Strategic Planning		8,000	8,000	8,240	8,487	8,742
840	6	Meeting Circulation & Support		27,500	27,500	28,325	29,175	30,050
842	6	Mayor's Office		134,567	134,567	138,604	142,762	147,045
846	6	Civic Activities		15,700	15,700	16,171	16,656	17,156
955	6	Uniform Subsidy		2,000	2,000	2,060	2,122	2,185
Total Organisation			(27,997,268)	13,005,642	(14,991,626)	(15,441,375)	(15,904,616)	(16,381,754)
TOTAL			(33,405,175)	33,405,176	0	0	0	0
Aquatic & Leisure Centre Subsidiary								
Strategic Goal 2 - Recreation, Culture & Social Infrastructure Programs								
		Aquatic & Leisure Centre	(2,511,256)	2,511,256	0	-	-	-
Total Aquatic & Leisure Centre Subsidiary			(2,511,256)	2,511,256	0	0	0	0

* Depreciation has been excluded from the above tables.

Estimates of Income and Expenditure

The Municipal Plan and Budget has been prepared in accordance with:

- Part 3.2, Part 10.4 & Part 10.5 of the Local Government Act.
- Regulation 13 of the Local Government (Accounting) Regulations.

As was mentioned previously, also incorporated in this Municipal Plan as is required under section 126 of the Local Government Act, is Council's Long Term Financial Plan relating to the proposed operations of the council for the next four years.

The Budgeted Statement of Financial Performance for the 4 year period from 1 July 2016 to 30 June 2020 provides an estimate of the financial performance of Council for the next four financial years. Council has adopted a balanced budget (excluding depreciation expense which is a non cash item) for each of these years. It should be noted that under the Local Government Act a Council cannot budget for a deficit.

The budget adopted by Council is based on its base position i.e. excluding non-recurrent grants income and expenditure.

While there will be carryovers of unexpended non-recurring grants from 2016-17 to 2019-20 the amount available will not be fully known until after the annual financial statements have been prepared and audited.

Once these amounts are known they, together with any other available carried forward amounts will be included in the 2016/17 financial reports.

The Budgeted Statement of Financial Performance, detailed budgets allocated across the six strategic focus areas and details the proposed 2016/17 waste management charges follows:

REVENUE POLICY: STATEMENT OF WASTE MANAGEMENT CHARGES - 2016/17					
Type	Description	Charge per annum 2015/16	Suggested Charge per annum 2016/17	Estimated Demand 2016/17	Estimated Income 2016/17
Waste Management Charges applicable to all parcels of land in the municipality where no collection service is provided.					
	An annual waste management charge to each dwelling on the parcel of land, with a \$63.00 minimum.	\$61.00	\$63.00	452	\$28,476
240 litre capacity receptacle supplied by the Council.					
(Applicable to all land in the municipality except such land as the Council from time to time determines to be excluded from the provision of such service)					
	For each regular weekly waste collection service.	\$330.00	\$340.00	9502	\$3,230,680
	For each additional regular weekly waste collection service.	\$277.00	\$285.50	1009	\$288,070
	For replacement of each 240 litre receptacle where the occupier is responsible for the loss or damage	\$97.00	\$97.00		
Waste Management Charges applicable to any parcel of land containing 20 or more substantially self-contained residential units in respect of which alternative arrangements acceptable to the Council have been made to provide a regular weekly waste management service. (using large capacity bins as an alternative service to use of 240 litre capacity waste receptacles)					
	An annual waste management charge to each dwelling or substantially self-contained residential unit on the parcel of land.	\$61.00	\$63.00	1130	\$71,190
Total					\$3,618,416

New/Ongoing Initiatives 2016/17-2019/2020

Included within this year's plan is:

- \$2.821M – Regional Waste Management Facility
- \$2.692M investment on Alice Spring's parks & gardens
- \$2.2M for Ilparpa Road
- \$1.500M investment in the Netball Stadium construction
- \$1.398M investment in Alice Spring's Aquatic & Leisure Centre
- \$1.371 investment on Alice Spring's roads and road maintenance
- \$917,000 investment in Alice Spring's public library facility
- \$860,000 investment in the construction of a chapel at the Garden Cemetery
- \$407,000 investment on Alice Springs Town Council's footpath program
- \$157,000 to fund the Healthy Communities program
- \$116,000 towards ongoing support of youth initiatives
- \$100,000 for public toilet refurbishment
- \$68,000 towards funding Alice Springs Town Council's glass, wine and spirit bottle collection

Role of the Mayor and Deputy Mayor and Elected Member Allowances

Role of the Mayor

The Mayor is the principal member of the Alice Springs Town Council whose role is

- to chair the meetings of Council; and
- to speak on behalf of Council as Council's principal representative; and
- to carry out the civic and ceremonial functions required of the position.

The Mayor is elected directly to the office.

The Mayor is at the same time also a member of Council whose role is:

- to represent the interests of all residents and ratepayers of the municipality of Alice Springs; and
- to provide leadership and guidance; and
- to facilitate communication between the members of Council's constituency and Council; and
- to participate in the deliberations of Council and its community activities; and
- to ensure, as far as practicable, that Council acts honestly, efficiently and appropriately in carrying out its statutory responsibilities

The Mayor is bound by Council's Code of Conduct for Elected Members in just the same way as are the Councillors.

Role of the Deputy Mayor

The Deputy Mayor is the deputy principal member of Council whose role is to carry out any of the Mayor's functions when the Mayor:

- (a) delegates the functions to the Deputy Mayor; or
- (b) is absent from official duties because of illness or for some other pressing reason; or
- (c) is on leave.

The Deputy Mayor is appointed each year to the office by the Councillors from amongst themselves.

Elected Member Allowances

Pursuant to section 71 of the Local Government Act Council's Mayor, Deputy Mayor and Councillor's are paid the following allowances:

Allowance Type	Mayor	Deputy Mayor	Councillor
Annual Base Allowance	\$85,312.54	\$31,546.25	\$15,343.80
Electoral Allowance	\$22,454.45	\$5,614.79	\$0.00
Total	\$107,766.99	\$37,161.04	\$15,343.80

The total amount budgeted in 2016/17 for the above allowances are \$252,334.63.

The office of Mayor also includes a motor vehicle, mobile phone and credit card.

The Mayor and other Elected Members have budgets for travel and accommodation, conference fees and other minor out of pocket expenses and the quantum of funds

allocated for these purposes is \$40,000. The daily travel allowance for the Mayor and Elected Members when away on Council business is \$205 per day.

The Mayor and Elected Members are also provided with cab charge vouchers to cover the cost of taxi fares when unable to provide their own transport, in order to allow them to attend:

1. Council meetings and Council business related to Council meetings.
2. Council functions
3. Meetings arising as a result of the Mayor or an Elected Member being appointed by Council to an external body.

The Mayor and Elected Members may claim reimbursement of child care expenses in relation to expenses paid to:

1. a recognised child care provider, or
2. a person who does not;
 - a. have a familial or like relationship with the Mayor or an Elected Member, or
 - b. reside either permanently or temporarily with the Mayor or an Elected Member, or
 - c. have a relationship with the Mayor or an Elected Member or his/her partner such that it would be inappropriate for Council to reimburse monies paid to the care provider
3. Such child care expenses will be reimbursed when child care is necessary in order to allow the Mayor or an Elected Member to attend:
 - a. Council meetings and Council business related to Council meetings
 - b. Council functions
 - c. Meetings arising as a result of the Mayor or an Elected Member being appointed by the Council to an external body.

A claim for reimbursement in relation to child care expenses shall be made in writing stating the nature and details to substantiate the claim and be presented to and certified by the Chief Executive Officer for payment.

2.2 Council Annual Fees and Charges

Council has adopted the following Schedule of Fees and Charges for its activities and services to apply in 2016/17. The schedule is extensive and covers the broad range of Council services and facilities.

Fees

Council imposes fees for services and facilities supplied by any entitlement, facility, service or supply, approval, consent, licence, permission, registration or information given, admission to any structure or place, receipt of any application, product or commodity supplied or inspection undertaken.

The quantum of each fee endeavours to reflect as far and as accurately as possible, the actual cost of providing these services and facilities, except where Council undertakes private works.

REVENUE POLICY: STATEMENT OF FEES AND CHARGES

Please Note - The CEO has authority to vary the Fees & Charges where appropriate		
Fee #	Description	2016/2017 Including GST (*)
Abandoned Vehicles		\$
177	Release Fees - Vehicles <4.5 GVM and <7.5 metres in length	324.00
178	Storage Fees - All Vehicles <4.5 GVM and <7.5 metres in length. Fee per day. Charges from date of notification	6.00
176	Release Fees - Vehicles >4.5 GVM and >7.5 metres in length	525.50
179	Vehicles < 4.5 GVM & <7.5 metres in length. Difficult or extended removal	421.00
171	Storage Fees - All Vehicles >4.5 GVM and >7.5 metres in length	31.00
Above fees applied under provisions of Australian Road Rules and NT Traffic Regulations		
Animal Control		\$
10	Citronella Collars. Deposit refundable if returned undamaged. GST applies to forfeiture of deposit.	109.00*
197	Lifetime Registration Fee - Sterilised Dog/Cat registered with microchip	123.50
	Lifetime Registration Fee - Entire Dog/Cat registered with microchip	278.00
	Annual Registration Fee - Sterilised Dog/Cat	46.50
	Annual Registration Fee - Entire Dog/Cat	128.50
	Annual Registration Fee - Declared Dog	127.50
	Registration Transfer Fee	17.00
	Microchip Implant - Guide Dogs, Hearing Dogs & Therapy Dogs - No Charge as per Council decision #14873	No Charge
	Lifetime Registration Fee - Pensioner Concession - Sterilised Dog/Cat registered with microchip	57.50
	Lifetime Registration Fee - Pensioner Concession - Entire Dog /Cat registered with microchip	128.50
	Annual Registration Fee - Pensioner Concession - Sterilised Dog/Cat	21.00
	Transfer of Lifetime Registration from another Council of a Dog/Cat fitted with an implant.	45.00
Annual Registration Fee - Pensioner Concession - Entire Dog/Cat	61.00	
195	Pound Release Fee - Dogs/Cats - Registered animal on impoundment. Includes sustenance for first 48 hours.	125.00
196	Pound Release Fee - Dogs/Cats - Unregistered animal on impoundment. Includes sustenance for first 48 hours.	253.50
	Pound Release Fee - Other Animals on impoundment	150.00
199	Sustenance for dogs & cats - Incurred after 48 hours - per day	19.50*
143	Sustenance for other animals (inc live stock) - Incurred after 48 hours - per day	32.50*
132	Kennel Licence - Standard fee	164.00
	Kennel Licence - Pensioner fee	61.00
	Kennel Licence - Standard fee - Half year	82.00
	Kennel Licence - Pensioner fee - Half year	30.00
3	Reimbursement for Services rendered - Rangers	At Cost
Shopping Trolley		\$
98	Release fee per Impounded Shopping Trolley	159.00
Above fees applied as per Shopping Trolley By-Laws		

REVENUE POLICY: STATEMENT OF FEES AND CHARGES

Please Note - The CEO has authority to vary the Fees & Charges where appropriate

Fee #	Description	2016/2017 Including GST (*)
Burial Services		\$
	Plot Fees	
3	Adult - Double plot (If exclusive right of burial, payment is required on application. To be held for 20 years only. Non transferable.)	1669.50*
	Child - Plot (Single grave less than eight years of age at time of death)	1037.00*
	Still Born Plot - Under 28 Days	679.00*
	Burial Fees	
3	Adult - Standard Plaque - 1st or 2nd Interment	1037.00*
	Child - Standard Plaque	846.00*
	Still Born - Under 28 Days - Standard Plaque	650.00*
	Niche Wall / Rose Garden (Interment of Ashes)	
3	1st Interment with Standard Plaque	1010.00*
	Additional Interment	808.00*
	Interment of Ashes - Other	
3	Interment of Ashes without Plaque (In the plot of a family member or a new plot separately paid for as above)	183.50*
	Other Charges	
13	Exclusive Right of Burial Application fee	10.00
	Cemetery administration fee	103.00
Above certificate required to reserve grave (single or double). Must be paid for on application.		
37	Replacement of an Exclusive Right of Burial Certificate	0.50
3	Out of hours service - per hour - minimum of 4 hours	377.00*
173	Erection of Headstone Application - Maximum size is 1m high, 900mm long and 340mm wide. Plaque maximum size is 390mm by 240mm however a standard plaque of 240mm by 100mm is included in the fee.	3.00
3	Undertaker's Licence to conduct funerals - Annual licence fee (A prescribed fee under Cemeteries Act Regulation 13(2))	10.00
	Interstate Undertaker's Licence to conduct funerals - Annual licence fee	473.00*
	Council Exhumation Fee - Niche Wall / Rose Gardens - Ministerial approval required	183.00*
	Council Exhumation Fee - Ministerial approval required	3644.00*
	Headstone placement at cemetery - standard headstone	237.00*
	Council research services - one item - No Charge	No Charge
	Council research services - two to five items	8.70*
	Council research services - six to ten items	12.00*
	Council research services - complex per hour - minimum of 1 hour	53.50*

REVENUE POLICY: STATEMENT OF FEES AND CHARGES

Please Note - The CEO has authority to vary the Fees & Charges where appropriate		
Fee #	Description	2016/2017 Including GST (*)
Development Assessment		
	Single Dwelling - Plan Approval & Inspection Fee (Per Application, includes up to 2 site visits)	309.00
	Multiple Dwelling Fee - Includes up to 2 site visits (1 to 4 units - per application)	824.00
	Multiple Dwelling Fee - Includes up to 2 site visits (5 or more units - per application)	1,030.00
	Additional Site Visits (Fee per hour)	206.00
	Subdivision - GreenField and BrownField (Greenfield: Land is undeveloped in a city or rural area either used for agriculture, landscape design or left to evolve naturally. These areas of land are usually agricultural or amenity properties being considered for urban development and/or located in a rural area which has not previously been built on and hence no infrastructure installed to service the development.) (Brownfield: A piece of industrial or commercial property that is abandoned or underused and often environmentally contaminated, especially one considered as a potential site for redevelopment and/or located in an urban area that has previously been built on with existing infrastructure to service the development.)	
3 or 49	Headworks and Infrastructure being handed over to Council	
	Subdivision Plan Approval Fee Subdivision Part 5 Inspection Fee	0.75% of value of infrastructure being handed to Council
	In addition to the above, Complex developments requiring engineering assessment and approvals will be charged by the estimated hour (Fee per hour)	206.00
	Unit Titles / Consolidation / subdivision application accompanying a Multiple Dwelling application (requesting clearance) or within 12 months post Part 5 clearance for recent development (per application)	206.00
	Unit Titles / Consolidation / Subdivision application for Multiple Dwelling application (requesting clearance) after 12 months post Part 5 clearance for recent development (per application)	412.00
	Subdivision / Consolidation without construction and handover of infrastructure	206.00
	Development Assessment Fee –Permit Variations, Alteration Permits, Change of Use, Assessment of Amended Design Drawings, Community Facilities (Fee per hour)	206.00
	Commercial / Industrial Development Fee - Per Application (includes up to 6 visits)	1,236.00
	Commercial / Industrial Development Fee - Additional fee if infrastructure is to be handed over to Council	0.85% of value of infrastructure being handed to Council

REVENUE POLICY: STATEMENT OF FEES AND CHARGES

Please Note - The CEO has authority to vary the Fees & Charges where appropriate		
Fee #	Description	2016/2017 Including GST (*)
Civic Centre Public Toilets		
184	Shower	5.00*
	Shower - including towel and soap	10.50*
Hire of Council Facilities		
8	Cleaning and Security Deposits all facilities. GST applies to forfeiture of deposit.	355.00*
19	Andy McNeill Room - Commercial Users (Entrance fee charged). Half Day Rate (Four hours). Includes Tea/Coffee facilities.	296.00*
	Andy McNeill Room - Non Commercial Users (No entrance fee charged). Half Day Rate (Four hours). Includes Tea/Coffee facilities.	267.50*
	Andy McNeill Room - Commercial Users (Entrance fee charged). Evening (5pm-11pm). Includes Tea/Coffee facilities.	267.50*
	Andy McNeill Room - Non Commercial Users (No entrance fee charged). Evening (5pm-11pm). Includes Tea/Coffee facilities.	207.50*
21	Andy McNeill Room - Commercial Users (Entrance fee charged). 8 hrs or longer fee per day.	535.00*
	Andy McNeill Room - Non Commercial Users (No entrance fee charged). 8 hrs or longer fee per day.	475.00*
27	Andy McNeill Room - Alarm Violation Fee. Per Call	Forfeiture of cleaning deposit
9	Andy McNeill Room - Key Deposit (Refundable). GST applies to forfeiture of deposit.	202.00*
19	Andy McNeill Room Booking Cancellation Fee (If cancelled within 7 days of event)	Full Hire fee will be charged
	Andy McNeill Room Booking Cancellation Fee (If cancelled within 8-14 days of event)	25% of Hire fee will be charged
	Andy McNeill Room - Whiteboard with Room Hire. No Charge	No Charge
14	Council Lawns - Hire. Per day	82.50*

REVENUE POLICY: STATEMENT OF FEES AND CHARGES

Please Note - The CEO has authority to vary the Fees & Charges where appropriate		
Fee #	Description	2016/2017 Including GST (*)
Hire of Ovals & Grounds		
8	Cleaning and Security Deposits all facilities. GST applies to forfeiture of deposit.	355.00*
95	Albrecht Oval. Oval Hire - all users - Per day	164.00*
36	ANZAC Oval. Oval Hire - all users - Per day	329.00*
3	ANZAC Oval. Lighting Recover actual Fees incurred and/or Power Recover actual Fees incurred	At Cost
42	Flynn Drive Oval - Oval Hire. Per day	164.00*
	Flynn Drive Oval - Oval Hire. Lighting Recover actual Fees incurred	At Cost
	Jim McConville Oval - Oval Hire. Per day	164.00*
38	Jim McConville Oval - Cricket Nets Hire. Per day	120.00*
	Jim McConville Oval - Softball / Baseball Diamonds Hire. Per day	164.00*
44	Rhonda Diano Oval - Oval Hire. Per day	164.00*
	Ross Park - Lit Oval - Hire. Per day	329.00*
40	Ross Park - Soccer Oval Hire. Per day	164.00*
	Ross Park - Cricket Nets Hire. Per day	120.00*
	Ross Park Hire. Lighting Recover actual Fees incurred	At Cost
46	Sadadeen Oval - Oval Hire. Per day	130.00*
	TIO Traeger Park Oval - Oval Hire. Per day	410.50*
	TIO Traeger Park Oval - Cricket Nets Hire. Per Day	140.00*
	TIO Traeger Park Oval - Grassed Hockey Field Hire. Per Day	130.00*
33	TIO Traeger Park Oval - Oval Hire. Lighting Recover actual Fees incurred	At Cost
	TIO Traeger Park Oval - Grandstand Hire. Per Day Ground Floor Only	245.50*
	TIO Traeger Park Oval - Grandstand Hire. Per Day 1st & 2nd Floor Only	164.00*
	TIO Traeger Park Oval - Grandstand Hire. Per Day Full Grandstand	410.50*
46	Charles Darwin University - Cricket Nets Hire. Per Day	120.00*
9	Key deposits - All Facilities (Refundable). GST applies to forfeiture of deposit	200.00*

REVENUE POLICY: STATEMENT OF FEES AND CHARGES

Please Note - The CEO has authority to vary the Fees & Charges where appropriate		
Fee #	Description	2016/2017 Including GST (*)
Hire of Plant & Equipment		
3	Reimbursement for services rendered - Plant & Equipment - For any Depot works performed	At Cost
	Reimbursement for services rendered - Plant & Equipment - For any CCS works performed	At Cost
74	Mobile Grandstand - Hire Fee. Seating capacity is approx 180 people - Per day	233.00*
75	Mobile Grandstand - Refundable Deposit. Seating capacity is approx 180 people. GST payable if forfeited	589.50*
74	Fixed Grandstands - Hire fee per day - seat approx 30 people	229.00*
	Fixed Grandstands - Hire fee per half day - seat approx 30 people	133.00*
	Fixed Grandstands - Refundable deposit - seat approx 30 people. GST payable if forfeited.	546.00*
3	Mobile Toilet Small - Hire Fee. Dual Cubicle Portaloos	294.50*
	Mobile Toilet Large - Hire Fee. Fleetwood Portable	486.00*
	Mobile Toilet - Connection Fee	At Cost
	Mobile Toilet - Transport Fee (Large)	At Cost
75	Mobile Toilet - Refundable Deposit. GST payable if forfeited	589.50*
	Mobile fencing - Refundable Deposit. GST payable if forfeited	477.00*
3	Mobile fencing - Hire fee per panel	7.70*
71	Bunting - Refundable Deposit. Deposit only, no hire fee applies. Capacity includes 200m to three lengths.	199.00*

REVENUE POLICY: STATEMENT OF FEES AND CHARGES

Please Note - The CEO has authority to vary the Fees & Charges where appropriate		
Fee #	Description	2016/2017 Including GST (*)
Library		
137	Photocopying and printing - Single sided A4 - Cost per page	0.30*
	Photocopying and printing - Single sided A4 (Colour) - Cost per page	2.00*
	Photocopying and printing - Double sided A4 - Cost per side	0.30*
	Photocopying and printing - Double sided A4 (Colour) - Cost per side	2.00*
	Photocopying and printing - Single sided A3 - Cost per page	0.60*
	Photocopying and printing - Single sided A3 (Colour) - Cost per page	4.00*
	Photocopying and printing - Double sided A3 - Cost per side	0.60*
	Photocopying and printing - Double sided A3 (Colour) - Cost per side	4.00*
<i>(Photocopying services provided at other Council sites will be charged at the same rates as above)</i>		
165	Australia - Facsimile - first page - Library - Cost per page	4.00*
	Australia - Facsimile - after first page - Library - Cost per page	1.00*
	Overseas - first page Library - Cost per page	9.25*
	Overseas - after first page Library - Cost per page	2.00*
	Receive a Facsimile Library - Cost per page	0.30*
	Send to free call fax Library - Cost per fax	2.00*
141	Internet Usage Fees (Service provided free for Library Members) - per 15 minutes	2.00*
	Internet Usage Fees (Service provided free for Library Members) - per 25 minutes	4.00*
	Internet Usage Fees (Service provided free for Library Members) - per 55 minutes	8.00*
	Wi-Fi Service within Library - 2 hour limit	No Charge
138	Inter - Library Loan Request Fee	At Cost
142	Programs & Events	At Cost
167	Lost or Damaged Items	At Cost
140	Non - Resident Membership Fee - Non Refundable	51.50*
165	Library Replacement Member Card	5.00*

REVENUE POLICY: STATEMENT OF FEES AND CHARGES

Please Note - The CEO has authority to vary the Fees & Charges where appropriate		
Fee #	Description	2016/2017 Including GST (*)
Permits Public Places		
16	Public Places - to cause damage and obstructions, construct works, encroachment, erect buildings and structures, erect or fix signboards, and grazing of animals, permit fee.	82.50
Permit required by Part 1 By-law 8 of the Alice Springs (Management of Public Places) By-laws 2009		
23	Public Places - to conduct a public meeting, entertainment activity, and organised recreation, fee per day. Fee is set by resolution of Council under clause 4A when 2/3rds of the Members must be present.	128.50
16	Public Places - a community organisation to conduct a public meeting, entertainment activity, and organised recreation. The fee amount is determined by the type and class of permit, and the period required by the permit. \$82.50 is the maximum.	82.50
	Public Places - A Frame - One per business. Permit required by Part 2.4 By-law 25 of the Alice Springs (Management of Public Places) By-laws 2009.	No Charge
16	Public Places - any other permit referred to by the By-law, permit fee. Any other permit required by the Alice Springs (Management of Public Places) 2009 By-law.	82.50
172	Alfresco Cafes, fee @ \$1.00 per sq.m per week.	1.00
17	Public Places - stallholders, application fee. Applies to stallholders for permit required by Part 2.3 of the Alice Springs (Management of Public Places) By-law 2009.	11.80
18	Public Places - stallholders, fee per day. Applies to stallholders for permit required by Part 2.3 of the Alice Springs (Management of Public Places) By-law 2009.	312.00
25	Public Places - stallholders, fee per annum. Applies to stallholders for permit required by Part 2.3 of the Alice Springs (Management of Public Places) By-law 2009.	4,786.00
Permits Road, Verges and Parking		
161	Central Area Parking Contribution - CBD Area - per bay	6,830.00
159	Road Closure - Permit fee (Once off charge to cover costs)	169.00
160	Road Works (Road Opening) - All work within or adjacent to Council controlled road requiring traffic management plan - may include road closure.	169.00
15	Erection of a Sign - advertising hoardings / erection of a sign, permit fee. All signs visible from a public place. Permit required by Part 2.4 of Alice Springs (Management of Public Places) By-law 2009.	169.00
148	Vehicle Crossover. All driveway construction within a Council controlled road reserve.	169.00
	Verge Landscaping. All landscaping within or upon the verge on a Council controlled road.	No Charge
149	Rural Road Reserve. All work within or upon the verge on a Council controlled road in a rural or rural living zone	169.00
150	Stormwater Discharge. All stormwater related trenching and pipe work within a Council controlled road reserve	169.00
76	Hartley Street Car Park Permit, fee per year. 30 available on a first come first served basis.	413.50
Permits Todd Mall		
168	Sunday Markets, fee per market day. Permit required by Part 2.3 By-Law 18 of Alice Springs (Management of Public Places) By-law 2009.	328.50
174	Licence to occupy market in a Public Place, per year. Does not include cost of a permit to use a Vehicle in Mall.	13.00
164	Other Day Markets, fee per stall per day. Markets held on days or evenings other than Sunday daylight hours.	33.50
169	Night Markets, fee per stall per day. Markets on evenings	33.50
189	Christmas Carnival, fee per stall. Christmas Carnival markets only	33.50
166	Occasional street traders, fee per day. Permit required by Part 2.3 By-Law 19 of Alice Springs (Management of Public Places) By-law 2009.	46.80
170	Todd Mall Traders for displays, carts, barrows, stalls, etc., fee per stall per annum. Permit required by Part 2.3 By-Law 18 of Alice Springs (Management of Public Places) By-law 2009.	665.50
157	Commercial displays, carts, barrows, stalls, etc., fee per stall per annum. Permit required by Part 2.3 By-Law 18 of Alice Springs (Management of Public Places) By-law 2009.	10,700.00
156	Commercial displays, carts, barrows, stalls, etc., fee per stall per month. Permit required by Part 2.3 By-Law 18 of Alice Springs (Management of Public Places) By-law 2009.	1,124.50
155	Commercial displays, carts, barrows, stalls, etc., fee per stall per week. Permit required by Part 2.3 By-Law 18 of Alice Springs (Management of Public Places) By-law 2009.	229.00
153	Vehicles in the Mall, permit fee, per annum. Permit required by Part 2.1 By-Law 11 of Alice Springs (Management of Public Places) By-law 2009.	82.00
152	Todd Mall Market Vehicle in the Mall, permit fee, per annum. Permit required by Part 2.1 By-Law 11 of Alice Springs (Management of Public Places) By-law 2009	26.50
151	Todd Mall Market Vehicle in the Mall, permit fee, per annum - Concession for Pensioners / Non-Profit Organisations / Charities. Permit required by Part 2.1 By-Law 11 of Alice Springs (Management of Public Places) By-law 2009.	13.50
185	Any other permit referred to by the Todd Mall By-laws, permit fee. Any other permit required by Alice Springs (Management of Public Places) By-law 2009.	82.00

REVENUE POLICY: STATEMENT OF FEES AND CHARGES

Please Note - The CEO has authority to vary the Fees & Charges where appropriate		
Fee #	Description	2016/2017 Including GST (*)
Publications & FOI		
186	Municipal Plan, Annual Statements or Budget Estimates. Free upon request Limit to one per ratepayer	No Charge
	Information Act - Photocopying - Per Black & White A4 size	0.20
	Information Act - Photocopying - Other Than Above	At Cost
	Information Act - Photocopying - Per Hour	25.00
187	Information Act - Fee Per Application	30.00
	Information Act - Dealing with Application per hour	25.00
	Information Act - Supervision Access per Hour	25.00
	Information Act - Delivery, Package & Post	At Cost
	Information Act - Advance Deposit - 25% of Estimated Costs	At Cost
Rates and Debtors		
2	Rates Search for Written Confirmation. For each property with the written request in the required format One day prior Notice	111.00
7	Reprint of Rate notice - Per copy	10.30*
26	Provision of Written Confirmation	10.30*
	Interest charged on outstanding debt balances	19%
185	Cost of collecting outstanding debts	At Cost
Credit card payments		
312	All payments made by credit card - % of total paid	0.24%*
312	All payments made by debit card - Flat fee	0.08*
312	Retrieval of a Payment Voucher from Bank - Charged if due to incorrect details supplied by Ratepayer	At Cost
Other Charges		
185	Reimbursement for Workshop Fees	At Cost
	Town Crier - Fee per hour. On application and subject to approval.	66.50*

REVENUE POLICY: STATEMENT OF FEES AND CHARGES

Please Note - The CEO has authority to vary the Fees & Charges where appropriate		
Fee #	Description	2016/2017 Including GST (*)
Aquatic & Leisure Centre		
	Admission Fees	\$
	Adult - Hours: Mon - Fri 8.30am - 7pm, Sat, Sun & Public Holiday 9am - 7pm.	6.00*
	Concession - Pensioner / Veterans / Students	3.00*
	Children - 5 years to 16 years old	3.00*
	Children - Under 5 years old - Free	No Charge
	Family	16.00*
	Spectator	No Charge
	Early Morning / Group Fees	
	Adult - Early Morning hours: Mon - Fri 6am - 8.30am, Group min 20 persons	4.00*
	Concession - Pensioner / Veterans / Students	2.00*
	Children - 5 years to 16 years old	2.00*
	Children - Under 5 years old - Free	No Charge
	School Swimming	
	Centre Based School Swimming - Per Student, including instructor and lane hire	6.50*
	Students - Per Student, not including instructor and lane hire	2.70*
	Spectator	No Charge
	Full Year Membership	
	Adult	535.60*
	Concession - Pensioner / Veterans / Students	267.80*
	Children - Under 16 years old	267.80*
	Family (2 Adults and Two Children)	964.00*
	3 Months Membership	
	Adult	154.50*
	Concession - Pensioner / Veterans / Students	77.20*
	Children - Under 16 years old	77.20*
	Family	278.00*
	Swim Cards 10 Entry	
	Adult	55.60*
	Concession - Pensioner / Veterans / Students	27.80*
	Children - Under 16 years old	27.80*
	Family	139.00*

REVENUE POLICY: STATEMENT OF FEES AND CHARGES

Please Note - The CEO has authority to vary the Fees & Charges where appropriate		
Fee #	Description	2016/2017 Including GST (*)
Aquatic & Leisure Centre		
	Admission Fees	\$
	Centre Based Programs	
	Adult - Including admission fee	12.40*
	Concession - Including admission fee	8.20*
	Learn to Swim - Per session, paid by term - Including admission fee	16.50*
	Hire - Lane / Pool Space Hire per hour	
	Non Commercial Users	4.10*
	Commercial Users	20.60*
	Hire - 50m Outdoor / 25m Indoor Pool Hire per hour (out of business hours)	
	Non Commercial Users - Not Including life guard costs	56.60*
	Swimming Carnival (facility closed to public)	123.60*
	Fee - Per hour	221.50*
	Special Events Hire per hour (whole facility closed to public)	
	Monday to Friday - Not Including life guard costs - Price on application to the CEO until an estimated value of operating costs established	POA
	Saturday, Sunday and Public Holiday - Not Including life guard costs - Price on application to the CEO until an estimated value of operating costs established	POA
	Lifeguard	
	Fee per hour	49.40*



Additional Information

Additional Information (As required under the Local Government Act)

1 Constitutional Arrangements

As per the requirements of the Local Government Act, the Alice Springs Town Council conducted a review of electoral representation for residents in the Council area during 2014.

At the 24 November Ordinary Council Meeting, following a period of public consultation, Council adopted the following recommendations (record of decision 18046):

That Council write to the Minister for Local Government advising Council's position that there be no changes recommended under S9 of the Act, i.e.

A. That there not be wards

B. That the number of elected members remain at 9, consisting of 8 Councillors and a Mayor

C. That the council name remain unchanged

D. That the council external boundaries remain unchanged

It was also determined that as per the previous review of electoral representation (at Council's September 2010 Ordinary Meeting Council, record of decision 15799) the following remained unchanged

The name of the area of the Council shall remain unchanged, i.e. Municipality of Alice Springs.

The title of the principal member of Council shall be Mayor and the title of the Elected Members shall be Councillor.

2 Opportunities and Challenges for Service Delivery

Council considers opportunities and challenges for service delivery each year as part of its budget planning process. The Detailed Estimate of Income and Expenditure in this Municipal Plan provide information on the services delivered by Council and the budget allocation required to carry them out.

As Council's role in providing services and project outcomes is across a diverse range of functions, and across a diverse community, the opportunities and challenges are accordingly diverse and varied.

Opportunities exist to better utilise technology and achieve greater efficiencies, particularly in the administrative areas as well as reinforcing relationships that Council has with government, business and the community to improve the delivery of all Council services.

Many challenges exist to meet increasing community service expectations in the face of rising costs, environmental, economic and community issues and cost shifting from other spheres of government. The constantly increasing maintenance costs for Council's infrastructure assets and changes in the regulatory framework which increase compliance requirements also impact on service delivery.

There is little opportunity for rates growth, with 74% of land within the Municipality being Crown land and unrateable. With approximately 67% of income coming from rates this fact presents a challenge for Council due to the large impact it has on Council's income.

The recent global financial crisis provided an added challenge for Council, due to a dramatic reduction in the interest received from Council's investments. Whilst this situation has improved over recent times, interest rates still have some way to go before they will provide the full pre-crisis level of income for Council.

3 Changes to the Administrative and Regulatory Framework

Council regularly reviews its regulatory and administrative framework. A major revision of Council's policies was conducted in 2006-2007 to determine which were still relevant and legal (Council Decision 14222/14186). A new set of policies were structured in separate categories and rewritten to be coherent and consistent. Individual policies are also reviewed from time to time.

In August 2008 new Shopping Trolley By-Laws were introduced. The purpose of these By-laws is to deter the abandonment of shopping trolleys so as to provide for the safety of road users and pedestrians and preserve the visual amenity of the municipality.

After extensive consultation, Council introduced new Animal Management By-Laws which took effect from November 2008. The new By-Laws represent significant changes in animal management for the Municipality to ensure the enjoyment by residents of a congenial living environment. As a result of the new by-laws there has been a significant reduction in serious animal issues within the Municipality.

In March 2009 new Public Library By-Laws came into force. They are designed to allow greater flexibility and more truly reflect current practice in the workings and operations of today's Library. The new By-Laws are intended to better control and enforce the conduct, behaviour, condition and manner of visitors to ensure the public's enjoyment in the Library.

Management of Public Places By-Laws control how Council manages and administers public places within the Alice Spring Municipality for the fair, safe and enjoyable use by all. In February 2010 after an extensive process involving much discussion from Elected Members, Council Officers and the community new By-Laws came into force. Key changes include areas such as removal of graffiti, alcohol, litter, camping and causing a public nuisance.

In 2012, Council enacted the Alice Springs (Aquatic & Leisure Centre) By-Laws, which were amended in 2013.

In 2014, Council adopted rewritten Regional Waste Management Facility By-laws. Additionally, the Animal Management By-laws were amended to improve the effectiveness of certain sections, and the Flammable Plants By-laws removed completely.

All these By-laws are available on the Alice Springs Town Council website at:

<http://www.alicesprings.nt.gov.au/council/by-laws>

4 Cooperative Arrangements

Alice Springs Town Council is confident of the positive leadership role it can continue to play in facilitating the progress of the region in collaboration with Council's partners in the community, industry and all levels of government. The Council is involved in a range of partnerships at the regional and national levels including regional development partnerships and Freedom of Entry arrangements.

Collaborative partnerships are also in place with the Lhere Artepe Aboriginal Corporation, Tangentyere Council and Correctional Services. Council has a "Common Statement of Faith Communities" to promote, respect and tolerate the integrity of each other's beliefs, cultures, language and traditions.

Council maintains memberships on various other groups including The Outback Highway Development Council, The Local Government Association of the Northern Territory (LGANT), the Southern Region Co-ordinating Committee through the Department of the Chief Minister and the interagency Tasking and Co-Ordination Group.

Council has developed relationships with the Regional Councils in Central Australia to assist with regional opportunities and challenges in the area. Regular meetings, when the opportunity arises, are held with the Chief Executive Officers of Alice Springs Town Council, Central Desert and MacDonnell Regional Councils.

It is important that Council ensures that there is ongoing formal and informal communication and consultation with the community as awareness of and involvement in Council's activities is essential to realising benefits from the services Council provides. The ongoing support and encouragement of the community will help establish productive relationships and achieve better outcomes.

The Council's Community Consultation Policy can be found on the Alice Springs Town Council website at:

<http://www.alicesprings.nt.gov.au/category/policies/council-members-managed-policies>

5 Human Resource Policy

Council views its workforce as an integral and valuable asset in achieving its goals and objectives. The Human Resources (HR) unit is committed to the development and maintenance of a stable, skilled and motivated workforce, working in a safe environment where all are treated in a fair and equitable manner, thus enabling Council to operate efficiently and effectively. Human Resources will aim to develop this by:

- providing a clear strategic focus for workforce management;
- ensuring that human resources policies and practices provide transparency, fairness and clear direction regarding the management of its people;
- promoting leadership, and coaching and supporting managers to effectively manage their employees;
- creating a safe, supportive and equitable work environment for employees which sustains high levels of satisfaction, empowerment, commitment and accountability; and
- implementing effective employee attraction and retention, equal opportunities, training and development, performance management, workplace health, safety and welfare and employee relations strategies

The Council's Human Resource Policy can be found on the Alice Springs Town Council website at:

http://www.alicesprings.nt.gov.au/document/list/Policies/CCS_Managed_Policies